

## County Office Closures

In correspondence to the 5% salary deduction for employees, thirteen furlough days were granted. Ten of these days have been approved as office closure dates for most County departments in 2011-2012.

### 2011

Friday, July 1  
Friday, September 2  
Monday through Wednesday, November 21, 22, & 23  
Tuesday through Friday, December 27, 28, 29, & 30

### 2012

Monday, April 2

- ⇒ The Public Defender and Clerk Recorder departments will remain open on the above identified dates and close during the following State holidays: October 10, 2011, February 13, 2012, and March 30, 2012
- ⇒ Departments providing 24-hour services, such as the Sheriff's Office, will remain open.
- ⇒ Some departments will close while maintaining certain services. For example, the Behavioral Health and Recovery Services Department will be closed to the public with the exception of two 24-hour programs. The Probation Department will be closed to the public, but Juvenile Hall and probation services will continue to operate.



### Questions or Comments

Contact the Chief Executive Office: (209) 525-6333  
The Adopted Final Budget can be found online:  
[www.stancounty.com/budget](http://www.stancounty.com/budget)

## Adopted Final Budget - At A Glance Fiscal Year 2011-2012

# Stanislaus County

CALIFORNIA



Submitted by  
Chief Executive Officer  
Richard W. Robinson

### BOARD OF SUPERVISORS

Dick Monteith, Chair  
William O'Brien  
Vito Chiesa  
Terry Withrow  
Jim DeMartini

## Addressing the Ongoing Challenge

An excerpt from the 2011-2012 Adopted Final Budget Message

Honorable Members of the Board,

In the best of times the development of a County budget that adequately addresses the many wants and needs of a diverse community is a difficult task. During times of extreme economic distress, that task becomes monumental, and the underlying objective shifts from addressing the wants and needs of the community, to one of identifying and funding only the core community programs necessary to sustain the community through the difficult times. Stanislaus County is operating in times of extreme economic distress.

Adding to the challenge of presenting a balanced County budget is the recognition that the normal cyclical pattern of this County's economy is dramatically different than in previous recessions. Discretionary revenue has dropped each of the last four years, and any budget solution must both define a current spending plan and present a viable solution for the future financial stability of the organization.

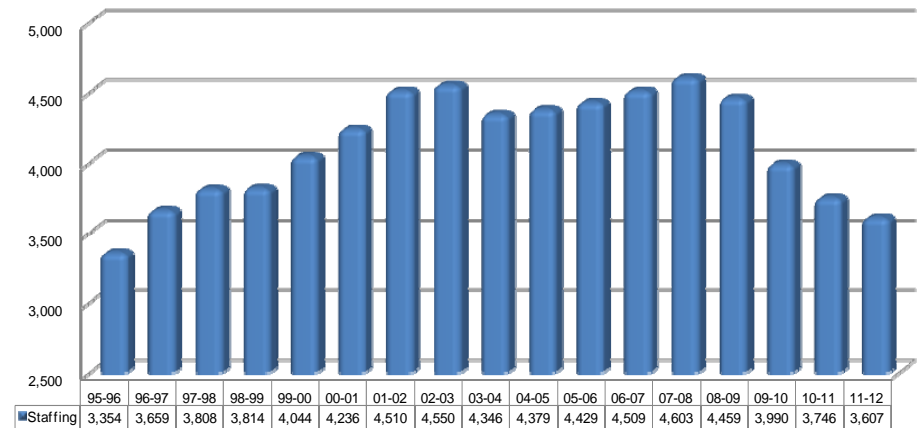
And so we find ourselves at a significant crossroads in defining the direction of Stanislaus County, both as a community and as a governmental organization. Quoting from Ralph Waldo Emerson,

### *The future belongs to those who prepare for it*

Stanislaus County has, by its actions, embraced this philosophy. During the past three years, the County's General Fund has been reduced by almost \$50 million at a time when inflationary pressures have driven up the normal cost of doing business. Stanislaus County continues to develop and implement long term budget strategies, focusing not only on the immediate benefits, but also on the long term value associated with a particular strategy. Stanislaus County and our labor groups have worked together and completed the implementation of a non-enhanced defined benefit retirement system for new employees. This, at a time when most public agencies and their labor groups continue to argue over the very idea of reduced benefits, even for people not currently in their county workforce is a remarkable accomplishment.

As noted above, while this final budget recommends a spending plan for Fiscal Year 2011-2012, Chief Executive Office Senior Staff and County Departments are actively working to develop budget solutions to address the ongoing operational deficits, and eliminate the need to supplement the operating budget with one time funding sources. Budget modeling, including analyses of numerous options and alternatives, that can take the County through Budget Year 2014-2015 are being developed and refined as new information becomes available.

## Staffing – Multi Year History

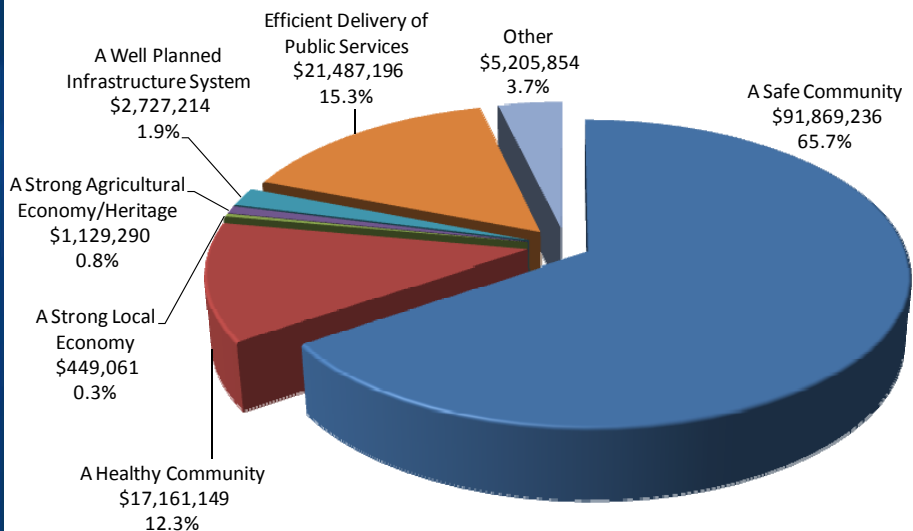


## Staffing — Three Year Summary by Department

Department	Final Budget 2009-2010	Final Budget 2010-2011	Final Budget 2011-2012
Agricultural Commissioner	38	37	36
Alliance WorkNet	84	83	81
Animal Services	35	32	30
Area Agency on Aging	9	10	13
Assessor	60	57	57
Auditor Controller	46	43	33
Behavioral Health & Recovery Services (BHRS)	365	339	341
Board of Supervisors	10	10	10
Chief Executive Office - County Fire Service Fund	6	5	2
Board of Supervisors - Clerk of the Board	4	0	0
Chief Executive Office - Office of Emergency Serv/Fire Warden	6	5	4
Chief Executive Office - Operations and Services*	39	41	34
Chief Executive Office - Risk Management Division	16	14	10
Child Support Services	176	167	165
Childrens & Families Commission	7	7	7
Clerk-Recorder	44	44	44
Community Services Agency - Service & Support	850	863	883
Cooperative Extension	4	3	3
County Counsel	16	16	15
District Attorney	132	120	120
Environmental Resources	94	91	80
General Services Agency	75	72	53
Health Services Agency - Administration	557	492	471
Law Library	2	2	2
Library	85	73	69
Local Agency Formation Commission	3	3	3
Parks & Recreation	23	22	20
Planning	37	32	29
Probation	241	230	224
Public Defender	45	40	37
Public Works	120	108	106
Retirement	12	12	12
Sheriff	627	559	503
Stanislaus Regional 911	58	55	53
Strategic Business Technology	26	24	22
Treasurer - Revenue Recovery	33	31	31
Veteran's Services	5	4	4
<b>Total Staffing</b>	<b>3,990</b>	<b>3,746</b>	<b>3,607</b>

\*Clerk of the Board transferred to the Chief Executive Office--Operations and Services in Fiscal Year 2010-2011.

**Distribution of Discretionary Revenue by Board Priority--  
2011-2012 Adopted Final Budget \$140,029,000**



**Discretionary Revenue - Where your Sales Tax Goes**

Library Tax  
1/8 ¢



Countywide Transportation Fund  
1/4 ¢

Health and Human Services Obligations  
1/2 ¢



Public Safety Sales Tax (Prop 172)  
1/2 ¢



State General Fund  
5 ¢



City/County  
1 ¢

**For every Dollar you spend,  
you are taxed \$0.07375**

**Addressing the On Going Challenge—Continued**

As an organization we have come a long way, but we clearly have much work yet to do. We are becoming a more sustainable organization focusing on the delivery of core services to the members of our community. To be successful however, we must continue to redefine ourselves as an organization, remaining diligent in our efforts to deliver local services in an efficient and cost effective manner.

This will be my final budget message. It has and continues to be an honor to share the vision of a strong and healthy community with the extraordinary people in Stanislaus County. I am proud of the efforts of Stanislaus County, both as an organization and as a community, in meeting the needs of so many during these very challenging times.

To our County Department Heads and the excellent and hard working staff in the Chief Executive Office, and to all of the valuable County employees who proudly represent the best in county government and public service, I express my sincere appreciation to you for your leadership, vision, and dedication to the community and to the organization.

And to each of you on the Board of Supervisors, thank you for your willingness and courage to make difficult decisions. I am grateful that, as demonstrated by your actions, you continue to support the many needs of the residents of Stanislaus County. I am thankful that you continue to dare to hope, even in the most challenging of times!!!

We should never forget the value of a shared vision – to strive to be the best in all that we do. By coming together we will accomplish much. By working together we will thrive as an organization and as a community.

It seems fitting to leave you with a thought from one of America's greatest entrepreneurs, Henry Ford:

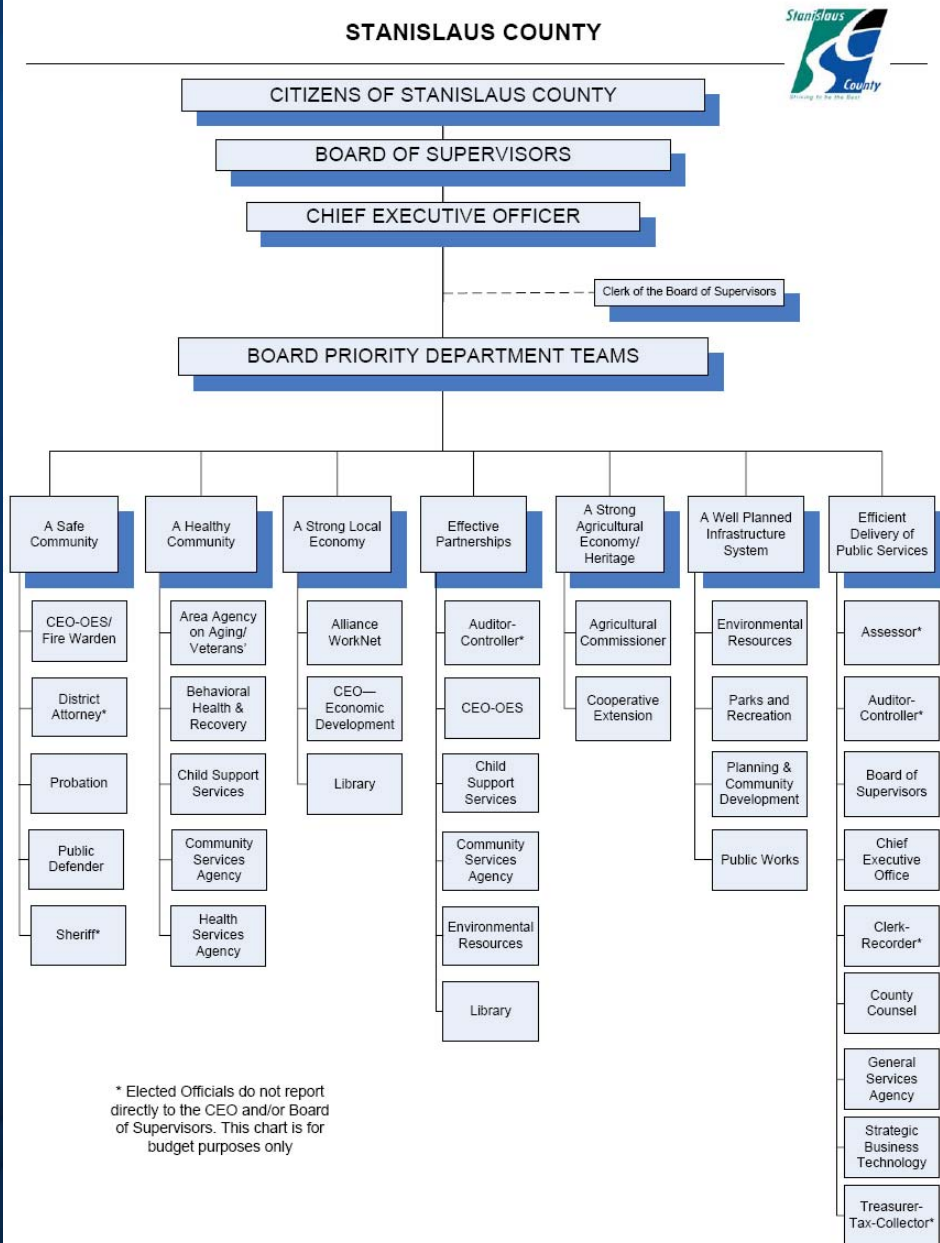
***Coming together is a beginning. Keeping together is progress.  
Working together is success.***

Respectfully submitted,

Richard W. Robinson  
Chief Executive Officer



# County Organizational Chart

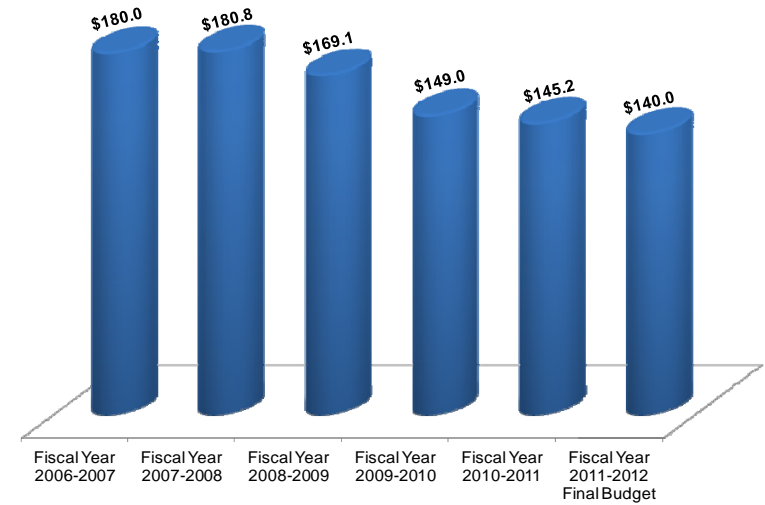


\* Elected Officials do not report directly to the CEO and/or Board of Supervisors. This chart is for budget purposes only

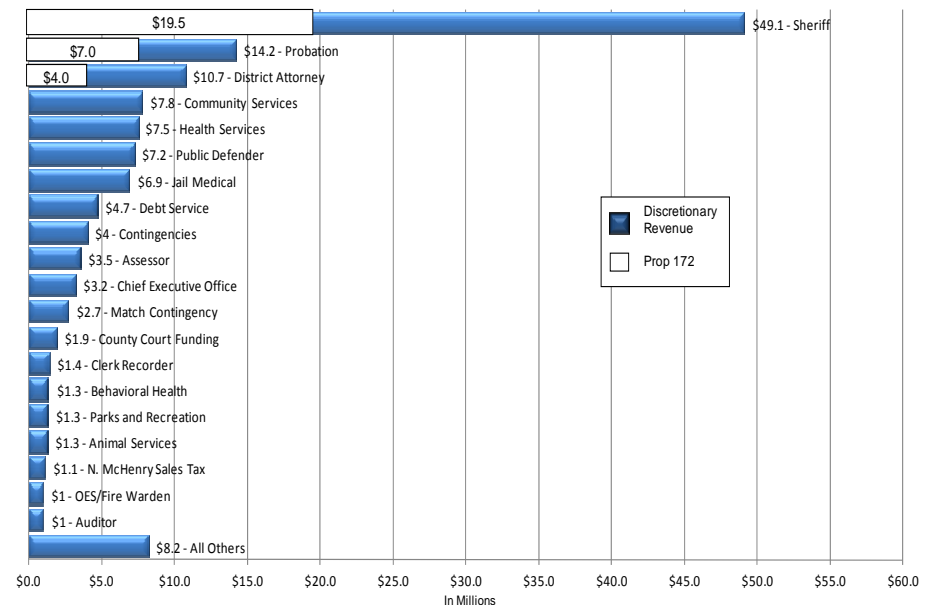
# Discretionary Revenue

Revenue available to fund programs at the Board of Supervisors' discretion is referred to as Discretionary Revenue. Since most of the Board of Supervisors' discretion is directly linked to this revenue source, considerable attention is given to key discretionary revenue sources.

## Discretionary Revenue—5 Year Summary



## Distribution of Discretionary Revenue – 2011-2012 Adopted Final Budget \$140,029,000



## General Fund

The General Fund is used to pay for core services such as public safety, parks and recreation, planning and community development, justice administration, tax assessment and collection, and a host of other vital services. The revenue used to pay for these services comes primarily from local taxes such as property tax and sales tax, franchise fees, charges for services, and a variety of other discretionary sources.

Included in the General Fund is the Debt Service budget that provides funding for annual County debt obligations of approximately \$11.3 million.

The General Fund for the Adopted Final Budget for Fiscal Year 2011-2012 is \$230,029,775, an increase of \$3,326,104 from the 2011-2012 Adopted Proposed Budget, but down from the 2010-2011 Final Budget by \$6,981,691.

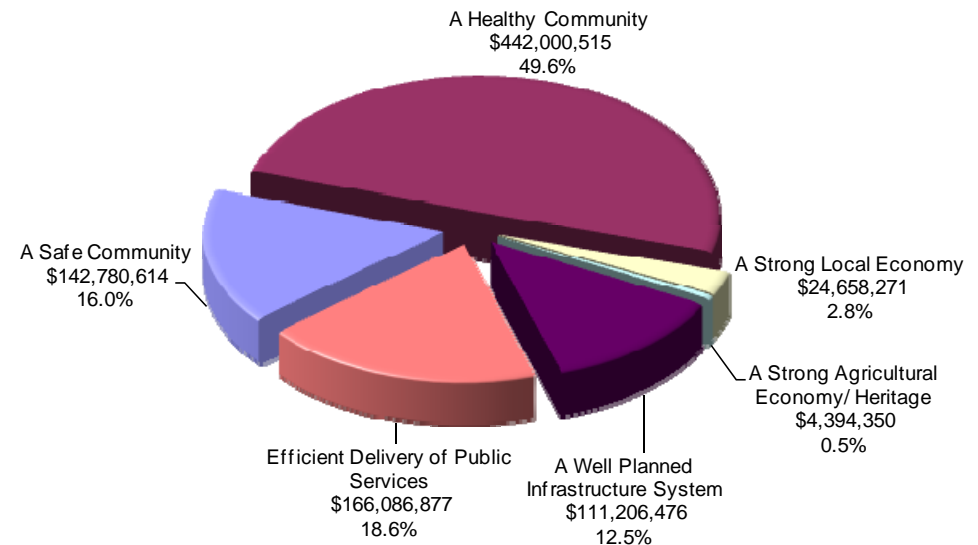
## General Fund — Balancing

General Fund	2009-2010 Adopted Final Budget	2010-2011 Adopted Final Budget	2011-2012 Adopted Final Budget
Departmental Appropriations	\$ 245,898,038	\$ 232,362,303	\$ 225,608,911
Appropriations for Contingencies	\$ 4,000,000	\$ 4,649,163	\$ 4,420,864
<b>Total Appropriations</b>	<b>\$ 249,898,038</b>	<b>\$ 237,011,466</b>	<b>\$ 230,029,775</b>
<b>Departmental Revenue</b>	<b>\$ 80,422,402</b>	<b>\$ 77,459,888</b>	<b>\$ 75,135,765</b>
Net County Cost	\$ 169,475,636	\$ 159,551,578	\$ 154,894,010
<b>Sources of Funding</b>			
Discretionary Revenue	\$ 154,156,740	\$ 143,908,000	\$ 140,029,000
Fund Balance - unassigned	\$ 12,466,585	\$ 7,643,578	\$ 6,865,010
Fund Balance Commitments	\$ 11,000,000	\$ 14,710,876	\$ 8,000,000
<b>Total Sources of Funding</b>	<b>\$ 177,623,325</b>	<b>\$ 166,262,454</b>	<b>\$ 154,894,010</b>
<b>Assignments</b>			
Teeter Assignment	\$ 8,147,689	\$ 6,710,876	\$ -
<b>Total Assignments</b>	<b>\$ 8,147,689</b>	<b>\$ 6,710,876</b>	<b>\$ -</b>
<b>Balance</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

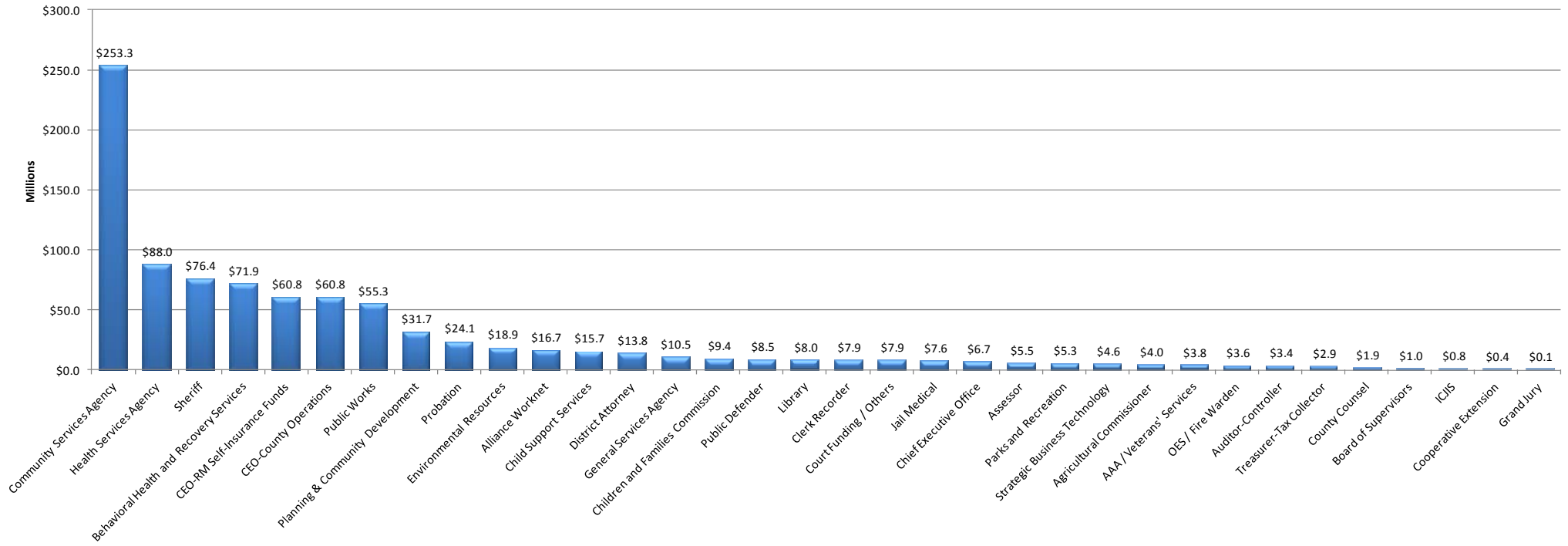
## 2011-2012 Adopted Final Budget Summary

Fund Type	Total Adopted Appropriations	Total Adopted Revenue	Fund Balance & One-Time Funding Required
General	\$ 230,029,775	\$ 215,164,765	\$ 14,865,010
Special Revenue	501,756,368	478,385,750	\$ 23,370,618
Capital Projects	18,839,895	8,308,906	\$ 10,530,989
Enterprise	61,262,641	58,548,071	\$ 2,714,570
Internal Service	79,238,424	76,560,647	\$ 2,677,777
<b>Total</b>	<b>\$ 891,127,103</b>	<b>\$ 836,968,139</b>	<b>\$ 54,158,964</b>

## How does the County spend it's money? \$891,127,103

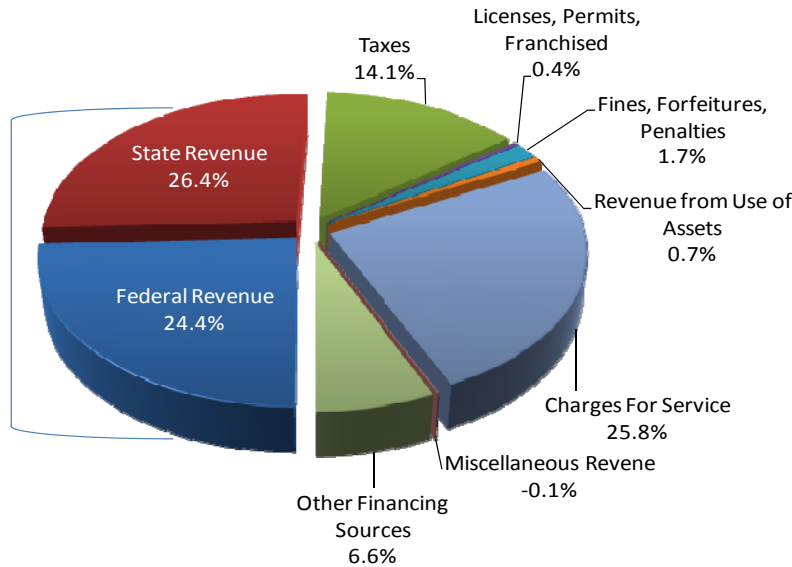


**2011-2012 Adopted Final Budget  
Appropriations by Department \$891,127,103**

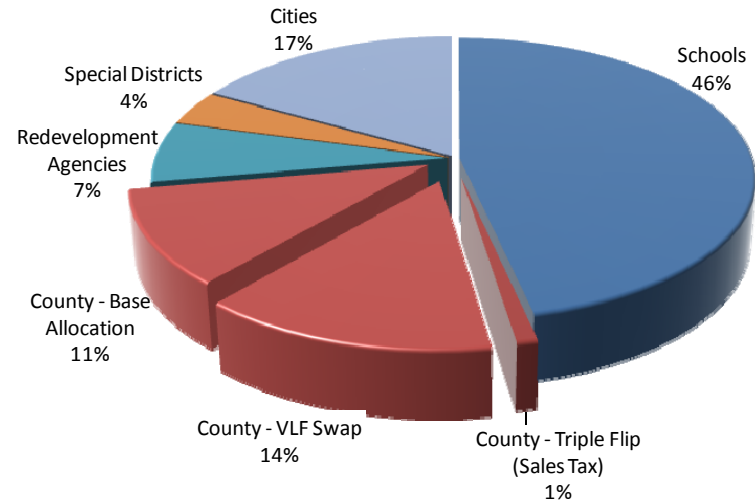


**Where does the County's Revenue come from?\***

Approximately 51% of the County's Revenue comes from the State and Federal Government and the majority of that revenue is restricted and must fund specific programs in A Healthy Community



**Discretionary Revenue - Where Your Property Tax Goes**



**Total Stanislaus County Allocation = 26%**