

Adopted Final Budget

Fiscal Year 2013-2014



Stanislaus County

CALIFORNIA

Submitted by
Chief Executive Officer
Stan Risen

BOARD OF SUPERVISORS

Vito Chiesa, Chair
William O'Brien
Terry Withrow
Dick Monteith
Jim DeMartini

Committed to a Purpose

An excerpt from the 2013-2014 Adopted Final Budget Message

Dear Supervisors,

“...a county that is respected for its service in the community and is known as the best in America” - Stanislaus County Vision Statement

Our vision is one of the things I've held onto tightly through all the changes we have experienced over the past five years. We have lost great leaders, but our County leadership team is stable, focused and extremely talented. We are fortunate to have a Board of Supervisors who work well together and are committed to the success of the organization and service to our community.

Our County has weathered a tremendous storm and the ship is steady and getting stronger every day. This is due in great part to the tremendous employees of this organization. Together, we will continue our journey toward being “respected for our service in the community” as we strive to become one of the best counties in America. I am pleased the financial state of our County is showing modest signs of improvement.

The 2013-2014 Final Budget reflects \$1,042,987,731 in appropriations and \$1,005,839,769 in revenue. This compares to the 2013-2014 Adopted Proposed Budget which totaled \$1,010,298,044 in appropriations and \$989,027,163 in revenue. The Final Budget is focused on various strategies including maintaining core services for the public and cost containment.

This year's budget is impacted by two major areas in particular: Roads and Bridges with the inclusion of \$44 million for two significant road projects (Kiernan Interchange and Claribel Road Widening Project) and more than \$46 million of increases in our Community Services Agency (CSA). These two areas alone constitute \$90 million of budget growth. The increases in the CSA budget come with corresponding State and Federal revenue for various social services programs.

County leadership continues to implement a multi-year budget strategy. One of the elements of the strategy involves paying down debt early in order to create capacity for future cost exposures, even as far out as the 2017-2018 Budget Year. Since the Adopted Proposed Budget, on July 16, 2013, the Board authorized the refinancing of the 2004 Series A Certificates of Participation (COP) for the Gallo Center for the Arts and the 2004 Series B for the 12th Street Office and Parking Garage and the Salida Library. This type of planning allows us to most effectively allocate taxpayer dollars, prepare for economic downturns or unexpected expenses and to also be prepared for capital needs or program expansions.

Committed to a Purpose—Continued

With contracts for all 12 County Labor Associations scheduled to expire June 30, 2014, the County will need to start to prepare for negotiations in late 2013 and start meeting with labor associations in early 2014. Because of the number of groups, it is anticipated labor negotiations will last into the start of the Fiscal Year 2014-2015.

Health program funding is anticipated to continue as a challenge for the County's General Fund. Our medical self-insurance program has effectively reduced cost increases compared to the retail market, yet organizational expenses are still trending higher than originally anticipated and projected to grow annually. Also, the future financial impact on the County as a health provider working under Health Care Reform is unclear and we need to be prepared for possible financial exposures.

Growth of social services programs, and the County's responsibility for them, continues to be a challenge and we anticipate this continuing into the future. We have seen significant budget increases in social services over the past several budget cycles and we are closely watching any State and Federal action in these areas.

The annual \$11.4 million payment of the County's Pension Obligation Bond will be retired after Fiscal Year 2013-2014. Strategically, this will free up these funds for other County obligations in the 2014-2015 Budget Year and beyond. However, we are anticipating more cost increases in the County's pension program in future years and consider this a future challenge for which to prepare.

We are actively underway on a number of construction projects. The old Honor Farm on Grayson Road was closed on August 1, 2013 and the new Honor Farm Replacement Facility will be dedicated on September 10th and occupied immediately thereafter. Significant work continues on the AB 900 Phase II major jail expansion which includes 384 new maximum security beds, a 72 bed Medical Mental Health Facility and an Intake Release and Detention Administration Facility all projected to be completed in 2016-2017.

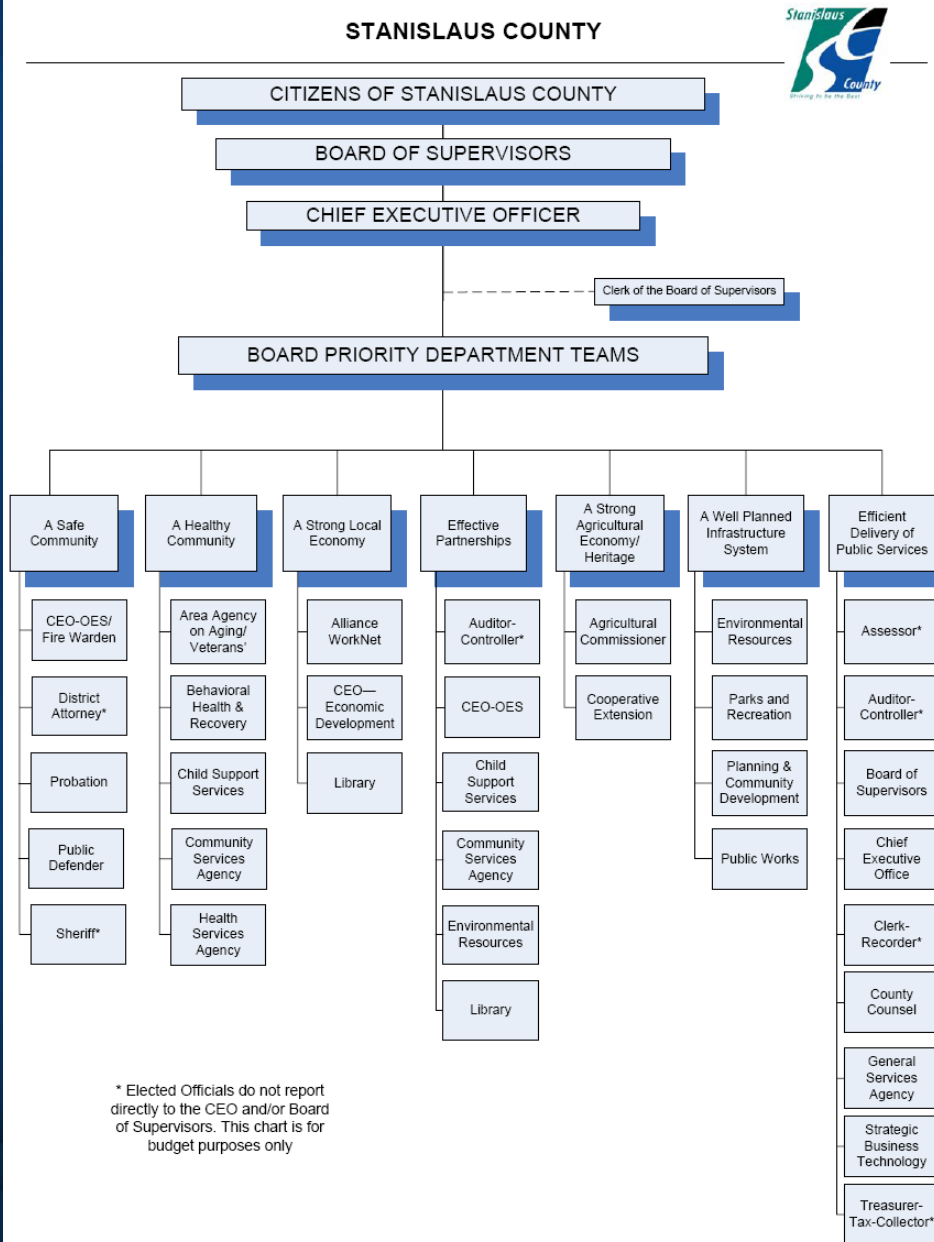
Our future looks stronger each day and we must remain committed to our values and stay true to this foundation as we strive to serve and gain the respect of our community each day.

Respectfully,

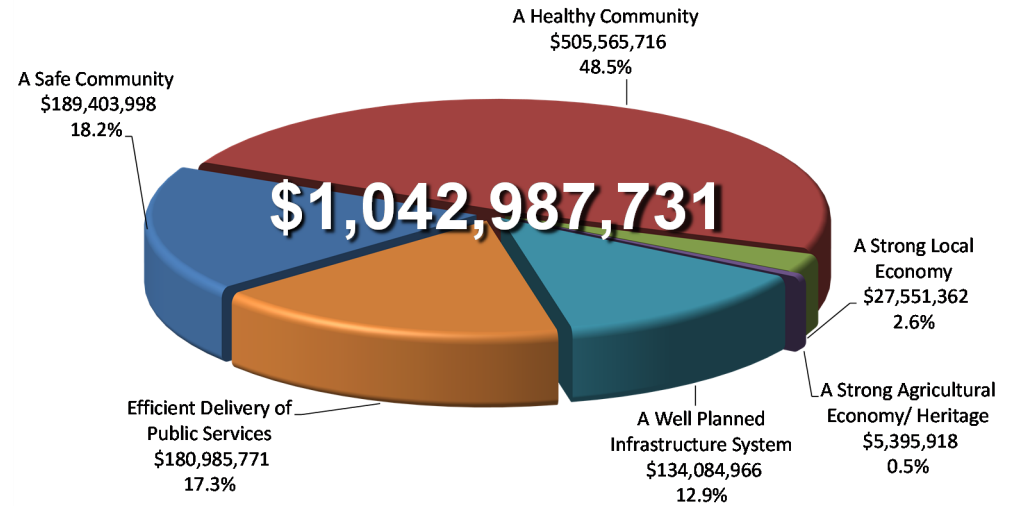


Stan Risen
Chief Executive Officer

County Organizational Chart



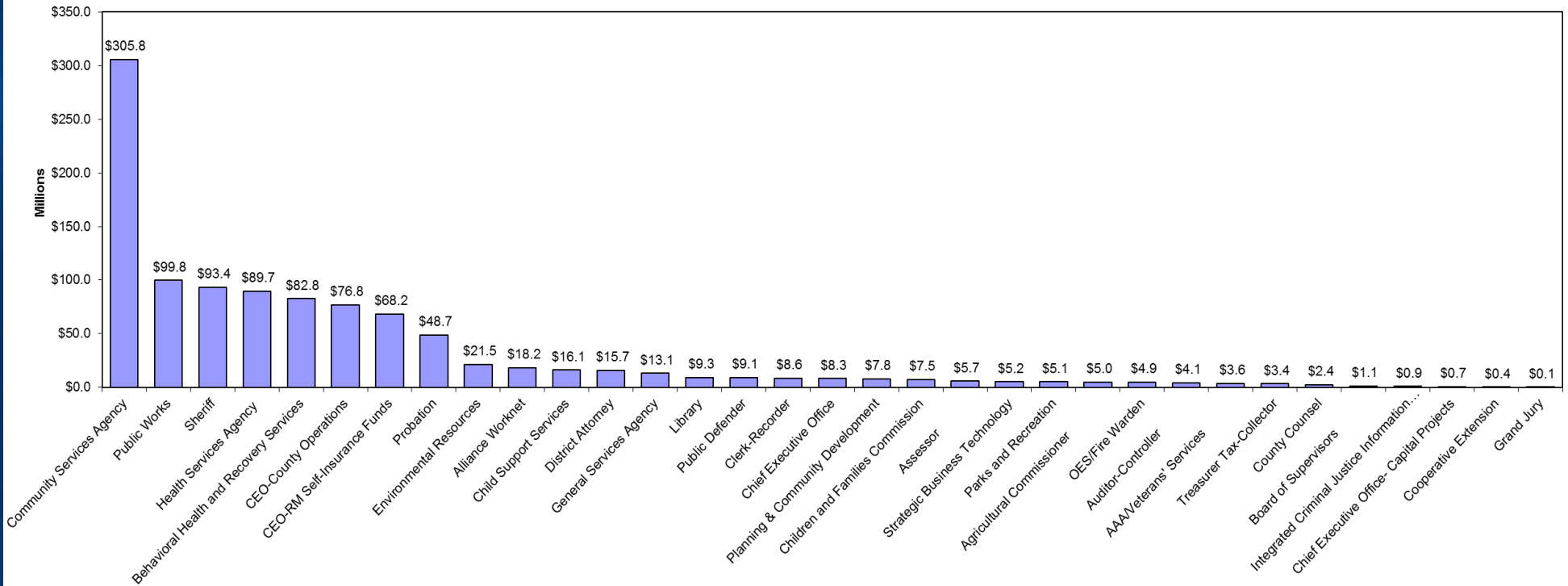
How does the County prioritize its spending? \$1,042,987,731



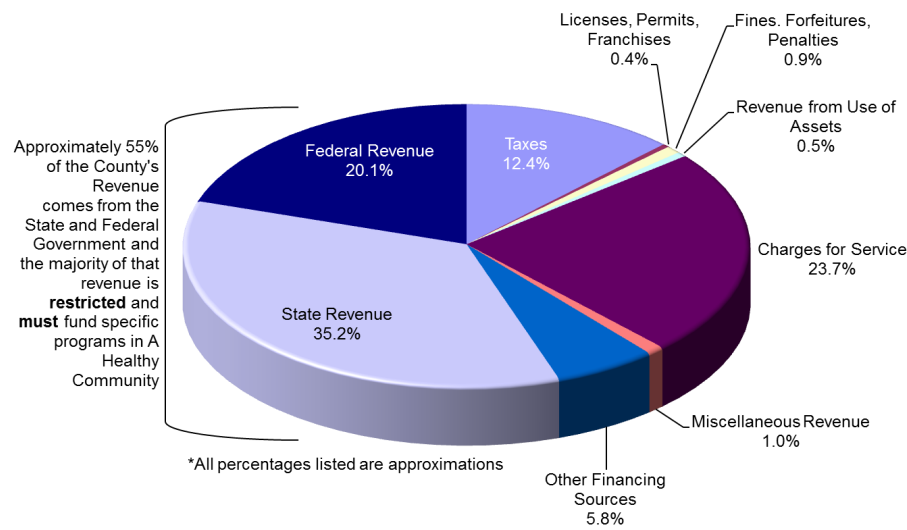
2013-2014 Adopted Final Budget Summary by Fund

Fund Type	Total Adopted Appropriations	Total Adopted Revenue	Fund Balance & One-Time Funding Required
General	\$ 256,601,294	\$ 235,249,701	\$ 21,351,593
Special Revenue	627,635,853	617,379,734	10,256,119
Capital Projects	731,898	1,096,000	(364,102)
Enterprise	67,174,904	62,462,597	4,712,307
Internal Service	90,843,782	89,651,737	1,192,045
Total	\$ 1,042,987,731	\$ 1,005,839,769	\$ 37,147,962

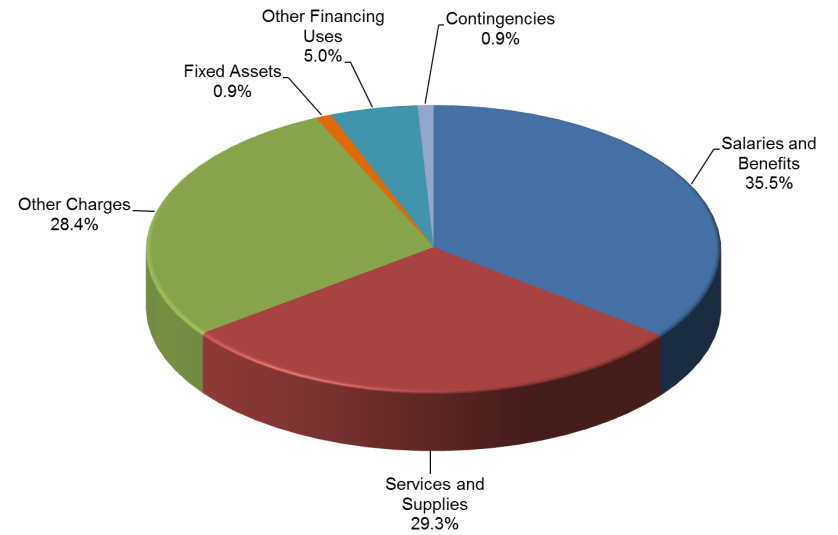
**2013-2014 Adopted Final Budget
Appropriations by Department \$1,042,987,731**



Where does the County's Revenue come from?*



How does the County spend its money?



General Fund

The General Fund is used to pay for core services such as public safety, parks and recreation, planning and community development, justice administration, tax assessment and collection, and a host of other vital services. The revenue used to pay for these services comes primarily from local taxes such as property tax and sales tax, franchise fees, charges for services, and a variety of other discretionary sources.

Included in the General Fund is the Debt Service budget that provides funding for annual County debt obligations of approximately \$10.5 million.

The General Fund for the Adopted Final Budget for Fiscal Year 2013-2014 is \$256,601,294, a decrease from the 2012-2013 Final Budget by \$2,092,078, primarily due to moving the Sheriff-Court Security Budget from the General Fund to a non interest bearing Special Revenue Fund.

The General Fund appropriations for Fiscal Year 2013-2014 is \$22,214,495 below the high of \$278,815,789 in Fiscal Year 2008-2009.

General Fund	2011-2012 Adopted Final Budget	2012-2013 Adopted Final Budget	2013-2014 Adopted Final Budget
Departmental Appropriations	\$ 225,608,911	\$ 254,272,508	\$ 252,180,430
Appropriations for Contingencies	\$ 4,420,864	\$ 4,420,864	\$ 4,420,864
Total Appropriations	\$ 230,029,775	\$ 258,693,372	\$ 256,601,294
Departmental Revenue	\$ 75,135,765	\$ 79,931,220	\$ 79,130,714
Net County Cost	\$ 154,894,010	\$ 178,762,152	\$ 177,470,580
Sources of Funding			
Discretionary Revenue	\$ 140,029,000	\$ 147,141,201	\$ 156,118,987
Fund Balance - unassigned	\$ 6,865,010	\$ 8,533,210	\$ 6,589,261
Fund Balance Commitments	\$ 8,000,000	\$ 13,887,741	\$ 14,762,332
Total Sources of Funding	\$ 154,894,010	\$ 169,562,152	\$ 177,470,580
Assignments			
Teeter Assignment	\$ -	\$ (9,200,000)	\$ -
Total Assignments	\$ -	\$ (9,200,000)	\$ -
Balance	\$ -	\$ -	\$ -

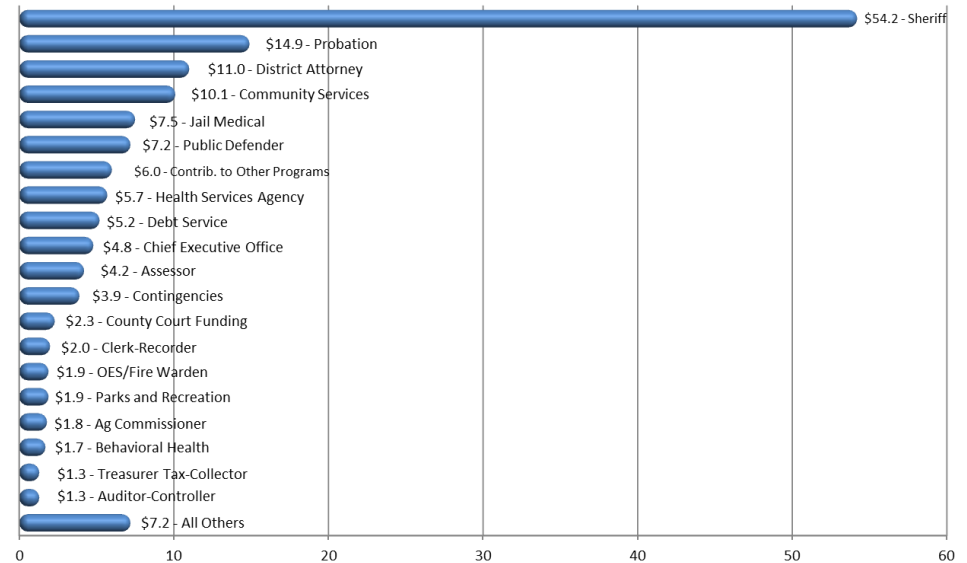
The \$14,762,332 in Fund Balance Commitments is net county cost savings departments were able to carry forward into Fiscal Year 2013-2014.

Unassigned Fund Balance in the amount of \$6,589,261 was used to balance the Fiscal Year 2013-2014 General Fund budget.

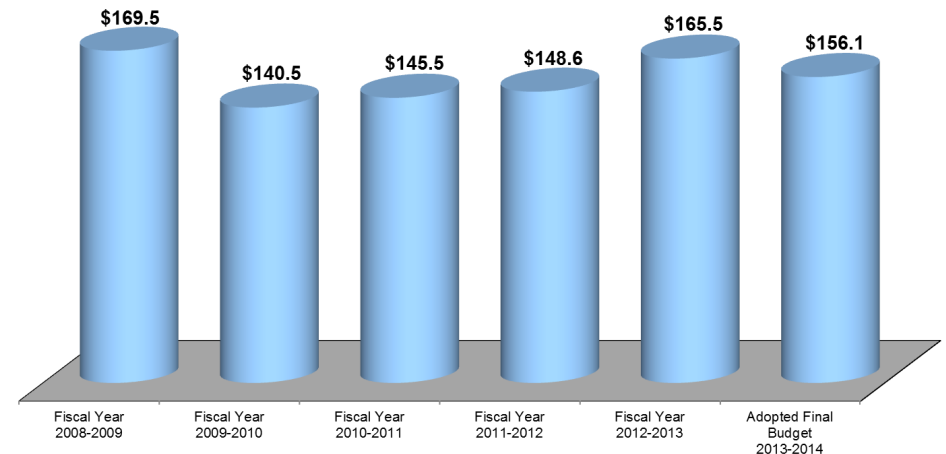
Discretionary Revenue

Revenue available to fund programs at the Board of Supervisors' discretion is referred to as Discretionary Revenue. The majority of this revenue supports funding for public safety and criminal justice services, followed by matching funds for Health and Human Services programs.

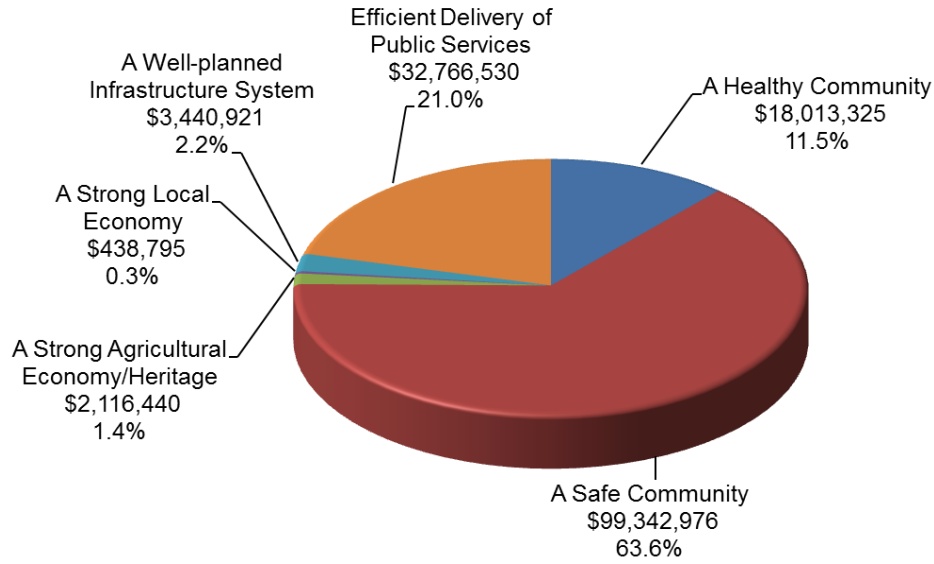
Distribution of Discretionary Revenue by Department – 2013-2014 Adopted Final Budget \$156,118,987



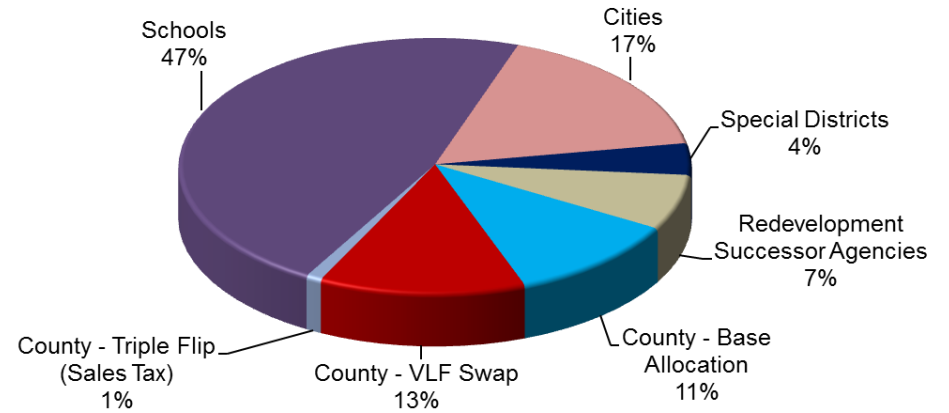
Discretionary Revenue—Multi-Year Summary (in millions)



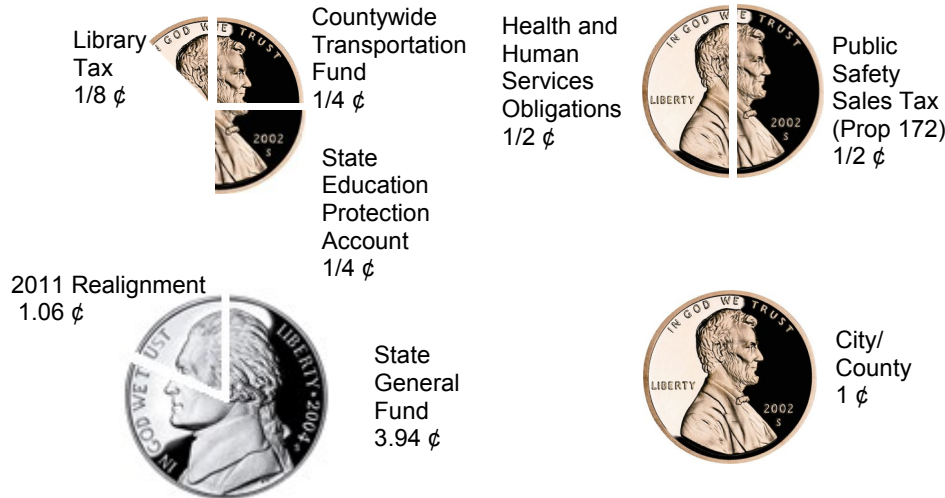
Distribution of Discretionary Revenue by Board Priority--



Discretionary Revenue - Where Your Property Tax Goes



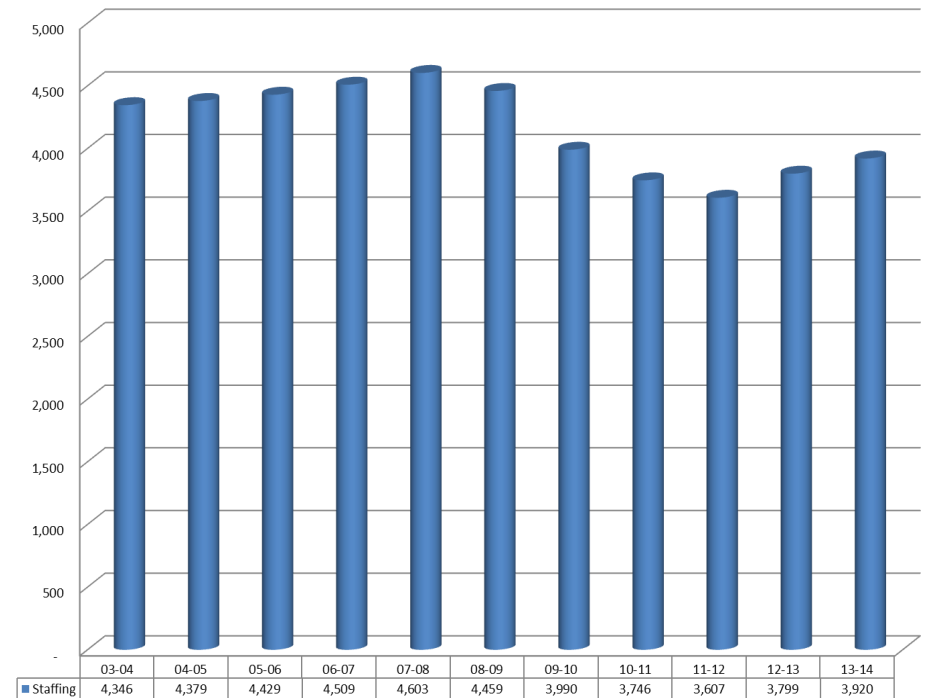
Discretionary Revenue - Where your Sales Tax Goes



**For every Dollar you spend,
you are taxed \$0.07625**

As of September 3, 2013

Staffing – Multi Year History



Staffing — Three Year Summary by Department

Department	Final Budget 2011-2012	Final Budget 2012-2013	Final Budget 2013-2014
Agricultural Commissioner	36	35	35
Alliance WorkNet	81	82	90
Animal Services	30	30	30
Area Agency on Aging	13	13	12
Assessor	57	58	54
Auditor Controller	33	36	35
Behavioral Health & Recovery Services (BHRS)	341	352	371
Board of Supervisors	10	9	9
Chief Executive Office - County Fire Service Fund	2	1	1
Chief Executive Office - Office of Emergency Serv/Fire Warden	4	5	5
Chief Executive Office - Operations and Services	34	39	40
Chief Executive Office - Risk Management Division	10	10	11
Child Support Services	165	159	162
Childrens & Families Commission	7	5	5
Clerk-Recorder	44	44	45
Community Services Agency	883	945	1,016
Cooperative Extension	3	3	3
County Counsel	15	14	14
District Attorney	120	121	128
Environmental Resources	80	81	81
General Services Agency	53	56	56
Health Services Agency	471	477	468
Law Library	2	2	2
Library	69	70	71
Local Agency Fomation Commission	3	3	3
Parks & Recreation	20	20	20
Planning	29	29	30
Probation	224	254	258
Public Defender	37	37	37
Public Works	106	106	107
Retirement	12	13	13
Sheriff	503	579	592
Stanislaus Regional 911	53	53	57
Treasurer	31	31	31
Veteran's Services	4	4	4
Total Staffing	3,607	3,799	3,920



Questions or Comments

Contact the Chief Executive Office: (209) 525-6333
 The Adopted Final Budget can be found online:
www.stancounty.com/budget