



**Recommended Proposed Budget
Budget Year 2020-2021/2021-2022
Stanislaus County, California**

**Year
Two**

*Board of Supervisors: Vito Chiesa- Chairman, Buck Condit, Terry Withrow, Mani Grewal, Channce Condit
Submitted by Jody Hayes, Chief Executive Officer*



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**Stanislaus County
California**

For the Biennium Beginning

July 1, 2018

Christopher P. Morill

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to Stanislaus County, California, for its Biennial Budget for the biennium beginning July 1, 2018.

GFOA established the Distinguished Budget Presentation Awards Program (Budget Awards Program) in 1984 to encourage and assist state and local governments to prepare budget documents of the very highest quality that reflect both the guidelines established by the National Advisory Council on State and Local Budgeting and the GFOA's best practices on budgeting and then to recognize individual governments that succeed in achieving that goal.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as a financial plan, as an operations guide, and as a communication device.

The award is valid for a period of two years only and is the sixteenth in the history of Stanislaus County. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

Front cover picture: Virginia Corridor Railway, Modesto, California

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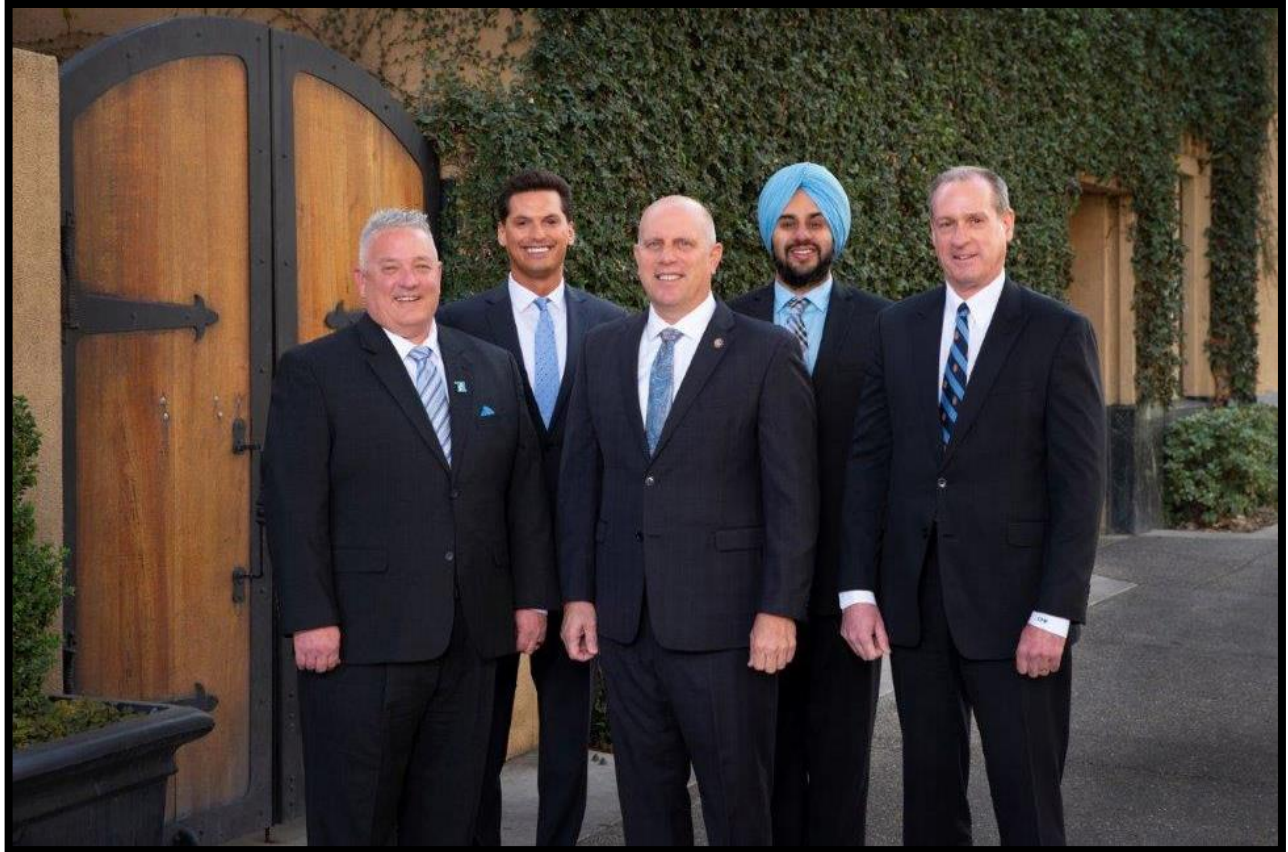
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Stanislaus County Board of Supervisors



Front row from left to right:
Supervisor Buck Condit, Supervisor Vito Chiesa and Supervisor Terry Withrow

Back row from left to right:
Supervisor Chance Condit and Supervisor Mani Grewal

Supervisorial District and Cities

Buck Condit

District 1 | 2025

Oakdale, Riverbank and Waterford
Unincorporated Empire, Eugene, Knights Ferry, and Valley Home

Vito Chiesa

District 2 | 2025

Hughson and Turlock
Unincorporated Denair, Hickman, Keyes, and La Grange

Terry Withrow

District 3 | 2023

Modesto (portions thereof)
Unincorporated Salida

Mani Grewal

District 4 | 2023

Modesto (portions thereof)

Chance Condit

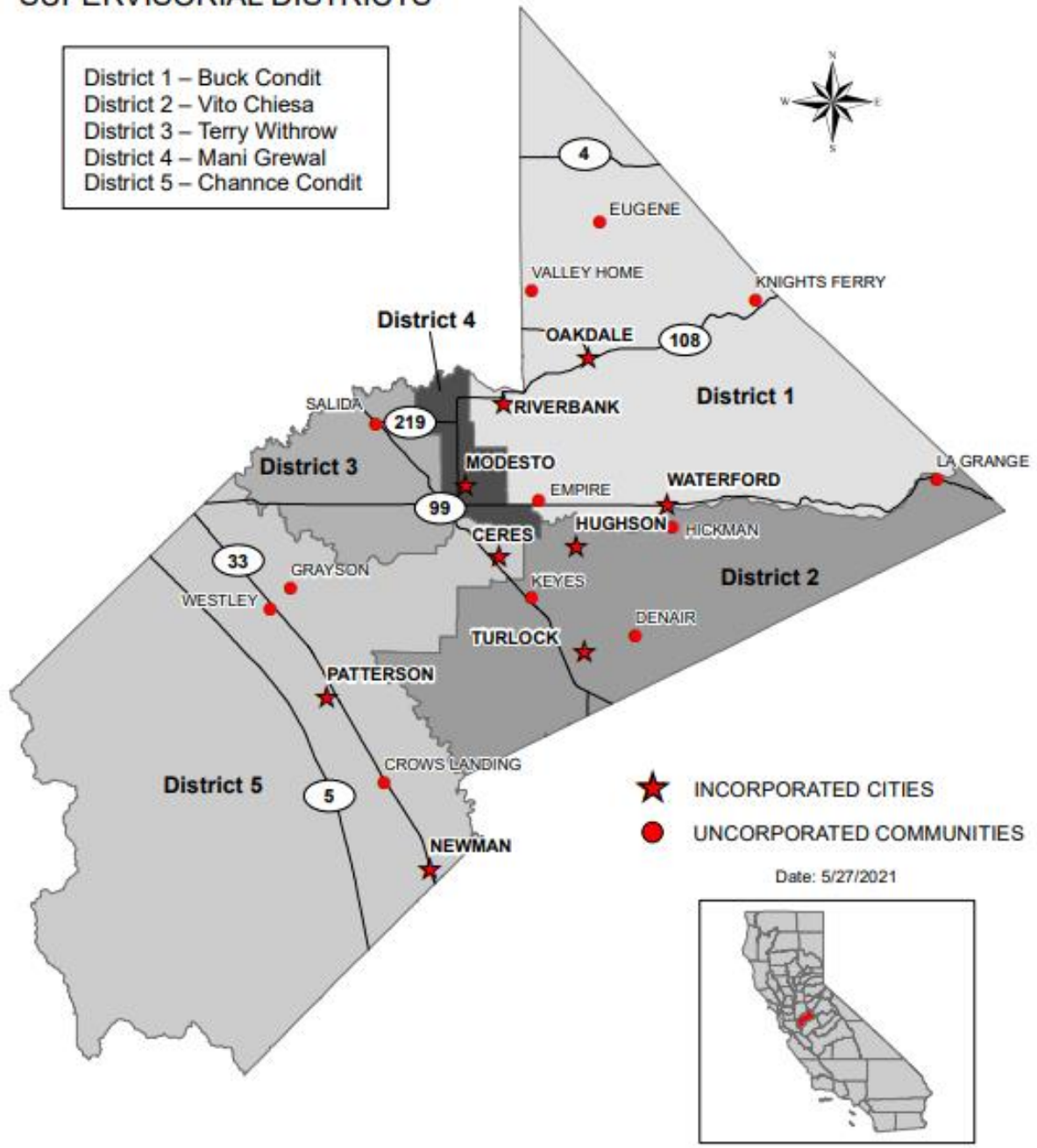
District 5 | 2025

Ceres, Modesto (portions thereof), Newman, and Patterson
Unincorporated Crows Landing, Grayson, and Westley

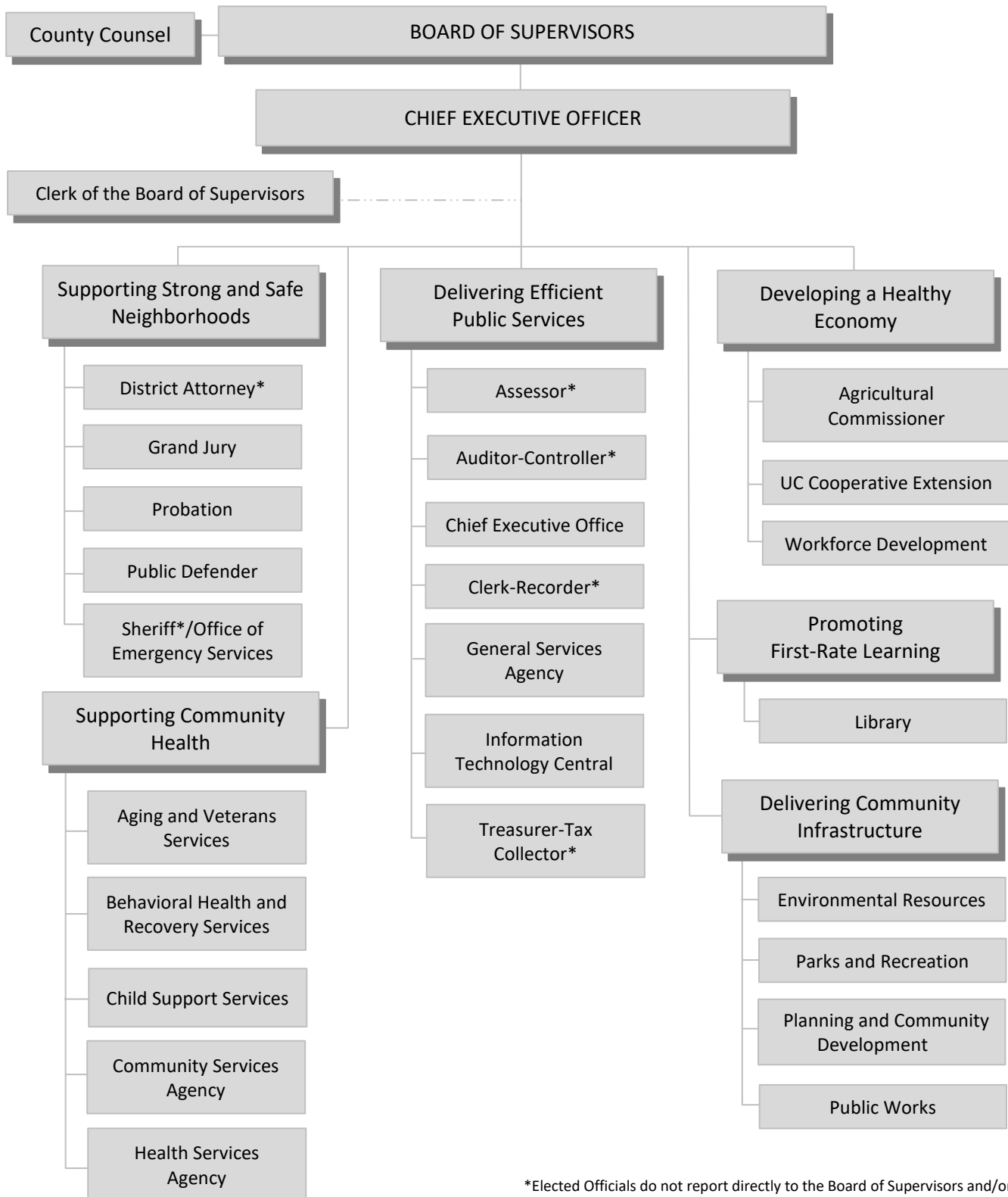
Supervisorial District Map

STANISLAUS COUNTY SUPERVISORIAL DISTRICTS

- District 1 – Buck Condit
- District 2 – Vito Chiesa
- District 3 – Terry Withrow
- District 4 – Mani Grewal
- District 5 – Chance Condit



County Organizational Chart



*Elected Officials do not report directly to the Board of Supervisors and/or Chief Executive Officer. This chart is for purposes of budget organization. Effective 2020-2021/2021-2022 – Year Two.

Vision Mission Values Priorities



The vision of Stanislaus County is to be respected for our service to the community and known as the best in America

values

Trustworthiness | Respect | Responsibility | Fairness
Caring | Citizenship

priorities

- Supporting Strong & Safe Neighborhoods
- Supporting Community Health
- Developing a Healthy Economy
- Promoting First-Rate Learning
- Delivering Efficient Public Services & Community Infrastructure

Our mission is to serve the community through public and private partnerships that promote public health, safety, welfare and the local economy in an efficient, cost-effective manner. Striving together to be the best!



Summary of Board Priorities and Goals



Supporting strong and safe neighborhoods for individuals and families to thrive

- ◆ Focus on the safety of our neighborhoods and strengthening our communities
- ◆ Demonstrate responsiveness to reported trends in criminal activity
- ◆ Improve the effectiveness and efficiency of the criminal justice system
- ◆ Ensure local and regional disaster preparedness
- ◆ Reduce pet overpopulation
- ◆ Promote public awareness



Supporting community health including physical, mental, emotional, and spiritual health

- ◆ Focus on the health and well-being (physically, mentally, emotionally, and spiritually) of our families
- ◆ Promote and provide access to services that support continued health, self-sufficiency, accountability, protection and independence
- ◆ Focus on assisting families and individuals who are homeless, or at risk of homelessness, to permanently escape homelessness



Developing a healthy economy, building upon our strong agricultural foundation

- ◆ Focus on engaging families to participate in and be supported by a healthy economy
- ◆ Facilitate job creation
- ◆ Promote an attractive regional environment
- ◆ Promote adequate/affordable housing
- ◆ Support and promote agricultural products, education, technology and innovation
- ◆ Protect agricultural resources
- ◆ Manage threats to agriculture



Promoting first-rate learning opportunities for all residents in support of community and individual prosperity

- ◆ Focus on access for all children and young people to a first-rate education – from cradle to career



Delivering efficient public services to benefit our residents and businesses

- ◆ Improve customer satisfaction
- ◆ Increase e-government services and transactions
- ◆ Improve the efficiency of County government processes
- ◆ Improve energy efficiency



Delivering community infrastructure to benefit our residents and businesses

- ◆ Ensure reliable water sources – quality and quantity
- ◆ Improve transportation circulation
- ◆ Promote effective solid waste disposal
- ◆ Develop a comprehensive flood control strategy

Budget Process and Financial Policies

To ensure the long-term economic stability of the organization, the County of Stanislaus has developed a series of policies addressing financial and budgetary issues. Using both operational guidelines and qualitative standards, these policies strive to maintain a stable and positive financial

position for the County for the foreseeable future. Moreover, they provide guidelines to management staff in planning and directing the County's day-to-day financial affairs and in developing recommendations to the Chief Executive Officer and the Board of Supervisors.

Budget Process

Basis of Budgeting

The fiscal year budget is prepared, reviewed, and approved in accordance with the provisions of Sections 29000 and 29144, inclusive, of the California Government Code and other statutory provisions, commonly known as the County Budget Act. The County prepares a budget for each fiscal year on or before October 2, pursuant to the County Budget Act. Budgeted expenditures are enacted into law through the passage of an appropriation resolution. This resolution mandates the maximum authorized expenditures for the fiscal year and cannot be exceeded except by subsequent amendments to the budget by the County's Board of Supervisors.

The Budget and the Comprehensive Annual Financial Report are prepared using Generally Accepted Accounting Principles (GAAP). The accounts of the County are organized on the basis of fund and organizational groups, each of which is considered a separate accounting entity. Governmental type funds like the General Fund, Special Revenue Funds, Capital Projects, and Debt Service use the modified accrual basis of accounting, while Proprietary Funds use the full accrual basis.

Basis of Accounting

Under the modified accrual basis of accounting, revenues are recognized when they are both measurable and available. Measurable means the amount of the transaction is known; available means the revenue will be collected in the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are

recognized when the related liability is incurred, except for (1) principal of and interest on general long-term debt which are recognized when due; and (2) employee annual leave and claims as well as judgments for litigation and self-insurance, which are recorded in the period due and payable.

Full accrual is similar to commercial accounting. Recognition occurs at the time of the transaction – revenue when earned and expenses when incurred.

County Budget Process

The budget for Stanislaus County serves as a comprehensive plan for operations, fiscal integrity, and staffing to ensure the provision of effective services to the residents of Stanislaus County. The budget process encompasses the manner in which resources are assigned to meet goals, objectives, and community priorities set by departments and the Board of Supervisors. A balanced budget is one wherein the amount of budgeted expenditures is equal to or less than the sum of budgeted revenue and other available funding resources. In order for government to remain in business, the law requires that an adopted budget be approved and in place by the beginning of each fiscal year; for Stanislaus County the fiscal year runs from July 1 through June 30. While the County has adopted a biennial budget process, appropriations are approved on an annual basis.

Encumbrances

Encumbrances are obligations in the form of purchase orders, contracts, or other commitments which are chargeable to an appropriation and for which a part of an appropriation is reserved. The

County budget is prepared on the modified accrual basis of accounting, with the exception that encumbrances outstanding at year-end are considered expenditures. Encumbrances that are outstanding at year-end are reported as

assignments of fund balances since the commitments will be honored through subsequent years' continuing appropriations. Encumbrances do not constitute expenditures or liabilities for GAAP reporting purposes.

Budget Amendment Process

California Government Code Sections 29125 through 29130 authorize the Board of Supervisors to amend the adopted budget through the budget revision process. Revisions enable departments to move or adjust budgeted appropriations and/or estimated revenues.

The County's Board of Supervisors also dictates policies regarding budget revisions. Budget revisions requiring Board of Supervisors' approval may be approved throughout the year either during the quarterly financial reporting process or by individual Board agenda item, in accordance with the following procedures:

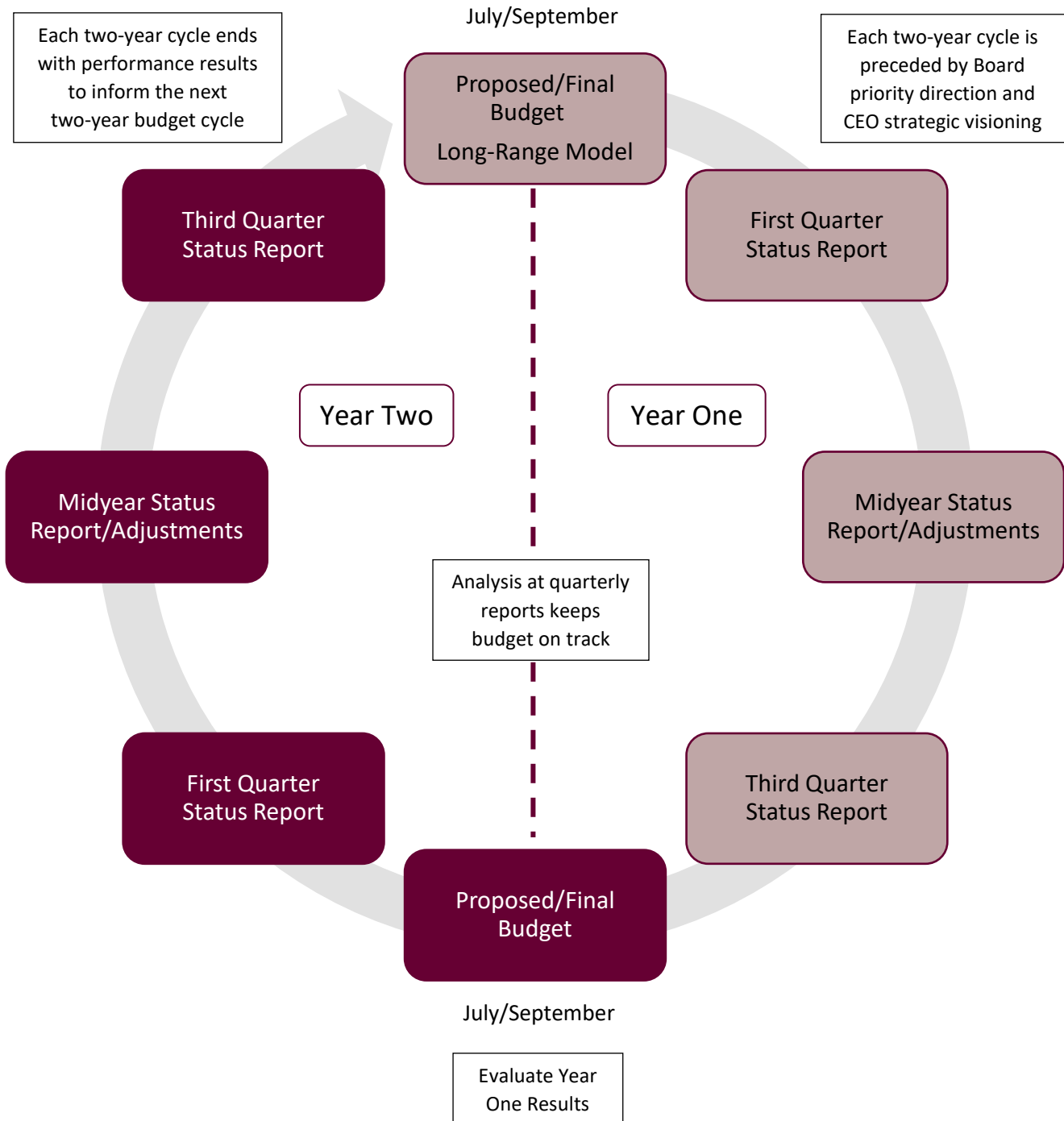
- ◆ By 4/5 vote, all transfers from the Appropriations for Contingencies budget in the General Fund;
- ◆ By 4/5 vote, all appropriation of unbudgeted revenues from any source and the use of fund balance and/or retained earnings; and

- ◆ The addition or deletion of any appropriation for Fixed Assets over \$10,000 or any transfer between Fixed Asset groups over \$10,000.

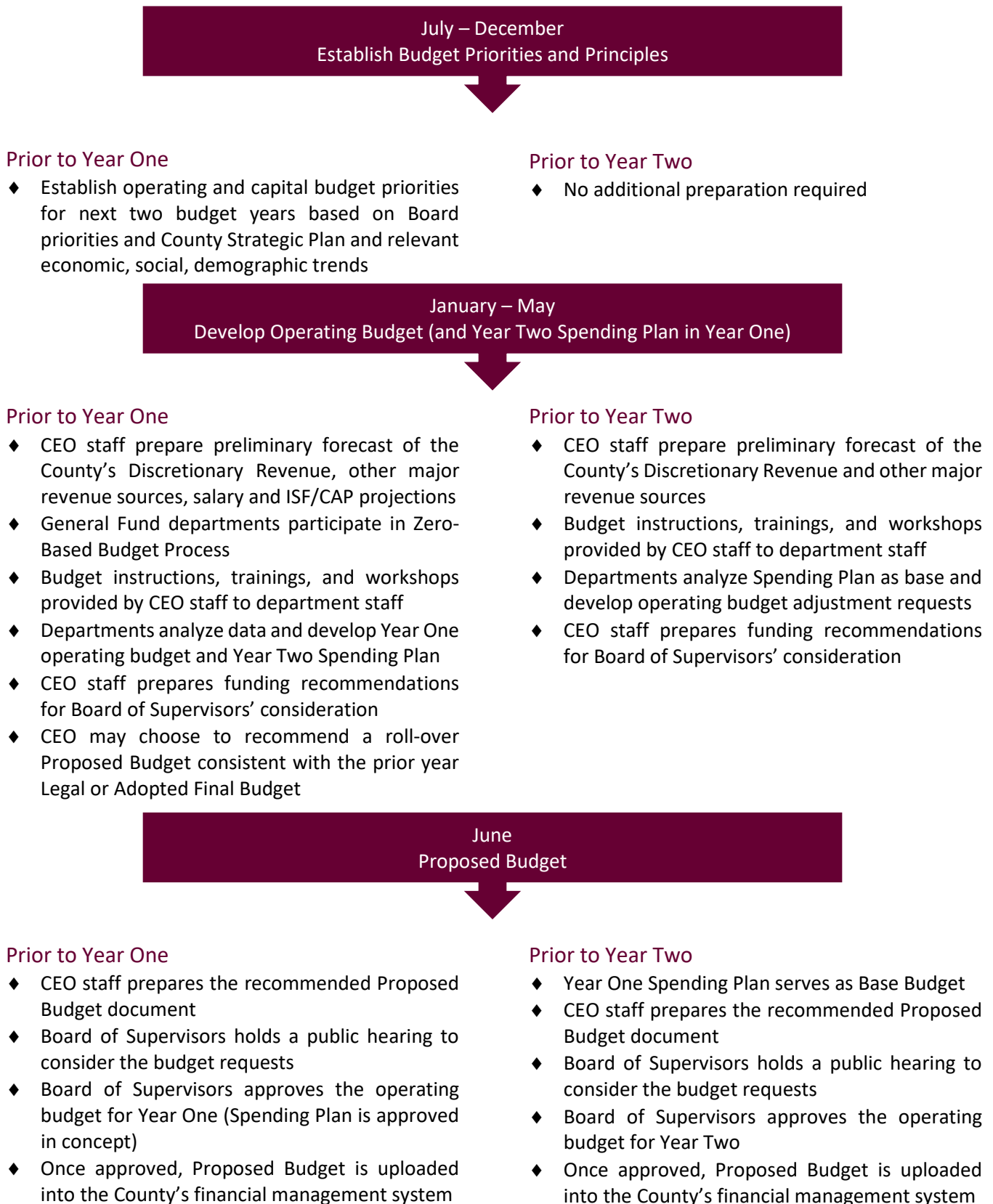
Revisions that may be approved by the Chief Executive Office (CEO) are appropriations and estimated revenue transfers within or between categories within a budget, with the exclusion of the Fixed Assets cost category, wherein the transfers do not affect the total overall budget. Transfers within a single Fixed Asset group within a budget unit can be approved by a CEO representative for transfers of \$10,000 or less. However, transfers in amounts greater than \$10,000 in and out of, or any adjustments between, Fixed Asset groups (such as land, buildings and improvements, equipment, etc.) within a budget unit require approval by the Board of Supervisors. All transfers between separate budget units require Board of Supervisors' approval.

Stanislaus County Two-Year Budget Cycle

The Stanislaus County budget cycle is a distinct two-year period, beginning on July 1, 2020, in Fiscal Year 2020-2021 (Year One) and ending on June 30, 2022, in Fiscal Year 2021-2022 (Year Two). The following diagram outlines the process in clockwise fashion. The subsequent County Budget Process Chart provides additional detail.



County Budget Process Chart



July – September
Final Budget



Year One

- ◆ Departments may request budget adjustments
- ◆ CEO staff evaluate requests and prepare Final Budget recommendations
- ◆ Board of Supervisors holds a public hearing to consider budget requests
- ◆ Board of Supervisors approves the revised operating budget for Year One (adjusted Spending Plan is established in concept)
- ◆ Once approved, the Final Budget is uploaded into the County’s financial management system

Year Two

- ◆ Departments may request budget adjustments
- ◆ CEO staff evaluate requests and prepare Final Budget recommendations
- ◆ Board of Supervisors holds a public hearing to consider budget requests
- ◆ Board of Supervisors approves the revised operating budget for Year Two
- ◆ Once approved, the Final Budget is uploaded into the County’s financial management system

October – June
Quarterly Status Reports



Year One

- ◆ Purpose is to ensure budget remains balanced and stable
- ◆ Department and CEO staff continually monitor actual revenue and expenditures
- ◆ CEO staff prepares a public fiscal status report on a quarterly basis
- ◆ Quarterly status reports are approved by the Board of Supervisors
- ◆ In the event of a year-end deficit, steps are taken to reduce expenditures

Year Two

- ◆ Purpose is to ensure budget remains balanced and stable
- ◆ Department and CEO staff continually monitor actual revenue and expenditures
- ◆ CEO staff prepares a public fiscal status report on a quarterly basis
- ◆ Quarterly status reports are approved by the Board of Supervisors
- ◆ In the event of a year-end deficit, steps are taken to reduce expenditures

July
Fiscal Year is Closed as of June 30

Capital Assets

Capital assets (including infrastructure) are recorded at historical cost or estimated historical cost if actual historical cost is not available. Contributed fixed assets are valued at their estimated fair market value on the date contributed. Capital assets include public domain assets (infrastructure) consisting of improvements to roads, bridges, lighting systems, and drainage systems. The County defines capital assets as assets with an initial, individual cost of more than \$5,000 and an estimated useful life of more than one year.

Capital assets used in operations are depreciated or amortized (assets under capital leases) using the

straight-line method over the lesser of the capital lease period or their estimated useful lives. The County's landfills are depreciated using the units of production method.

Governmental Accounting Standards Board (GASB) has issued Statement 51, Accounting and Financial Reporting for Intangible Assets. Intangible assets, including easements, water rights, timber rights, patents, trademarks, and computer software of \$50,000 or more need to be classified as capital assets. Additionally, internally generated intangible assets (e.g., computer software) are subject to capitalization.

Investment and Cash Management

Responsibility

Investments and cash management are the responsibility of the County Treasurer.

Investment Objective

The County's primary investment objective is to maintain the principal of such funds (safety) in investment vehicles which are easily converted to cash (liquidity) while obtaining a competitive market rate of return (yield) for the risk taken at the time of investing.

Safety of principal is of paramount importance. Investments will only be made in securities which have a very high probability of maintaining the principal invested. Only highly rated or strongly collateralized investments will be made. Diversification by type of investment, issuer, and maturity to minimize the risk of loss of principal due to credit deterioration or interest rate volatility will be made. Sales of securities before maturity may be made if at a gain to avoid an anticipated default of payment by the issuer of interest or principal or if such sale will allow investment in a higher yielding vehicle and any loss upon sale can be more than compensated by additional interest earnings within a six-month period.

To achieve appropriate liquidity needs, the Treasury Pool's investments must be in maturity ranges which meet normal, anticipated disbursement requirements of all depositors, as can be determined by historical disbursement patterns as well as communicated forecasts by depositors. Unanticipated cash disbursement needs require that investments be easily convertible to cash by maintaining shorter maturity in highly traded securities.

To achieve a competitive market rate of return or yield, individual investment decisions must be made on a competitive basis. Due to the primary need of maintaining the purchasing power and cash availability of depositors' funds, the portfolio's yield will normally be lower than that of higher risk, longer maturity investment pools.

Authorized Investments

Pursuant to Government Code Section 53601, investments will only be made in authorized securities with a maturity date of five years or less from the transaction settlement date. All investments (except in mutual funds) must be in

securities which have a positive return if held to maturity.

In addition to the restrictions and guidelines cited in Government Code, the County Board of Supervisors annually adopts an “Investment Policy” for the

Stanislaus County Treasury Pool. The Policy is prepared by the County Treasurer and approved by the Stanislaus County Treasury Pool Oversight Committee. The Policy adds further specificity to the investments permitted and reduces concentration within the most permitted investment types.

Appropriations for Contingencies Policy

The purpose of the Appropriations for Contingencies policy is to provide funds to meet unexpected and emergency financial exposures which may arise during the fiscal year as a result of reductions in Federal and State revenue, a sudden downturn in the economy, or other unforeseen program and community needs. As a result, the budget provides for adequate funds in the base funding of the County Operations – Appropriations for Contingencies

budget. As per policy, the base amount established in Appropriations for Contingencies shall be provided at a level of at least 2% of the average annual General Fund revenue of the preceding three fiscal years. Using this criterion, the base amount has been calculated at \$6.8 million in the 2021-2022 Proposed Budget. Potential exposures that are relevant to the budget year are considered and appropriate funding is added to the base.

Appropriations Transfer Policy

Government Code identifies the Board of Supervisors as the authority to establish the budget and approve appropriations transfers between cost categories. In Stanislaus County, the Board has delegated this authority to the Chief Executive Officer (CEO) to approve any requests for transfers of appropriations, except for Fixed Assets over \$10,000 or between fixed asset group types and

those from Appropriations for Contingencies, which must be approved by the Board of Supervisors by a 4/5 vote. Appropriation transfer requests are not automatically approved by the CEO and in general, salary savings in General Fund departments will be retained for carryover savings and/or returned to the General Fund. This long-standing practice is a central component to the multi-year budget approach.

Fund Balance Policy

The following policies are intended to address certain fund balance accounts within the County General Fund, including the Contingency Reserve and Debt Service Reserve. These policies are designed to provide the County with sufficient working capital to maintain operations and provide a comfortable margin of safety with which to address emergencies and unexpected declines in revenue without having to borrow funds.

Contingency Reserve Policy

The General Fund Assigned Contingency Reserve shall be equal to at least 8% of the average annual Discretionary Revenue receipts from the preceding three fiscal years. The purpose of the Contingency Reserve is to mitigate exposures brought on by economic downturns, unforeseen circumstances, State and/or Federal budget actions that reduce revenue provided to the County, costs associated with emergencies and natural disasters, and to maintain critical, core service levels.

Should the fund balance fall below the 8% threshold, the Board of Supervisors shall approve and adopt a plan to restore the fund balance to the target level within 24 months. If the restoration of the fund balance cannot be accomplished within 24 months' time without severe hardship to the County, the Board of Supervisors shall establish a more appropriate time period for restoration to occur.

Any transfer of funds out of the Contingency Reserve must be approved by a 4/5 vote of the Board of Supervisors and cannot exceed the amount sufficient to balance the General Fund.

Debt Service Reserve Policy

A portion of the General Fund is required to be set aside as a Debt Service Reserve Assignment in fund balance in order to maintain the County's positive credit rating. This classification of fund balance shall be equal to at least one year of debt service payments.

General Fund Contribution Policy

The County General Fund is the payor of last resort. General Fund contributions to departments will be made annually at the minimum mandate level. The Board of Supervisors may choose to provide a General Fund contribution to a department or external partner when local priorities dictate a need for such funding. Departments with fund balance or retained earnings will be required to use their internal fund balance or retained earnings prior to making a request for General Fund support.

Departments will have the opportunity to identify limitations that may exist on fund balance by mandate or other sources. Documentation will be required to support any amounts within fund balance or retained earnings that are restricted and not available to fund a department's request. There are no exceptions to the documentation review which will provide sufficient support for budget recommendations consistent with the General Fund Contribution policy.

No Backfill Policy

The Board of Supervisors has maintained a long-standing policy that the County shall operate State and Federal programs based on the level of funding

provided and shall not backfill any State or Federal cuts with General Fund resources except when local priorities dictate a need for program continuance.

Realignment Revenue Policy

The California State Legislature enacted Assembly Bill (AB) 1491 in Fiscal Year 1991-1992 to provide counties with a source of funding for public health, mental health, and certain social services programs. The revenue used to fund these programs, identified as 1991 Realignment, comes from a one-half cent sales tax and a portion of the Vehicle License Fees collected from California vehicle owners. As part of the Fiscal Year 2011-2012 State Budget Plan, AB 109 and AB 117 legislation was passed and as a result public safety programs and responsibility for housing low level inmate offenders previously housed at State prisons were realigned from the State level to counties. To fund these increased responsibilities at the local level, 2011 Realignment revenue was established to provide counties with funding for local criminal justice programs. Both 1991 and 2011 Realignment revenues are apportioned by the State with a base funding commitment to each county along with a subsequent annual apportionment of available growth funding.

Realignment Base Budget Policy

The beginning base Realignment revenue for each budget year is supported by State Controller's Office (SCO) schedules and typically exceeds the prior year base (except in cases of economic downturn). For 1991 Realignment, county-specific growth funding received in the prior year is added to the base amount for the subsequent budget year, creating the adjusted base. For 2011 Realignment, statewide growth received in the prior year is added to the

statewide basis and then allocated to counties. For consistency in budgeting, all departments will submit Proposed Budget for each budget year using this adjusted base.

Realignment Growth Budget Policy

Realignment growth funding represents sales tax receipts from the prior State fiscal year in excess of that required to cover base Realignment revenue to counties. Realignment growth funds are generally received in the fall or winter of each fiscal year. Consistent with standard County practice, all departments will recognize the one-time growth funds upon receipt through a budget adjustment in the Midyear or Third Quarter Financial Report presented to the Board of Supervisors. For 1991 Realignment, this will include the county-specific adjustment to base.

Exception to Reporting of Growth Funds

The exception to reporting growth funds in a midyear budget cycle occurs when a department is anticipating an increased need for General Fund support at the beginning of a budget year. In these situations, an estimate of the State growth revenue will be included in Proposed and/or Final Budget revenue projections in order to minimize the General Fund impact early in the budget year. Any adjustment in General Fund impact above or below that originally projection will be addressed in a future budget cycle once known.

Retirement - Unfunded Liability

A pension plan's payment obligations, including all income, death, and termination benefits owed, are compared to the plan's present investment experience; if the total plan obligations exceed the projected plan assets at any point in time, the plan has an unfunded liability. As of June 30, 2020, the date of the last actuarial valuation, the Stanislaus County Employees' Retirement Association (StanCERA) recognized an unfunded liability of \$738.4 million. This represents a funded ratio of

75.6% when measured using the actuarial value of plan assets. The funded ratio as of June 30, 2019 was 75.9%. The decrease was largely due to investment and demographic experience losses.

The Government Accounting Standards Board (GASB) Statement No. 68 established new standards for pension accounting and reporting. Beginning with Fiscal Year 2014-2015, government entities are required to record the unfunded liability of their

retirement plans in the government-wide financial statements. These standards are applicable to all State and local government agencies. The County Auditor-Controller made the appropriate post-closing accounting entries to record the unfunded liability for Fiscal Year 2014-2015 and each

subsequent fiscal year-end thereafter to the unfunded liability. Impacts to Enterprise and Internal Service Funds will be highlighted in the department narrative and fund balance discussion presented in the Final Budget document.

Use of One-Time Funds Policy

In the case of program and staffing requests with ongoing expenditures, it is the general guidance of the County that the use of one-time revenues for program or staffing requests with ongoing expenditures shall be discouraged. Unpredictable

revenue is budgeted conservatively, and any amount collected in excess of the budget is generally carried forward in the fund balance to ensure ongoing obligations remain proportionate to ongoing resources.

Financial Overview of Appropriations by Department

2020-2021 Recommended Final Budget

| Department | General Fund | Special Revenue Funds | Capital Project Funds | Enterprise Funds | Internal Service Funds | 2020-2021 Final Budget Total |
|--|-----------------------|-----------------------|-----------------------|----------------------|------------------------|------------------------------|
| Aging and Veterans Services | \$ 825,900 | \$ 5,946,051 | \$ - | \$ - | \$ - | \$ 6,771,951 |
| Agricultural Commissioner | 5,663,432 | - | - | - | - | 5,663,432 |
| Assessor | 7,438,042 | 550,000 | - | - | - | 7,988,042 |
| Auditor-Controller | 4,891,141 | - | - | - | 185,337 | 5,076,478 |
| Behavioral Health and Recovery Services | - | 157,880,884 | - | - | - | 157,880,884 |
| Board of Supervisors | 1,559,955 | - | - | - | - | 1,559,955 |
| Chief Executive Office | 8,059,773 | - | - | - | - | 8,059,773 |
| Chief Executive Office - Human Relations | 4,410,101 | - | - | - | 79,995,875 | 84,405,976 |
| Child Support Services | - | 16,418,029 | - | - | - | 16,418,029 |
| Clerk-Recorder | 7,662,768 | 1,688,492 | - | - | - | 9,351,260 |
| Community Services Agency | - | 459,505,345 | - | - | - | 459,505,345 |
| Cooperative Extension | 744,050 | 5,000 | - | - | - | 749,050 |
| County Capital Projects Fund | - | - | 799,692 | - | - | 799,692 |
| County Counsel | 3,818,699 | - | - | - | - | 3,818,699 |
| County Operations (Efficient) | 91,657,112 | - | - | 3,400,762 | 9,669,385 | 104,727,259 |
| County Operations (Safe) | 6,616,348 | 427,089 | - | - | - | 7,043,437 |
| District Attorney | 21,798,743 | 2,020,360 | - | - | - | 23,819,103 |
| Economic Development Bank | 110,304 | - | - | - | - | 110,304 |
| Environmental Resources | 1,167,407 | 11,457,044 | - | 19,265,009 | - | 31,889,460 |
| General Services Agency | 9,579,586 | 905,593 | - | - | 20,124,650 | 30,609,829 |
| Grand Jury | 180,192 | - | - | - | - | 180,192 |
| Health Services Agency | - | 52,539,510 | - | 47,462,435 | - | 100,001,945 |
| Information Technology Central | - | - | - | - | 16,088,841 | 16,088,841 |
| Integrated Criminal Justice Information System | - | - | - | - | 1,130,775 | 1,130,775 |
| Library | - | 12,787,305 | - | - | - | 12,787,305 |
| Parks and Recreation | 11,367,747 | 835,603 | - | - | - | 12,203,350 |
| Planning and Community Development | 2,866,048 | 14,190,457 | - | - | - | 17,056,505 |
| Probation | 35,691,587 | 36,107,869 | - | - | - | 71,799,456 |
| Public Defender | 13,390,372 | - | - | - | - | 13,390,372 |
| Public Works | - | 104,514,580 | - | 11,168,915 | 4,531,750 | 120,215,245 |
| Sheriff | 153,037,623 | 17,454,203 | - | 2,421,757 | - | 172,913,583 |
| Treasurer-Tax Collector | 3,750,412 | - | - | - | - | 3,750,412 |
| Workforce Development | - | 18,606,048 | - | - | - | 18,606,048 |
| Grand Total | \$ 396,287,342 | \$ 913,839,462 | \$ 799,692 | \$ 83,718,878 | \$ 131,726,613 | \$ 1,526,371,987 |

Financial Overview of Appropriations by Department

2021-2022 Recommended Proposed Budget

| Department | General Fund | Special Revenue Funds | Capital Project Funds | Enterprise Funds | Internal Service Funds | 2021-2022 Proposed Budget Total |
|--|-----------------------|-----------------------|-----------------------|----------------------|------------------------|---------------------------------|
| Aging and Veterans Services | \$ 833,837 | \$ 5,057,220 | \$ - | \$ - | \$ - | \$ 5,891,057 |
| Agricultural Commissioner | 5,701,175 | - | - | - | - | 5,701,175 |
| Assessor | 7,837,762 | 118,500 | - | - | - | 7,956,262 |
| Auditor-Controller | 5,198,845 | - | - | - | 280,299 | 5,479,144 |
| Behavioral Health and Recovery Services | - | 148,628,968 | - | - | - | 148,628,968 |
| Board of Supervisors | 1,712,462 | - | - | - | - | 1,712,462 |
| Chief Executive Office | 8,005,076 | - | - | - | - | 8,005,076 |
| Chief Executive Office - Human Relations | 4,538,691 | - | - | - | 80,597,450 | 85,136,141 |
| Child Support Services | - | 15,587,781 | - | - | - | 15,587,781 |
| Clerk-Recorder | 6,442,689 | 1,378,474 | - | - | - | 7,821,163 |
| Community Services Agency | - | 483,395,987 | - | - | - | 483,395,987 |
| Cooperative Extension | 788,847 | 5,000 | - | - | - | 793,847 |
| County Capital Projects Fund | - | - | 799,692 | - | - | 799,692 |
| County Counsel | 4,218,826 | - | - | - | - | 4,218,826 |
| County Operations (Efficient) | 74,793,626 | - | - | 3,495,697 | 11,159,870 | 89,449,193 |
| County Operations (Safe) | 6,616,348 | 427,089 | - | - | - | 7,043,437 |
| District Attorney | 22,468,667 | 2,110,440 | - | - | - | 24,579,107 |
| Economic Development Bank | 30,000 | - | - | - | - | 30,000 |
| Environmental Resources | 1,139,283 | 11,656,214 | - | 20,135,421 | - | 32,930,918 |
| General Services Agency | 7,147,326 | 905,593 | - | - | 20,672,500 | 28,725,419 |
| Grand Jury | 183,692 | - | - | - | - | 183,692 |
| Health Services Agency | - | 42,409,498 | - | 44,421,559 | - | 86,831,057 |
| Information Technology Central | - | - | - | - | 14,139,574 | 14,139,574 |
| Integrated Criminal Justice Information System | - | - | - | - | 936,763 | 936,763 |
| Library | - | 12,540,709 | - | - | - | 12,540,709 |
| Parks and Recreation | 8,269,457 | 850,307 | - | - | - | 9,119,764 |
| Planning and Community Development | 3,094,509 | 10,074,699 | - | - | - | 13,169,208 |
| Probation | 37,307,028 | 34,353,962 | - | - | - | 71,660,990 |
| Public Defender | 14,314,479 | - | - | - | - | 14,314,479 |
| Public Works | - | 77,975,330 | - | - | 4,611,170 | 82,586,500 |
| Sheriff | 151,973,618 | 16,466,762 | - | 2,478,686 | - | 170,919,066 |
| Treasurer-Tax Collector | 3,876,260 | - | - | - | - | 3,876,260 |
| Workforce Development | - | 18,545,527 | - | - | - | 18,545,527 |
| Grand Total | \$ 376,492,503 | \$ 882,488,060 | \$ 799,692 | \$ 70,531,363 | \$ 132,397,626 | \$ 1,462,709,244 |

Financial Overview by Priority

2020-2021 Recommended Final Budget

| Revenue Categories | Supporting Strong and Safe Neighborhoods | Supporting Community Health | Developing a Healthy Economy | Promoting First-Rate Learning | Delivering Efficient Public Services | Delivering Community Infrastructure | 2020-2021 Final Budget Total |
|-------------------------------|--|-----------------------------|------------------------------|-------------------------------|--------------------------------------|-------------------------------------|------------------------------|
| Taxes | 1,600,000 | - | - | 9,987,079 | 174,580,000 | 10,405,750 | \$ 196,572,829 |
| Licenses, Permits, Franchises | 296,275 | 112,090 | 451,744 | - | 1,532,200 | 2,358,559 | 4,750,868 |
| Fines, Forfeitures, Penalties | 3,063,404 | 606,956 | - | - | 1,184,300 | 44,000 | 4,898,660 |
| Revenue from use of Assets | 137,242 | 2,282,955 | 8,600 | 1,004 | 8,486,835 | 880,450 | 11,797,086 |
| Intergovernmental Revenue | 42,156,339 | 522,541,591 | 13,260,992 | 334,562 | 79,094,986 | 80,813,528 | 738,201,998 |
| Charges for Service | 41,691,561 | 98,090,485 | 8,773,625 | 252,400 | 146,213,215 | 29,252,290 | 324,273,576 |
| Miscellaneous Revenue | 2,091,835 | 15,836,168 | - | 112,250 | 950,471 | 266,783 | 19,257,507 |
| Other Financing Sources | 2,560,953 | 62,859,814 | - | 691,810 | 4,928,125 | 31,552,969 | 102,593,671 |
| Total Revenue | \$ 93,597,609 | \$ 702,330,059 | \$ 22,494,961 | \$ 11,379,105 | \$ 416,970,132 | \$ 155,574,329 | \$ 1,402,346,195 |

| Expenditure Categories | Supporting Strong and Safe Neighborhoods | Supporting Community Health | Developing a Healthy Economy | Promoting First-Rate Learning | Delivering Efficient Public Services | Delivering Community Infrastructure | 2020-2021 Final Budget Total |
|--------------------------|--|-----------------------------|------------------------------|-------------------------------|--------------------------------------|-------------------------------------|------------------------------|
| Salaries and Benefits | 168,829,231 | 224,697,860 | 15,842,808 | 6,981,534 | 47,520,212 | 35,641,661 | \$ 499,513,306 |
| Services and Supplies | 54,579,735 | 163,595,092 | 7,570,223 | 3,129,010 | 129,300,143 | 93,161,903 | 451,336,106 |
| Other Charges | 52,022,775 | 336,909,256 | 1,445,032 | 2,207,051 | 16,866,884 | 22,262,329 | 431,713,327 |
| Fixed Assets | 13,220,428 | 2,278,869 | 169,400 | 35,000 | 973,563 | 7,689,185 | 24,366,445 |
| Other Financing Uses | 1,989,183 | 12,633,714 | 30,000 | 434,710 | 69,534,142 | 23,124,960 | 107,746,709 |
| Intrafund | 435,258 | 463,363 | 71,371 | - | (766,930) | (515,478) | (312,416) |
| Contingencies | - | - | - | - | 12,008,510 | - | 12,008,510 |
| Total Gross Costs | \$ 291,076,610 | \$ 740,578,154 | \$ 25,128,834 | \$ 12,787,305 | \$ 275,436,524 | \$ 181,364,560 | \$ 1,526,371,987 |

| | | | | | | | |
|--|-------------------------|------------------------|-----------------------|-----------------------|-----------------------|------------------------|-------------------------|
| Net Change in Fund Balance/ Retained Earnings | \$ (197,479,001) | \$ (38,248,095) | \$ (2,633,873) | \$ (1,408,200) | \$ 141,533,608 | \$ (25,790,231) | \$ (124,025,792) |
|--|-------------------------|------------------------|-----------------------|-----------------------|-----------------------|------------------------|-------------------------|

Note: Estimated Total Revenue as displayed on this schedule is reported in accordance with Governmental Accounting Standards in which contributions from the General Fund and County Match (General Fund Contribution to Other Programs, County Mandated Match) are reflected as Revenue for non-General Fund departments. For departments within the General Fund, the General Fund Contribution is reflected as use of Fund Balance/Retained Earnings.

This presentation varies from the display in the priority sections and department narratives where contributions from the General Fund and County

Match are reflected as a General Fund Contribution, regardless of fund type, to provide transparency in reporting the use of all local General Fund dollars.

General Fund contributions provided to outside agencies are reflected in the Total Gross Costs and not in the Total Revenue because these outside agencies are not included in the County's budget document. The General Fund Contribution to Other Programs for outside agencies included in the 2020-2021 Recommended Final Budget totals \$5,050,260. Detailed distribution of these funds can be seen in the General Fund Contribution to Other Programs section of the Net County Cost Schedule.

Financial Overview by Priority

2021-2022 Proposed Budget

| Revenue Categories | Supporting Strong and Safe Neighborhoods | Supporting Community Health | Developing a Healthy Economy | Promoting First-Rate Learning | Delivering Efficient Public Services | Delivering Community Infrastructure | 2021-2022 Proposed Budget Total |
|-------------------------------|--|-----------------------------|------------------------------|-------------------------------|--------------------------------------|-------------------------------------|---------------------------------|
| Taxes | 1,700,000 | - | - | 10,186,821 | 179,272,000 | 6,600,250 | \$ 197,759,071 |
| Licenses, Permits, Franchises | 296,275 | 115,453 | 454,000 | - | 1,541,700 | 2,427,967 | 4,835,395 |
| Fines, Forfeitures, Penalties | 3,064,609 | 624,569 | - | - | 1,187,600 | 45,398 | 4,922,176 |
| Revenue from use of Assets | 137,344 | 1,576,007 | 8,600 | 1,024 | 8,519,660 | 806,448 | 11,049,083 |
| Intergovernmental Revenue | 47,359,341 | 553,696,397 | 35,707,592 | 274,062 | 78,247,360 | 54,874,884 | 770,159,636 |
| Charges for Service | 43,075,458 | 94,045,529 | 9,037,505 | 302,400 | 151,633,957 | 29,270,701 | 327,365,550 |
| Miscellaneous Revenue | 2,094,172 | 15,673,873 | - | 105,250 | 1,001,106 | 335,882 | 19,210,283 |
| Other Financing Sources | 2,463,937 | 54,084,426 | - | 691,810 | 4,072,972 | 26,878,105 | 88,191,250 |
| Total Revenue | \$ 100,191,136 | \$ 719,816,254 | \$ 45,207,697 | \$ 11,561,367 | \$ 425,476,355 | \$ 121,239,635 | \$ 1,423,492,444 |

| Expenditure Categories | Supporting Strong and Safe Neighborhoods | Supporting Community Health | Developing a Healthy Economy | Promoting First-Rate Learning | Delivering Efficient Public Services | Delivering Community Infrastructure | 2021-2022 Proposed Budget Total |
|--------------------------|--|-----------------------------|------------------------------|-------------------------------|--------------------------------------|-------------------------------------|---------------------------------|
| Salaries and Benefits | 177,079,136 | 238,524,376 | 16,277,481 | 7,053,508 | 49,624,556 | 36,398,808 | \$ 524,957,865 |
| Services and Supplies | 56,292,664 | 139,827,750 | 7,180,456 | 2,611,707 | 121,330,186 | 58,386,840 | 385,629,603 |
| Other Charges | 50,761,701 | 356,827,842 | 1,511,241 | 2,430,784 | 17,279,431 | 20,954,245 | 449,765,244 |
| Fixed Assets | 3,994,714 | 2,311,425 | - | 10,000 | 1,028,591 | 2,490,000 | 9,834,730 |
| Other Financing Uses | 1,867,731 | 2,843,457 | 30,000 | 434,710 | 56,041,293 | 19,616,950 | 80,834,141 |
| Intrafund | 441,280 | - | 71,371 | - | (793,047) | (40,453) | (320,849) |
| Contingencies | - | - | - | - | 12,008,510 | - | 12,008,510 |
| Total Gross Costs | \$ 290,437,226 | \$ 740,334,850 | \$ 25,070,549 | \$ 12,540,709 | \$ 256,519,520 | \$ 137,806,390 | \$ 1,462,709,244 |

| | | | | | | | |
|--|-------------------------|------------------------|----------------------|---------------------|-----------------------|------------------------|------------------------|
| Net Change in Fund Balance/ Retained Earnings | \$ (190,246,090) | \$ (20,518,596) | \$ 20,137,148 | \$ (979,342) | \$ 168,956,835 | \$ (16,566,755) | \$ (39,216,800) |
|--|-------------------------|------------------------|----------------------|---------------------|-----------------------|------------------------|------------------------|

Note: Estimated Total Revenue, as displayed on this schedule, is reported in accordance with Governmental Accounting Standards in which contributions from the General Fund (either through General Fund Contributions to Other Programs or Mandated County Match) are reflected as revenue for non-General Fund departments. For departments within the General Fund, the General Fund contribution is reflected as use of fund balance and contributes to changes in the Net Increase (Decrease) in Fund Balance/Retained Earnings.

This presentation varies from the display in the priority sections, department summaries and respective narratives, and individual budget Schedule 9s where contributions from the General

Fund are reflected as a General Fund Contribution, regardless of fund type. This is done to provide complete transparency in reporting the use of all local General Fund dollars.

General Fund contributions provided to outside agencies are reflected in the Total Gross Costs and not in the Total Revenue because these outside agencies are not included in the County's budget document. The General Fund Contribution to Other Programs for outside agencies included in the 2021-2022 Proposed Budget totals \$4,997,260. Detailed distribution of these funds can be seen in the General Fund Contribution to Other Programs section of the Net County Cost Schedule.

Financial Overview by Fund

2020-2021 Recommended Final Budget

| Revenue Categories | General Fund | Special Revenue Funds | Capital Project Funds | Enterprise Funds | Internal Service Funds | 2020-2021 Final Budget Total |
|-------------------------------|-----------------------|-----------------------|-----------------------|----------------------|------------------------|------------------------------|
| Taxes | 174,580,000 | 18,122,079 | - | 3,870,750 | - | 196,572,829 |
| Licenses, Permits, Franchises | 2,514,654 | 2,236,214 | - | - | - | 4,750,868 |
| Fines, Forfeitures, Penalties | 3,541,851 | 706,809 | 650,000 | - | - | 4,898,660 |
| Revenue from use of Assets | 7,256,820 | 1,937,316 | 30,000 | 1,299,150 | 1,273,800 | 11,797,086 |
| Intergovernmental Revenue | 91,887,990 | 639,607,487 | - | 4,273,625 | 2,432,896 | 738,201,998 |
| Charges for Service | 68,915,667 | 93,890,755 | - | 37,495,124 | 123,972,030 | 324,273,576 |
| Miscellaneous Revenue | 1,037,931 | 1,185,096 | - | 16,926,225 | 108,255 | 19,257,507 |
| Other Financing Sources | 5,515,444 | 89,798,554 | - | 6,268,141 | 1,011,532 | 102,593,671 |
| Total Revenue | \$ 355,250,357 | \$ 847,484,310 | \$ 680,000 | \$ 70,133,015 | \$ 128,798,513 | \$ 1,402,346,195 |

| Expenditure Categories | General Fund | Special Revenue Funds | Capital Project Funds | Enterprise Funds | Internal Service Funds | 2020-2021 Final Budget Total |
|--------------------------|-----------------------|-----------------------|-----------------------|----------------------|------------------------|------------------------------|
| Salaries and Benefits | 202,035,083 | 260,976,257 | - | 22,396,464 | 14,105,502 | 499,513,306 |
| Services and Supplies | 67,410,165 | 240,156,141 | 764,436 | 31,632,208 | 111,373,156 | 451,336,106 |
| Other Charges | 35,273,743 | 374,028,117 | 35,256 | 17,221,819 | 5,154,392 | 431,713,327 |
| Fixed Assets | 10,129,737 | 8,827,828 | - | 4,315,317 | 1,093,563 | 24,366,445 |
| Other Financing Uses | 69,747,142 | 29,846,497 | - | 8,153,070 | - | 107,746,709 |
| Intrafund | (317,038) | 4,622 | - | - | - | (312,416) |
| Contingencies | 12,008,510 | - | - | - | - | 12,008,510 |
| Total Gross Costs | \$ 396,287,342 | \$ 913,839,462 | \$ 799,692 | \$ 83,718,878 | \$ 131,726,613 | \$ 1,526,371,987 |

| | | | | | | |
|---|------------------------|------------------------|---------------------|------------------------|-----------------------|-------------------------|
| Net Change in Fund Balance/Retained Earnings | \$ (41,036,985) | \$ (66,355,152) | \$ (119,692) | \$ (13,585,863) | \$ (2,928,100) | \$ (124,025,792) |
|---|------------------------|------------------------|---------------------|------------------------|-----------------------|-------------------------|

Note: Estimated Total Revenue, as displayed on this schedule, is reported in accordance with Governmental Accounting Standards in which contributions from the General Fund (either through General Fund Contributions to Other Programs or Mandated County Match) are reflected as revenue for non-General Fund departments. For departments within the General Fund, the General Fund contribution is reflected as use of fund balance and contributes to changes in the Net Increase (Decrease) in Fund Balance/Retained Earnings.

This presentation varies from the display in the priority sections, department summaries and respective narratives, and individual budget Schedule 9s where contributions from the General

Fund are reflected as a General Fund Contribution, regardless of fund type. This is done to provide complete transparency in reporting the use of all local General Fund dollars.

General Fund contributions provided to outside agencies are reflected in the Total Gross Costs and not in the Total Revenue because these outside agencies are not included in the County's budget document. The General Fund Contribution to Other Programs for outside agencies included in the 2020-2021 Recommended Final Budget totals \$5,050,260. Detailed distribution of these funds can be seen in the General Fund Contribution to Other Programs section of the Net County Cost Schedule.

Financial Overview by Fund

2021-2022 Recommended Proposed Budget

| Revenue Categories | General Fund | Special Revenue Funds | Capital Project Funds | Enterprise Funds | Internal Service Funds | 2021-2022 Proposed Budget Total |
|-------------------------------|-----------------------|-----------------------|-----------------------|----------------------|------------------------|---------------------------------|
| Taxes | 179,272,000 | 18,487,071 | - | - | - | 197,759,071 |
| Licenses, Permits, Franchises | 2,532,942 | 2,302,453 | - | - | - | 4,835,395 |
| Fines, Forfeitures, Penalties | 3,546,356 | 725,820 | 650,000 | - | - | 4,922,176 |
| Revenue from use of Assets | 7,276,176 | 1,210,317 | 30,000 | 1,245,275 | 1,287,315 | 11,049,083 |
| Intergovernmental Revenue | 113,898,429 | 656,088,832 | - | 72,375 | 100,000 | 770,159,636 |
| Charges for Service | 71,400,408 | 89,965,107 | - | 37,391,740 | 128,608,295 | 327,365,550 |
| Miscellaneous Revenue | 1,157,072 | 1,011,036 | - | 16,931,775 | 110,400 | 19,210,283 |
| Other Financing Sources | 5,423,047 | 77,107,193 | - | 5,479,431 | 181,579 | 88,191,250 |
| Total Revenue | \$ 384,506,430 | \$ 846,897,829 | \$ 680,000 | \$ 61,120,596 | \$ 130,287,589 | \$ 1,423,492,444 |

| Expenditure Categories | General Fund | Special Revenue Funds | Capital Project Funds | Enterprise Funds | Internal Service Funds | 2021-2022 Proposed Budget Total |
|--------------------------|-----------------------|-----------------------|-----------------------|----------------------|------------------------|---------------------------------|
| Salaries and Benefits | 211,128,178 | 276,895,548 | - | 22,372,993 | 14,561,146 | 524,957,865 |
| Services and Supplies | 58,758,801 | 189,035,013 | 764,436 | 25,500,186 | 111,571,167 | 385,629,603 |
| Other Charges | 36,103,664 | 392,366,643 | 35,256 | 15,965,459 | 5,294,222 | 449,765,244 |
| Fixed Assets | 2,570,700 | 3,487,614 | - | 2,805,325 | 971,091 | 9,834,730 |
| Other Financing Uses | 56,259,783 | 20,686,958 | - | 3,887,400 | - | 80,834,141 |
| Intrafund | (337,133) | 16,284 | - | - | - | (320,849) |
| Contingencies | 12,008,510 | - | - | - | - | 12,008,510 |
| Total Gross Costs | \$ 376,492,503 | \$ 882,488,060 | \$ 799,692 | \$ 70,531,363 | \$ 132,397,626 | \$ 1,462,709,244 |

| | | | | | | |
|---|---------------------|------------------------|---------------------|-----------------------|-----------------------|------------------------|
| Net Change in Fund Balance/Retained Earnings | \$ 8,013,927 | \$ (35,590,231) | \$ (119,692) | \$ (9,410,767) | \$ (2,110,037) | \$ (39,216,800) |
|---|---------------------|------------------------|---------------------|-----------------------|-----------------------|------------------------|

Note: Estimated Total Revenue, as displayed on this schedule, is reported in accordance with Governmental Accounting Standards in which contributions from the General Fund (either through General Fund Contributions to Other Programs or Mandated County Match) are reflected as revenue for non-General Fund departments. For departments within the General Fund, the General Fund contribution is reflected as use of fund balance and contributes to changes in the Net Increase (Decrease) in Fund Balance/Retained Earnings.

This presentation varies from the display in the priority sections, department summaries and respective narratives, and individual budget Schedule 9s where contributions from the General

Fund are reflected as a General Fund Contribution, regardless of fund type. This is done to provide complete transparency in reporting the use of all local General Fund dollars.

General Fund contributions provided to outside agencies are reflected in the Total Gross Costs and not in the Total Revenue because these outside agencies are not included in the County's budget document. The General Fund Contribution to Other Programs for outside agencies included in the 2021-2022 Spending Plan totals \$4,997,260. Detailed distribution of these funds can be seen in the General Fund Contribution to Other Programs section of the Net County Cost Schedule.

Net County Cost Schedule – 2020-2021 Recommended Final Budget

| Year One Fund Type/Budget Unit | Recommended Final Budget Costs | Recommended Final Budget Revenue | Use of Fund Balance/ Retained Earnings | Recommended Final Budget Net County Cost |
|---|--------------------------------------|--|---|--|
| General Fund | | | | |
| Aging and Veterans Services - Veterans Services | \$ 825,900 | \$ 193,425 | \$ - | \$ 632,475 |
| Agricultural Commissioner | 5,663,432 | 4,187,159 | - | 1,476,273 |
| Assessor | 7,438,042 | 1,043,500 | - | 6,394,542 |
| Auditor-Controller | 4,891,141 | 3,414,684 | - | 1,476,457 |
| Board of Supervisors | 1,559,955 | 65,370 | - | 1,494,585 |
| Chief Executive Office - Human Relations | 4,410,101 | 2,690,160 | - | 1,719,941 |
| Chief Executive Office - Operations and Services | 8,059,773 | 3,143,144 | - | 4,916,629 |
| Clerk-Recorder | 2,872,252 | 2,523,979 | - | 348,273 |
| Clerk-Recorder - Elections | 4,790,516 | 1,914,217 | - | 2,876,299 |
| Cooperative Extension | 744,050 | - | - | 744,050 |
| County Counsel | 3,818,699 | 1,940,501 | - | 1,878,198 |
| County Operations - Airport | 180,000 | - | - | 180,000 |
| County Operations - Appropriations for Contingencies | 12,008,510 | - | - | 12,008,510 |
| County Operations - C.I.F.A. | 140,633 | - | - | 140,633 |
| County Operations - County Court Funding | 6,616,348 | 3,205,675 | - | 3,410,673 |
| County Operations - Crows Landing Air Facility | 3,290,000 | 230,000 | - | 3,060,000 |
| County Operations - Debt Service | 736,450 | 2,210,600 | - | (1,474,150) |
| County Operations - Focus on Prevention | 1,375,117 | 112,000 | - | 1,263,117 |
| County Operations - General Fund Contribution to Other Programs | 8,474,623 | - | - | 8,474,623 |
| County Operations - General Fund Match - VLF | 30,000,000 | 30,000,000 | - | - |
| County Operations - Mandated County Match | 35,451,779 | - | - | 35,451,779 |
| District Attorney - Criminal Division | 21,798,743 | 1,777,836 | - | 20,020,907 |
| Economic Development Bank | 110,304 | - | - | 110,304 |
| Environmental Resources - Groundwater Program | 1,167,407 | 121,000 | - | 1,046,407 |
| General Services Agency - ADA Self-Evaluation and Transition Plan Project | 1,890,100 | - | - | 1,890,100 |
| General Services Agency - Administration | 4,770,830 | 1,783,909 | - | 2,986,921 |
| General Services Agency - County Facilities | 966,315 | 482,750 | - | 483,565 |
| General Services Agency - Plant Acquisition | 1,952,341 | - | - | 1,952,341 |
| Grand Jury | 180,192 | - | - | 180,192 |
| Parks and Recreation | 11,145,140 | 7,649,887 | - | 3,495,253 |
| Parks and Recreation - Tuolumne River Regional Park | 222,607 | - | - | 222,607 |
| Planning and Community Development | 2,866,048 | 1,113,185 | - | 1,752,863 |
| Probation - Administration | 3,997,023 | 634,998 | - | 3,362,025 |
| Probation - Community Corrections Partnership | 5,869,378 | 5,869,378 | - | - |
| Probation - Field Services | 14,289,543 | 1,877,155 | - | 12,412,388 |
| Probation - Institutional Services | 7,776,864 | 1,159,906 | - | 6,616,958 |
| Probation - Juvenile Commitment Facility | 3,758,779 | 1,567,221 | - | 2,191,558 |
| Public Defender | 9,252,917 | 1,237,764 | - | 8,015,153 |
| Public Defender - Indigent Defense | 4,137,455 | 90,000 | - | 4,047,455 |
| Sheriff - Administration | 13,261,983 | 1,091,634 | - | 12,170,349 |
| Sheriff - Adult Detention Expansion | 19,442,319 | 6,392,062 | - | 13,050,257 |
| Sheriff - Contract Cities | 13,226,392 | 13,226,392 | - | - |
| Sheriff - Detention | 60,289,850 | 10,896,193 | - | 49,393,657 |
| Sheriff - OES/Fire Warden | 2,424,516 | 262,043 | - | 2,162,473 |
| Sheriff - Operations | 44,392,563 | 4,754,692 | - | 39,637,871 |
| Treasurer - Admin/Taxes | 1,507,774 | 540,300 | - | 967,474 |
| Treasurer - Revenue Recovery | 1,487,653 | 1,487,653 | - | - |
| Treasurer - Treasury | 754,985 | 754,985 | - | - |
| Total General Fund | \$ 396,287,342 | \$ 121,645,357 | \$ - | \$ 274,641,985 |

| Year One Fund Type/Budget Unit | Recommended Final Budget Costs | Recommended Final Budget Revenue | Use of Fund Balance/ Retained Earnings | Recommended Final Budget Net County Cost |
|--|--------------------------------------|--|---|--|
| Discretionary Revenue/Fund Balance | | | | |
| Chief Executive Office - Discretionary Revenue | \$ - | \$ 233,605,000 | \$ - | \$ (233,605,000) |
| Assigned Fund Balance | - | - | 40,926,681 | (40,926,681) |
| Unassigned Fund Balance | - | - | 110,304 | (110,304) |
| Adjusted General Fund | \$ 396,287,342 | \$ 355,250,357 | \$ 41,036,985 | \$ - |

| Year One Fund Type/Budget Unit | Recommended Final Budget Costs | Recommended Final Budget Revenue | Use of Fund Balance/ Retained Earnings | Recommended Final Budget Net County Cost |
|---|--------------------------------------|--|---|--|
| Special Revenue Funds | | | | |
| Aging and Veterans Services - Area Agency on Aging | \$ 5,946,051 | \$ 5,210,259 | \$ 323,505 | \$ 412,287 |
| Assessor - ASR State Grant | 550,000 | 100,000 | 400,000 | 50,000 |
| BHRS - Managed Care | 13,556,700 | 13,556,700 | - | - |
| BHRS - Mental Health Services Act | 51,234,766 | 39,602,355 | 11,632,411 | - |
| BHRS - Public Guardian | 2,473,526 | 146,550 | 357,251 | 1,969,725 |
| BHRS - Stanislaus Recovery Center | 5,666,059 | 5,666,059 | - | - |
| BHRS - Substance Use Disorder | 18,102,102 | 17,980,868 | 121,234 | - |
| Behavioral Health and Recovery Services | 66,847,731 | 55,287,143 | 5,425,418 | 6,135,170 |
| CSA - County Childrens Fund | 176,491 | 176,491 | - | - |
| CSA - General Assistance | 1,556,751 | 175,049 | - | 1,381,702 |
| CSA - Homeless Emergency Aid Program | 1,570,239 | 20,000 | 1,550,239 | - |
| CSA - Housing and Homeless Services | 12,498,097 | 7,746,677 | 4,751,420 | - |
| CSA - IHSS Provider Wages | 159,760,405 | 154,256,447 | - | 5,503,958 |
| CSA - IHSS Public Authority - Administration | 879,138 | 879,138 | - | - |
| CSA - IHSS Public Authority - Benefits | 1,339,165 | 1,240,842 | - | 98,323 |
| CSA - Program Services and Support | 169,559,861 | 161,519,590 | - | 8,040,271 |
| CSA - Public Economic Assistance | 112,165,198 | 103,832,172 | 2,368,661 | 5,964,365 |
| Child Support Services | 16,418,029 | 15,587,781 | 830,248 | - |
| Clerk-Recorder - Modernization | 1,464,492 | 835,425 | 629,067 | - |
| Clerk-Recorder - Vital & Health Statistics | 224,000 | 55,000 | 169,000 | - |
| Cooperative Extension - Farm & Home Advisors Research Trust | 5,000 | - | 5,000 | - |
| County Operations - DNA Identification Fund Prop 69 | 27,089 | 27,089 | - | - |
| County Operations - DOJ Drug & Alcohol | 100,000 | 30,000 | 70,000 | - |
| County Operations - Stanislaus Family Justice Center | 300,000 | 300,000 | - | - |
| District Attorney - Arson Task Force | 59,888 | 59,888 | - | - |
| District Attorney - Auto Insurance Fraud Prosecution | 216,309 | 216,309 | - | - |
| District Attorney - Criminal Division Asset Forfeiture | 13,500 | - | 13,500 | - |
| District Attorney - Elder Abuse Advocacy & Outreach | 99,282 | 99,282 | - | - |
| District Attorney - Real Estate Fraud | 278,727 | 207,500 | - | 71,227 |
| District Attorney - Unserviced/Underserved Victim Advocacy and Outreach Prc | 87,500 | 87,500 | - | - |
| District Attorney - Victim Services Program | 1,130,125 | 1,130,125 | - | - |
| District Attorney - Violence Against Women Program | 135,029 | 101,272 | - | 33,757 |
| Environmental Resources | 8,768,629 | 6,257,980 | 1,541,017 | 969,632 |
| Environmental Resources - AB 939 - Source Reduction and Recycle | 860,100 | 860,100 | - | - |
| Environmental Resources - Abandoned Vehicle Abatement | 90,795 | 60,000 | 30,795 | - |
| Environmental Resources - Beverage Container Recycling | 29,484 | 29,484 | - | - |
| Environmental Resources - Code Enforcement Abatement | 20,000 | - | 20,000 | - |
| Environmental Resources - Disclosure Program | 355,000 | 347,444 | 7,556 | - |
| Environmental Resources - Household Hazardous Waste | 1,055,441 | 784,000 | 271,441 | - |
| Environmental Resources - Trust Fund | 5,300 | - | 5,300 | - |
| Environmental Resources - Used Oil Recycling | 86,908 | 86,908 | - | - |
| Environmental Resources - Vehicle Registration Fee Surcharge | 68,000 | 4,000 | 64,000 | - |
| Environmental Resources - Waste Tire Enforcement Grant | 117,387 | 117,387 | - | - |
| General Services Agency - 12th Street - Office Building | 46,700 | 20,800 | - | 25,900 |
| General Services Agency - Stanislaus Veterans Center | 858,893 | 463,200 | 100,000 | 295,693 |

| Year One Fund Type/Budget Unit | Recommended | Recommended | Use of Fund | |
|--|-----------------------|-------------------------|----------------------------------|--|
| | Final Budget Costs | Final Budget Revenue | Balance/ Retained Earnings | Recommended Final Budget Net County Cost |
| Health Services Agency - Administration | 7,979,827 | 7,979,827 | - | - |
| Health Services Agency - EMS Discretionary Fund | 105,106 | 100,000 | 5,106 | - |
| Health Services Agency - IHCP EMS Hospital | 166,000 | 166,000 | - | - |
| Health Services Agency - IHCP EMS Physicians | 297,000 | 297,000 | - | - |
| Health Services Agency - Indigent Health Care | 84,889 | 242,966 | (458,077) | 300,000 |
| Health Services Agency - Public Health | 43,886,088 | 34,021,921 | 7,510,189 | 2,353,978 |
| Health Services Agency - Public Health Vital and Health Statistics | 20,600 | 65,570 | (44,970) | - |
| Library | 12,787,305 | 10,887,295 | 1,408,200 | 491,810 |
| Parks and Recreation - Fish and Wildlife | 20,000 | 1,000 | 19,000 | - |
| Parks and Recreation - Modesto Reservoir Patrol | 23,000 | 23,000 | - | - |
| Parks and Recreation - Off-Highway Vehicle Fund | 792,603 | 714,086 | 78,517 | - |
| Parks and Recreation - Regional Water Safety Training Center | - | - | - | - |
| Planning - Building Permits | 2,823,947 | 2,722,372 | 101,575 | - |
| Planning - Dangerous Building Abatement | 48,000 | 24,000 | 24,000 | - |
| Planning - General Plan Maintenance | 336,875 | 220,580 | 116,295 | - |
| Planning - Special Revenue Grants | 10,981,635 | 11,192,539 | (210,904) | - |
| Probation - Corrections Performance Incentive Fund | 1,678,264 | 825,171 | 853,093 | - |
| Probation - Juvenile Justice Crime Prevention Act | 2,533,568 | 1,499,372 | 1,034,196 | - |
| Probation - Local Community Corrections | 28,608,917 | 18,827,867 | 9,781,050 | - |
| Probation - Ward Welfare Fund | 82,400 | 20,600 | 61,800 | - |
| Probation - Youthful Offender Block Grant | 3,204,720 | 1,745,994 | 1,458,726 | - |
| Public Works - Administration | 1,799,240 | 1,799,240 | - | - |
| Public Works - Road and Bridge | 102,715,340 | 95,445,855 | 7,103,185 | 166,300 |
| Sheriff - CAL ID Program | 668,368 | 518,625 | 149,743 | - |
| Sheriff - CAL-MMET | 819,020 | 705,490 | 113,530 | - |
| Sheriff - Civil Process Fee | 310,803 | 184,314 | 126,489 | - |
| Sheriff - County Fire Service Fund | 1,966,591 | 1,803,000 | (49,397) | 212,988 |
| Sheriff - Court Security | 5,117,913 | 4,838,786 | - | 279,127 |
| Sheriff - Driver Training Program | 177,285 | 192,000 | (14,715) | - |
| Sheriff - Federal Asset Forfeiture | 23,000 | - | 23,000 | - |
| Sheriff - Justice Assistance Grant | 500,621 | 500,621 | - | - |
| Sheriff - OES Grants | 6,069,048 | - | 6,069,048 | - |
| Sheriff - OES Homeland Security Grants | 1,122,720 | 1,122,720 | - | - |
| Sheriff - OES Water Resources Grant | 89,490 | 89,490 | - | - |
| Sheriff - SDEA Federal Asset Forfeiture | 172,756 | - | 172,756 | - |
| Sheriff - Vehicle Theft Unit | 416,588 | 478,180 | (61,592) | - |
| Workforce Development | 10,815,418 | 10,517,172 | 298,246 | - |
| Workforce Development - StanWORKs | 7,790,630 | 7,790,630 | - | - |
| Total Special Revenue Funds | \$ 913,839,462 | \$ 812,728,097 | \$ 66,355,152 | \$ 34,756,213 |

| Year One Fund Type/Budget Unit | Recommended | Recommended | Use of Fund | |
|--|-----------------------|-------------------------|----------------------------------|--|
| | Final Budget Costs | Final Budget Revenue | Balance/ Retained Earnings | Recommended Final Budget Net County Cost |
| Capital Projects Funds | | | | |
| County Capital Projects - Courthouse Construction Fund | \$ 764,436 | \$ 320,000 | \$ 444,436 | \$ - |
| County Capital Projects - Criminal Justice Facilities Fund | 35,256 | 360,000 | (324,744) | - |
| Total Capital Projects Funds | \$ 799,692 | \$ 680,000 | \$ 119,692 | \$ - |

| Year One Fund Type/Budget Unit | Recommended Final Budget Costs | Recommended Final Budget Revenue | Use of Fund Balance/ Retained Earnings | Recommended Final Budget Net County Cost |
|---|--------------------------------------|--|---|--|
| Enterprise Funds | | | | |
| County Operations - Cannabis Program | \$ 3,400,762 | \$ 3,559,965 | \$ (159,203) | \$ - |
| Environmental Resources - Fink Road Landfill | 16,145,829 | 8,585,000 | 7,560,829 | - |
| Environmental Resources - Geer Road Landfill | 3,119,180 | 3,119,180 | - | - |
| Health Services Agency - Clinic and Ancillary Services | 47,462,435 | 41,106,053 | 3,242,985 | 3,113,397 |
| Public Works - Local Transit System | 11,168,915 | 8,778,420 | 2,390,495 | - |
| Sheriff - Jail Commissary / Inmate Welfare | 2,421,757 | 1,871,000 | 550,757 | - |
| Total Enterprise Funds | \$ 83,718,878 | \$ 67,019,618 | \$ 13,585,863 | \$ 3,113,397 |
| Year One Fund Type/Budget Unit | Recommended Final Budget Costs | Recommended Final Budget Revenue | Use of Fund Balance/ Retained Earnings | Recommended Final Budget Net County Cost |
| Internal Service Funds | | | | |
| Auditor-Controller - Enterprise Resource Planning | \$ 185,337 | \$ - | \$ 185,337 | \$ - |
| Chief Executive Office - Deferred Compensation | 120,625 | 87,000 | 33,625 | - |
| Chief Executive Office - Dental Self-Insurance | 4,346,895 | 4,201,115 | 145,780 | - |
| Chief Executive Office - Medical Self-Insurance | 68,562,295 | 68,562,295 | - | - |
| Chief Executive Office - Other Employee Benefits | 123,000 | 187,650 | (64,650) | - |
| Chief Executive Office - Unemployment Insurance | 556,280 | 556,280 | - | - |
| Chief Executive Office - Vision Care Insurance | 735,810 | 665,510 | 70,300 | - |
| Chief Executive Office - Workers Compensation | 5,550,970 | 5,550,970 | - | - |
| County Operations - General Liability | 8,716,035 | 8,173,370 | 542,665 | - |
| County Operations - Professional Liability | 953,350 | 877,350 | 76,000 | - |
| General Services Agency - Central Services Division | 1,929,200 | 1,861,200 | 68,000 | - |
| General Services Agency - Facilities Maintenance Division | 8,173,250 | 7,787,250 | 386,000 | - |
| General Services Agency - Fleet Services Division | 4,409,000 | 4,139,000 | 270,000 | - |
| General Services Agency - Utilities | 5,613,200 | 5,613,200 | - | - |
| Information Technology Central | 14,470,907 | 12,934,985 | 529,390 | 1,006,532 |
| Information Technology Central - Telecommunications | 1,617,934 | 1,417,690 | 200,244 | - |
| Integrated Criminal Justice Information System | 1,130,775 | 795,366 | 335,409 | - |
| Public Works - Morgan Shop | 4,531,750 | 4,381,750 | 150,000 | - |
| Total Internal Service Funds | \$ 131,726,613 | \$ 127,791,981 | \$ 2,928,100 | \$ 1,006,532 |
| Total All Funds | \$ 1,526,371,987 | \$ 1,363,470,053 | \$ 124,025,792 | \$ 38,876,142 |
| Year One Fund Type/Budget Unit | Recommended Final Budget Costs | Recommended Final Budget Revenue | Use of Fund Balance/ Retained Earnings | Recommended Final Budget Net County Cost |
| General Fund Contributions to Other Programs | | | | |
| Law Library | \$ - | \$ - | \$ - | \$ 54,240 |
| Local Area Formation Commission (LAFCO) | - | - | - | 226,588 |
| North McHenry Sales Tax | - | - | - | 2,733,000 |
| Stanislaus Animal Services Agency | - | - | - | 2,032,209 |
| Stanislaus Council of Governments (StanCOG) | - | - | - | 4,223 |
| Total General Fund Contributions to Other Programs/Contingencies | \$ - | \$ - | \$ - | \$ 5,050,260 |
| Total County Budget Appropriations | \$ 1,526,371,987 | \$ 1,363,470,053 | \$ 124,025,792 | \$ 43,926,402 |

Net County Cost Schedule – 2021-2022 Proposed Budget

| Year Two Fund Type/Budget Unit | Recommended Spending Plan Costs | Recommended Spending Plan Revenue | Use of Fund Balance/ Retained Earnings | Recommended Proposed Budget Net County Cost |
|---|---------------------------------------|---|---|--|
| General Fund | | | | |
| Aging and Veterans Services - Veterans Services | \$ 833,837 | \$ 193,425 | \$ - | \$ 640,412 |
| Agricultural Commissioner | 5,701,175 | 4,160,416 | - | 1,540,759 |
| Assessor | 7,837,762 | 1,044,500 | - | 6,793,262 |
| Auditor-Controller | 5,198,845 | 3,612,258 | - | 1,586,587 |
| Board of Supervisors | 1,712,462 | 66,558 | - | 1,645,904 |
| Chief Executive Office - Human Relations | 4,538,691 | 2,770,865 | - | 1,767,826 |
| Chief Executive Office - Operations and Services | 8,005,076 | 3,174,015 | - | 4,831,061 |
| Clerk-Recorder | 3,360,280 | 2,599,699 | - | 760,581 |
| Clerk-Recorder - Elections | 3,082,409 | 534,127 | - | 2,548,282 |
| Cooperative Extension | 788,847 | - | - | 788,847 |
| County Counsel | 4,218,826 | 2,183,551 | - | 2,035,275 |
| County Operations - Airport | 180,000 | - | - | 180,000 |
| County Operations - Appropriations for Contingencies | 12,008,510 | - | - | 12,008,510 |
| County Operations - C.I.F.A. | 140,633 | - | - | 140,633 |
| County Operations - County Court Funding | 6,616,348 | 3,205,675 | - | 3,410,673 |
| County Operations - Crows Landing Air Facility | 235,000 | 235,000 | - | - |
| County Operations - Debt Service | 736,450 | 2,210,600 | - | (1,474,150) |
| County Operations - Focus on Prevention | 1,115,360 | 115,360 | - | 1,000,000 |
| County Operations - General Fund Contribution to Other Programs | 10,251,624 | - | - | 10,251,624 |
| County Operations - General Fund Match - VLF | 30,000,000 | 30,000,000 | - | - |
| County Operations - Mandated County Match | 20,126,049 | - | - | 20,126,049 |
| District Attorney - Criminal Division | 22,468,667 | 1,847,608 | - | 20,621,059 |
| Economic Development Bank | 30,000 | 22,800,000 | - | (22,770,000) |
| Environmental Resources - Groundwater Program | 1,139,283 | 121,180 | - | 1,018,103 |
| General Services Agency - ADA Self-Evaluation and Transition Plan Project | 500,000 | - | - | 500,000 |
| General Services Agency - Administration | 4,428,735 | 1,838,985 | - | 2,589,750 |
| General Services Agency - County Facilities | 966,250 | 482,750 | - | 483,500 |
| General Services Agency - Plant Acquisition | 1,252,341 | - | - | 1,252,341 |
| Grand Jury | 183,692 | - | - | 183,692 |
| Parks and Recreation | 8,046,850 | 4,996,312 | - | 3,050,538 |
| Parks and Recreation - Tuolumne River Regional Park | 222,607 | - | - | 222,607 |
| Planning and Community Development | 3,094,509 | 1,258,049 | - | 1,836,460 |
| Probation - Administration | 4,092,635 | 643,567 | - | 3,449,068 |
| Probation - Community Corrections Partnership | 6,245,026 | 6,245,026 | - | - |
| Probation - Field Services | 15,082,388 | 1,928,939 | - | 13,153,449 |
| Probation - Institutional Services | 8,020,710 | 1,165,314 | - | 6,855,396 |
| Probation - Juvenile Commitment Facility | 3,866,269 | 1,620,508 | - | 2,245,761 |
| Public Defender | 10,257,024 | 1,944,553 | - | 8,312,471 |
| Public Defender - Indigent Defense | 4,057,455 | 90,000 | - | 3,967,455 |
| Sheriff - Administration | 12,632,742 | 715,176 | - | 11,917,566 |
| Sheriff - Adult Detention Expansion | 19,204,773 | 6,360,822 | - | 12,843,951 |
| Sheriff - Contract Cities | 14,043,701 | 14,043,701 | - | - |
| Sheriff - Detention | 60,173,064 | 10,989,621 | - | 49,183,443 |
| Sheriff - OES/Fire Warden | 2,494,078 | 309,859 | - | 2,184,219 |
| Sheriff - Operations | 43,425,260 | 4,784,560 | - | 38,640,700 |
| Treasurer - Admin/Taxes | 1,561,709 | 559,300 | - | 1,002,409 |
| Treasurer - Revenue Recovery | 1,539,556 | 1,539,556 | - | - |
| Treasurer - Treasury | 774,995 | 774,995 | - | - |
| Total General Fund | \$ 376,492,503 | \$ 143,166,430 | \$ - | \$ 233,326,073 |

| Year Two Fund Type/Budget Unit | Recommended Spending Plan Costs | Recommended Spending Plan Revenue | Use of Fund Balance/ Retained Earnings | Recommended Proposed Budget Net County Cost |
|--|---------------------------------------|---|---|--|
| Discretionary Revenue/Fund Balance | | | | |
| Chief Executive Office - Discretionary Revenue | \$ - | \$ 241,340,000 | \$ - | \$ (241,340,000) |
| Assigned Fund Balance | - | - | 4,977,419 | (4,977,419) |
| Unassigned Fund Balance | - | - | (12,991,346) | 12,991,346 |
| Adjusted General Fund | \$ 376,492,503 | \$ 384,506,430 | \$ (8,013,927) | \$ - |

| Year Two Fund Type/Budget Unit | Recommended Spending Plan Costs | Recommended Spending Plan Revenue | Use of Fund Balance/ Retained Earnings | Recommended Proposed Budget Net County Cost |
|---|---------------------------------------|---|---|--|
| Special Revenue Funds | | | | |
| Aging and Veterans Services - Area Agency on Aging | \$ 5,057,220 | \$ 4,281,949 | \$ 362,984 | \$ 412,287 |
| Assessor - ASR State Grant | 118,500 | - | 118,500 | - |
| Behavioral Health and Recovery Services | 47,540,613 | 46,611,058 | 104,196 | 825,359 |
| BHRS - Managed Care | 13,850,876 | 13,850,876 | - | - |
| BHRS - Mental Health Services Act | 55,998,472 | 49,372,375 | 6,626,097 | - |
| BHRS - Public Guardian | 4,039,430 | 150,947 | 270,338 | 3,618,145 |
| BHRS - Stanislaus Recovery Center | 5,562,466 | 5,562,466 | - | - |
| BHRS - Substance Use Disorder | 21,637,111 | 19,892,799 | 1,744,312 | - |
| Child Support Services | 15,587,781 | 15,587,781 | - | - |
| Clerk-Recorder - Modernization | 1,154,474 | 835,425 | 319,049 | - |
| Clerk-Recorder - Vital & Health Statistics | 224,000 | 55,000 | 169,000 | - |
| Cooperative Extension - Farm & Home Advisors Research Trust | 5,000 | - | 5,000 | - |
| County Operations - DNA Identification Fund Prop 69 | 27,089 | 27,089 | - | - |
| County Operations - DOJ Drug & Alcohol | 100,000 | 30,000 | 70,000 | - |
| County Operations - Stanislaus Family Justice Center | 300,000 | 300,000 | - | - |
| CSA - County Childrens Fund | 176,491 | 176,491 | - | - |
| CSA - General Assistance | 1,556,751 | 175,049 | - | 1,381,702 |
| CSA - Homeless Emergency Aid Program | - | - | - | - |
| CSA - Housing and Homeless Services | 9,502,413 | 6,247,164 | 3,255,249 | - |
| CSA - IHSS Provider Wages | 176,287,022 | 172,577,510 | - | 3,709,512 |
| CSA - IHSS Public Authority - Administration | 879,138 | 879,138 | - | - |
| CSA - IHSS Public Authority - Benefits | 1,380,309 | 1,281,986 | - | 98,323 |
| CSA - Program Services and Support | 181,448,665 | 178,785,246 | - | 2,663,419 |
| CSA - Public Economic Assistance | 112,165,198 | 106,068,641 | 2,368,661 | 3,727,896 |
| District Attorney - Arson Task Force | 61,146 | 61,146 | - | - |
| District Attorney - Auto Insurance Fraud Prosecution | 220,851 | 220,851 | - | - |
| District Attorney - Criminal Division Asset Forfeiture | 13,905 | - | 13,905 | - |
| District Attorney - Elder Abuse Advocacy & Outreach | 125,033 | 125,033 | - | - |
| District Attorney - Real Estate Fraud | 283,085 | 211,858 | - | 71,227 |
| District Attorney - Unserved/Underserved Victim Advocacy and Outreach Prc | 116,374 | 116,374 | - | - |
| District Attorney - Victim Services Program | 1,151,288 | 1,151,288 | - | - |
| District Attorney - Violence Against Women Program | 138,758 | 105,001 | - | 33,757 |
| Environmental Resources | 9,066,555 | 6,438,423 | 1,658,500 | 969,632 |
| Environmental Resources - AB 939 - Source Reduction and Recycle | 860,100 | 860,100 | - | - |
| Environmental Resources - Abandoned Vehicle Abatement | 93,899 | 61,800 | 32,099 | - |
| Environmental Resources - Beverage Container Recycling | 29,484 | 29,484 | - | - |
| Environmental Resources - Code Enforcement Abatement | 20,000 | - | 20,000 | - |
| Environmental Resources - Disclosure Program | 365,615 | 347,444 | 18,171 | - |
| Environmental Resources - Household Hazardous Waste | 942,966 | 784,000 | 158,966 | - |
| Environmental Resources - Trust Fund | 5,300 | - | 5,300 | - |
| Environmental Resources - Used Oil Recycling | 86,908 | 86,908 | - | - |
| Environmental Resources - Vehicle Registration Fee Surcharge | 68,000 | 4,000 | 64,000 | - |
| Environmental Resources - Waste Tire Enforcement Grant | 117,387 | 117,387 | - | - |
| General Services Agency - 12th Street - Office Building | 46,700 | 20,800 | - | 25,900 |
| General Services Agency - Stanislaus Veterans Center | 858,893 | 463,200 | 100,000 | 295,693 |

| Year Two Fund Type/Budget Unit | Recommended Spending Plan Costs | Recommended Spending Plan Revenue | Use of Fund Balance/ Retained Earnings | Recommended Proposed Budget Net County Cost |
|--|---------------------------------------|---|---|--|
| Health Services Agency - Administration | 8,235,591 | 8,235,591 | - | - |
| Health Services Agency - EMS Discretionary Fund | 107,523 | 103,000 | 4,523 | - |
| Health Services Agency - IHCP EMS Hospital | 169,818 | 170,980 | (1,162) | - |
| Health Services Agency - IHCP EMS Physicians | 303,831 | 305,910 | (2,079) | - |
| Health Services Agency - Indigent Health Care | 87,668 | 250,255 | (162,587) | - |
| Health Services Agency - Public Health | 33,483,993 | 25,236,081 | 4,737,109 | 3,510,803 |
| Health Services Agency - Public Health Vital and Health Statistics | 21,074 | 67,537 | (46,463) | - |
| Library | 12,540,709 | 11,069,557 | 979,342 | 491,810 |
| Parks and Recreation - Fish and Wildlife | 20,000 | 1,000 | 19,000 | - |
| Parks and Recreation - Modesto Reservoir Patrol | 23,000 | 23,000 | - | - |
| Parks and Recreation - Off-Highway Vehicle Fund | 807,307 | 758,866 | 48,441 | - |
| Parks and Recreation - Regional Water Safety Training Center | - | - | - | - |
| Planning - Building Permits | 2,880,447 | 2,804,042 | 76,405 | - |
| Planning - Dangerous Building Abatement | 40,000 | 24,000 | 16,000 | - |
| Planning - General Plan Maintenance | 348,390 | 227,193 | 121,197 | - |
| Planning - Special Revenue Grants | 6,805,862 | 6,981,357 | (175,495) | - |
| Probation - Corrections Performance Incentive Fund | 1,839,618 | 1,286,879 | 552,739 | - |
| Probation - Juvenile Justice Crime Prevention Act | 2,614,452 | 1,499,372 | 1,115,080 | - |
| Probation - Juvenile Justice Realignment Block Grant | - | - | - | - |
| Probation - Local Community Corrections | 26,508,128 | 22,589,270 | 3,918,858 | - |
| Probation - Ward Welfare Fund | 82,400 | 20,600 | 61,800 | - |
| Probation - Youthful Offender Block Grant | 3,309,364 | 1,745,994 | 1,563,370 | - |
| Public Works - Administration | 1,759,620 | 1,759,620 | - | - |
| Public Works - Road and Bridge | 76,215,710 | 75,740,765 | (131,080) | 606,025 |
| Sheriff - CAL ID Program | 668,877 | 530,232 | 138,645 | - |
| Sheriff - CAL-MMET | 845,942 | 705,490 | 140,452 | - |
| Sheriff - Civil Process Fee | 133,865 | 184,314 | (50,449) | - |
| Sheriff - County Fire Service Fund | 2,310,924 | 1,903,000 | 194,936 | 212,988 |
| Sheriff - Court Security | 6,579,932 | 5,449,800 | 830,776 | 299,356 |
| Sheriff - Dedicated Funds | - | - | - | - |
| Sheriff - Driver Training Program | 182,950 | 192,000 | (9,050) | - |
| Sheriff - Federal Asset Forfeiture | - | - | - | - |
| Sheriff - Justice Assistance Grant | - | - | - | - |
| Sheriff - OES Grants | 3,873,237 | 295,000 | 3,578,237 | - |
| Sheriff - OES Homeland Security Grants | 1,021,094 | 1,021,094 | - | - |
| Sheriff - OES Water Resources Grant | 71,650 | 71,650 | - | - |
| Sheriff - SDEA Federal Asset Forfeiture | 176,679 | - | 176,679 | - |
| Sheriff - Vehicle Theft Unit | 601,612 | 489,178 | 112,434 | - |
| Workforce Development | 10,496,517 | 10,198,271 | 298,246 | - |
| Workforce Development - StanWORKs | 8,049,010 | 8,049,010 | - | - |
| Total Special Revenue Funds | \$ 882,488,060 | \$ 823,943,995 | \$ 35,590,231 | \$ 22,953,834 |
| Year Two Fund Type/Budget Unit | Recommended Spending Plan Costs | Recommended Spending Plan Revenue | Use of Fund Balance/ Retained Earnings | Recommended Proposed Budget Net County Cost |
| Capital Projects Funds | | | | |
| County Capital Projects - Courthouse Construction Fund | \$ 764,436 | \$ 320,000 | \$ 444,436 | \$ - |
| County Capital Projects - Criminal Justice Facilities Fund | 35,256 | 360,000 | (324,744) | - |
| Total Capital Projects Funds | \$ 799,692 | \$ 680,000 | \$ 119,692 | \$ - |

| Year Two Fund Type/Budget Unit | Recommended Spending Plan Costs | Recommended Spending Plan Revenue | Use of Fund Retained Earnings | Recommended Budget Net County Cost |
|---|---------------------------------------|---|---|--|
| Enterprise Funds | | | | |
| County Operations - Cannabis Program | \$ 3,495,697 | \$ 3,667,165 | \$ (171,468) | \$ - |
| Environmental Resources - Fink Road Landfill | 16,942,543 | 8,585,000 | 8,357,543 | - |
| Environmental Resources - Geer Road Landfill | 3,192,878 | 3,192,878 | - | - |
| Health Services Agency - Clinic and Ancillary Services | 44,421,559 | 41,554,553 | 617,006 | 2,250,000 |
| Public Works - Local Transit System | - | - | - | - |
| Sheriff - Jail Commissary / Inmate Welfare | 2,478,686 | 1,871,000 | 607,686 | - |
| Total Enterprise Funds | \$ 70,531,363 | \$ 58,870,596 | \$ 9,410,767 | \$ 2,250,000 |
| Year Two Fund Type/Budget Unit | Recommended Spending Plan Costs | Recommended Spending Plan Revenue | Use of Fund Balance/ Retained Earnings | Recommended Proposed Budget Net County Cost |
| Internal Service Funds | | | | |
| Auditor-Controller - Enterprise Resource Planning | \$ 280,299 | \$ - | \$ 103,720 | \$ 176,579 |
| Chief Executive Office - Deferred Compensation | 136,690 | 88,900 | 47,790 | - |
| Chief Executive Office - Dental Self-Insurance | 4,447,720 | 4,310,020 | 137,700 | - |
| Chief Executive Office - Medical Self-Insurance | 68,822,970 | 68,822,970 | - | - |
| Chief Executive Office - Other Employee Benefits | 125,825 | 190,485 | (64,660) | - |
| Chief Executive Office - Unemployment Insurance | 554,280 | 554,280 | - | - |
| Chief Executive Office - Vision Care Insurance | 753,095 | 734,350 | 18,745 | - |
| Chief Executive Office - Workers Compensation | 5,756,870 | 5,756,870 | - | - |
| County Operations - General Liability | 10,107,720 | 9,461,405 | 646,315 | - |
| County Operations - Professional Liability | 1,052,150 | 1,040,900 | 11,250 | - |
| General Services Agency - Central Services Division | 1,974,700 | 1,904,700 | 70,000 | - |
| General Services Agency - Facilities Maintenance Division | 8,426,300 | 8,110,500 | 315,800 | - |
| General Services Agency - Fleet Services Division | 4,377,200 | 4,267,200 | 110,000 | - |
| General Services Agency - Utilities | 5,894,300 | 5,894,300 | - | - |
| Information Technology Central | 12,583,037 | 12,229,019 | 354,018 | - |
| Information Technology Central - Telecommunications | 1,556,537 | 1,488,575 | 67,962 | - |
| Integrated Criminal Justice Information System | 936,763 | 795,366 | 141,397 | - |
| Public Works - Morgan Shop | 4,611,170 | 4,461,170 | 150,000 | - |
| Total Internal Service Funds | \$ 132,397,626 | \$ 130,111,010 | \$ 2,110,037 | \$ 176,579 |
| Total All Funds | \$ 1,462,709,244 | \$ 1,398,112,031 | \$ 39,216,800 | \$ 25,380,413 |
| Year Two Fund Type/Budget Unit | Recommended Spending Plan Costs | Recommended Spending Plan Revenue | Use of Fund Balance/ Retained Earnings | Recommended Proposed Budget Net County Cost |
| General Fund Contributions to Other Programs | | | | |
| Law Library | \$ - | \$ - | \$ - | \$ 54,240 |
| Local Area Formation Commission (LAFCO) | - | - | - | 226,588 |
| North McHenry Sales Tax | - | - | - | 2,680,000 |
| Stanislaus Animal Services Agency | - | - | - | 2,032,209 |
| Stanislaus Council of Governments (StanCOG) | - | - | - | 4,223 |
| Total General Fund Contributions to Other Programs/Contingencies | \$ - | \$ - | \$ - | \$ 4,997,260 |
| Total County Budget Appropriations | \$ 1,462,709,244 | \$ 1,398,112,031 | \$ 39,216,800 | \$ 30,377,673 |

General Fund – Classification of Fund Balance

The Government Accounting Standards Board (GASB) Statement 54 established five categories for the classification of fund balance: Nonspendable, Restricted, Committed, Assigned, and Unassigned. Although only the General Fund is addressed in this section, Statement 54 applies to the Special Revenue and Capital Projects funds as well. The 2021-2022 Proposed Budget Classification of Fund Balance schedule shows projected beginning balances for all five categories in the General Fund as of July 1, 2021, along with budget adjustment strategies, budgeted use of fund balance, and the projected ending balances for each category.

Nonspendable Fund Balance

Nonspendable fund balance includes amounts that are not in a spendable form or are legally or contractually required to be maintained intact (such as the long-term amount of notes receivable or prepaid amounts). The projected beginning balance for this category is \$16.5 million and includes balances for Economic Development Bank advances, Teeter receivable, and prepaid items. No changes are anticipated for the Nonspendable category in Budget Year 2021-2022 and the June 30, 2022 balance is estimated to remain at \$16.5 million.

Restricted Fund Balance

Restricted fund balance includes amounts that can be spent only for the specific purposes stipulated by constitution, external parties (such as creditors, grant providers, or contributors), or through enabling legislation. The only Restricted account at this time is for Tax Loss Reserve, used exclusively to cover losses that may occur in the amount of tax liens as a result of special sales of tax-defaulted property. The balance estimated for this classification on July 1, 2021 is \$5.5 million. Restricted fund balance is anticipated to remain the same throughout Budget Year 2021-2022.

Committed Fund Balance

Committed fund balance includes amounts that can be used only for the specific purposes determined by a formal action of the government's highest level of

decision-making authority (the Board of Supervisors). Commitments may be changed or lifted only by the government taking the same formal action that imposed the constraint originally. The projected Committed fund balance as of July 1, 2021 is \$1.4 million and includes amounts for capital acquisition and other commitments. The Committed fund balance is anticipated to remain the same throughout Budget Year 2021-2022.

Assigned Fund Balance

Assigned fund balance is comprised of amounts intended to be used by the government for specific purposes that are neither restricted nor committed. Intent can be expressed by the governing body or by an official or body to which the governing body delegates the authority; the Board of Supervisors has delegated this authority to the Chief Executive Office. Assigned fund balance can be used to assist in balancing the subsequent year's budget.

Amounts reflected in the projected Assigned fund balance on July 1, 2021 total \$147.4 million. This estimate includes \$18.5 million for the General Fund Contingency Reserve Policy, requiring the establishment of an annual reserve that is equal to at least 8% of the average annual Discretionary Revenue receipts from the preceding three fiscal years. For the purpose of establishing the reserve in the 2021-2022 Proposed Budget, the \$231.2 million average of Discretionary Revenue receipts from Fiscal Year 2017-2018 through Fiscal Year 2019-2020 was used to calculate the minimum value of \$18.5 million. No adjustments are required at this time to meet the policy; however, the fiscal years used to evaluate the requirement at Final Budget will be adjusted to use year-end totals from Fiscal Year 2020-2021, which may precipitate an adjustment at that time.

Other accounts in the Assigned category include \$7.3 million for future years' retirement obligations, \$18.1 million for the Teeter Plan, \$809,969 for encumbrances, \$4.5 million for budget balancing, \$4 million for cash-out obligations, \$10 million for

housing projects, \$15.8 million for jobs development related to the Crows Landing Industrial Business Park, \$600,000 to meet the Debt Service Reserve Policy, \$6.5 million in fair value adjustments related to investments, \$5.2 million for future budget balancing, \$123,307 for housing and community development, \$14.4 million in Revenue Stabilization, \$12.8 million in Coronavirus Relief Funds, and \$28.7 million in total Other Assignments.

Other Assignments represent strategic savings for planned enterprise initiatives and/or exposures and include: Americans with Disabilities Act (ADA) projects, enterprise and technology upgrades, and reserves to cover a variety of exposures.

Budgeted use of fund balance for the 2021-2022 Proposed Budget totals \$5 million and includes \$500,000 for ADA improvements and \$4.5 million for budget balancing. After factoring in the projected use of fund balance, assigned fund balance is projected to be \$142.4 million on June 30, 2022. Funding strategies for the 2021-2022 Final Budget may require additional adjustments in this category.

Unassigned Fund Balance

Unassigned fund balance is the classification for the General Fund which includes all amounts not contained in the other classifications. Unassigned amounts are technically available for any purpose. The projected July 1, 2021 total Unassigned balance is \$24.9 million. Recommended Use of Fund Balance includes the use of \$9.8 million of General Fund (0100) and savings of \$22.8 million in Community Development Bank (0107) for a net savings of \$13 million to balance the 2021-2022 Proposed Budget. The projected Unassigned Fund Balance on June 30, 2022 is estimated to be \$12 million for the General Fund (0100), \$652,192 for the Economic Development Bank (0105), and \$25.2 million for the Community Development Bank (0107) for a total of \$37.9 million.

In summary, total fund balance for the General Fund, after factoring budgeted use of fund balance included in the 2021-2022 Proposed Budget, is estimated to be \$203.8 million on June 30, 2022. This represents a net increase of \$8 million from the July 1, 2021 projected fund balance of \$195.8 million.

General Fund – Classification of Fund Balance

| Classification of Fund Balance | | | |
|---|-------------------------------------|------------------------------------|--------------------------------------|
| General Fund | Projected Fund Balance 7/1/21 | Budgeted Use of Fund Balance | Projected Fund Balance 6/30/22 |
| <u>Fund Balance - Nonspendable</u> | | | |
| Imprest Cash | 86,555 | | 86,555 |
| Advances to Other Funds | 100,000 | | 100,000 |
| Advances to Other Governments (100) | 71,000 | | 71,000 |
| Advances to Other Governments (107) | 12,000 | | 12,000 |
| Economic Development Advances (105) | 979,966 | | 979,966 |
| Teeter Receivable | 15,068,133 | | 15,068,133 |
| Prepaid Items | 175,301 | | 175,301 |
| Cash with Fiscal Agent | 34,760 | | 34,760 |
| Total Nonspendable | \$ 16,527,715 | \$ - | \$ 16,527,715 |
| <u>Fund Balance - Restricted</u> | | | |
| Tax Loss Reserve (106) | 5,520,674 | | 5,520,674 |
| Total Restricted | \$ 5,520,674 | \$ - | \$ 5,520,674 |
| <u>Fund Balance - Committed</u> | | | |
| Total Committed - Other | 958,697 | - | 958,697 |
| Total Committed - Capital Acquisition | 451,534 | | 451,534 |
| Total Committed | \$ 1,410,231 | \$ - | \$ 1,410,231 |
| <u>Fund Balance - Assigned</u> | | | |
| Contingency (General Fund Reserve Policy) | \$ 18,490,000 | | 18,490,000 |
| Retirement Obligation | 7,322,097 | | 7,322,097 |
| Teeter Plan | 18,134,739 | | 18,134,739 |
| Encumbrances (100) | 809,969 | - | 809,969 |
| Assigned - Budget Balancing | 4,477,419 | (4,477,419) | - |
| Assigned - Cash-out Obligations | 4,000,000 | | 4,000,000 |
| Assigned - Community Impact - Housing | 10,000,000 | | 10,000,000 |
| Assigned - Community Impact - Jobs/Crows Landing Industrial Business Park | 15,800,248 | | 15,800,248 |
| Assigned - Debt Service Reserve | 600,000 | | 600,000 |
| Assigned - Fair Value Adjustments | 6,515,960 | | 6,515,960 |
| Assigned - Future Budget Balancing | 5,190,116 | | 5,190,116 |
| Assigned - Housing and Community Development (Gray) | 123,307 | | 123,307 |
| Assigned - Revenue Stabilization | 14,383,909 | - | 14,383,909 |
| Assigned - Coronavirus Relief Funds | 12,834,248 | - | 12,834,248 |
| Assigned - Other | 28,729,592 | (500,000) | 28,229,592 |
| Total Assigned | \$ 147,411,604 | \$ (4,977,419) | \$ 142,434,185 |
| <u>Fund Balance - Unassigned</u> | | | |
| General Fund (100) | \$ 21,830,751 | \$ (9,808,654) | 12,022,097 |
| Economic Development Bank (105) | 652,192 | - | 652,192 |
| Community Development Bank (107) | 2,422,104 | 22,800,000 | 25,222,104 |
| Total Unassigned | \$ 24,905,047 | \$ 12,991,346 | \$ 37,896,393 |
| Total Fund Balance | \$ 195,775,271 | \$ 8,013,927 | \$ 203,789,198 |

Discretionary Revenue

| Account Description | | Actuals as of 6/30/19 | Actuals as of 6/30/20 | Final Budget Fiscal Year 2020-2021 | Proposed Budget Fiscal Year 2021-2022 |
|--|---|-----------------------------|-----------------------------|--|--|
| Taxes | | | | | |
| 10000 | Property Taxes - Current Secured | \$ 55,972,198 | \$ 59,177,128 | \$ 62,100,000 | \$ 63,342,000 |
| 10005 | Property Taxes-Unitary | 1,460,819 | 1,445,256 | 1,500,000 | 1,530,000 |
| 10210 | RDA Pass Through Increment | 4,346,157 | 4,631,966 | 4,700,000 | 4,794,000 |
| 10400 | Property Taxes - Current Unsecured | 3,063,660 | 3,341,399 | 3,300,000 | 3,366,000 |
| 11000 | Property Taxes - Prior Unsecured | 69,162 | 157,779 | 100,000 | 100,000 |
| 11400 | Supplemental Property Taxes-Current | 829,067 | 698,928 | 700,000 | 700,000 |
| 11600 | Supplemental Property Taxes-Prior | 629,613 | 587,772 | - | - |
| 11800 | Sales and Use Taxes | 28,060,281 | 27,114,001 | 25,900,000 | 27,700,000 |
| 12600 | Other Taxes | 2,318,573 | 2,565,213 | 2,600,000 | 2,600,000 |
| 12630 | Other Taxes-Occupancy Tax | 1,207,284 | 1,240,170 | 1,000,000 | 1,010,000 |
| 12640 | Other Taxes-Race Horse | 290 | 337 | - | - |
| 12646 | Unclaimed Property Tax Refunds | 87,726 | 90,756 | - | - |
| 12650 | Other Taxes - Property Transfer | 2,330,698 | 2,123,771 | 1,700,000 | 1,734,000 |
| 12680 | Other Taxes - Aircraft Tax | 178,783 | 176,964 | 180,000 | 180,000 |
| 12710 | Property Tax In-Lieu of Vehicle License Fee | 63,832,657 | 67,627,383 | 70,800,000 | 72,216,000 |
| 12800 | Tax Deeded Land Sale Appropriations | 2,721 | - | - | - |
| Total Taxes | | \$ 164,389,689 | \$ 170,978,823 | \$ 174,580,000 | \$ 179,272,000 |
| Licenses, Permits, and Franchises | | | | | |
| 14000 | Franchises | \$ 1,021,043 | \$ 1,110,825 | \$ 1,100,000 | \$ 1,100,000 |
| Total Licenses, Permits, and Franchises | | \$ 1,021,043 | \$ 1,110,825 | \$ 1,100,000 | \$ 1,100,000 |
| Fines, Forfeitures, and Penalties | | | | | |
| 15000 | Vehicle Code Fines | \$ 3,103 | \$ 1,922 | \$ - | \$ - |
| 16500 | Penalties on Delinquent Taxes | \$ 2,244,394 | \$ 2,685,922 | \$ 1,100,000 | \$ 1,100,000 |
| Total Fines, Forfeitures, and Penalties | | \$ 2,247,498 | \$ 2,687,844 | \$ 1,100,000 | \$ 1,100,000 |
| Revenue from Use of Money | | | | | |
| 17000 | Interest | \$ 8,036,108 | \$ 8,838,197 | \$ 5,200,000 | \$ 5,200,000 |
| 18000 | Rents and Concessions | 202,416 | 202,416 | 200,000 | 200,000 |
| 18060 | County Center III - SCOE | 1 | 1 | - | - |
| Total Revenue from Use of Money | | \$ 8,238,525 | \$ 9,040,614 | \$ 5,400,000 | \$ 5,400,000 |
| Intergovernmental Revenue | | | | | |
| 20390 | State Motor VLF/In-Lieu Tax Realignment | \$ 222,792 | \$ - | \$ - | \$ - |
| 21460 | State-Aid Realignment | 922,000 | 922,000 | 920,000 | 920,000 |
| 24400 | State-Homeowners' Property Tax Relief | 612,596 | 609,965 | 600,000 | 612,000 |
| 24800 | State-Public Safety (Prop 172) | 46,781,726 | 43,380,000 | 42,900,000 | 45,900,000 |
| 25000 | State-Other | - | 369,416 | 300,000 | 300,000 |
| 25090 | St-Open Space Subvention | - | - | - | - |
| 25850 | State-Other-Mandated Costs | 531,028 | 365,215 | 400,000 | 400,000 |
| 28600 | Federal-FHA In-Lieu Tax Apportionment | 24,703 | 25,143 | - | - |
| 28800 | Federal-Other | 8 | 8 | - | - |
| 28810 | Federal-Other-Entitlement Lands | 50,618 | 43,914 | - | - |
| 29600 | Fed-Other-Refuge Revenue Sharing | 1,080 | 1,090 | - | - |
| 29700 | City Reimbursements | 49,815 | 50,833 | - | - |
| 29715 | Other Governmental Agencies | 3,287 | - | - | - |
| Total Intergovernmental Revenue | | \$ 49,199,652 | \$ 45,767,583 | \$ 45,120,000 | \$ 48,132,000 |

| Account Description | | Actuals as of 6/30/19 | Actuals as of 6/30/20 | Final Budget Fiscal Year 2020-2021 | Proposed Budget Fiscal Year 2021-2022 |
|---|---|-----------------------------|-----------------------------|--|--|
| Charges for Services | | | | | |
| 30200 | Special Assessments | \$ 1,901,194 | \$ 1,871,557 | \$ 2,000,000 | \$ 2,000,000 |
| 36990 | SB813 Administration Costs | 781,882 | 682,272 | 700,000 | 707,000 |
| 37250 | Outside Agencies | 26,386 | (7,012) | 15,000 | 15,000 |
| 38021 | Government Fund Cost Plan Carry Forward Revenue | 287,614 | (120,671) | 430,000 | 430,000 |
| 39901 | Interfund Cost Plan Carry Forward Revenue | 102,479 | 32,988 | 100,000 | 100,000 |
| Total Charges for Services | | \$ 3,099,555 | \$ 2,459,134 | \$ 3,245,000 | \$ 3,252,000 |
| Miscellaneous Revenue | | | | | |
| 40400 | Miscellaneous Revenue | \$ 58,745 | \$ 10,949 | \$ - | \$ - |
| 40560 | Cancelled Warrants | 134,560 | (71,765) | - | - |
| 40590 | Donations & Contributions | - | 25 | - | - |
| 41400 | Insurance Reimbursement | - | 60,767 | - | - |
| Total Miscellaneous Revenue | | \$ 193,305 | \$ (23) | \$ - | \$ - |
| Other Financing Sources | | | | | |
| 46600 | Operating Transfers In | \$ 225,766 | \$ 225,768 | \$ 660,000 | \$ 660,000 |
| 46612 | Transfer-2002 Endowment Drawdown | 4,194,718 | 2,146,366 | 1,600,000 | 1,616,000 |
| 46613 | Transfer-2006 Endowment Drawdown | 2,233,299 | 1,316,437 | 800,000 | 808,000 |
| Total Other Financing Sources | | \$ 6,653,783 | \$ 3,688,571 | \$ 3,060,000 | \$ 3,084,000 |
| 85850 | Other Operating Transfers Out | \$ - | \$ - | \$ - | \$ - |
| 87981 | Intrafund Cost Plan Carry Forward | (33,690) | (37,359) | - | - |
| Total Discretionary Revenue | | \$ 235,009,361 | \$ 235,696,012 | \$ 233,605,000 | \$ 241,340,000 |
| 17610 | Increase (Decrease)-Fair Value of Investments | 2,706,915 | - | - | - |
| Total Adjusted Discretionary Revenue | | \$ 237,716,276 | \$ 235,696,012 | \$ 233,605,000 | \$ 241,340,000 |

Revenue available to fund programs at the Board of Supervisors' discretion is referred to as Discretionary Revenue. A large portion of the Discretionary Revenue included in the 2021-2022 Recommended Proposed Budget supports funding for public safety and criminal justice services for the Sheriff, Probation, District Attorney, and Public Defender's offices, as well as government-related services provided by the Chief Executive Office, Assessor, Auditor-Controller, Treasurer-Tax Collector, and the General Services Agency, among others. Health and human services departments use Discretionary Revenue as matching funds to support maintenance of effort (MOE) requirements for Federal and State-supported programs.

The 2021-2022 Recommended Proposed Budget includes estimated Discretionary Revenue of \$241.3 million, which is approximately \$7.7 million, or 3.3% above the 2020-2021 Adopted Final Budget level of \$233.6 million. In addition, the \$241.3 million represents a \$5.6 million increase from Fiscal Year

2019-2020 actual receipts of \$235.7 million. Final Fiscal Year 2020-2021 actuals will be reported in the 2020-2021 Adopted Final Budget as final receipts will still be received in late-August which will adjust year-end actuals.

The Discretionary Revenue figure in the Recommended Proposed Budget is a conservative figure when compared to the ten-year historical growth percentage for discretionary revenue of 5.5%. Indicators of revenue sources that affect discretionary revenue, such as sales and property tax trends, appear positive.

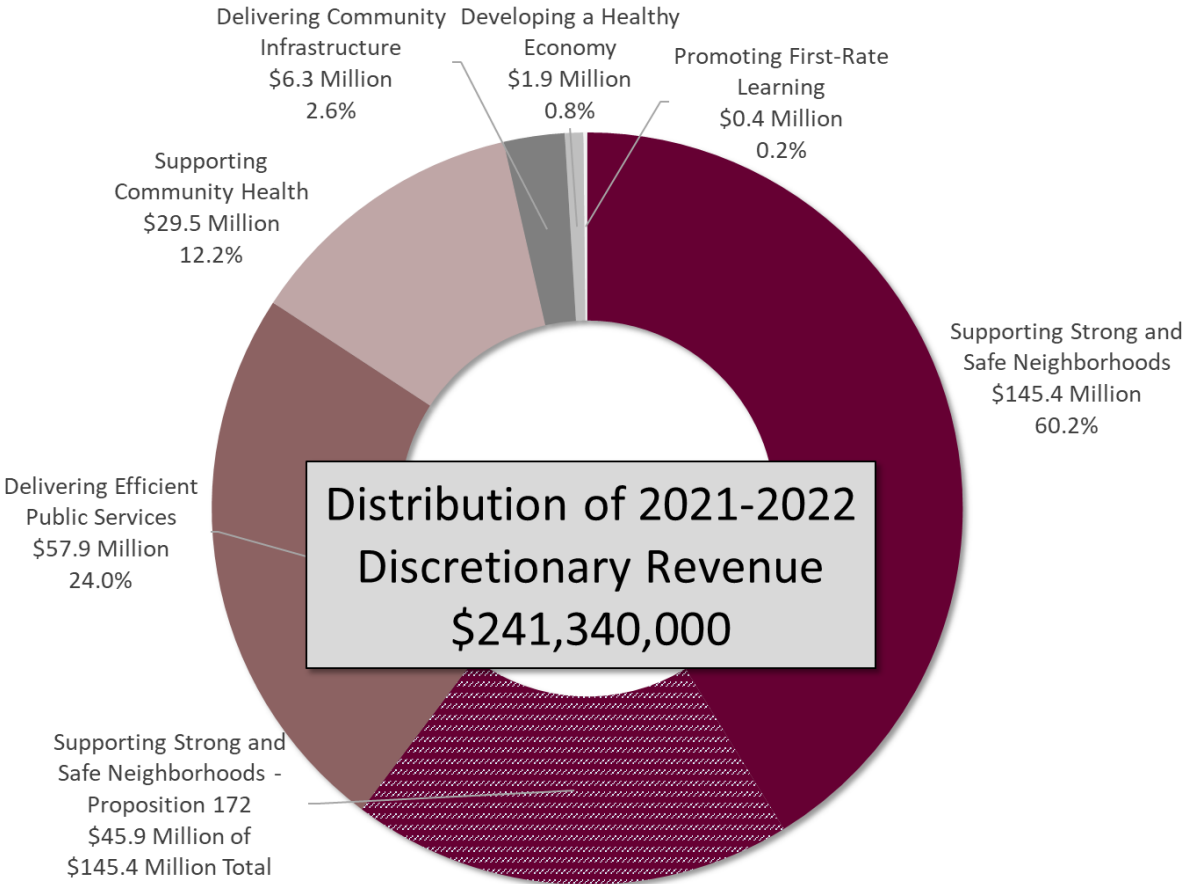
Discretionary Revenue is conservatively budgeted and closely monitored throughout the fiscal year, with ongoing analysis performed as revenue is received. Any necessary adjustments to the Discretionary Revenue budget as a result of ongoing analysis will be identified in subsequent reports to the Board of Supervisors to reflect the most up-to-date projections.

Distribution of Discretionary Revenue

As noted previously, a majority of Discretionary Revenue is allocated for public safety programs and governmental services provided by a variety of General Fund departments. The chart below summarizes the distribution of the 2021-2022 Proposed Budget Discretionary Revenue, displayed by Board of Supervisors’ priority area. Departments within the priority *Supporting Strong and Safe Neighborhoods* are the largest recipients of this revenue source, benefiting from 60.2% of the available \$241.3 million in estimated Discretionary Revenue funds. Proposition 172 funding is expressly used to support public safety programs and activities and is estimated at \$45.9 million in the 2021-2022 Recommended Proposed Budget, accounting for 32.6% of the discretionary revenue funding provided to support this critical priority area.

Services departments are allocated \$57.9 million, or 24%, of available funding; the *Supporting Community Health* priority area will receive \$29.5 million, utilizing 12.2% of anticipated receipts; those *Delivering Community Infrastructure* will receive \$6.3 million, or 2.6% of the estimated revenue; departments *Developing a Healthy Economy* will receive \$1.9 million, or 0.8% of funding available; and the *Promoting First-Rate Learning* priority will receive \$403,406, or 0.2% of that estimated for Fiscal Year 2021-2022. Beginning in Fiscal Year 2019-2020, a portion of Proposition 172 funds was issued to the Fire Warden to support local fire agencies that do not already receive Proposition 172 funding using a rolling base methodology. The base year is Fiscal Year 2019-2020 and 2% of annual growth will be added to the prior year base. The allocation will never go negative, but some years may experience negative growth that will result in a decreased, or possibly zero, allocation.

The remaining priority areas receive the following in Discretionary Revenue: *Delivering Efficient Public*



Sources of Discretionary Revenue

Discretionary Revenue Overview

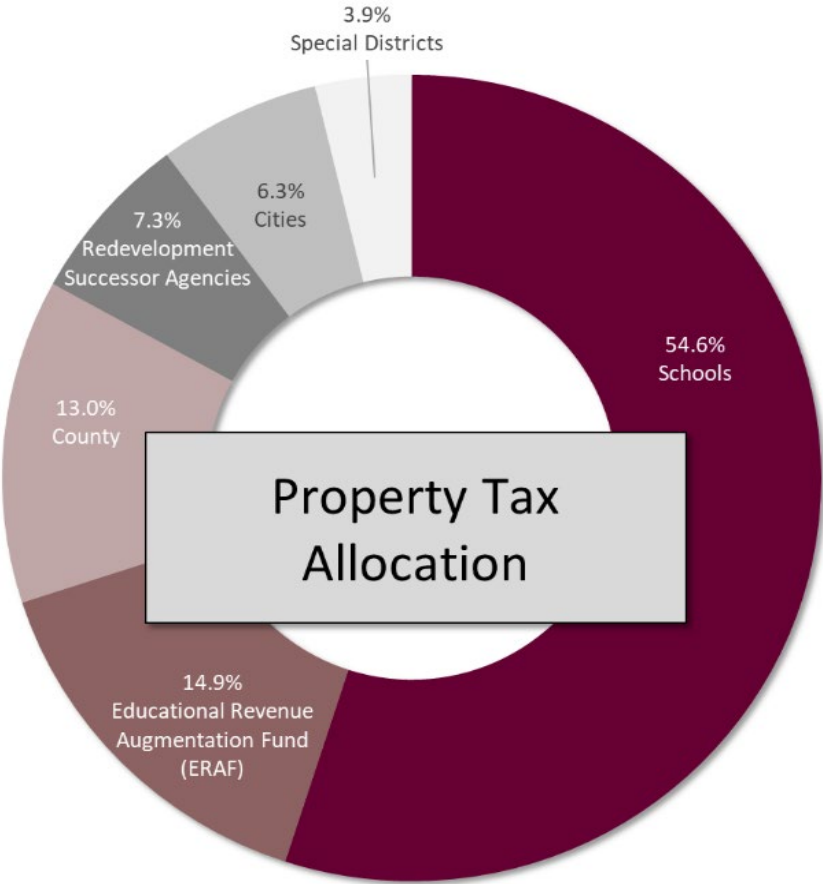
Over 90% of all Discretionary Revenue consists of property and sales tax sources. The largest dollar volume comes from current secured property taxes, property taxes received in-lieu of vehicle license fees (VLF), public safety sales tax (Proposition 172), and the 1% local sales and use tax. These revenue categories are monitored on a regular basis with consideration given to, among other factors, historical inflow trends and local and regional economic conditions. A brief summary of the major Discretionary Revenue categories is provided below.

Property Taxes

Property taxes are allocated to several local entities. The chart at right identifies the property tax allocations to all recipients and identifies the County’s base property tax percentage share along with that of the schools, cities, and other agencies and districts. The County receives a portion of the

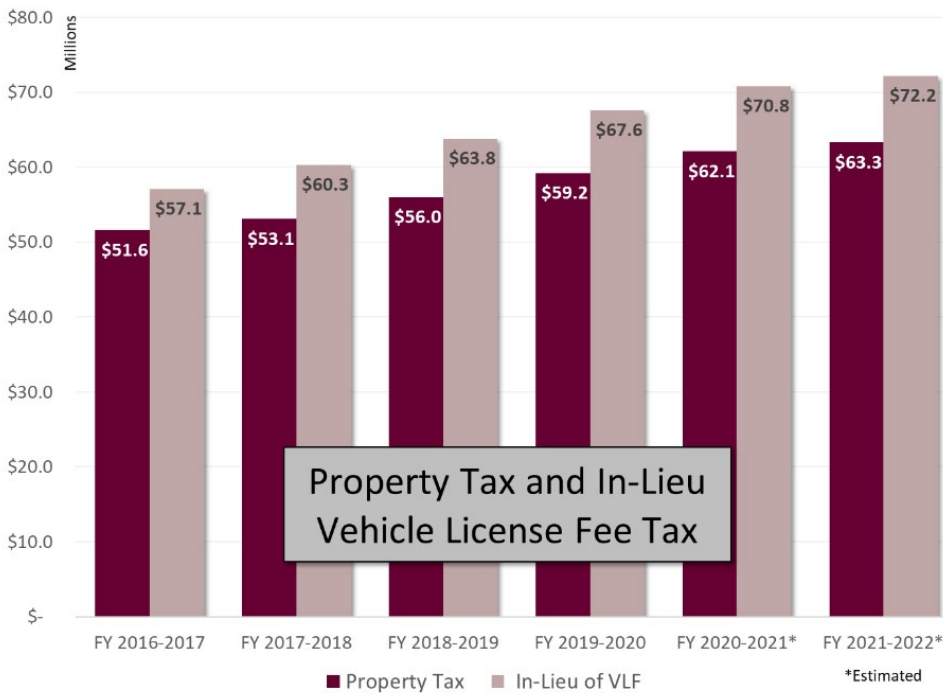
annual property tax revenues that are collected by the Tax Collector. This portion varies among tax code areas, depending on the percentage that is allocated for each area between the County, cities, special districts, redevelopment agencies, and schools. Historically, the County’s portion has fallen in the range of 10% to 12% of the taxes collected. After the elimination of Negative Bailout, the County’s portion has increased to approximately 13%. However, this remains among the lowest of the county allocations in the State.

Property tax revenue is made up of current secured property taxes and property taxes provided in-lieu of vehicle license fees. Projected at \$63.3 million for Fiscal Year 2021-2022, budgeted current secured property taxes represent an increase of approximately 7% over 2019-2020 actual receipts. This figure will be adjusted upon a review of the valuation of the assessment roll.



During Fiscal Year 2004-2005, a major shift in local government funding occurred as the revenue received from vehicle license fees (VLF) was exchanged for an equivalent amount in property tax revenue. This shift by the State of California, known as property tax in-lieu of VLF, increased the County’s reliance on property tax revenue. Today, property tax revenue represents 56.2% of total overall Discretionary Revenue with \$63.3 million in current secured property tax and \$72.2 million in property tax in-lieu of VLF for a total estimated revenue of \$135.6 million, as projected in the 2021-2022 Recommended Proposed Budget.

The chart below reflects actual property tax revenue received for five years along with that budgeted for Fiscal Year 2021-2022, comparing secured property tax revenue to property taxes received in-lieu of VLF. The formula used to calculate property tax in-lieu of VLF is very specific, requiring that the certified value of all properties be provided to the Auditor-Controller by the Assessor as of January 1 of each calendar year, prior to tax roll adjustments. This provides for a uniform application across the State and any roll changes made are captured in the following year.



Public Safety Sales Tax

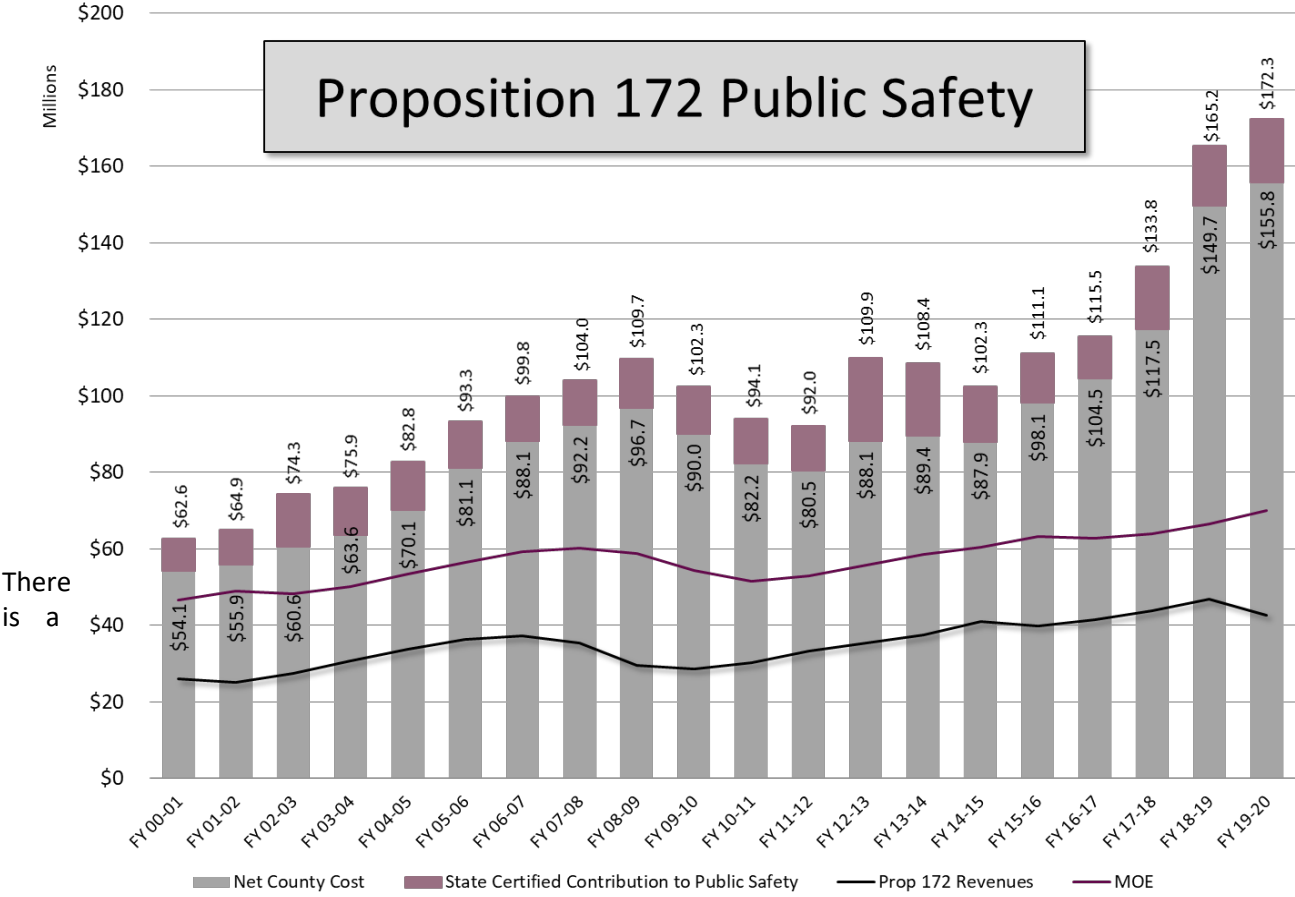
As a result of the 1993-1994 California State Budget, property tax revenues were shifted from counties and cities to schools, thereby reducing the State’s funding obligations to public schools. A one-half cent sales tax (Proposition 172) was enacted in January 1994 to help alleviate the resulting impact to local governments associated with the lost revenue stream. This sales tax, known as the Public Safety Sales Tax, provided additional revenue for local agencies exclusively to fund public safety activities. For Stanislaus County, this sales tax revenue has traditionally been used to fund services and

operations within the Sheriff, Probation, and District Attorney departments.

The parameters of Proposition 172 identify public safety qualified funding recipients as those providing corrections, district attorney, police, sheriff, and fire protection services. Stanislaus County does not provide fire protection services, which are provided locally by independent Fire Agencies that receive their own tax funding and have independent authority to establish assessments for support of their operations. However, the Stanislaus County Board of Supervisors, in the spirit of partnership for improved public safety, and to support Stanislaus County fire agencies, began allocating 2% of the annual growth in Proposition 172 revenue to the Office of Emergency Services/Fire Warden for distribution to support local fire agencies that do not currently receive Proposition 172 funding, beginning in Fiscal Year 2019-2020.

The 2019-2020 Adopted Final Budget included \$59,635 for the Office of Emergency Services/Fire Warden based on a 2%

calculation of the growth experienced from Fiscal Year 2018-2019 year-end actual Proposition 172 revenue in comparison to Fiscal Year 2017-2018 revenue receipts. Funds are calculated annually using a rolling base methodology with Fiscal Year 2019-2020 as the base year and allocated during the Final Budget process to capture actual growth from the prior year. This shift will adjust the existing allocation to County public safety departments each year. The allocation will fluctuate based on annual growth, or decline, which will result in a gain or loss from the previous year’s allocation. At no time will the amount go negative and pose a cost to fire districts.



Maintenance of Effort (MOE) tied to Public Safety Sales Tax funds requiring that a minimum commitment of local resources be allocated to public safety services. To receive the full allocation of these revenues, minimum funding levels for public safety functions must equal or exceed the 1992-1993 base year funding level, adjusted by a growth factor. The minimum adjusted level calculated for Fiscal Year 2019-2020 totaled \$70.1 million, with the actual budgeted commitment to public safety Net County Cost established at \$172.3 million. This resulted in the County exceeding the MOE requirement by approximately \$102.2 million as it pertains to the use of Proposition 172 revenue.

The chart at the top provides a long-range, historical view of Proposition 172, identifying Proposition 172 revenues, County allocation through Net County Cost, the State Certified Contribution to Public Safety, and the MOE, indicating an annual County commitment that exceeds the MOE.

The Public Safety Sales Tax is collected by the State Board of Equalization and apportioned to each county based on the county’s proportionate share of statewide taxable sales. The combination of statewide taxable sales and the proportionate share (or pool rate) are the factors used to determine the amount of revenue from this tax source. As Stanislaus County’s portion of taxable sales adjusts in comparison to other counties in the State, the County’s pool rate adjusts as well. The table on this page shows the pool rate for Stanislaus County over the past five years along with projections for Fiscal Year 2021-2022. The pool rate for Fiscal Year 2020-2021 was 0.013212, an increase of 0.000053 from

| Fiscal Year | Stanislaus County Pool Rate | Increase/ (Decrease) |
|-----------------------|-----------------------------|----------------------|
| 2016-2017 | 0.012899 | 0.000056 |
| 2017-2018 | 0.013368 | 0.000469 |
| 2018-2019 | 0.013231 | (0.000137) |
| 2019-2020 | 0.013159 | (0.000072) |
| 2020-2021 | 0.013212 | 0.000053 |
| Prop Budget 2021-2022 | 0.014394 | 0.001235 |

the prior year. The pool rate for Fiscal Year 2021-2022 is estimated at 0.014394, reflecting an increase of 0.001235. The statewide total of the sales tax pool has averaged approximately \$3.5 billion over the past three years, making even the slightest change in the pool rate meaningful in its impact on the revenue allocated at the local level.

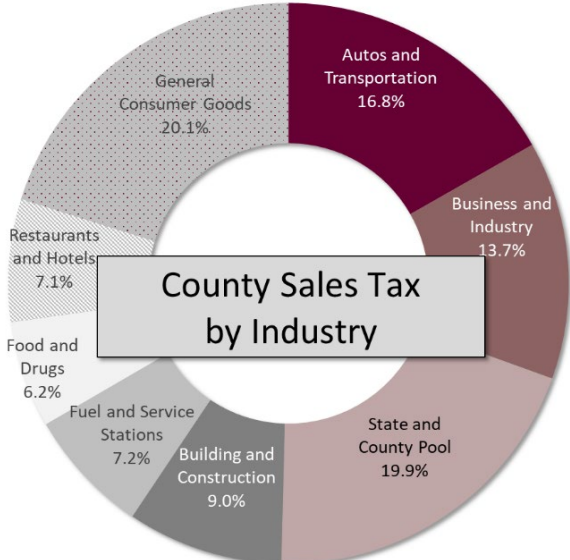
Sales and Use Tax

California has a Statewide sales and use tax rate of 6% that can be increased by local taxing jurisdictions. Cities and counties share equally in 1% and County Transportation is 0.25%. The voters in Stanislaus County passed a 1/8 cent sales tax measure in 1995 and renewed it in 1999, 2004, 2012, and again in 2017 for a 12-year term as a means to support local libraries. In addition, Stanislaus County voters approved a 1/2 cent sales tax to support local roads that became effective April 1, 2017, for a local County rate of 7.875%. Sales tax receipts are distributed as shown in the adjacent diagram.



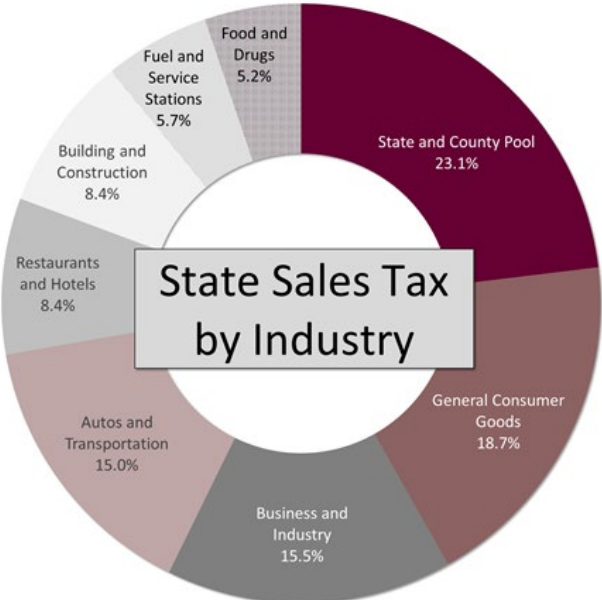
Sales tax revenue can be categorized by major industry groups to evaluate the primary sources that contribute locally. Using data from Calendar Year 2020, the chart on the top right shows County sales tax revenue by each of these industries. Stanislaus County has historically relied strongly on Autos and Transportation sales for sales tax revenue, however, this category has become a smaller share of total sales generating sales tax at 16.8%, compared to 39.5% in calendar year 2019, while General Consumer goods were the largest portion of sales tax at 20.1%. The impact of the COVID-19 emergency has had a significant effect on what consumers purchase and industries experienced a significant redistribution in consumer activity.

This group is followed by tax revenue generated from State and County pool at 19.9%, Business and



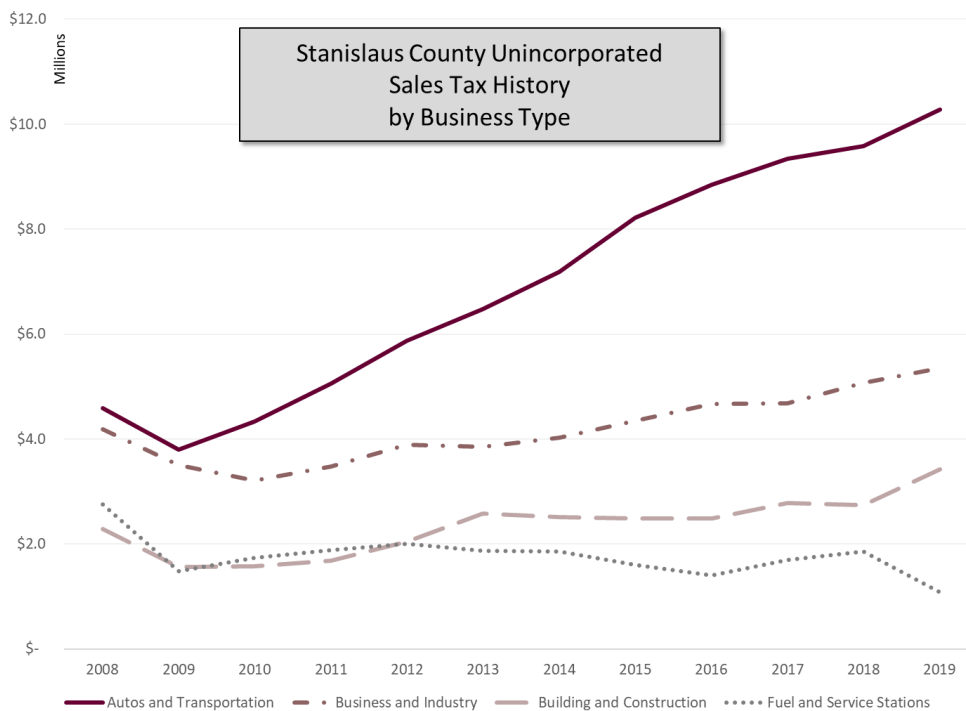
industry at 13.7%, Building and Construction at 9%, and Fuel and Service Stations at 7.2%, Restaurants and Hotels at 7.1%, and Food and Drugs at 6.2%,

The chart below shows Statewide sales tax distribution by industry. The primary contributor to sales tax collected by the State is revenue from the State and County Pools, making up 23.1%. General and Consumer Goods comes in second, measuring 18.7% of overall sales tax revenue for the State of California.



Stanislaus County Sales Tax History

Four of the major industry groups impacting the unincorporated areas of Stanislaus County include: Autos and Transportation, Business and Industry, Building and Construction, and Fuel and Service Stations. Tracking these relevant industries over time provides context considering the last recession while showing the impacts on the sales and use tax revenues by industry. This information will be updated in the Adopted Final Budget and will capture changes for calendar year 2020 which will reflect the impact of the COVID-19 Pandemic on these businesses. The graph below shows the historical view of these economic indicators, a 12-year history of sales and use tax for the four major industry groups affecting unincorporated areas of Stanislaus County.



Other Notable Discretionary Revenue Sources

Fines and penalties collected on delinquent property taxes provide one revenue source that benefited from the falling real estate market experienced during the last recession. At the height of the residential property crisis, the San Joaquin Valley became known for leading the nation in property foreclosures. As homes were lost to the lenders, delinquent taxes and penalties were paid to the

County Tax Collector. Stanislaus County added \$10.9 million to its fines and forfeitures revenue account in Fiscal Year 2008-2009 at the height of the crisis.

As the rate of foreclosures has declined significantly and the housing market has stabilized, revenue from fines and penalties has also declined. The 2021-2022 Recommended Final Budget of \$1.1 million represents this anticipated decrease, however, an adjustment for this line item may occur at a future budget cycle pending additional analysis.

Interest earnings for the General Fund fluctuate based on the amount of cash on hand and the interest rate on the County’s short-term investment pool. Fiscal Year 2021-2022 projections identify revenue of \$5.2 million, which represents a decrease of \$3.6 million from the 2019-2020 actual receipts.

The decrease reflects the declining interest rates in the current economy resulting from the COVID-19 pandemic.

The property transfer tax is a tax collected by the Clerk-Recorder at the time of recording when an interest in real property is conveyed. The tax rate is fifty-five cents (\$0.55) for each \$500 of the value of the real property, less any loans assumed by the buyer. The 2021-2022 Recommended Proposed Budget of \$1.7 million represents a decrease of approximately \$389,771

from Fiscal Year 2019-2020 actuals due to the anticipated slowing of property sales transactions as a result of the pandemic.

An 8% transient occupancy tax (TOT) is charged to visitors staying in local hotels located within the unincorporated areas of the County. TOT revenue is directly correlated to consumer travel, making it subject to the short-term fluctuations associated

with numerous economic factors. The 2021-2022 Recommended Proposed Budget of \$1 million represents a decrease of approximately \$230,170 from Fiscal Year 2019-2020 due to the shutdown of the economy in the spring and summer of 2020.

with estimates projected for Fiscal Year 2020-2021 and 2021-2022.

The table below identifies the revenue received over the past several years for these notable Discretionary Revenue sources, along

| Fiscal Year | Fines and Penalties | General Fund Interest | Property Transfer Tax | Transient Occupancy Tax | Total Other Notable |
|---------------------|---------------------|-----------------------|-----------------------|-------------------------|---------------------|
| 2014-2015 | \$ 4,655,637 | \$ 1,369,582 | \$ 1,838,896 | \$ 962,268 | \$ 8,826,383 |
| 2015-2016 | 4,147,054 | 3,591,650 | 2,036,051 | 1,017,530 | 10,792,285 |
| 2016-2017 | 3,288,822 | 3,156,231 | 2,045,155 | 1,159,704 | 9,649,912 |
| 2017-2018 | 3,158,261 | 4,167,570 | 2,313,879 | 1,210,377 | 10,850,087 |
| 2018-2019 | 2,247,498 | 8,036,108 | 2,330,698 | 1,207,284 | 13,821,588 |
| 2019-2020 | 2,687,844 | 8,838,197 | 2,123,771 | 1,240,170 | 14,889,982 |
| Projected 2020-2021 | 1,100,000 | 5,200,000 | 2,200,000 | 1,000,000 | 9,500,000 |
| Projected 2021-2022 | 1,100,000 | 5,200,000 | 1,734,000 | 1,010,000 | 9,044,000 |

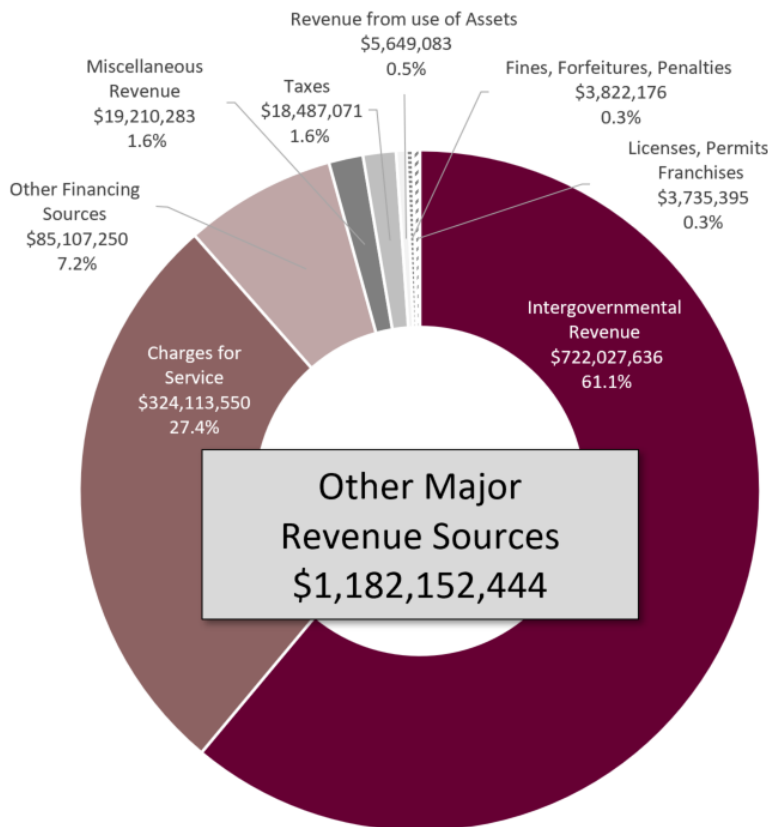
Discretionary Revenue Summary

In conclusion, the 2021-2022 Recommended Proposed Budget includes the recommendation that \$241,340,000 be established in Discretionary Revenue for Fiscal Year 2021-2022. This amount represents an increase of approximately \$7.7 million from Fiscal Year 2020-2021 Adopted Final Budget; these revenue estimates are preliminary, as final 2020-2021 receipts will still be received in late-August which will adjust year-end actuals. Traditionally the year-end variance has been immaterial to subsequent year revenue projections, however the recent volatility in sales tax and related

revenues due to economic impacts of COVID-19 has created significant fluctuations in month-to-month projections. As a result, quarterly reports to the Board of Supervisors will be even more important in the upcoming year. Discretionary Revenue will be continuously analyzed throughout the fiscal year and adjustments to estimates may be included in subsequent budget reports as more becomes known about the pandemic response, business impacts and actual revenue receipts are evaluated with trends established for Fiscal Year 2021-2022.

Other Major Revenue Sources (Non-Discretionary Revenue)

Estimated revenue for Fiscal Year 2021-2022 totals \$1,423,492,444, of which projected Discretionary Revenue represents \$241,340,000, or 17%. This leaves a total of \$1,182,152,444 in other revenue sources available for a variety of County funding needs. These other major sources of revenue, making up approximately 83% of total estimated revenue, include funding from the State and Federal government, charges for services, taxes, use of assets in the form of interest earnings, fines, forfeitures, penalties, internal transfers, and charges to departments for health insurance costs. Budgeted revenues have been estimated using historical trends, known State and Federal allocations, prior year-end projections, and are consistent with changes in Federal and State program funding. The following chart represents the total major revenue sources other than Discretionary Revenue included in the 2021-2022 Proposed Budget by revenue type.



Intergovernmental Revenue (61.1%, \$722,027,636)

Intergovernmental revenue, the County’s largest revenue source, includes funding from the Federal and State government for the provision of mandated services, including the administration of various health and community services, public safety programs, and public works projects. Two of the largest contributors to this category support program administration for In-Home Supportive Services (IHSS) case management, with \$89.8 million provided by the Federal government and \$79.9 million allocated by the State. Federal – Other revenue of \$53.8 million represents an increase of 13.4% above the prior year budgeted revenue which continues to include Federal Coronavirus Relief Funds (CRF) provided to assist the County in response to COVID-19. State Aid Realignment, sales tax revenue designated for social services programs and allocated using legislated methodologies, totals \$44.9 million. Approximately \$44.2 million is estimated in State 2011 Realignment funds, designated for Drug and Alcohol services; Early Periodic Screening, Diagnosis, and Treatment (EPSDT); Community Services Agency – Public Economic Assistance; Probation – Field Services; and Mental Health Managed Care services. Additional Federal and State revenue is provided annually for a variety of other programs and is also obtained through several competitive grant programs, including the Justice Assistance Grant, Community Development Block Grant, and Youthful Offender Block Grant.

Projections for intergovernmental revenue represent a 4.2% increase over the 2020-2021 Final Adopted Budget. It is anticipated that adjustments to Realignment revenue will be presented in the 2021-2022 Final Budget to more closely align with 2020-2021 estimated actual receipts.

| Intergovernmental Revenue Description | 2019-2020 | | Percent Change | 2021-2022 | |
|---|-----------------------|-----------------------|----------------|-----------------------|----------------|
| | Actuals | Final Budget | | Proposed Budget | Percent Change |
| Federal Administration - In-Home Supportive Services | \$ 63,999,007 | \$ 81,193,243 | 26.9% | \$ 89,750,509 | 10.5% |
| State Administration - In-Home Supportive Services | 57,068,683 | 72,329,243 | 26.7% | 79,939,086 | 10.5% |
| Federal - Other | 33,015,625 | 47,467,815 | 43.8% | 53,822,305 | 13.4% |
| State Aid Realignment (1991) | 50,495,999 | 44,876,560 | -11.1% | 44,876,560 | 0.0% |
| State Realignment - Support Services (2011) | 48,886,816 | 40,051,261 | -18.1% | 44,234,387 | 10.4% |
| State Administration - Medi-Cal | 32,321,679 | 32,832,455 | 1.6% | 33,807,073 | 3.0% |
| State Aid - Mental Health | 24,088,877 | 28,213,094 | 17.1% | 33,284,517 | 18.0% |
| State Realignment - Local Law Enforcement Services (2011) | 30,878,272 | 26,786,218 | -13.3% | 31,988,259 | 19.4% |
| State Motor VLF/In-Lieu 1991 Tax Realignment (2011) | 31,857,442 | 30,000,000 | -5.8% | 30,000,000 | 0.0% |
| Federal - Admin-CalWORKs Program | 31,023,394 | 28,469,537 | -8.2% | 29,313,236 | 3.0% |
| Total Top Ten Intergovernmental Revenue Sources | \$ 403,635,794 | \$ 432,219,426 | 7.1% | \$ 471,015,932 | 9.0% |

The table above identifies the top ten sources of budgeted intergovernmental revenue, excluding Discretionary Revenue, for Fiscal Years 2020-2021 and 2021-2022 along with actual revenue received in 2019-2020. The revenue sources identified in the top ten can vary somewhat from year to year but are relatively stable.

Of note, the 1991 and 2011 Realignment revenues were projected to decline between 11% to 15% in Fiscal Year 2020-2021 as a result of preliminary sales tax revenue impacts from COVID-19 business closures. This analysis was completed prior to final sales tax figures being received in August for the effective month of June 2020 which reflect significant improvement along the forecasted trend. Staff will continue to monitor monthly sales tax receipts and report adjustments to the forecast in the 2021-2022 Final Budget. The top ten sources represent a 9% increase in anticipated revenue over that budgeted in the prior year.

Charges for Service (27.4%, \$324,113,550)

This revenue is generated from fees charged by County departments for services rendered, the largest of which is an estimated \$104.2 million representing various charges between County departments. The second largest account reflects health insurance revenue collected for participation in the County's medical plan from County departments, COBRA participants, Special Districts, and early retirees, at \$68.3 million. Additionally, Mental Health Services Medi-Cal reimbursement is estimated at \$26.3 million, with a variety of other fees making up the remainder of this category.

Other Financing Sources (7.2%, \$85,107,250)

This revenue consists of financing provided to departments and local agencies from the County General Fund, including transfers to support various programs with Federal or State-mandated local maintenance of effort (MOE) requirements and to record Public Facilities Fees used in Public Works Road and Bridge programs. This category includes estimated revenue of \$27.5 million from the Vehicle License Fee account, pass-through funding used to support public health, mental health, and social services programs, as well as \$25.4 million in County Match funding for departments and local agencies.

Miscellaneous Revenue (1.6%, \$19,210,283)

This revenue represents money received from a variety of sources, including legal settlements, rebates and refunds, salvage, reimbursements, donations, and contributions. Total miscellaneous revenue is estimated at \$19.2 million, of which approximately \$14.9 million is for health plan intergovernmental transfers in support of the Medicaid program, and \$1.5 million is anticipated for commissary operations. Other revenue in this category is derived from copies prepared, special events, and various collections.

Taxes (1.6%, \$18,487,071)

This revenue category includes current secured property taxes along with sales and use taxes that are not included in the Discretionary Revenue budget. Non-discretionary sales and use taxes are estimated at \$16.8 million. Additionally, the County expects to receive \$1.7 million in non-discretionary property tax revenue in Fiscal Year 2021-2022.

Revenue from Use of Assets (0.5%, \$5,649,083)

This revenue source is associated with interest earned on County assets and rental income. An estimated \$3.7 million in interest is estimated for Fiscal Year 2021-2022, with another \$2 million projected for rents and concessions from County-owned properties. Other interest and space rental revenue make up the remainder of this category.

Fines, Forfeitures, Penalties (0.3%, \$3,822,176)

This revenue category contains money received from various fines and penalties. For Fiscal Year 2021-2022, estimates include \$840,500 for traffic school fees, \$675,262 for vehicle code fines, and \$505,698

for miscellaneous court fines. Several other fees, fines, citations, and penalties account for the remainder of revenue projected.

Licenses, Permits, Franchises (0.3%, \$3,735,395)

Money received from license applications, various permits, and franchise fees makes up the revenue in this category. The 2021-2022 Proposed Budget includes an estimated \$2.2 million in construction permits, \$437,000 in registration fees for weights and measures devices, and \$234,498 for marriage licenses. Several other licenses, permits, and franchises revenue make up the remainder of the revenue projected.

Debt Service

Certificates of Participation and Direct Lease Financing

Historically, the County of Stanislaus debt has primarily been in the form of Certificates of Participation (COP). Created in conjunction with lease agreements, which encumber County-owned property, COPs are securities issued and marketed to investors in a manner similar to tax-exempt bonds. However, as of June 30, 2017, the County no longer has any COP debt.

Unlike COPs, where multiple investors may hold shares of the debt, direct lease financing is done with one private investor, such as a bank. The County currently has \$3.5 million of debt that is direct lease financed.

On August 16, 2016, the Board of Supervisors approved a lease financing plan for the replacement of the aging Heating, Ventilation, and Air Conditioning (HVAC) system at the Community Services Facility (CSF). As collateral for the project, the County agreed to lease Pod C of the CSF and the improvements thereto to the Stanislaus County Capital Improvements Financing Authority (CIFA) pursuant to a site lease, with the County in turn subleasing Pod C and its improvements back from CIFA pursuant to a Facilities Sublease. CIFA entered into an agreement with the Bank of the West where it assigns rights and lease payments to the Bank of the West in exchange for an original borrowing of \$7.8 million in project financing.

On February 13, 2018, the Board of Supervisors approved the return of \$1.5 million in project savings to the Bank of the West, resulting in a reduced borrowing amount and an estimated interest savings of \$400,000 over the remaining life of the loan.

Tobacco Endowment Fund Debt Service

In June 2002, the Board of Supervisors authorized the Chief Executive Office and the Debt Advisory Committee to securitize the County's share of the Tobacco Settlement Revenues (TSR), resulting in a master settlement agreement in resolution of cigarette smoking-related litigation in 1998. In March 2002 and March 2006, the County sold its interest in the TSRs and those funds were placed in the Stanislaus Tobacco Endowment Funds, Series 2002 and Series 2006.

The County may elect to borrow from these funds internally to finance capital needs at an interest rate equal to the fund's investment return rate.

In November 2019, the Board of Supervisors approved the financing for the Turlock Library Expansion, which included a loan from the 2006 Tobacco Endowment Fund of \$6.3 million. It is a 20-year loan that will be repaid in 2040.

The following charts reflect the outstanding debt, identifying the date of maturity, original borrowing amount, the principal and interest, and interest rate.

2021-2022 Spending Plan

| Borrowing | Interest Rate | Date of Issuance | Maturity | Original Borrowing | Remaining Balance to Maturity as of June 30, 2021 | 2021-2022 Debt Obligation Principal | 2021-2022 Debt Obligation Interest | Remaining Principal to Maturity |
|---|---------------|------------------|----------|----------------------|---|-------------------------------------|------------------------------------|---------------------------------|
| 2016 HVAC Financing - CSF Pod C Finances HVAC system at Community Services Facility | 2.24% | 8/31/2016 | 6/1/2031 | \$ 7,775,000 | \$ 4,010,000 | \$ 500,000 | \$ 89,824 | \$ 3,510,000 |
| 2006 Tobacco Securitization Fund - Turlock Library Expansion | Variable | 2/1/2020 | 7/1/2040 | \$ 6,300,000 | \$ 5,957,585 | \$ 202,360 | \$ 223,473 | \$ 5,755,225 |
| Total Governmental Activities | | | | \$ 14,075,000 | \$ 9,967,585 | \$ 702,360 | \$ 313,297 | \$ 9,265,225 |

Ratios

A number of ratios can be applied to the County’s debt service. For Fiscal Year 2021-2022, the County’s total gross debt obligation for its General Fund is \$9.7 million and total appropriations for the 2021-2022 Proposed Budget are \$1.5 billion. The ratio comparing the annual debt service amount to total budget shows that debt service represents only 0.68% of the total overall budget. This low ratio indicates that current County debt is not a burden on taxpayers and capacity exists for additional borrowing, subject to authorization and approval by the Board of Supervisors. In addition, a comparison of debt service to discretionary revenue can be obtained by dividing the total gross debt obligation by the total Discretionary Revenue budget of \$241.3 million. This analysis shows that debt service payments represent 4.13% of the total Discretionary Revenue budget and provides confidence that the annual debt obligation can be met within projected operating revenues.

very strong management, with strong financial policies and practices under the S&P Financial Management Assessment methodology; strong budgetary performance, with operating surpluses in the General Fund; very strong liquidity, with total government available cash at 52.5% of total governmental fund expenditures; and very strong debt and contingent liability profile, with debt service carrying charges at 1.6% of expenditures and net direct debt that is 7% of total governmental fund revenue as of the 2019 rating review.

The upgraded rating places Stanislaus County among similar peers with AA ratings, including the counties of Fresno, Kern, Madera, Monterey, Sacramento, and Tulare. The chart shows that when combined with the two other organizations that make up the County’s core comparison benchmark level (Merced and San Joaquin), Stanislaus rises above the eight-county average.

Debt Limits

California Government Code 29909 prescribes the bonded debt limit for general law counties at 5% of “the taxable property of the county as shown in the equalized assessment roll.” The assessment roll for Fiscal Year 2020-2021 equaled \$55.1 billion; the County has never come close to approaching this limit. As of June 30, 2020, the County’s total debt was \$10.8 million, or approximately 0.02% of the assessment roll.

Debt Performance Outcomes

On February 15, 2019, Standard & Poor’s (S&P) Global Ratings raised its issuer credit rating (ICR) to AA from AA- for Stanislaus County. “The upgrade is based on our view of the county’s improving economy combined with sustained positive operating performance, leading to continued maintenance of very strong budgetary flexibility,” said S&P credit analyst Dan Kaplan. Other reasons cited by S&P for the rate increase included:

| County Bond Rating per Standard & Poor's | | | |
|--|---------------|--|---------------------------------|
| Grade | Rating | | County |
| Investment Grade | AAA | Prime | |
| | AA+ | | |
| | AA | | Stanislaus County |
| | AA- | High grade | Average of 8 Benchmark Counties |
| | A+ | | |
| | A | | |
| | A- | Upper medium grade | |
| | BBB+ | | |
| Non-Investment Grade | BBB | | |
| | BBB- | Lower medium grade | |
| | BB+ and below | Non-investment grade, aka high-yield bonds, aka junk bonds | |
| | | | |

Benchmark Counties: Fresno, Kern, Madera, Merced, Monterey, Sacramento, San Joaquin, and Tulare

What is a Schedule 9?

| Auditor-Controller | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 0100 0013000 General Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$141,861 | \$162,000 | \$162,000 | \$162,000 | \$0 | \$0 |
| Intergovernmental Revenue | \$68,120 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$2,804,352 | \$3,096,284 | \$3,182,756 | \$3,289,178 | \$106,422 | \$192,894 |
| Miscellaneous Revenue | \$146,279 | \$156,400 | \$161,080 | \$161,080 | \$0 | \$4,680 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$3,160,612 | \$3,414,684 | \$3,505,836 | \$3,612,258 | \$106,422 | \$197,574 |
| Use of Fund Balance/Retained Earnings | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$3,160,612 | \$3,414,684 | \$3,505,836 | \$3,612,258 | \$106,422 | \$197,574 |
| Salaries and Benefits | \$4,194,984 | \$4,430,310 | \$4,584,896 | \$4,712,169 | \$127,273 | \$281,859 |
| Services and Supplies | \$87,695 | \$132,233 | \$138,370 | \$138,370 | \$0 | \$6,137 |
| Other Charges | \$344,010 | \$328,398 | \$348,106 | \$348,106 | \$0 | \$19,708 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$60 | \$200 | \$200 | \$200 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$4,626,749 | \$4,891,141 | \$5,071,572 | \$5,198,845 | \$127,273 | \$307,704 |
| General Fund Contribution | \$1,466,137 | \$1,476,457 | \$1,565,736 | \$1,586,587 | \$20,851 | \$110,130 |
| Total Allocated Positions | - | 40 | 40 | 41 | 1 | 1 |

Revenue Classifications

- Taxes**—Money received from tax revenue
- Licenses, Permits, Franchises**—Money received from these sources
- Fines, Forfeitures, Penalties**—Money received from fines or penalties
- Revenue from Use of Assets**—Money received from assets such as rent
- Intergovernmental Revenue**—Funds received from Federal, State or local government sources such as grants
- Charges for Service**—Fees collected for services provided by the department
- Miscellaneous Revenue**—Money received from various sources such as donations, salvage and legal settlements
- Other Financing Sources**—Increase in resources reported separate of revenues

Cost Classifications

- Salaries and Benefits**—Accounts that establish expenditures for employee related costs
- Services and Supplies**—Accounts that establish expenditures for operating expenses of County departments and programs
- Other Charges**—A payment to an agency, institution or entity outside the County; includes charges per the County's Cost Allocation Plan
- Fixed Assets**—Land, buildings, vehicles, infrastructure and assets used in operations that have value past one year
- Other Financing Uses**—Decrease in current financial resources that is separate of expenditures
- Equity**—Assets of an entity that remains after deducting liabilities
- Intrafund**—A way to record revenue/ expenditures from a department with the same fund but different orgs

Funding Sources

- Fund Balance** — Revenue not spent in the previous year; only used in Schedule 9's for General Fund, Special Revenue, and Capital Projects funds
- Retained Earnings** —Accumulated earnings of an Enterprise or Internal Service Fund
- Totals**
- Total Revenue** — Total of all revenue
- Total Funding Sources** — Total of all funding sources, including revenue and fund balance/ retained earnings used to balance
- Gross Costs** — Total expenses before factoring in any offsetting revenue
- General Fund Contribution** — Funding from the County General Fund used to balance and/or meet mandated match requirements; Gross Costs minus Total Funding Sources equals General Fund Contribution
- Note:**
Net County Cost equals General Fund Contribution
- Total Allocated Positions** — The number of positions assigned to a department or budget unit

Supporting Strong and Safe Neighborhoods

Introduction

Departments contained within this section support the Board of Supervisors' priority of *Supporting strong and safe neighborhoods for individuals and families to thrive*. These departments rely on robust partnerships within the County organization, supporting agencies, and community-based organizations throughout the region to maintain effective public safety programs. The following County public safety departments remain focused on coordinated efforts to ensure a collaborative, system-wide approach to protecting the public:

- ◆ The County Capital Projects Fund provides funding for the civil courtroom lease costs, a portion of the Law Library rent, and may be used to refurbish and replace justice-related facilities;
- ◆ The County Operations budget provides funding for County courts, drug and alcohol testing for law enforcement, and DNA identification testing and analysis;
- ◆ The District Attorney seeks justice through the vigorous prosecution of criminals and the provision of victim advocacy programs;
- ◆ The Grand Jury provides unbiased oversight to the investigation of citizen complaints pertaining to policies and procedures of the County, cities, and school districts and makes recommendations to improve local governmental operations;
- ◆ The Integrated Criminal Justice Information System (ICJIS) project is focused on developing and maintaining a feature-rich management information system used by County public safety departments;
- ◆ Probation provides intensive supervision to adult and juvenile offenders who are placed in

the community, and runs a safe, secure custodial facility for juvenile offenders, with a focus on providing programs that reduce recidivism;

- ◆ The Public Defender provides vigorous and effective legal representation for indigents who are accused of criminal offenses, appear in juvenile court proceedings, or are involved in statutorily defined civil proceedings; and
- ◆ The Sheriff's Department is the primary law enforcement agency for the unincorporated areas of the County and its contract cities, providing housing for incarcerated adults and security for the Courts. New in Fiscal Year 2020-2021, the Office of Emergency Services/Fire Warden was transferred to be a Division of the Sheriff. Services provided include emergency management services, fire and rescue mutual aid, and Countywide security services.



Priority Highlights

The over-arching goals for the departments *Supporting strong and safe neighborhoods for individuals and families to thrive*, include: focusing on the safety of neighborhoods and strengthening communities; demonstrating responsiveness to

reported trends in criminal activity; improving the effectiveness and efficiency of the criminal justice system, ensuring local and regional disaster preparedness, and promoting public situational awareness to result in crime reduction.

In an effort to ensure all County residents have access to a good quality of life, the Community Assessment, Response and Engagement (CARE) multi-disciplinary team program was implemented to assist individuals in distress due to homelessness, severe and persistent mental illness, substance use disorders, and high-risk health and safety behaviors. The goal is to assist high-risk individuals in accessing assistance needed to find housing, connect individuals to substance abuse treatment programs, address mental illness and secure an increased quality of life. An expansion of this program to add a caseworker component has been recommended for implementation of "CARE 2.0" in Fiscal Year 2021-2022. This expansion remains a priority for the County and will be considered by the Board of Supervisors during June 2021.

The Public Defender piloted a new social worker program in Fiscal Year 2018-2019. Significant program evaluation and activity to secure funding occurred in Fiscal Year 2019-2020. The program was reinstated with enhanced mental health supports in Fiscal Year 2020-2021.

The onset of COVID-19 and the local emergency response has significantly impacted various departments in this priority area. The Public Defender and District Attorney have experienced a significant change in working conditions due to various court room closures, court hearings and activities being moved to virtual platforms, employees teleworking and the slowing of case

Priority Appropriations and Trends

Fiscal Year 2021-2022 appropriations total \$290.4 million for this priority. While the Sheriff, Probation and the District Attorney make up 92% of this priority budget, approximately 39% of the total priority area costs are funded with non-general fund revenue sources, including 2011 State realignment funds and various State and Federal grants.

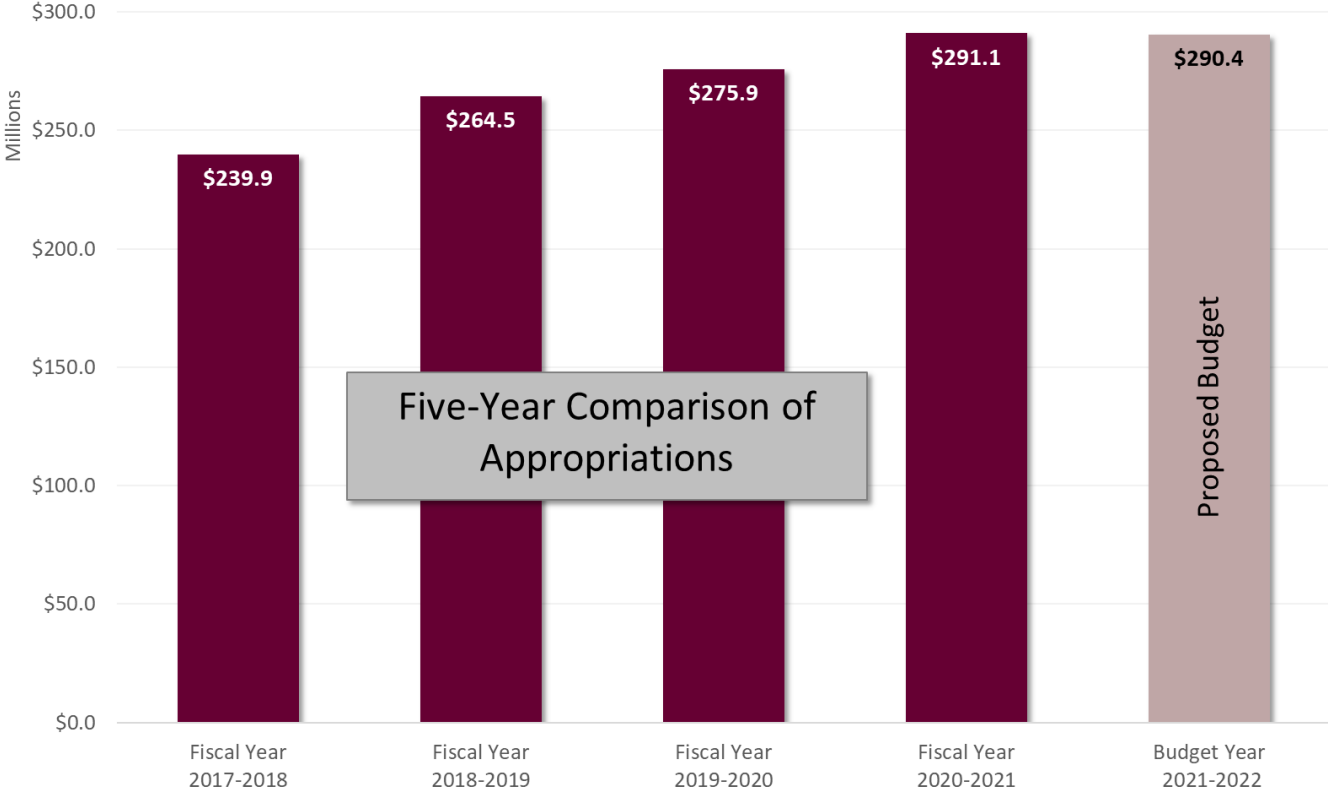
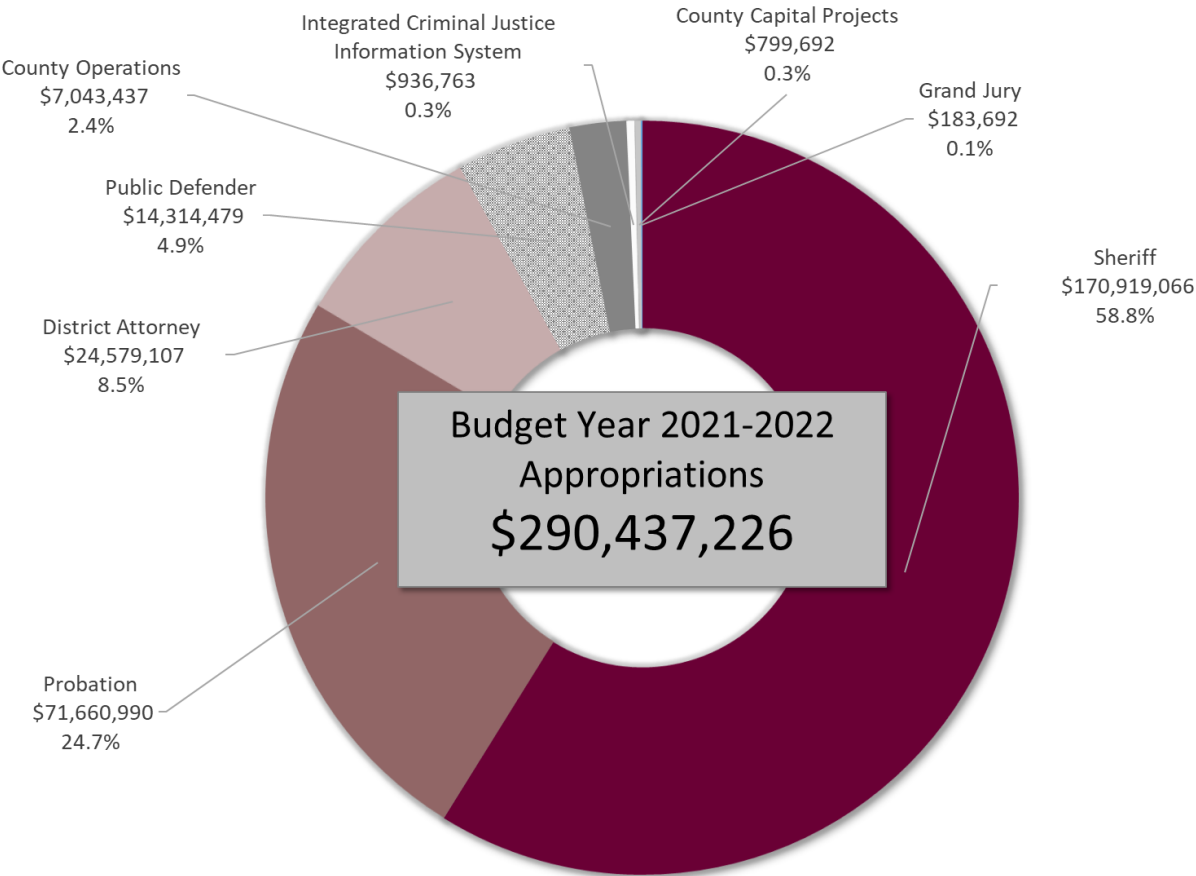
Five-year historical trends show a 21% increase from Fiscal Year 2017-2018 to Fiscal Year 2021-2022

processing. The Proposed Budget includes resources to maintain approved services/levels, and ongoing review of department operations is essential as the response to COVID-19 affects every aspect of traditional service delivery models.

The Sheriff's Department has experienced significant growth in the diversity of programs offered in adult detention centers. While the response to COVID-19 has impacted inmate population levels in the adult detention facilities, the complexity of running the facilities necessitates the implementation of a Detention Administration Division. In Fiscal Year 2020-2021, one new Captain position was included in this budget to head this new division. Eight additional new positions were included in this budget to enhance services in media and public relations, emergency management and response to gun violence, terrorism and cybersecurity. The Sheriff plans to implement a fusion center to process mass amounts of data to evaluate where to deploy resources and strategically attack various types of crime.



primarily due to growth in Adult Detention facilities that support Public Safety Realignment per Assembly Bill 109, signed into law in 2011. This Assembly Bill realigned low-level offenders from serving time in State prisons to serving their sentence in County jail facilities. Significant facility expansion occurred to have adequate space for inmate detention and programs. Adjustments continue to be necessary to ensure inmate populations are supported through the criminal justice process and program rehabilitation services.



Supporting Strong and Safe Neighborhoods Summary of Budget Appropriations

| Page | Fund | Org | Recommended Proposed Budget 2021-2022 |
|-----------|---|---|---|
| 64 | County Capital Projects | | \$799,692 |
| | 2025 | 0061301 Courthouse Construction Fund | \$764,436 |
| | 2026 | 0061303 Criminal Justice Facilities Fund | \$35,256 |
| 68 | County Operations | | \$7,043,437 |
| | 0100 | 0016120 County Court Funding | \$6,616,348 |
| | 1726 | 0017200 Department of Justice Drug and Alcohol | \$100,000 |
| | 1777 | 0017700 DNA Identification Fund Prop 69 | \$27,089 |
| | 1687 | 0017000 Stanislaus County Family Justice Center | \$300,000 |
| 73 | District Attorney | | \$24,579,107 |
| | 0100 | 0023100 Criminal Division | \$22,468,667 |
| | 1761 | 0023229 Arson Task Force | \$61,146 |
| | 1712 | 0023212 Auto Insurance Fraud Prosecution | \$220,851 |
| | 177A | 0023310 Consumer Fraud Prosecution Program | \$0 |
| | 1771 | 0023271 Criminal Division Asset Forfeiture | \$13,905 |
| | 1706 | 0023206 Elder Abuse Advocacy and Outreach | \$125,033 |
| | 1776 | 0023276 Real Estate Fraud Prosecution | \$283,085 |
| | 1686 | 0023208 Unserved/Underserved Victim Advocacy and Outreach | \$116,374 |
| | 1710 | 0023220 Victim Compensation and Government Claims | \$0 |
| | 1714 | 0023214 Victim Services Program | \$1,151,288 |
| | 1704 | 0023200 Violence Against Women Program | \$138,758 |
| 86 | Grand Jury | | \$183,692 |
| | 0100 | 0052100 Grand Jury | \$183,692 |
| 90 | Integrated Criminal Justice Information System | | \$936,763 |
| | 5141 | 0016161 Integrated Criminal Justice Information System | \$936,763 |

| Page | Fund | Org | | Recommended Proposed Budget 2021-2022 |
|---|------------------------|---------|---|---|
| 94 | Probation | | | \$ 71,660,990 |
| | 0100 | 0026050 | Administration | \$ 4,092,635 |
| | 0100 | 0026060 | Community Corrections Partnership | \$ 6,245,026 |
| | 1688 | 0026431 | Corrections Performance Incentive Fund | \$ 1,839,618 |
| | 0100 | 0026100 | Field Services | \$ 15,082,388 |
| | 0100 | 0026200 | Institutional Services | \$ 8,020,710 |
| | 0100 | 0026070 | Juvenile Commitment Facility | \$ 3,866,269 |
| | 1798 | 0026395 | Juvenile Justice Crime Prevention Act | \$ 2,614,452 |
| | 1679 | 0026481 | Local Community Corrections | \$ 26,508,128 |
| | 1765 | 0026420 | Ward Welfare Fund | \$ 82,400 |
| | 1698 | 0026406 | Youthful Offender Block Grant | \$ 3,309,364 |
| 107 | Public Defender | | | \$ 14,314,479 |
| | 0100 | 0027000 | Public Defender | \$ 10,257,024 |
| | 0100 | 0027500 | Indigent Defense | \$ 4,057,455 |
| 114 | Sheriff | | | \$ 170,919,066 |
| | 0100 | 0028100 | Administration | \$ 12,632,742 |
| | 0100 | 0028400 | Adult Detention Expansion | \$ 19,204,773 |
| | 1703 | 0028600 | CAL ID Program | \$ 668,877 |
| | 1780 | 0028889 | CAL-MMET Program | \$ 845,942 |
| | 1768 | 0028840 | Civil Process Fee | \$ 133,865 |
| | 0100 | 0028239 | Contract Cities | \$ 14,043,701 |
| | 1725 | 0017100 | County Fire Service Fund | \$ 2,310,924 |
| | 176C | 0028370 | Court Security | \$ 6,579,932 |
| | 0100 | 0028300 | Detention | \$ 60,173,064 |
| | 1769 | 0028870 | Driver Training Program | \$ 182,950 |
| | 176Q | 0028383 | Federal Asset Forfeiture | \$ - |
| | 4081 | 0028509 | Jail Commissary/Inmate Welfare | \$ 2,478,686 |
| | 1799 | 0028610 | Justice Assistance Grant | \$ - |
| | 0100 | 0015500 | Office of Emergency Services/Fire Warden | \$ 2,494,078 |
| | 1666 | 0015552 | Office of Emergency Services Grants | \$ 3,873,237 |
| | 1670 | 0017370 | Office of Emergency Services Homeland Security Grants | \$ 1,021,094 |
| | 1660 | 0017420 | Office of Emergency Services Water Resources Grant | \$ 71,650 |
| | 0100 | 0028200 | Operations | \$ 43,425,260 |
| | 176Q | 0028380 | SDEA Federal Asset Forfeiture | \$ 176,679 |
| | 1715 | 0028825 | Vehicle Theft Unit | \$ 601,612 |
| Supporting Strong and Safe Neighborhoods Total | | | | \$ 290,437,226 |

County Capital Projects (Supporting Strong and Safe Neighborhoods)

| | FY 2020-2021 Adopted Final Budget | FY 2021-2022 Recommended Proposed Budget |
|---|--|---|
| Budget Summary: | | |
| Total Revenue | \$680,000 | \$680,000 |
| Use of Fund Balance/ Retained Earnings | \$119,692 | \$119,692 |
| Gross Costs | \$799,692 | \$799,692 |
| General Fund Contributions | \$0 | \$0 |
| % Funded by General Fund | 0.0% | 0.0% |
| Total Allocated Positions | 0 | 0 |

Department Services and Programs

County Capital Projects is a division within the Chief Executive Office for the Courthouse Construction Fund and Criminal Justice Facilities Fund.

The **Courthouse Construction** Fund budget provides for the revenue used for lease costs for the civil courtrooms located on the 4th and 6th floors of the privately-owned building at 801 Tenth Street in Modesto. This budget is funded from an additional penalty assessment for fines that are imposed by the Superior Court in accordance with State law. Approval was granted from the State on May 19,

2009, to use these funds for the lease costs identified above.

The **Criminal Justice Facilities** Fund budget provides for the revenue used to fund a portion of the cost of Law Library rent and may be used to refurbish and replace criminal justice related facilities and develop and improve electronic information. Funding is derived from a dedicated revenue source associated with an additional penalty assessment for fines that are imposed by the Superior Court in accordance with State law.

Board of Supervisors Priority Area



County Capital Projects supports the following Board of Supervisors priority:

| | |
|--------------------------|---|
| Priority | <i>Supporting strong and safe neighborhoods for individuals and families to thrive</i> |
| Mission Statement | To guide the organization and serve the public interest, implement the Board of Supervisors' priorities, and support County departments in achieving their missions |

Department Summary

| County Capital Projects | | | | | | |
|---------------------------------------|------------------------|---------------------------------|----------------------------------|------------------------------------|----------------------------------|----------------------------------|
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D - Column C | Change Column D - Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$601,975 | \$650,000 | \$650,000 | \$650,000 | \$0 | \$0 |
| Revenue from use of Assets | \$82,026 | \$30,000 | \$30,000 | \$30,000 | \$0 | \$0 |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$684,001 | \$680,000 | \$680,000 | \$680,000 | \$0 | \$0 |
| Use of Fund Balance/Retained Earnings | \$89,691 | \$119,692 | \$119,692 | \$119,692 | \$0 | \$0 |
| Total Funding Sources | \$773,692 | \$799,692 | \$799,692 | \$799,692 | \$0 | \$0 |
| Salaries and Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Services and Supplies | \$742,692 | \$764,436 | \$764,436 | \$764,436 | \$0 | \$0 |
| Other Charges | \$31,000 | \$35,256 | \$35,256 | \$35,256 | \$0 | \$0 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$773,692 | \$799,692 | \$799,692 | \$799,692 | \$0 | \$0 |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |

2021-2022 Proposed Budget

The recommended Proposed Budget includes total revenue estimated at \$680,000 and \$119,692 in the use of fund balance, consistent with the 2021-2022 Spending Plan. Gross Costs identified in the 2021-2022 Proposed Budget total \$799,692, consistent with the 2021-2022 Spending Plan. Based on the use of fund balance identified in the 2020-2021 Midyear analysis; the Department anticipates there will be \$3.7 million in available fund balance on July 1, 2021.

Adjustments to Spending Plan by Legal Budget Unit (LBU)

There are no adjustments to the Spending Plan for 2021-2022 Proposed Budget. Individual Schedule 9s for all department legal budget units can be found at the end of the department section.

Key Challenges and Opportunities

Funding for the Law Library is received primarily from the collection of various Civil fees assessed by the Superior Court on Civil cases. The Law Library's revenue has not kept pace with expenditures in recent years. While the state has provided one-time funding in Fiscal Year 2018-2019 and in the 2020-2021 State budget, the State has offered no long-term on-going fix to address declining revenue. As a result, the Law Library has had to use one-time funding to sustain operations in Fiscal Years 2015-2016 to 2017-2018 and 2019-2020. The State Budget did provide \$7 million statewide in one-time funds in Fiscal Year 2020-2021. This additional infusion of revenue supported the Law Library in maintaining services levels in Fiscal Year 2020-2021. County staff will continue to work with Law Library staff to identify strategies that can help to mitigate the negative impacts possible from declining revenue and fund balance. Without a longer-term solution and barring an additional revenue infusion,

the Law Library will need to identify significant balancing strategies for Fiscal Year 2022-2023. Partnership with the Law Library ensures that County residents retain access, free of charge, to the information needed to participate in the legal system, resolve legal disputes, engage in commerce, or tend to personal legal affairs.

Budgets Contained within the Department

Courthouse Construction Fund (Capital Projects Fund)

Funds lease costs for civil courtrooms located on the 4th and 6th floors of the privately-owned building at 801 Tenth Street. This budget does not receive local discretionary General Fund.

Criminal Justice Facilities Fund (Capital Projects Fund)

Funds a portion of the cost of Law Library rent. Also, the fund can be used to refurbish and replace criminal justice related facilities as the needs arise and to develop and improve electronic information.

Individual schedules for each of these budgets are detailed as follows.

Legal Budget Unit (LBU) Schedules

| County Capital Projects - Courthouse Construction Fund | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 2025 0061301 Capital Projects Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$248,618 | \$300,000 | \$300,000 | \$300,000 | \$0 | \$0 |
| Revenue from use of Assets | \$60,597 | \$20,000 | \$20,000 | \$20,000 | \$0 | \$0 |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$309,215 | \$320,000 | \$320,000 | \$320,000 | \$0 | \$0 |
| Use of Fund Balance/Retained Earnings | \$433,477 | \$444,436 | \$444,436 | \$444,436 | \$0 | \$0 |
| Total Funding Sources | \$742,692 | \$764,436 | \$764,436 | \$764,436 | \$0 | \$0 |
| Salaries and Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Services and Supplies | \$742,692 | \$764,436 | \$764,436 | \$764,436 | \$0 | \$0 |
| Other Charges | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$742,692 | \$764,436 | \$764,436 | \$764,436 | \$0 | \$0 |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |

| County Capital Projects - Criminal Justice Facilities Fund | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 2026 0061303 Capital Projects Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$353,357 | \$350,000 | \$350,000 | \$350,000 | \$0 | \$0 |
| Revenue from use of Assets | \$21,429 | \$10,000 | \$10,000 | \$10,000 | \$0 | \$0 |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$374,786 | \$360,000 | \$360,000 | \$360,000 | \$0 | \$0 |
| Use of Fund Balance/Retained Earnings | (\$343,786) | (\$324,744) | (\$324,744) | (\$324,744) | \$0 | \$0 |
| Total Funding Sources | \$31,000 | \$35,256 | \$35,256 | \$35,256 | \$0 | \$0 |
| Salaries and Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Services and Supplies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Charges | \$31,000 | \$35,256 | \$35,256 | \$35,256 | \$0 | \$0 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$31,000 | \$35,256 | \$35,256 | \$35,256 | \$0 | \$0 |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |

County Operations (Supporting Strong and Safe Neighborhoods)

| | FY 2020-2021 Adopted Final Budget | FY 2021-2022 Recommended Proposed Budget |
|---|--|---|
| Budget Summary: | | |
| Total Revenue | \$3,562,764 | \$3,562,764 |
| Use of Fund Balance/ Retained Earnings | \$70,000 | \$70,000 |
| Gross Costs | \$7,043,437 | \$7,043,437 |
| General Fund Contributions | \$3,410,673 | \$3,410,673 |
| % Funded by General Fund | 48.4% | 48.4% |
| Total Allocated Positions | 0 | 0 |

Department Services and Programs

County Operations is a division within the Chief Executive Office that houses County Court Funding, Department of Justice Drug and Alcohol, DNA Identification Fund Prop 69, and until Fiscal Year 2018-2019, the Jail Medical Program.

The **County Court Funding** budget supports the County-Courts partnership established as part of the Lockyer-Isenberg Trial Court Funding Act (Assembly Bill 233), as amended in Section 77200 of the California Government Code, and provides funding for the annual County Maintenance of Effort (MOE) obligation to the Superior Court, as well as the annual County Facilities payment to the State for court facilities.

Stanislaus County’s MOE amount is \$4.6 million, which includes an operations portion of \$3.5 million and fines and forfeitures portion of \$1.1 million. Counties are still responsible for the collection of Court fines and fees, but must return to the State one half of the revenue received in excess of the revenue portion of the MOE obligation. Ownership and responsibility for operation and maintenance of all court facilities lies with the State of California; however, the County is required to make an annual County Facilities Payment (CFP) to the State for each of the Court facilities.

The **Department of Justice (DOJ) Drug and Alcohol** budget has provided resources for drug and alcohol

testing for Stanislaus County law enforcement since 1993 to ensure the ultimate prosecution of offenders. Revenue is received from Controlled Substance fines.

The **DNA Identification Fund Prop 69** budget provides resources for DNA analysis and identification testing for Stanislaus County law enforcement. Government Code Section 76104.6, effective November 3, 2004, directs California Courts to levy a \$1 penalty for every \$10 or fraction thereof upon every fine, penalty, and forfeiture levied on criminal offenses including traffic offenses, but excluding parking offenses, to implement the DNA Identification Fund. In Stanislaus County, the revenue is distributed equally to the Probation and Sheriff departments.

The **Stanislaus Family Justice Center** budget provides for services to support victims of domestic violence, child or elder abuse, and sexual assault through the U.S. Department of Justice – Office on Violence Against Women (OVW) grant. Since 2010, Stanislaus County has served as the lead fiscal agent for the OVW grant to support comprehensive victim service and support centers in Stanislaus County in partnership with the Stanislaus Family Justice Center. The 2019 OVW grant is approved for the period of three years and will run from October 1, 2019 to September 30, 2022 for the total amount of \$750,000.

Board of Supervisors Priority Area



County Operations supports the following Board of Supervisors priority:

| | |
|--------------------------|---|
| Priority | <i>Supporting strong and safe neighborhoods for individuals and families to thrive</i> |
| Mission Statement | To guide the organization and serve the public interest, implement the Board of Supervisors' priorities, and support County departments in achieving their missions |

Department Summary

| County Operations (Safe) | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D - Column C | Change Column D - Column B |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|----------------------------------|----------------------------------|
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$2,240,102 | \$2,369,126 | \$2,369,126 | \$2,369,126 | \$0 | \$0 |
| Revenue from use of Assets | \$155,030 | \$69,276 | \$69,276 | \$69,276 | \$0 | \$0 |
| Intergovernmental Revenue | \$281,203 | \$300,000 | \$300,000 | \$300,000 | \$0 | \$0 |
| Charges for Service | \$767,272 | \$711,882 | \$711,882 | \$711,882 | \$0 | \$0 |
| Miscellaneous Revenue | \$75,529 | \$112,480 | \$112,480 | \$112,480 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$3,519,136 | \$3,562,764 | \$3,562,764 | \$3,562,764 | \$0 | \$0 |
| Use of Fund Balance/Retained Earnings | (\$22,001) | \$70,000 | \$70,000 | \$70,000 | \$0 | \$0 |
| Total Funding Sources | \$3,497,135 | \$3,632,764 | \$3,632,764 | \$3,632,764 | \$0 | \$0 |
| Salaries and Benefits | \$72,140 | \$132,381 | \$132,381 | \$132,381 | \$0 | \$0 |
| Services and Supplies | \$403,719 | \$435,364 | \$435,364 | \$435,364 | \$0 | \$0 |
| Other Charges | \$5,436,042 | \$6,040,694 | \$6,040,694 | \$6,040,694 | \$0 | \$0 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$37,224 | \$27,089 | \$27,089 | \$27,089 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$386,208 | \$407,909 | \$407,909 | \$407,909 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$6,335,333 | \$7,043,437 | \$7,043,437 | \$7,043,437 | \$0 | \$0 |
| General Fund Contribution | \$2,838,198 | \$3,410,673 | \$3,410,673 | \$3,410,673 | \$0 | \$0 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |

2021-2022 Proposed Budget

The recommended Proposed Budget includes total revenue estimated at \$3.6 million and \$70,000 in the use of fund balance, consistent with the 2021-2022 Spending Plan. Gross costs identified in the 2021-2022 Proposed Budget total \$7 million, consistent with the 2021-2022 Spending Plan, relying on a General Fund Contribution of \$3.4 million. Based on the use of fund balance identified in the 2020-2021 Midyear analysis; the Department anticipates there will be \$117,381 in available fund balance on July 1, 2021.

Adjustments to Spending Plan by Legal Budget Unit (LBU)

There are no adjustments to the Spending Plan for 2021-2022 Proposed Budget. Individual Schedule 9s for all department legal budget units can be found at the end of the department section.

Key Challenges and Opportunities

Family Justice Center - The County has an MOU with the Family Justice Center (FJC) which expires on June 30, 2022. The FJC is working on implementation of a new strategic plan for which efforts began in 2019. County staff are working with FJC staff to better understand the outcomes achieved and to ensure these align with County priorities which substantiate County fiscal support. The County currently provides approximately 30% of the fiscal support for administration of the Family Justice Center through department budgets reflecting the partnership between Behavioral Health and Recovery Services, Chief Executive Office, Community Services Agency, District Attorney and Sheriff. County departments will continue to partner and review the one-stop service model provided by the FJC and the non-profit relationship to ensure goals among the two organizations align and the County is providing it's fair and justifiable share of support.

Budgets Contained within the Department

County Court Funding (General Fund)

Provides funding for the annual County Maintenance of Effort (MOE) obligation to the Superior Court, as well as the annual County Facilities payment to the State for court facilities.

Department of Justice Drug and Alcohol (Special Revenue Fund)

Provides required resources for analysis of blood, breath, and urine samples to conduct drug and alcohol testing for Stanislaus County law enforcement.

DNA Identification Fund Prop 69 (Special Revenue Fund)

Provides required resources for DNA analysis to conduct DNA identification testing for Stanislaus County law enforcement.

Stanislaus Family Justice Center (Special Revenue Fund)

Provides funding for services to support victims of domestic violence, child or elder abuse, and sexual assault through the U.S. Department of Justice – Office on Violence Against Women (OVW) grant.

Individual schedules for each of these budgets are detailed as follows.

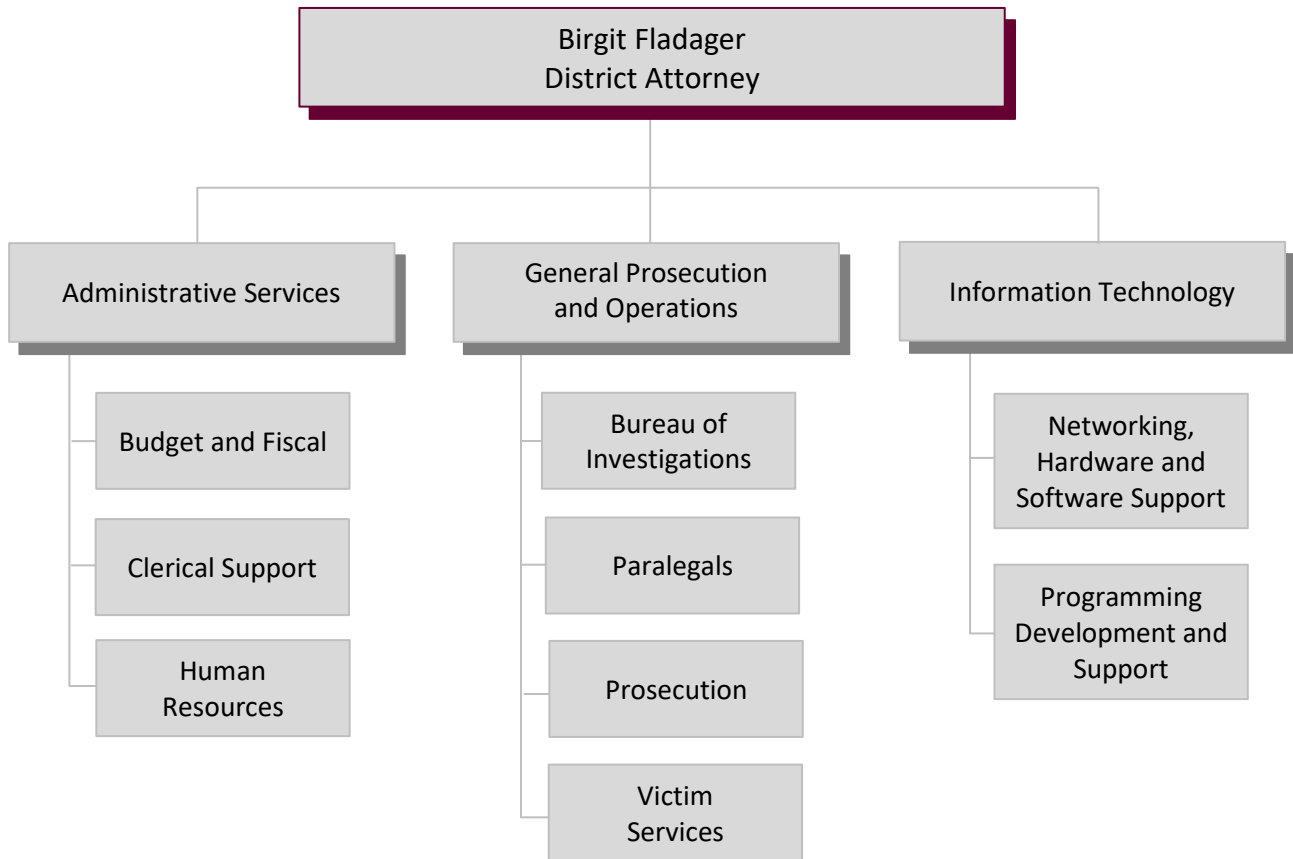
Legal Budget Unit (LBU) Schedules

| County Operations - County Court Funding | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 0100 0016120 General Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$2,144,266 | \$2,313,273 | \$2,313,273 | \$2,313,273 | \$0 | \$0 |
| Revenue from use of Assets | \$154,568 | \$68,040 | \$68,040 | \$68,040 | \$0 | \$0 |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$767,272 | \$711,882 | \$711,882 | \$711,882 | \$0 | \$0 |
| Miscellaneous Revenue | \$75,529 | \$112,480 | \$112,480 | \$112,480 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$3,141,635 | \$3,205,675 | \$3,205,675 | \$3,205,675 | \$0 | \$0 |
| Use of Fund Balance/Retained Earnings | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$3,141,635 | \$3,205,675 | \$3,205,675 | \$3,205,675 | \$0 | \$0 |
| Salaries and Benefits | \$11,713 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Services and Supplies | \$150,683 | \$172,875 | \$172,875 | \$172,875 | \$0 | \$0 |
| Other Charges | \$5,431,229 | \$6,035,564 | \$6,035,564 | \$6,035,564 | \$0 | \$0 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$386,208 | \$407,909 | \$407,909 | \$407,909 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$5,979,833 | \$6,616,348 | \$6,616,348 | \$6,616,348 | \$0 | \$0 |
| General Fund Contribution | \$2,838,198 | \$3,410,673 | \$3,410,673 | \$3,410,673 | \$0 | \$0 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |

| County Operations - Department of Justice Drug and Alcohol | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1726 0017200 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$35,198 | \$30,000 | \$30,000 | \$30,000 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$35,198 | \$30,000 | \$30,000 | \$30,000 | \$0 | \$0 |
| Use of Fund Balance/Retained Earnings | \$48,280 | \$70,000 | \$70,000 | \$70,000 | \$0 | \$0 |
| Total Funding Sources | \$83,478 | \$100,000 | \$100,000 | \$100,000 | \$0 | \$0 |
| Salaries and Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Services and Supplies | \$83,478 | \$100,000 | \$100,000 | \$100,000 | \$0 | \$0 |
| Other Charges | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$83,478 | \$100,000 | \$100,000 | \$100,000 | \$0 | \$0 |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |

| County Operations - DNA Identification Fund Prop 69 | | | | | | |
|---|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1777 0017700 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$60,638 | \$25,853 | \$25,853 | \$25,853 | \$0 | \$0 |
| Revenue from use of Assets | \$462 | \$1,236 | \$1,236 | \$1,236 | \$0 | \$0 |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$61,100 | \$27,089 | \$27,089 | \$27,089 | \$0 | \$0 |
| Use of Fund Balance/Retained Earnings | (\$23,876) | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$37,224 | \$27,089 | \$27,089 | \$27,089 | \$0 | \$0 |
| Salaries and Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Services and Supplies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Charges | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$37,224 | \$27,089 | \$27,089 | \$27,089 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$37,224 | \$27,089 | \$27,089 | \$27,089 | \$0 | \$0 |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |

| County Operations - Stanislaus Family Justice Center | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1687 0017000 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$281,203 | \$300,000 | \$300,000 | \$300,000 | \$0 | \$0 |
| Charges for Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$281,203 | \$300,000 | \$300,000 | \$300,000 | \$0 | \$0 |
| Use of Fund Balance/Retained Earnings | (\$46,405) | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$234,798 | \$300,000 | \$300,000 | \$300,000 | \$0 | \$0 |
| Salaries and Benefits | \$60,427 | \$132,381 | \$132,381 | \$132,381 | \$0 | \$0 |
| Services and Supplies | \$169,558 | \$162,489 | \$162,489 | \$162,489 | \$0 | \$0 |
| Other Charges | \$4,813 | \$5,130 | \$5,130 | \$5,130 | \$0 | \$0 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$234,798 | \$300,000 | \$300,000 | \$300,000 | \$0 | \$0 |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |



832 12th Street, Suite 300, Modesto, CA 95354 Tel: (209) 525-5550
www.stanislaus-da.org

District Attorney

| | FY 2020-2021 Adopted Final Budget | FY 2021-2022 Recommended Proposed Budget |
|---|--|---|
| Budget Summary: | | |
| Total Revenue | \$3,679,712 | \$3,839,159 |
| Use of Fund Balance/ Retained Earnings | \$13,500 | \$13,905 |
| Gross Costs | \$23,819,103 | \$24,579,107 |
| General Fund Contributions | \$20,125,891 | \$20,726,043 |
| % Funded by General Fund | 84.5% | 84.3% |
| Total Allocated Positions | 153 | 153 |

Department Services and Programs

The primary responsibility of the District Attorney is to see that justice is accomplished within the framework of the United States Constitution, the California Constitution, and the laws of the State of California.

The **Administrative Services** unit provides oversight for Human Resources, Budget and Finance and Clerical Support. Human Resources is responsible for the Department’s recruitment and hiring, workplace safety, employee relations, payroll, workforce training and development and maintaining personnel files. The Financial Unit manages the budget, grant accounting and reporting, accounts payable, purchasing cards, fixed assets and financial reporting. The Clerical Division provides support to prosecutors and investigators through the following units: Intake, Legal Pleadings, Communications, Discovery, Records, Calendar, Investigations, Witness Services, Juvenile, Drug Enforcement and Child Abduction.

Every year, the District Attorney’s prosecutors in the **General Prosecution and Operations** unit review thousands of cases received from law enforcement agencies to determine whether there is sufficient evidence to file criminal charges. Those with sufficient evidence are filed as either felony or misdemeanor cases in the Superior Court. County prosecutors appear daily in 11 adult (and one juvenile) courtrooms on these cases seeing them through pretrial hearings, law and motion, and disposition or trial.

Specialized prosecution units, some funded with grant or other resources, exist to focus on targeted crimes. These include real estate fraud, consumer

fraud/environmental protection, special victims, domestic violence, gang crimes and auto insurance fraud. As in previous years, Consumer Fraud program costs are reflected in the Criminal Division budget, offset by a transfer of all available funding recorded in the Consumer Fraud budget. If the transfer out from the Consumer Fraud budget needs to exceed appropriation level, the Auditor’s Office is authorized to override this object and will assist with posting available revenue at year-end.

The Bureau of Investigation supports prosecutors by providing additional investigation and follow up work necessary to prepare criminal cases for prosecution. The District Attorney investigators also assist local law enforcement during homicide investigations, other major operations or when their expertise is requested.

The Victim Services Unit (VSU) is dedicated to providing advocacy and supportive services to victims of crime in our community, with a focus on reducing the trauma and insensitive treatment victims may experience in the aftermath of a crime. VSU staff are compassionate individuals, extensively trained to assist victims who may have suffered physical, emotional or financial harm. The Unit provides crisis intervention, emergency assistance, court escort, criminal justice orientation, Marsy’s Law notification, Victims of Crime Application assistance, on-call crime scene response and advocacy, referral information and related support services for victims of crime. Victim Advocates also act as a liaison between the victims and prosecutors to keep victims informed of court procedures and dispositions and to answer any questions and concerns as they arise.

Most Victim Services Unit staff are funded by the Victim/Witness Assistance Program. The funds are based on penalties levied against persons convicted of federal crimes. The use of these funds is restricted to the operation of a Victim/Witness Assistance Center which is mandated to provide direct services to support the basic rights and needs of victims of crime. The Victim Services Unit also receives grant funding for advocacy from the California Governor’s Office of Emergency Services for the following programs: County Victim Services, Elder Abuse, Unserved/Underserved Victims Advocacy and Outreach, and provides the match requirement for the Violence Against Women Vertical Prosecution.

Paralegals in the District Attorney’s Office assist the prosecutors by providing legal research and drafting motions and pleadings for the Department.

The **Information Technology** unit, the Department’s in-house IT team, ensures the stability and security of the department’s network infrastructure, installs and configures new hardware and software, manages data storage, plans and purchases all data and network services and provides technical support to all staff—including in the courtroom.

Board of Supervisors Priority Area



The District Attorney supports the following Board of Supervisors priority:

| Priority | <i>Supporting strong and safe neighborhoods for individuals and families to thrive</i> | |
|---------------------|---|---|
| Mission Statement | The employees of the Stanislaus County District Attorney, in partnership with the Community we serve, are dedicated to justice, the pursuit of truth, protection of the innocent, and the prevention of crime through the vigorous, professional and ethical prosecution of those who violate the law | |
| Two-Year Strategies | Strategies are defined in the Department's two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results | |
| Success Measures | Percent of cases reviewed within 30 days of Case Intake | Percent of new victims contacted within 10 calendar days of receipt of victim information |
| Two-Year Objectives | Streamline the eDiscovery process by continuing to submit jail calls, field interviews and evidence photos provided by the Department’s Bureau of Investigations into Evidence.com | |
| | Improve virtual private network (VPN) security by requiring Two-Factor Authentication to log into the Department's network, enabling compliance with the Criminal Justice Information System (CJIS) which is required by the Federal Bureau of Investigations | |
| | Transfer applications and data into Microsoft Azure Cloud to reduce cost, improve security, and allow access to the data securely from anywhere | |
| | Partner with the Stanislaus Family Justice Center (SFJC) to continue to support crime victims residing in the County by providing a Victim Advocate and Criminal Investigator to be located on-site at the SFJC | |

Department Summary

| District Attorney | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D - Column C | Change Column D - Column B |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|----------------------------------|----------------------------------|
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$61,113 | \$3,500 | \$3,574 | \$3,574 | \$0 | \$74 |
| Revenue from use of Assets | \$3 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$2,433,548 | \$2,212,464 | \$1,831,890 | \$2,353,014 | \$521,124 | \$140,550 |
| Charges for Service | \$1,149,618 | \$1,462,748 | \$1,481,551 | \$1,481,551 | \$0 | \$18,803 |
| Miscellaneous Revenue | \$104,175 | \$1,000 | \$1,020 | \$1,020 | \$0 | \$20 |
| Other Financing Sources | \$56,982 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$3,805,439 | \$3,679,712 | \$3,318,035 | \$3,839,159 | \$521,124 | \$159,447 |
| Use of Fund Balance/Retained Earnings | (\$8,207) | \$13,500 | \$13,905 | \$13,905 | \$0 | \$405 |
| Total Funding Sources | \$3,797,232 | \$3,693,212 | \$3,331,940 | \$3,853,064 | \$521,124 | \$159,852 |
| Salaries and Benefits | \$19,184,909 | \$20,256,821 | \$20,525,327 | \$20,899,985 | \$374,658 | \$643,164 |
| Services and Supplies | \$2,049,134 | \$1,640,145 | \$1,435,611 | \$1,615,834 | \$180,223 | (\$24,311) |
| Other Charges | \$1,481,930 | \$1,695,785 | \$1,861,488 | \$1,861,488 | \$0 | \$165,703 |
| Fixed Assets | | | | | | |
| Equipment | \$128,587 | \$225,552 | \$0 | \$201,000 | \$201,000 | (\$24,552) |
| Other Financing Uses | \$56,982 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | (\$6,305) | \$800 | \$800 | \$800 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$22,895,237 | \$23,819,103 | \$23,823,226 | \$24,579,107 | \$755,881 | \$760,004 |
| General Fund Contribution | \$19,098,005 | \$20,125,891 | \$20,491,286 | \$20,726,043 | \$234,757 | \$600,152 |
| Total Allocated Positions | - | 153 | 153 | 153 | 0 | 0 |

2021-2022 Proposed Budget

The 2021-2022 Spending Plan was based on the use of standard escalators applied to the 2020-2021 Final Budget and includes appropriations of \$23.8 million, funded by \$3.3 million in estimated revenue, \$13,905 in department fund balance, and \$20.5 million in Net County Cost.

With the recommended adjustments, the 2021-2022 Proposed Budget totals \$24.6 million, funded by \$3.8 million in estimated revenue, \$13,905 in department fund balance and \$20.7 million in Net County Cost. The recommended adjustments, relative to the Spending Plan, increase appropriations by \$755,881, with \$521,124 increase in estimated revenue, resulting in a \$234,757 increase in Net County Cost. Based on the use of fund balance identified in the 2020-2021 Midyear analysis, the Department projects there will be \$132,720 deficit in fund balance/retained earnings on July 1, 2021. However, current year savings are anticipated to mitigate this prior projection. The Department will address balancing any fund balance deficit in the Fiscal Year 2021-2022 Final Budget.

Adjustments to Spending Plan by Legal Budget Unit (LBU)

Criminal Division – Purchase three vehicles for Department’s Fleet, based on age/mileage requirements, funded by an increase to Net County Cost of \$201,000.

Grant Awards adjustments – CA Governor’s Office of Emergency Services grant awards approved by the Board of Supervisors on March 16, 2021. Total increase to appropriations is \$554,881 funded by estimated revenue of \$521,124 and \$33,757 in Net County Cost:

- Elder Abuse Advocacy Program increase of \$125,033 for Elder and Dependent Adult Services.
- Underserved/Victim Advocacy Program increase of \$116,374 for the Victims of Gang Violence Victim services.
- Victim Services Program increase of \$174,716.
- Violence Against Women Program increase to appropriations of \$138,758 which includes the local match requirement of \$33,757 of Net County Cost, and an estimated increase in revenue of \$105,001.

Recommendation: It is recommended to increase appropriations by \$755,881 and estimated revenue by \$521,124, resulting in a \$234,757 increase in Net County Cost.

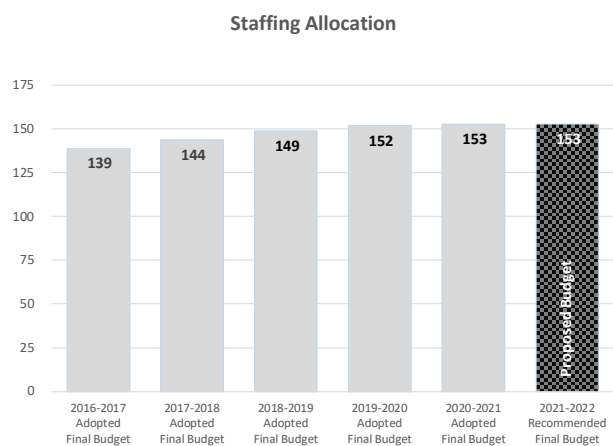
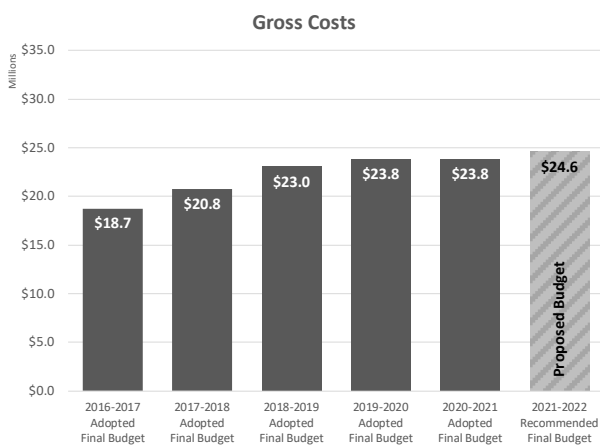
Fixed Assets | Vehicles

The department has a total fleet of 32 vehicles; of those, three meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.

Staffing Allocation

The 2021-2022 Proposed Budget includes a Department staffing allocation of 153, consistent with the 2020-2021 Adopted Final Budget allocation. The Proposed Budget does not include any additional staffing adjustments.

Five-Year Historical Trends



The recommended Proposed Budget of \$24.6 million represents an increase of \$800,000 or 3.4% compared to Fiscal Year 2020-2021 Adopted Final Budget.

The recommended Proposed Budget includes a staffing allocation of 153, the same number of positions as the 2020-2021 Adopted Final Budget allocation count. The previous five-year average increase in staffing was 3%. Staffing has increased in total by 14 positions over the past five years to address caseload as supported by an evaluation of staffing ratios in comparable counties, enhance services to crime victims, and support the CARE project and Cannabis Program.

Key Challenges and Opportunities

Staffing Vacancies - A staff and workload study was completed in Fiscal Year 2017-2018 and was updated in March 2019. The data gathered included County population, number of cases received for filing, number of cases filed, number of allocated Deputy District Attorneys, number of trials and number of pending homicide cases from seven of the eight comparable counties (one county has consistently been unable to provide data). Analysis of the survey results suggest Stanislaus County was and remains below average for the number of allocated Deputy District Attorneys based on county population and caseload size. The Department has continued to have a high vacancy rate in the number of employed Deputy District Attorneys, which is unsustainable. The prosecutor positions remain very difficult to recruit and retain. It takes several years for an attorney to gain the experience necessary to prosecute major cases. With the highest homicide caseload of all the comparison counties at the time of the report, it is important for the Department to retain experienced prosecutors. The Department worked with the County's Chief Executive Office and Human Resources staff to address these challenges. Several new practices have been implemented and results will be monitored. Filling current vacancies remains a significant challenge. Additional prosecutor positions may be revisited in a future budget cycle.

Fire Investigation Unit - Over the course of the past several years, the countywide Stanislaus Fire Investigation Unit (FIU) has demonstrated that it is a crucial component of the law enforcement criminal investigation function. It is a multi-disciplinary unit comprised of both fire and law enforcement personnel who work to their core strengths of fire investigation (origin and cause of fires) and criminal investigation (determining whether a crime occurred and, if so, who is responsible, and then putting together a prosecutable case when possible). The District Attorney's Office took the lead in establishing the Unit, ensuring all members obtained the necessary training, expertise and credentials required by law, and leading the Unit for the past several years while the FIU team demonstrated both their extraordinary competence and the indisputable need for the service in this county. The plan had been to transition the Unit from the District Attorney's Office to another department. The opportunity for such a transition may exist in the upcoming Fiscal Year with the Fire Warden/Office of Emergency Services moving under the Sheriff's Office. The department will work with the Sheriff to review FIU mission, operations and structure and any requested changes will be coordinated with the Chief Executive Office and brought to the Board of Supervisors for consideration.

Pandemic Impacts - The COVID-19 pandemic has caused delays in court cases extending them for over a year at this point. When the court is once again able to proceed with these cases, the Department will be burdened with the backlog of cases on top of the current cases which will impact the Deputy District Attorneys, clerical staff and paralegals. During the pandemic, the Department was successful in deploying staff to work remotely with only limited challenges and was able to maintain established service to the community.

Implementation of New Laws - Both the State Legislature, by passing new bills, and the People, by passing new Propositions, continue to implement new laws which impact the criminal justice system in major and unexpected ways. These new laws create additional responsibilities and workload for the District Attorney's Office with no new resources provided. Recent major changes include the shifting of responsibility for litigating writs in death penalty cases from the State Attorney General to local District Attorney's' Offices; offering the opportunity for every convicted murderer to petition for resentencing and a finding that their murder conviction should be reversed or modified; creating the right to post-conviction discovery in cases where it has never existed before; and changes to the State Bar Rules that greatly expand responsibilities not only for attorneys, but for all staff, and increases the potential for State Bar actions leading to possible disciplinary actions.

Court Appearances - The Department is now appearing on all in custody felony and misdemeanor arraignments to address bail in light of the California Supreme Court decision in the Humphries case. This requires additional manpower.

New Legal Standard - There has been a change in the legal standard for assessing when law enforcement officers may be justified in using deadly force; this makes the review process significantly more complicated in officer-involved-shooting cases.

Juvenile Location Office Space - There may soon be a need for additional office space for department staff at the Juvenile Probation office. There have been significant changes in the law regarding the prosecution of juvenile offenders resulting in most of them now remaining under the jurisdiction of the juvenile court as opposed to being prosecuted as adults in the main courthouse. This may require adding additional staff at the facility, to include at least one prosecutor and a victim advocate, and possibly a criminal investigator and a second legal clerk. The office space DA staff currently occupy at the Blue Gum facility is too small to accommodate the staff that could be required to do the work at that location.

Americans with Disabilities Act - The County conducted a survey among its departments regarding Americans with Disabilities Act barriers. The facility report identified areas at the 12th Street building which is occupied by two county departments and private building owners/tenants. All occupants of the building are part of a 12th Street Group which meets to discuss issues and concerns. No meetings occurred due to the pandemic. Identified barriers in the facility report will be presented and considered at a future meeting of the group.

Budgets Contained within the Department

Criminal Division (General Fund)

Funds general prosecution and operations, which includes the units of administration, prosecution investigation, victim services and paralegal.

Arson Task Force (Special Revenue Fund)

Funds mandatory training, supplies and equipment needed to support the Fire Investigation Unit (FIU).

Auto Insurance Fraud Prosecution (Special Revenue Fund)

Funds salaries and benefits for a Criminal Investigator, training and supplies to support the program.

Consumer Fraud Prosecution Program (Special Revenue Fund)

Funds a Deputy District Attorney, Criminal Investigator and Paralegal who pursue civil and criminal remedies against companies and individuals who harm or threaten to harm consumers.

Criminal Division Asset Forfeiture (Special Revenue Fund)

Asset forfeiture funds supported by revenue from the prosecution process in cases for which the assets of a convicted criminal are forfeited.

Elder Abuse Advocacy and Outreach (Special Revenue Fund)

Funds advocacy, legal support and outreach delivery to elder and dependent adult victims of crime in the community.

Real Estate Fraud (Special Revenue Fund)

Collected through a \$3 fee collection assessed on certain real estate fraud recorded documents. Funds prosecution and investigation of real estate fraud with collected revenue.

Unserved/Underserved Victim Advocacy and Outreach Program (Special Revenue Fund)

Funds the delivery of advocacy and outreach to unserved and underserved victims of crime, specifically victims of gang violence and monolingual Spanish speaking.

Victim Compensation and Government Claims (Special Revenue Fund)

Funds a Paralegal position that processes and monitors orders of restitution against convicted offenders. Contract ended in Fiscal Year 2018-2019.

Victim Services Program (Special Revenue Fund)

Funds five Victim Advocate positions, an Administrative Clerk, two Victim Services Supervisors, a Victim Services Program Manager and training for staff, outreach programs, materials and facility dog expenses.

Violence Against Women (Special Revenue Fund)

Grant awarded through Cal OES funds prosecution of violent crimes against women.

Individual schedules for each of these budgets are detailed as follows.

Legal Budget Unit (LBU) Schedules

| District Attorney - Criminal Division | | | | | | |
|---------------------------------------|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 0100 0023100 General Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$4,131 | \$3,500 | \$3,574 | \$3,574 | \$0 | \$74 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$726,187 | \$570,476 | \$626,809 | \$626,809 | \$0 | \$56,333 |
| Charges for Service | \$875,395 | \$1,202,860 | \$1,216,205 | \$1,216,205 | \$0 | \$13,345 |
| Miscellaneous Revenue | \$0 | \$1,000 | \$1,020 | \$1,020 | \$0 | \$20 |
| Other Financing Sources | \$56,982 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$1,662,695 | \$1,777,836 | \$1,847,608 | \$1,847,608 | \$0 | \$69,772 |
| Use of Fund Balance/Retained Earnings | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$1,662,695 | \$1,777,836 | \$1,847,608 | \$1,847,608 | \$0 | \$69,772 |
| Salaries and Benefits | \$17,406,458 | \$18,569,036 | \$19,154,901 | \$19,154,901 | \$0 | \$585,865 |
| Services and Supplies | \$1,581,687 | \$1,311,170 | \$1,254,078 | \$1,254,078 | \$0 | (\$57,092) |
| Other Charges | \$1,478,356 | \$1,692,185 | \$1,857,888 | \$1,857,888 | \$0 | \$165,703 |
| Fixed Assets | | | | | | |
| Equipment | \$128,587 | \$225,552 | \$0 | \$201,000 | \$201,000 | (\$24,552) |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | (\$6,305) | \$800 | \$800 | \$800 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$20,588,783 | \$21,798,743 | \$22,267,667 | \$22,468,667 | \$201,000 | \$669,924 |
| General Fund Contribution | \$18,926,088 | \$20,020,907 | \$20,420,059 | \$20,621,059 | \$201,000 | \$600,152 |
| Total Allocated Positions | - | 133 | 133 | 133 | 0 | 0 |

| District Attorney - Arson Task Force | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1761 0023229 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$52,837 | \$59,888 | \$61,146 | \$61,146 | \$0 | \$1,258 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$52,837 | \$59,888 | \$61,146 | \$61,146 | \$0 | \$1,258 |
| Use of Fund Balance/Retained Earnings | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$52,837 | \$59,888 | \$61,146 | \$61,146 | \$0 | \$1,258 |
| Salaries and Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Services and Supplies | \$52,837 | \$59,888 | \$61,146 | \$61,146 | \$0 | \$1,258 |
| Other Charges | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$52,837 | \$59,888 | \$61,146 | \$61,146 | \$0 | \$1,258 |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |

| District Attorney - Auto Insurance Fraud Prosecution | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1712 0023212 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$167,735 | \$216,309 | \$220,851 | \$220,851 | \$0 | \$4,542 |
| Charges for Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$167,735 | \$216,309 | \$220,851 | \$220,851 | \$0 | \$4,542 |
| Use of Fund Balance/Retained Earnings | \$1 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$167,736 | \$216,309 | \$220,851 | \$220,851 | \$0 | \$4,542 |
| Salaries and Benefits | \$172,448 | \$177,346 | \$181,070 | \$181,070 | \$0 | \$3,724 |
| Services and Supplies | \$4,114 | \$38,963 | \$39,781 | \$39,781 | \$0 | \$818 |
| Other Charges | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$176,562 | \$216,309 | \$220,851 | \$220,851 | \$0 | \$4,542 |
| General Fund Contribution | \$8,826 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 1 | 1 | 1 | 0 | 0 |

| District Attorney - Consumer Fraud Prosecution Program | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 177A 0023310 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$56,982 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$56,982 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Use of Fund Balance/Retained Earnings | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$56,982 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Salaries and Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Services and Supplies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Charges | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$56,982 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$56,982 | \$0 | \$0 | \$0 | \$0 | \$0 |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |

| District Attorney - Criminal Division Asset Forfeiture | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1771 0023271 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | \$104,175 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$104,175 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Use of Fund Balance/Retained Earnings | (\$98,187) | \$13,500 | \$13,905 | \$13,905 | \$0 | \$405 |
| Total Funding Sources | \$5,988 | \$13,500 | \$13,905 | \$13,905 | \$0 | \$405 |
| Salaries and Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Services and Supplies | \$5,988 | \$13,500 | \$13,905 | \$13,905 | \$0 | \$405 |
| Other Charges | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$5,988 | \$13,500 | \$13,905 | \$13,905 | \$0 | \$405 |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |

| District Attorney - Elder Abuse Advocacy and Outreach | | | | | | |
|---|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1706 0023206 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$162,542 | \$99,282 | \$0 | \$125,033 | \$125,033 | \$25,751 |
| Charges for Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$162,542 | \$99,282 | \$0 | \$125,033 | \$125,033 | \$25,751 |
| Use of Fund Balance/Retained Earnings | (\$6,090) | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$156,452 | \$99,282 | \$0 | \$125,033 | \$125,033 | \$25,751 |
| Salaries and Benefits | \$62,426 | \$39,012 | \$0 | \$41,260 | \$41,260 | \$2,248 |
| Services and Supplies | \$96,389 | \$60,270 | \$0 | \$83,773 | \$83,773 | \$23,503 |
| Other Charges | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$158,815 | \$99,282 | \$0 | \$125,033 | \$125,033 | \$25,751 |
| General Fund Contribution | \$2,363 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 1 | 1 | 1 | 0 | 0 |

| District Attorney - Real Estate Fraud Prosecution | | | | | | |
|---|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1776 0023276 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$0 | \$7,500 | \$7,658 | \$7,658 | \$0 | \$158 |
| Charges for Service | \$221,386 | \$200,000 | \$204,200 | \$204,200 | \$0 | \$4,200 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$221,386 | \$207,500 | \$211,858 | \$211,858 | \$0 | \$4,358 |
| Use of Fund Balance/Retained Earnings | \$43 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$221,429 | \$207,500 | \$211,858 | \$211,858 | \$0 | \$4,358 |
| Salaries and Benefits | \$313,607 | \$277,727 | \$282,064 | \$282,064 | \$0 | \$4,337 |
| Services and Supplies | \$1,035 | \$1,000 | \$1,021 | \$1,021 | \$0 | \$21 |
| Other Charges | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$314,642 | \$278,727 | \$283,085 | \$283,085 | \$0 | \$4,358 |
| General Fund Contribution | \$93,213 | \$71,227 | \$71,227 | \$71,227 | \$0 | \$0 |
| Total Allocated Positions | - | 2 | 2 | 2 | 0 | 0 |

| District Attorney - Unreserved/Underserved Victim Advocacy and Outreach Program | | | | | | |
|---|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1686 0023208 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$96,252 | \$87,500 | \$0 | \$116,374 | \$116,374 | \$28,874 |
| Charges for Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$96,252 | \$87,500 | \$0 | \$116,374 | \$116,374 | \$28,874 |
| Use of Fund Balance/Retained Earnings | \$37,839 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$134,091 | \$87,500 | \$0 | \$116,374 | \$116,374 | \$28,874 |
| Salaries and Benefits | \$133,257 | \$78,023 | \$0 | \$85,360 | \$85,360 | \$7,337 |
| Services and Supplies | \$834 | \$9,477 | \$0 | \$31,014 | \$31,014 | \$21,537 |
| Other Charges | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$134,091 | \$87,500 | \$0 | \$116,374 | \$116,374 | \$28,874 |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 2 | 2 | 2 | 0 | 0 |

| District Attorney - Victim Compensation and Government Claims | | | | | | |
|---|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1710 0023220 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Use of Fund Balance/Retained Earnings | (\$46) | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | (\$46) | \$0 | \$0 | \$0 | \$0 | \$0 |
| Salaries and Benefits | (\$46) | \$0 | \$0 | \$0 | \$0 | \$0 |
| Services and Supplies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Charges | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | (\$46) | \$0 | \$0 | \$0 | \$0 | \$0 |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |

| District Attorney - Victim Services Program | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1714 0023214 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$1,063,753 | \$1,130,125 | \$976,572 | \$1,151,288 | \$174,716 | \$21,163 |
| Charges for Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$1,063,753 | \$1,130,125 | \$976,572 | \$1,151,288 | \$174,716 | \$21,163 |
| Use of Fund Balance/Retained Earnings | \$73,598 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$1,137,351 | \$1,130,125 | \$976,572 | \$1,151,288 | \$174,716 | \$21,163 |
| Salaries and Benefits | \$827,622 | \$985,587 | \$907,292 | \$1,019,197 | \$111,905 | \$33,610 |
| Services and Supplies | \$306,155 | \$140,938 | \$65,680 | \$128,491 | \$62,811 | (\$12,447) |
| Other Charges | \$3,574 | \$3,600 | \$3,600 | \$3,600 | \$0 | \$0 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$1,137,351 | \$1,130,125 | \$976,572 | \$1,151,288 | \$174,716 | \$21,163 |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 12 | 12 | 12 | 0 | 0 |

| District Attorney - Violence Against Women Program | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1704 0023200 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$217,079 | \$101,272 | \$0 | \$105,001 | \$105,001 | \$3,729 |
| Charges for Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$217,079 | \$101,272 | \$0 | \$105,001 | \$105,001 | \$3,729 |
| Use of Fund Balance/Retained Earnings | (\$15,362) | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$201,717 | \$101,272 | \$0 | \$105,001 | \$105,001 | \$3,729 |
| Salaries and Benefits | \$269,137 | \$130,090 | \$0 | \$136,133 | \$136,133 | \$6,043 |
| Services and Supplies | \$95 | \$4,939 | \$0 | \$2,625 | \$2,625 | (\$2,314) |
| Other Charges | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$269,232 | \$135,029 | \$0 | \$138,758 | \$138,758 | \$3,729 |
| General Fund Contribution | \$67,515 | \$33,757 | \$0 | \$33,757 | \$33,757 | \$0 |
| Total Allocated Positions | - | 2 | 2 | 2 | 0 | 0 |

Grand Jury

| | FY 2020-2021 Adopted Final Budget | FY 2021-2022 Recommended Proposed Budget |
|---|--|---|
| Budget Summary: | | |
| Total Revenue | \$0 | \$0 |
| Use of Fund Balance/ Retained Earnings | \$0 | \$0 |
| Gross Costs | \$180,192 | \$183,692 |
| General Fund Contributions | \$180,192 | \$183,692 |
| % Funded by General Fund | 100.0% | 100.0% |
| Total Allocated Positions | 0 | 0 |

Department Services and Programs

Grand Jury responsibilities are generally divided into civil and criminal division. California Penal Code Section 904.6 permits any county to have an additional Grand Jury at the discretion of the Presiding Judge of the Superior Court. The intent of the legislation was to create a system comprised of two grand juries, one designated for civil investigations and the other for criminal indictments. In Stanislaus County, there are two separate grand juries.

Civil Grand Jury conducts mandatory, discretionary, and citizen complaint investigations. Mandatory investigations are those the California Penal Code requires the Civil Grand Jury to undertake. The discretionary investigations are those over which the Legislature has given the Civil Grand Jury jurisdiction but has stated is not required by law. The citizen

complaint investigations are those complaints within the jurisdiction of the Civil Grand Jury received from a citizen.

The statutes preclude the Civil Grand Jury from considering complaints on matters before the courts, matters that are the subject of litigation, matters involving agencies located outside the County, matters involving privately held companies, and matters involving the fiscal and administrative operations of the Superior Court.

Criminal Grand Jury, an alternative to a preliminary hearing, reviews evidence according to a probable cause standard and determines whether there is sufficient evidence for an indictment. Members serve for a maximum of six indictment hearings or one budget year, whichever comes first.

Board of Supervisors Priority Area



The Grand Jury supports the following Board of Supervisors priority:

| | |
|--------------------------|--|
| Priority | <i>Supporting strong and safe neighborhoods for individuals and families to thrive</i> |
| Mission Statement | The Grand Jury is charged with providing unbiased oversight to the investigation of citizen complaints pertaining to the operations of the County, cities, school districts, as required by law. The Grand Jury investigates policies and procedures, making recommendations to improve local governmental operations. Through this process, the Grand Jury provides assurance to the public that government is operating efficiently and in an ethical, honest manner |

1021 I Street, Modesto, CA 95354 Tel: (209) 525-4252
www.stanct.org/grand-jury

Department Summary

| Grand Jury | | | | | | |
|---------------------------------------|------------------------|---------------------------------|----------------------------------|------------------------------------|----------------------------------|----------------------------------|
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D - Column C | Change Column D - Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Use of Fund Balance/Retained Earnings | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Salaries and Benefits | \$72,821 | \$85,000 | \$87,500 | \$87,500 | \$0 | \$2,500 |
| Services and Supplies | \$23,531 | \$76,475 | \$76,475 | \$76,475 | \$0 | \$0 |
| Other Charges | \$18,132 | \$18,417 | \$19,417 | \$19,417 | \$0 | \$1,000 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$300 | \$300 | \$300 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$114,484 | \$180,192 | \$183,692 | \$183,692 | \$0 | \$3,500 |
| General Fund Contribution | \$114,484 | \$180,192 | \$183,692 | \$183,692 | \$0 | \$3,500 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |

2021-2022 Proposed Budget

The 2021-2022 Spending Plan was based on the use of standard escalators applied to the 2020-2021 Final Budget and includes appropriations of \$183,692 funded with Net County Cost.

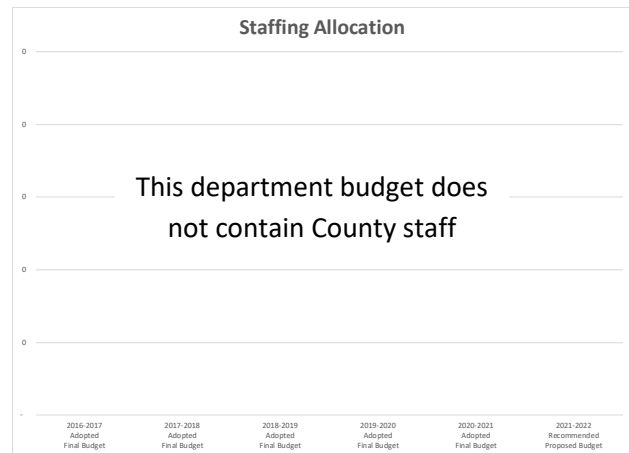
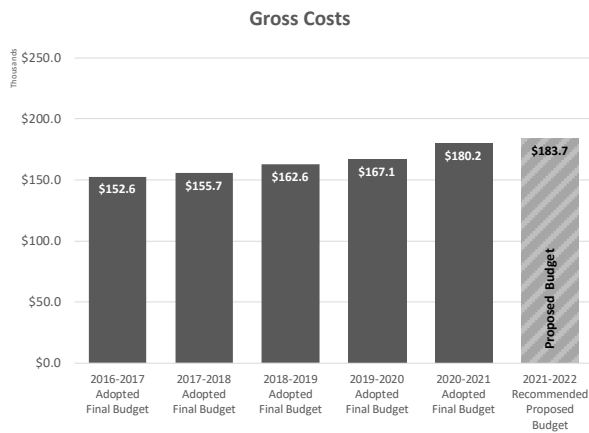
Adjustments to Spending Plan by Legal Budget Unit (LBU)

There are no adjustments to the Spending Plan for 2021-2022 Proposed Budget. Individual Schedule 9s for all department legal budget units can be found at the end of the department section.

Staffing Allocation

This budget unit does not include staffing.

Five-Year Historical Budget Trends



The recommended Proposed Budget of \$183,692 represents an increase of \$3,500 or 1.9% compared to Fiscal Year 2020-2021 Adopted Final Budget. The Department averaged 4% growth over the previous five years, which can be attributed to the cost of doing business.

Budget Contained within the Department

Grand Jury (General Fund)

This budget funds Civil Grand Jury and Criminal Grand Jury activities.

Individual schedule for this budget is detailed as follows.

Legal Budget Unit (LBU) Schedule

| Grand Jury | | | | | | |
|---------------------------------------|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 0100 0052100 General Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Use of Fund Balance/Retained Earnings | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Salaries and Benefits | \$72,821 | \$85,000 | \$87,500 | \$87,500 | \$0 | \$2,500 |
| Services and Supplies | \$23,531 | \$76,475 | \$76,475 | \$76,475 | \$0 | \$0 |
| Other Charges | \$18,132 | \$18,417 | \$19,417 | \$19,417 | \$0 | \$1,000 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$300 | \$300 | \$300 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$114,484 | \$180,192 | \$183,692 | \$183,692 | \$0 | \$3,500 |
| General Fund Contribution | \$114,484 | \$180,192 | \$183,692 | \$183,692 | \$0 | \$3,500 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |

Integrated Criminal Justice Information System

| | FY 2020-2021 Adopted Final Budget | FY 2021-2022 Recommended Proposed Budget |
|---|--|---|
| Budget Summary: | | |
| Total Revenue | \$795,366 | \$795,366 |
| Use of Fund Balance/ Retained Earnings | \$335,409 | \$141,397 |
| Gross Costs | \$1,130,775 | \$936,763 |
| General Fund Contributions | \$0 | \$0 |
| % Funded by General Fund | 0.0% | 0.0% |
| Total Allocated Positions | 0 | 0 |

Department Services and Programs

The Integrated Criminal Justice Information System (ICJIS) Project is focused on developing and maintaining a more efficient justice application for the benefit of all County justice departments. This application is integrated across Stanislaus County’s justice departments promoting efficient government operations. The ICJIS project is a partnership

between the following Stanislaus County departments: Sheriff, District Attorney, Probation, Public Defender, Chief Executive Office and Information Technology Central.

The ICJIS Project continues to improve and enhance the ICJIS modules used in the County criminal justice departments.

Board of Supervisors Priority Area



The Integrated Criminal Justice Information System supports the following Board of Supervisors priority:

| | |
|--------------------------|--|
| Priority | <i>Supporting strong and safe neighborhoods for individuals and families to thrive</i> |
| Mission Statement | <i>To continue the development of the Integrated Criminal Justice Information System, to enhance and modify the software to meet customers' changing needs, and to optimize business processes</i> |

Department Summary

| Integrated Criminal Justice Information System | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|----------------------------------|----------------------------------|
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D - Column C | Change Column D - Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$642,366 | \$795,366 | \$795,366 | \$795,366 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$642,366 | \$795,366 | \$795,366 | \$795,366 | \$0 | \$0 |
| Use of Fund Balance/Retained Earnings | \$413,091 | \$335,409 | \$141,397 | \$141,397 | \$0 | (\$194,012) |
| Total Funding Sources | \$1,055,457 | \$1,130,775 | \$936,763 | \$936,763 | \$0 | (\$194,012) |
| Salaries and Benefits | (\$17,852) | \$40,260 | \$40,260 | \$40,260 | \$0 | \$0 |
| Services and Supplies | \$796,710 | \$1,064,205 | \$889,925 | \$889,925 | \$0 | (\$174,280) |
| Other Charges | \$276,599 | \$6,310 | \$6,578 | \$6,578 | \$0 | \$268 |
| Fixed Assets | | | | | | |
| Equipment | \$0 | \$20,000 | \$0 | \$0 | \$0 | (\$20,000) |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$1,055,457 | \$1,130,775 | \$936,763 | \$936,763 | \$0 | (\$194,012) |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |

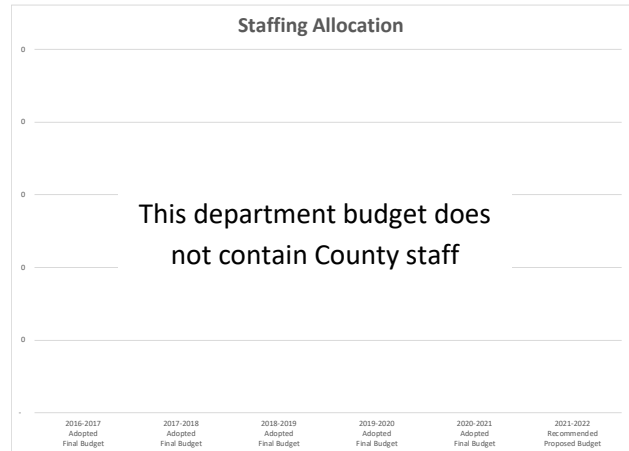
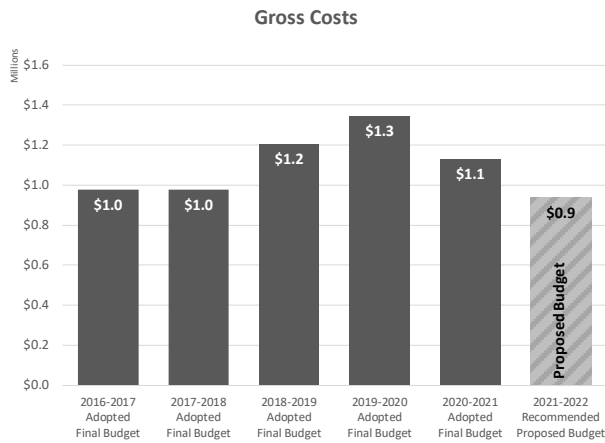
2021-2022 Proposed Budget

The 2021-2022 Spending Plan was based on the use of standard escalators applied to the 2020-2021 Final Budget and includes appropriations of \$936,763, funded by \$795,366 in estimated revenue and \$141,397 in department fund balance/retained earnings. Based on the use of fund balance identified in the 2020-2021 Midyear analysis; the Department anticipates there will be \$280,189 in available fund balance on July 1, 2021.

Adjustments to Spending Plan by Legal Budget Unit (LBU)

There are no adjustments to the Spending Plan in the 2021-2022 Proposed Budget. Individual Schedule 9s for all department legal budget units can be found at the end of the department section.

Five-Year Historical Trends



The recommended Proposed Budget of approximately \$900,000 represents a decrease of \$200,000 or 22.2% from Fiscal Year 2020-2021 Adopted Final Budget.

Key Challenges and Opportunities

Technology Assessment - The department will conduct an information technology assessment, working with a specialized consulting firm which has not yet been identified. The assessment is intended to develop recommendations for improvement and to inform an ICJIS Strategic Plan to be completed and delivered to the Chief Executive Office in 2021. This analysis will complement the broader County technology study initiated in Fiscal Year 2019-2020 led by Information Technology Central and the Chief Executive Office focused on network security, consistency of platforms, and organization-wide efficiencies.

Budget Contained within the Department

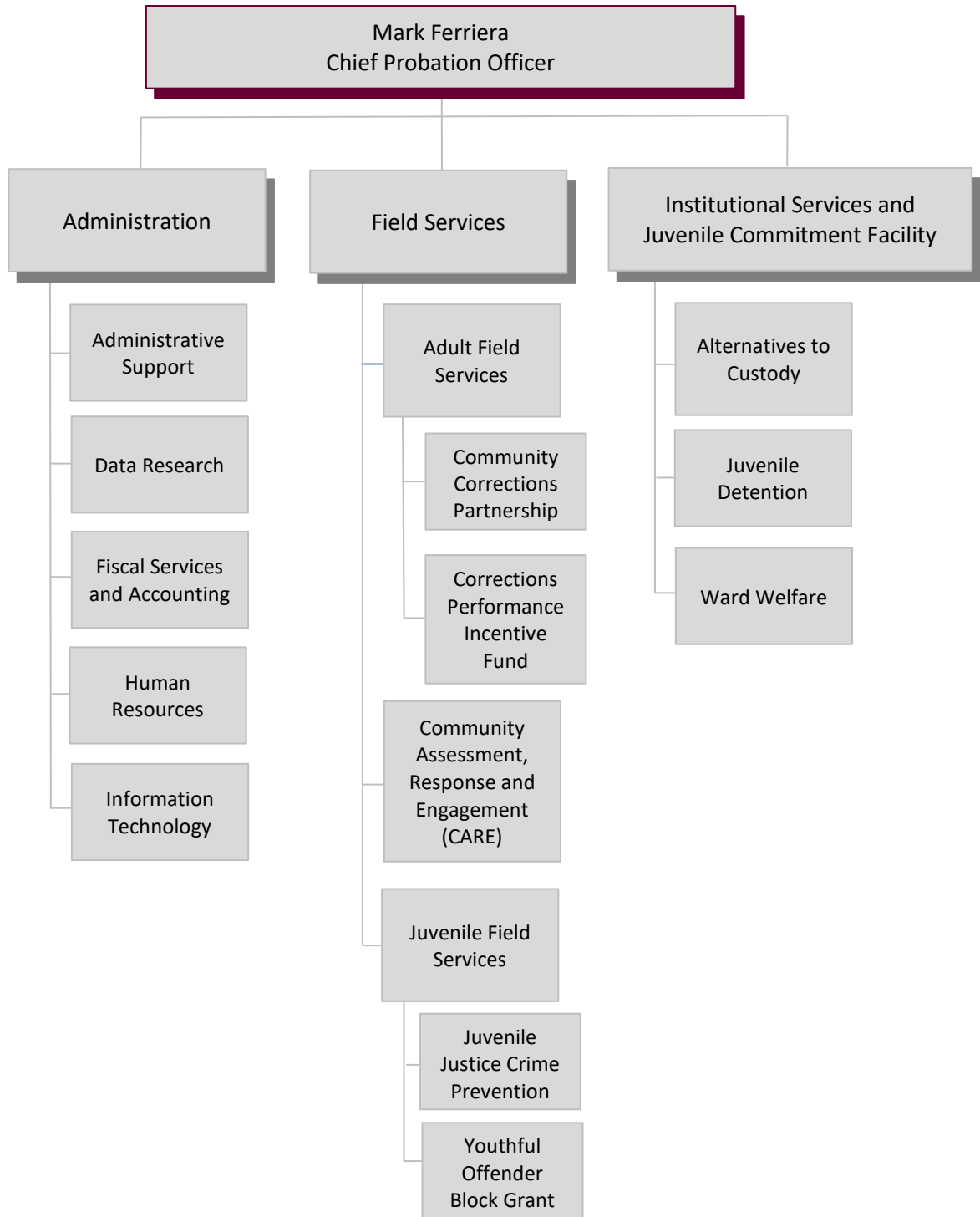
Integrated Criminal Justice Information System (Internal Service Fund)

Funds a partnership between the Sheriff’s Office, District Attorney’s Office, Probation Department, Public Defender’s Office, Chief Executive Office and Information Technology Central for the provision of the criminal justice case management and reporting system.

Individual schedule for this budget is detailed as follows.

Legal Budget Unit (LBU) Schedule

| Integrated Criminal Justice Information System | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 5141 0016161 Internal Service Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$642,366 | \$795,366 | \$795,366 | \$795,366 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$642,366 | \$795,366 | \$795,366 | \$795,366 | \$0 | \$0 |
| Use of Fund Balance/Retained Earnings | \$413,091 | \$335,409 | \$141,397 | \$141,397 | \$0 | (\$194,012) |
| Total Funding Sources | \$1,055,457 | \$1,130,775 | \$936,763 | \$936,763 | \$0 | (\$194,012) |
| Salaries and Benefits | (\$17,852) | \$40,260 | \$40,260 | \$40,260 | \$0 | \$0 |
| Services and Supplies | \$796,710 | \$1,064,205 | \$889,925 | \$889,925 | \$0 | (\$174,280) |
| Other Charges | \$276,599 | \$6,310 | \$6,578 | \$6,578 | \$0 | \$268 |
| Fixed Assets | | | | | | |
| Equipment | \$0 | \$20,000 | \$0 | \$0 | \$0 | (\$20,000) |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$1,055,457 | \$1,130,775 | \$936,763 | \$936,763 | \$0 | (\$194,012) |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |



2215 Blue Gum Avenue, Modesto, CA 95358 Tel: (209) 525-5400
www.stancounty.com/probation

Probation

| | FY 2020-2021 Adopted Final Budget | FY 2021-2022 Recommended Proposed Budget |
|---|--|---|
| Budget Summary: | | |
| Total Revenue | \$34,027,662 | \$38,745,469 |
| Use of Fund Balance/ Retained Earnings | \$13,188,865 | \$7,211,847 |
| Gross Costs | \$71,799,456 | \$71,660,990 |
| General Fund Contributions | \$24,582,929 | \$25,703,674 |
| % Funded by General Fund | 34.2% | 35.9% |
| Total Allocated Positions | 283 | 284 |

Department Services and Programs

The **Administration** division is responsible for department-wide services. These functional responsibilities include: policy development and implementation; staff development; human resources; contracts; collections; information technology support; purchasing; budget and fiscal services; staff training; and safety.

The **Field Services** division’s services include court sentencing investigations and report preparation, processing of juvenile arrests, and offender supervision. This budget also provides services to the offender to assist in their re-integration into the community. The Department’s armed officers provide intensive supervision to those offenders placed in the community who pose the greatest threat to public safety. Court services provided by the Probation Department are State mandated by Penal Code Section 1203 and Welfare and Institutions Code Sections 281 and 706, while Penal Code Section 1202.8 and Welfare and Institutions Code Section 727 mandate offender supervision services. This division includes several different funding sources, including:

The Juvenile Justice Crime Prevention Act which provides programs designed to reduce juvenile crime; hold minors accountable for their actions; enhance supervision of minors and to prevent minors from entering the criminal justice system; and reduce the incidence of drug use.

Youthful Offender Block Grant was designed to enhance the capacity of the Probation Department to implement an effective continuum of services to

respond to crime and delinquency. It provides resources for the custody and parole of youthful offenders to age 25.

Corrections Performance Incentive Fund (SB678) provides financial incentives for county probation departments to implement the best practices identified by experts as critical for reducing recidivism rates and, therefore, the number of revocations of probation to State prison.

Community Corrections Partnership (AB109) supports custodial and community supervision for non-serious, non-violent, and non-sex offenders, as well as supervision of lower level adult parolees.

Institutional Services encompasses the operational and staffing costs for the Juvenile Hall, and the Alternative to Custody Unit that includes the electronic monitoring and house arrest programs. The Juvenile Hall processes 600-700 new arrestees per year, in addition to housing minors as they are going through juvenile court proceedings. Court-committed females and youth that have special needs are also housed within the Juvenile Hall.

The 60-bed **Juvenile Commitment Facility** allows for increased counseling and programs for court-committed juvenile offenders, including a culinary arts vocational program, Cognitive Behavioral Interventions, substance abuse counseling and anger management. The Alternative to Custody Program addresses the needs of juveniles who might otherwise be detained in Juvenile Hall at a much higher cost.

Board of Supervisors Priority Area



Probation supports the following Board of Supervisors priority:

| | |
|----------------------------|---|
| Priority | <i>Supporting strong and safe neighborhoods for individuals and families to thrive</i> |
| Mission Statement | As an integral part of the criminal justice system, Probation protects our community by: Promoting responsible behavior and offender accountability; Providing objective information and recommendations to the Superior Courts; Operating safe and secure juvenile facilities and programs; and Partnering with the community to provide direct services to offenders, families and victims |
| Two-Year Strategies | Strategies are defined in the Department's two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results |
| Success Measures | Reduce post-release recidivism of individuals exiting probation supervision |
| Two-Year Objectives | <i>Reduce</i> recidivism in juvenile offenders who complete programming in or out of custody |
| | <i>Partner</i> with local education institutions to get the youth under department supervision into higher or continued education prior to their dismissal |
| | <i>Develop</i> the Youth Assessment Center services through continued partnerships with Family Resource Centers |
| | <i>Contract</i> with local community-based organizations to assist with long-term programming for the youth committed to Juvenile Hall as part of SB 823 (Department of Juvenile Justice Realignment) to rehabilitate youth, provide a successful transition to the community, and ultimately reduce recidivism and crime |
| | <i>Reduce</i> recidivism in adult offenders who complete programming at the Day Reporting Center |

Department Summary

| Probation | | | | | | |
|---------------------------------------|------------------------|---------------------------------|----------------------------------|------------------------------------|----------------------------------|----------------------------------|
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D - Column C | Change Column D - Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$39,745 | \$6,000 | \$6,180 | \$6,180 | \$0 | \$180 |
| Revenue from use of Assets | \$178,929 | \$1,545 | \$1,591 | \$1,591 | \$0 | \$46 |
| Intergovernmental Revenue | \$30,327,969 | \$25,498,288 | \$26,040,781 | \$29,751,636 | \$3,710,855 | \$4,253,348 |
| Charges for Service | \$5,793,286 | \$6,712,075 | \$7,011,765 | \$7,113,394 | \$101,629 | \$401,319 |
| Miscellaneous Revenue | \$24,320 | \$25,900 | \$26,059 | \$26,059 | \$0 | \$159 |
| Other Financing Sources | \$1,610,736 | \$1,783,854 | \$1,846,609 | \$1,846,609 | \$0 | \$62,755 |
| Total Revenue | \$37,974,985 | \$34,027,662 | \$34,932,985 | \$38,745,469 | \$3,812,484 | \$4,717,807 |
| Use of Fund Balance/Retained Earnings | (\$25,385) | \$13,188,865 | \$10,656,281 | \$7,211,847 | (\$3,444,434) | (\$5,977,018) |
| Total Funding Sources | \$37,949,600 | \$47,216,527 | \$45,589,266 | \$45,957,316 | \$368,050 | (\$1,259,211) |
| Salaries and Benefits | \$28,926,025 | \$32,328,014 | \$33,474,008 | \$33,575,637 | \$101,629 | \$1,247,623 |
| Services and Supplies | \$4,987,827 | \$6,417,927 | \$6,249,274 | \$6,785,075 | \$535,801 | \$367,148 |
| Other Charges | \$23,628,565 | \$30,942,721 | \$28,914,015 | \$28,970,436 | \$56,421 | (\$1,972,285) |
| Fixed Assets | | | | | | |
| Equipment | \$633,287 | \$315,000 | \$0 | \$475,000 | \$475,000 | \$160,000 |
| Other Financing Uses | \$2,788,924 | \$1,782,094 | \$1,840,642 | \$1,840,642 | \$0 | \$58,548 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$9,990 | \$13,700 | \$14,200 | \$14,200 | \$0 | \$500 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$60,974,618 | \$71,799,456 | \$70,492,139 | \$71,660,990 | \$1,168,851 | (\$138,466) |
| General Fund Contribution | \$23,025,018 | \$24,582,929 | \$24,902,873 | \$25,703,674 | \$800,801 | \$1,120,745 |
| Total Allocated Positions | - | 283 | 283 | 284 | 1 | 1 |

2021-2022 Proposed Budget

The 2021-2022 Spending Plan was based on the use of standard escalators applied to the 2020-2021 Final Budget and includes appropriations of \$70.5 million, funded by \$34.9 million in estimated revenue, \$10.7 million in department fund balance, and \$24.9 million in Net County Cost.

With the recommended adjustments, the 2021-2022 Proposed Budget totals \$71.7 million, funded by \$38.7 million in estimated revenue, \$7.2 million in department fund balance and \$25.7 million in Net County Cost. The recommended adjustments, relative to the Spending Plan, increase appropriations by \$1.2 million with a \$3.8 million increase in estimated revenue, resulting in a \$3.4 million decrease (savings) in the department fund balance and a \$800,801 increase in Net County Cost. Based on the use of fund balance identified in the 2020-2021 Midyear analysis; the Department anticipates there will be \$21.8 million in available fund balance on July 1, 2021.

Adjustments to Spending Plan by Legal Budget Unit (LBU)

Community Corrections Partnership (CCP) – Add a Crime Analyst position for the CARE 2.0 program which expands resources to deliver Case Management services funded by increased appropriations and estimated revenue of \$101,629. The CCP plan is scheduled to be presented to the Board on June 8th, 2021 to include the funding in advance of this position request.

Corrections Performance Incentive Act – Increase appropriations by \$210,000 to replace 30 radios for sworn staff that include new encryption required by the Department of Justice. There are a total of 120 radios and the

Department will replace 30 per year on a rotation basis. The radios are funded by an increase to revenue of \$461,708 to reflect the increased allocation in the Governor's January budget resulting in a contribution to fund balance of \$251,708.

Field Services – Add Fixed Asset appropriations of \$130,000 to replace 20 Mobile Data Terminals (MDT) for officer's vehicles, funded by Net County Cost. MDTs connect to SR911's CAD system so dispatch can track vehicles movement and determine available resources in the area. Additionally, IT Equipment Replacement is supported by an increase in appropriations of \$535,801, funded by Net County Cost. Replacements include additional back-up storage, computers, laptops, smart phones, monitors, scanners/printers/copiers, licenses, and audio-conferencing equipment. These items have been reviewed and approved by County ITC.

Institutions - Replacement of a cargo van based on age/mileage requirements requires one-time appropriations of \$35,000 funded by use of Net County Cost. In addition, an increase to Fixed Asset appropriations of \$100,000 to upgrade a Juvenile Hall camera, funded by Net County Cost is recommended; the current camera system is outdated, creating safety issues.

Local Community Corrections Program (CCP) – Increase revenue by \$3,249,147 and reflect savings to fund balance due to the Governor's January budget projections. Increase one-time appropriations by \$56,421 with use of fund balance to bring the budget in line with the CCP executive team approved CCP plan.

Recommendation: It is recommended to increase appropriations by \$1.2 million, with a \$3.8 million increase in estimated revenue, resulting in a \$3.4 million savings to department fund balance and an \$800,801 increase in Net County Cost.

Fixed Assets | Vehicles

The department has a total fleet of 61 vehicles and of those, one meets the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.

The Proposed Budget includes \$475,000 in Fixed Assets for the following:

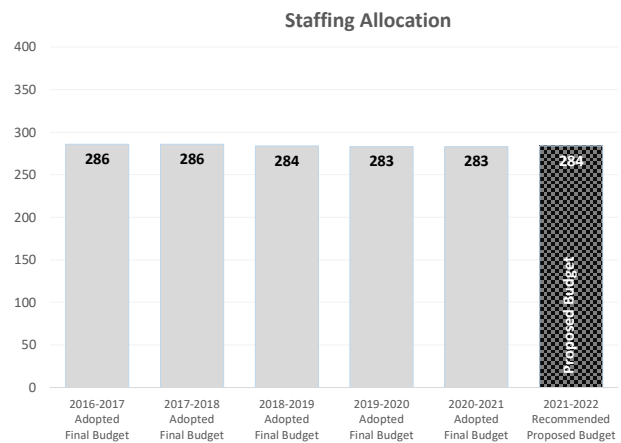
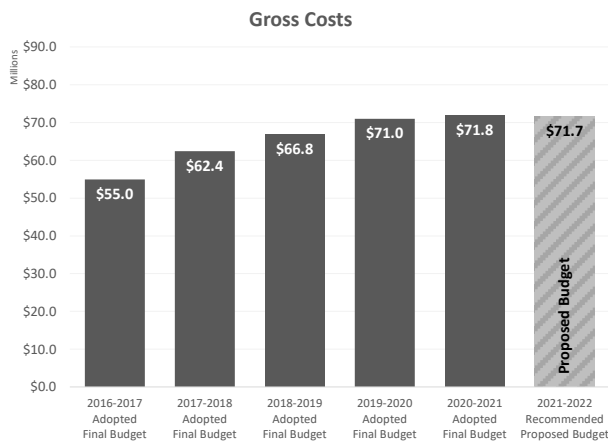
- ◆ \$210,000 to replace 30 radios for sworn staff.
- ◆ \$130,000 to replace Mobile Date Terminals for officer's vehicles.
- ◆ \$35,000 to replace a cargo van for Juvenile Hall based on age and mileage requirements.
- ◆ \$100,000 to upgrade outdated cameras in Juvenile Hall.

Staffing Allocation

The 2021-2022 Proposed Budget includes a Department staffing allocation of 284, an increase of one over the 2020-2021 Adopted Final Budget allocation. The Recommended Proposed Budget includes an addition of one Crime Analyst position for the CARE 2.0 program.

Staffing Recommendation: It is recommended to add one new Crime Analyst position to Community Corrections Partnership to provide accurate analysis of crime trends, reports, and statistical data to the CARE 2.0 program. This position will collect, manage, and analyze data to allow the CARE team to identify and meet specific needs of CARE clients, gaps in community services, and enhance public safety.

Five-Year Historical Budget Trends



The recommended Proposed Budget of \$71.7 million represents a decrease of \$100,000 compared to Fiscal Year 2020-2021 Adopted Final Budget.

The recommended Proposed Budget includes a staffing allocation of 284, an increase of one position compared to the 2020-2021 Adopted Final Budget allocation count. The previous five-year average decrease in staffing was 0.7%. Staffing has decreased in total by 2 positions over the past five years due to the loss of revenue from contracts and a steady decline in the juvenile population.

Key Challenges and Opportunities

Pre-Trial Release - On May 14, 2021, California Governor, Gavin Newsom, released his May Revision to the 2021-2022 State budget. Included in the budget is \$140 million in funding to provide Courts and County Supervision Agencies with the resources necessary to support judicial officers in making pre-trial release decisions. The methodology has yet to be established; however, the Judicial Council will distribute the funding. Should the proposal pass through the legislature, the Probation Department will need to work with the Courts and local stakeholders on establishing an effective pre-trial program.

SB 823 - California Department of Juvenile Justice (DJJ) - On September 30, 2020, California Governor, Gavin Newsom, signed Senate Bill (SB) 823, which made fundamental changes to California’s Juvenile Justice System. Senate Bill 823 prohibits any new admissions to California’s Department of Juvenile Justice (DJJ) beginning on July 1, 2021. On May 14, 2021, a trailer bill, SB 92, was passed, which formally closes all DJJ facilities on June 30, 2023. Anyone housed in DJJ’s three facilities on June 30, 2023, would be transferred back to their sending Counties. Senate Bill 823 also establishes the maximum age of jurisdiction at 25, which presents a potential housing challenge in a facility that houses much younger youth. Furthermore, historically, the department has sent very few sex offenders and female offenders to DJJ. In fact, from 2017 to the present, the department has committed just two female offenders to DJJ and zero sex offenders. Such low historic numbers make it exceedingly difficult to stand-up local programs for these populations, should one of those types of offenders receives a DJJ-like commitment in the future.

Transparency and Accountability - There continues to be greater calls for transparency and accountability from law enforcement agencies. As a department that employs Peace Officers, the department is actively investigating potential options to improve in this area, including the possibility of implementing a body camera program for all officers assigned to the field. Very few Probation Departments in California presently have this technology.

Vacancy Rates - The department continues to experience vacancies in a number of sworn and non-sworn classifications. Presently, there are 18 Deputy Probation Officer vacancies, which represents a 20% vacancy rate. There are eight Legal Clerk vacancies, which represents a 31% vacancy rate. Lastly, there 23 total vacancies in the Probation Corrections Officer I/II/III and Supervising Probation Corrections Officer classifications, which represents a 27% vacancy rate. The department continues to struggle to find qualified candidates for these positions.

AB 1869 Elimination of certain Criminal fees - On August 31, 2020, Assembly Bill 1869 was passed, which repeals Section 1203.1b from the Penal Code on July 1, 2021. Section 1203.1b of the Penal Code allows the Department to charge adult offenders for the costs associated with probation supervision and for preparing pre-sentence and pre-plea reports. This particular bill makes the collection of previously imposed fees unenforceable. As of April 2021, adult offenders owed \$55.8 million in outstanding fees to the Department. Over the last five fiscal years, an approximate average of \$800,000 in fees was collected annually from offenders. This bill appropriates \$65 million annually throughout the State, beginning in Budget Year 2021-2022 through 2025-2026, to backfill these revenues; however, the method of distribution to counties has yet to be determined.

ADA Barriers - Department staff have been working to categorize and prioritize the 700+ ADA barriers identified for the Juvenile Institutions and Juvenile Commitment Facility to develop a 5-Year plan to schedule and capture cost of completion of barrier removals. With the arrival of COVID-19 the Department’s priorities shifted, and this project has been delayed for a future budget cycle.

Budgets Contained within the Department

Administration (General Fund)

Funds administrative functional responsibilities including; staff development; human resources; contracts; collections; information technology support; budget and fiscal services and safety.

Community Corrections Partnership Plan (Special Revenue Fund)

Funds activities specific to the Probation component of the Community Corrections Partnership (CCP) with revenue received through 2011 realignment from state sales tax.

Corrections Performance Incentive Fund (Special Revenue Fund)

Funds received as a result SB 678 which established financial incentives for county probation departments to implement best practices identified by experts for reducing recidivism rates and, therefore, the number of revocations of probation to State prison.

Field Services (General Fund)

Funds a wide spectrum of public safety services including processing of juvenile arrests, offender supervision as well as services to offenders to assist in re-integrating into the community.

Institutional Services (General Fund)

Funds the operational and staffing costs for the Juvenile Hall and the Alternative to Custody Unit that includes the electronic monitoring and house arrest programs.

Juvenile Commitment Facility (General Fund)

Funds a 60-bed juvenile facility where offenders can receive increased counseling and participate in a vocational culinary arts program, Cognitive Behavioral Interventions, substance abuse counseling and anger management.

Juvenile Justice Crime Prevention Act (Special Revenue Fund)

Funds programs designed to reduce juvenile crime with grant revenue from 2011 realignment from State-wide sales tax.

Local Community Corrections (Special Revenue Fund)

Funds approved activities of the annual Community Corrections Partnership with revenue received through 2011 realignment from state sales tax.

Ward Welfare Fund (Special Revenue Fund)

Funds provide for the benefit, education and welfare of the wards and detainees in Juvenile Hall with revenue received from contracted Juvenile Hall telephones service.

Youthful Offender Block Grant (Special Revenue Fund)

Funds an effective continuum of services to respond to crime and delinquency relying on Block grant funds from 2011 realignment from State-wide sales tax.

Individual schedules for each of these budgets are detailed as follows.

Legal Budget Unit (LBU) Schedules

| Probation - Administration | | | | | | |
|---------------------------------------|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 0100 0026050 General Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$1,617 | \$1,545 | \$1,591 | \$1,591 | \$0 | \$46 |
| Intergovernmental Revenue | \$175,927 | \$153,275 | \$147,393 | \$147,393 | \$0 | (\$5,882) |
| Charges for Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | \$841 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$431,464 | \$480,178 | \$494,583 | \$494,583 | \$0 | \$14,405 |
| Total Revenue | \$609,849 | \$634,998 | \$643,567 | \$643,567 | \$0 | \$8,569 |
| Use of Fund Balance/Retained Earnings | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$609,849 | \$634,998 | \$643,567 | \$643,567 | \$0 | \$8,569 |
| Salaries and Benefits | \$2,923,772 | \$2,986,870 | \$3,081,422 | \$3,081,422 | \$0 | \$94,552 |
| Services and Supplies | \$334,537 | \$385,950 | \$384,418 | \$384,418 | \$0 | (\$1,532) |
| Other Charges | \$546,488 | \$624,203 | \$626,795 | \$626,795 | \$0 | \$2,592 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$3,804,797 | \$3,997,023 | \$4,092,635 | \$4,092,635 | \$0 | \$95,612 |
| General Fund Contribution | \$3,194,948 | \$3,362,025 | \$3,449,068 | \$3,449,068 | \$0 | \$87,043 |
| Total Allocated Positions | - | 23 | 23 | 23 | 0 | 0 |

| Probation - Community Corrections Partnership | | | | | | |
|---|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 0100 0026060 General Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$32,050 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$4,487,250 | \$5,869,378 | \$6,143,397 | \$6,245,026 | \$101,629 | \$375,648 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$4,519,300 | \$5,869,378 | \$6,143,397 | \$6,245,026 | \$101,629 | \$375,648 |
| Use of Fund Balance/Retained Earnings | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$4,519,300 | \$5,869,378 | \$6,143,397 | \$6,245,026 | \$101,629 | \$375,648 |
| Salaries and Benefits | \$3,493,986 | \$4,771,982 | \$5,046,000 | \$5,147,629 | \$101,629 | \$375,647 |
| Services and Supplies | \$760,682 | \$872,261 | \$863,737 | \$863,737 | \$0 | (\$8,524) |
| Other Charges | \$57,582 | \$42,135 | \$45,170 | \$45,170 | \$0 | \$3,035 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$175,000 | \$183,000 | \$188,490 | \$188,490 | \$0 | \$5,490 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$4,487,250 | \$5,869,378 | \$6,143,397 | \$6,245,026 | \$101,629 | \$375,648 |
| General Fund Contribution | (\$32,050) | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 32 | 32 | 33 | 1 | 1 |

| Probation - Corrections Performance Incentive Fund | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1688 0026431 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$82,862 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$853,626 | \$825,171 | \$825,171 | \$1,286,879 | \$461,708 | \$461,708 |
| Charges for Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$936,488 | \$825,171 | \$825,171 | \$1,286,879 | \$461,708 | \$461,708 |
| Use of Fund Balance/Retained Earnings | \$279,433 | \$853,093 | \$804,447 | \$552,739 | (\$251,708) | (\$300,354) |
| Total Funding Sources | \$1,215,921 | \$1,678,264 | \$1,629,618 | \$1,839,618 | \$210,000 | \$161,354 |
| Salaries and Benefits | \$656,526 | \$855,254 | \$880,912 | \$880,912 | \$0 | \$25,658 |
| Services and Supplies | \$125,915 | \$294,000 | \$300,762 | \$300,762 | \$0 | \$6,762 |
| Other Charges | \$20,757 | \$171,832 | \$172,751 | \$172,751 | \$0 | \$919 |
| Fixed Assets | | | | | | |
| Equipment | \$186,259 | \$90,000 | \$0 | \$210,000 | \$210,000 | \$120,000 |
| Other Financing Uses | \$226,464 | \$267,178 | \$275,193 | \$275,193 | \$0 | \$8,015 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$1,215,921 | \$1,678,264 | \$1,629,618 | \$1,839,618 | \$210,000 | \$161,354 |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 2 | 2 | 2 | 0 | 0 |

| Probation - Field Services | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 0100 0026100 General Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$39,745 | \$6,000 | \$6,180 | \$6,180 | \$0 | \$180 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$896,036 | \$861,703 | \$880,054 | \$880,054 | \$0 | \$18,351 |
| Charges for Service | \$1,219,397 | \$855,697 | \$881,368 | \$881,368 | \$0 | \$25,671 |
| Miscellaneous Revenue | \$3,352 | \$5,300 | \$5,459 | \$5,459 | \$0 | \$159 |
| Other Financing Sources | \$148,813 | \$148,455 | \$155,878 | \$155,878 | \$0 | \$7,423 |
| Total Revenue | \$2,307,343 | \$1,877,155 | \$1,928,939 | \$1,928,939 | \$0 | \$51,784 |
| Use of Fund Balance/Retained Earnings | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$2,307,343 | \$1,877,155 | \$1,928,939 | \$1,928,939 | \$0 | \$51,784 |
| Salaries and Benefits | \$11,135,171 | \$11,657,555 | \$12,026,298 | \$12,026,298 | \$0 | \$368,743 |
| Services and Supplies | \$1,108,131 | \$1,524,880 | \$1,292,146 | \$1,827,947 | \$535,801 | \$303,067 |
| Other Charges | \$975,861 | \$1,018,408 | \$1,083,943 | \$1,083,943 | \$0 | \$65,535 |
| Fixed Assets | | | | | | |
| Equipment | \$275,934 | \$75,000 | \$0 | \$130,000 | \$130,000 | \$55,000 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$9,990 | \$13,700 | \$14,200 | \$14,200 | \$0 | \$500 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$13,505,087 | \$14,289,543 | \$14,416,587 | \$15,082,388 | \$665,801 | \$792,845 |
| General Fund Contribution | \$11,197,744 | \$12,412,388 | \$12,487,648 | \$13,153,449 | \$665,801 | \$741,061 |
| Total Allocated Positions | - | 112 | 112 | 112 | 0 | 0 |

| Probation - Institutional Services | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 0100 0026200 General Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$97 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$1,597,853 | \$1,172,906 | \$1,178,314 | \$1,178,314 | \$0 | \$5,408 |
| Charges for Service | \$86,639 | (\$13,000) | (\$13,000) | (\$13,000) | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$1,684,589 | \$1,159,906 | \$1,165,314 | \$1,165,314 | \$0 | \$5,408 |
| Use of Fund Balance/Retained Earnings | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$1,684,589 | \$1,159,906 | \$1,165,314 | \$1,165,314 | \$0 | \$5,408 |
| Salaries and Benefits | \$6,035,600 | \$5,796,996 | \$5,985,460 | \$5,985,460 | \$0 | \$188,464 |
| Services and Supplies | \$1,108,985 | \$1,143,778 | \$1,169,533 | \$1,169,533 | \$0 | \$25,755 |
| Other Charges | \$620,123 | \$686,090 | \$730,717 | \$730,717 | \$0 | \$44,627 |
| Fixed Assets | | | | | | |
| Equipment | \$78,344 | \$150,000 | \$0 | \$135,000 | \$135,000 | (\$15,000) |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$7,843,052 | \$7,776,864 | \$7,885,710 | \$8,020,710 | \$135,000 | \$243,846 |
| General Fund Contribution | \$6,158,463 | \$6,616,958 | \$6,720,396 | \$6,855,396 | \$135,000 | \$238,438 |
| Total Allocated Positions | - | 54 | 54 | 54 | 0 | 0 |

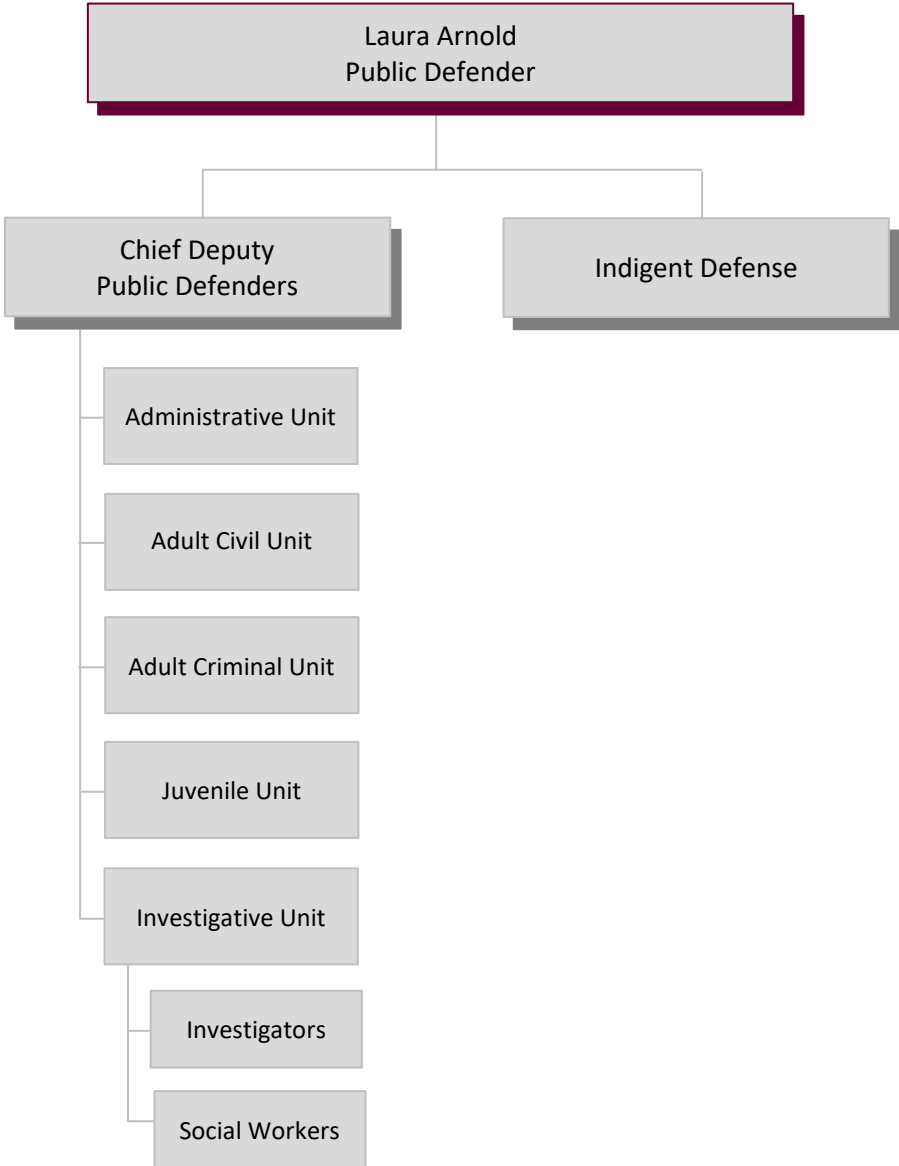
| Probation - Juvenile Commitment Facility | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 0100 0026070 General Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$772,134 | \$412,000 | \$424,360 | \$424,360 | \$0 | \$12,360 |
| Charges for Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$1,030,459 | \$1,155,221 | \$1,196,148 | \$1,196,148 | \$0 | \$40,927 |
| Total Revenue | \$1,802,593 | \$1,567,221 | \$1,620,508 | \$1,620,508 | \$0 | \$53,287 |
| Use of Fund Balance/Retained Earnings | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$1,802,593 | \$1,567,221 | \$1,620,508 | \$1,620,508 | \$0 | \$53,287 |
| Salaries and Benefits | \$2,212,653 | \$2,847,941 | \$2,940,459 | \$2,940,459 | \$0 | \$92,518 |
| Services and Supplies | \$271,581 | \$294,545 | \$301,320 | \$301,320 | \$0 | \$6,775 |
| Other Charges | \$534,722 | \$616,293 | \$624,490 | \$624,490 | \$0 | \$8,197 |
| Fixed Assets | | | | | | |
| Equipment | \$92,750 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$1,196,800 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$4,308,506 | \$3,758,779 | \$3,866,269 | \$3,866,269 | \$0 | \$107,490 |
| General Fund Contribution | \$2,505,913 | \$2,191,558 | \$2,245,761 | \$2,245,761 | \$0 | \$54,203 |
| Total Allocated Positions | - | 29 | 29 | 29 | 0 | 0 |

| Probation - Juvenile Justice Crime Prevention Act | | | | | | |
|---|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1798 0026395 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$94,353 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$2,361,486 | \$1,499,372 | \$1,499,372 | \$1,499,372 | \$0 | \$0 |
| Charges for Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$2,455,839 | \$1,499,372 | \$1,499,372 | \$1,499,372 | \$0 | \$0 |
| Use of Fund Balance/Retained Earnings | (\$480,430) | \$1,034,196 | \$1,115,080 | \$1,115,080 | \$0 | \$80,884 |
| Total Funding Sources | \$1,975,409 | \$2,533,568 | \$2,614,452 | \$2,614,452 | \$0 | \$80,884 |
| Salaries and Benefits | \$1,565,911 | \$1,850,899 | \$1,906,125 | \$1,906,125 | \$0 | \$55,226 |
| Services and Supplies | \$274,525 | \$485,904 | \$509,449 | \$509,449 | \$0 | \$23,545 |
| Other Charges | \$134,973 | \$196,765 | \$198,878 | \$198,878 | \$0 | \$2,113 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$1,975,409 | \$2,533,568 | \$2,614,452 | \$2,614,452 | \$0 | \$80,884 |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 15 | 15 | 15 | 0 | 0 |

| Probation - Local Community Corrections | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1679 0026481 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$21,590,183 | \$18,827,867 | \$19,340,123 | \$22,589,270 | \$3,249,147 | \$3,761,403 |
| Charges for Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$21,590,183 | \$18,827,867 | \$19,340,123 | \$22,589,270 | \$3,249,147 | \$3,761,403 |
| Use of Fund Balance/Retained Earnings | (\$76,118) | \$9,781,050 | \$7,111,584 | \$3,918,858 | (\$3,192,726) | (\$5,862,192) |
| Total Funding Sources | \$21,514,065 | \$28,608,917 | \$26,451,707 | \$26,508,128 | \$56,421 | (\$2,100,789) |
| Salaries and Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Services and Supplies | \$816,077 | \$1,055,690 | \$1,055,690 | \$1,055,690 | \$0 | \$0 |
| Other Charges | \$20,697,988 | \$27,553,227 | \$25,396,017 | \$25,452,438 | \$56,421 | (\$2,100,789) |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$21,514,065 | \$28,608,917 | \$26,451,707 | \$26,508,128 | \$56,421 | (\$2,100,789) |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |

| Probation - Ward Welfare Fund | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1765 0026420 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | \$20,127 | \$20,600 | \$20,600 | \$20,600 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$20,127 | \$20,600 | \$20,600 | \$20,600 | \$0 | \$0 |
| Use of Fund Balance/Retained Earnings | \$25,457 | \$61,800 | \$61,800 | \$61,800 | \$0 | \$0 |
| Total Funding Sources | \$45,584 | \$82,400 | \$82,400 | \$82,400 | \$0 | \$0 |
| Salaries and Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Services and Supplies | \$45,584 | \$82,400 | \$82,400 | \$82,400 | \$0 | \$0 |
| Other Charges | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$45,584 | \$82,400 | \$82,400 | \$82,400 | \$0 | \$0 |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |

| Probation - Youthful Offender Block Grant | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1698 0026406 Special Revenue Fund | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$2,048,674 | \$1,745,994 | \$1,745,994 | \$1,745,994 | \$0 | \$0 |
| Charges for Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$2,048,674 | \$1,745,994 | \$1,745,994 | \$1,745,994 | \$0 | \$0 |
| Use of Fund Balance/Retained Earnings | \$226,273 | \$1,458,726 | \$1,563,370 | \$1,563,370 | \$0 | \$104,644 |
| Total Funding Sources | \$2,274,947 | \$3,204,720 | \$3,309,364 | \$3,309,364 | \$0 | \$104,644 |
| Salaries and Benefits | \$902,406 | \$1,560,517 | \$1,607,332 | \$1,607,332 | \$0 | \$46,815 |
| Services and Supplies | \$141,810 | \$278,519 | \$289,819 | \$289,819 | \$0 | \$11,300 |
| Other Charges | \$40,071 | \$33,768 | \$35,254 | \$35,254 | \$0 | \$1,486 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$1,190,660 | \$1,331,916 | \$1,376,959 | \$1,376,959 | \$0 | \$45,043 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$2,274,947 | \$3,204,720 | \$3,309,364 | \$3,309,364 | \$0 | \$104,644 |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 16 | 16 | 16 | 0 | 0 |



1021 I Street, Suite 201, Modesto, CA, 95356 Tel: (209) 525-4200
www.stancounty.com/publicdefender

Public Defender

| | FY 2020-2021 Adopted Final Budget | FY 2021-2022 Recommended Proposed Budget |
|---|--|---|
| Budget Summary: | | |
| Total Revenue | \$1,327,764 | \$2,034,553 |
| Use of Fund Balance/ Retained Earnings | \$0 | \$0 |
| Gross Costs | \$13,390,372 | \$14,314,479 |
| General Fund Contributions | \$12,062,608 | \$12,279,926 |
| % Funded by General Fund | 90.1% | 85.8% |
| Total Allocated Positions | 51 | 57 |

Department Services and Programs

The Public Defender provides legal services to indigent persons who are parties to criminal proceedings, certain civil proceedings, and juvenile court proceedings.

The **Adult Criminal Unit** provides legal representation to indigent persons accused of committing a crime or violating conditions of supervision. This Unit provides representation in several specialty courts including Drug Court, Homeless Court, Mental Health Court and Veterans Treatment Court. These courts are run in a collaborative manner, which means the judge, district attorney, public defender, and probation officer work together to assess the needs of the client and develop a treatment plan designed to help the client. This Unit also responds to requests for a “Fresh Start” from previously-convicted successful individuals wishing to “clean their records” to pursue employment, housing, and other important opportunities.

The **Adult Civil Unit** provides legal representation to clients who are the subject of civil commitment proceedings, due to a diagnosed mental disorder or developmental disability. The Public Defender also advocates for those who are the subject of conservatorship proceedings, working to safeguard the due process protections and constitutional rights of these highly vulnerable clients.

The **Juvenile Unit** is responsible for providing zealous representation of children who appear in juvenile court due to allegations that they have broken a law or violated a condition of supervision. Juvenile advocacy includes collaboration with the court,

probation, community-based organizations, and the District Attorney’s Office, to ensure that the needs of these children are met through education, guidance, and treatment consistent with the child’s best interest. The Department also represents indigent parents who face a loss of parental rights in dependency matters and children who have been harmed, or are at risk of being harmed, due to abuse or neglect by caregivers.

The **Administrative Unit** supports and assists all units in all facets of their respective duties.

The **Investigative Unit** supports the attorneys in investigating and preparing cases for negotiation and trial. The investigators and paralegals are critical to the work of the Public Defender. In addition, paralegals prepare hundreds of motions per year to help clients overcome barriers to employment, housing, education, public benefits and civic participation. Beginning in Fiscal Year 2020-2021, two permanent fulltime caseworkers will be incorporated into this unit, as well as a behavioral health clinician. These employees will support attorneys in providing a holistic approach to the representation of their clients, by assessing the criminogenic needs of the clients, creating re-entry plans, and supporting advocacy for alternatives to incarceration and rehabilitative services for clients suffering from substance abuse and mental health disorders.

Indigent Defense When the Department is unable to represent an indigent individual because of a legal conflict of interest, independent counsel must be appointed. For this purpose, the County has

contracted with an Indigent Criminal Assignment Oversight Administrator, who administers the contracts of appointed attorneys. Attorney fees,

expert witness fees, and investigation costs that arise in these cases are paid from the Indigent Defense fund.

Board of Supervisors Priority Area



The Public Defender supports the following Board of Supervisors priority:

| | | |
|----------------------------|--|---|
| Priority | <i>Supporting strong and safe neighborhoods for individuals and families to thrive</i> | |
| Mission Statement | To ensure and promote justice, reduce recidivism, and provide zealous advocacy through client-centered high quality legal representation that protects the liberty and constitutional rights of indigent persons accused of crimes | |
| Two-Year Strategies | Strategies are defined in the Department's two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results | |
| Success Measures | New and opened files per year over the last five fiscal years | Number of expungement requests filed per year for the last five years |
| Two-Year Objectives | <i>Expand</i> the Department's postconviction relief program, enabling County residents to improve their housing and employment opportunities | |
| | <i>Transition</i> from a "paper-heavy" to a "paper-light" office, improving efficiency and reducing cost to the taxpayers | |
| | <i>Develop</i> holistic defense model of representation with the hiring of two caseworkers and embedding of a Behavioral Health and Recover Services Mental Health clinician, to expand sentencing options, facilitate diversion, and enhance rehabilitative success for clients | |
| | <i>Expand</i> the investigation unit to achieve parity with the District Attorney's office and to come into compliance with American Bar Association guidelines and standards, with the addition of administrative support and the hiring of at least three additional special investigators, subject to Board of Supervisors' approval or the procurement of external funding | |
| | <i>Redirect</i> Department resources from representation of indigent litigants in dependency, family court, and child support matters toward murder cases (50+ active) and backlog of other criminal matters resulting from diminished court operations during the COVID-19 pandemic | |

Department Summary

| Public Defender | | | | | | |
|---------------------------------------|------------------------|---------------------------------|----------------------------------|------------------------------------|----------------------------------|----------------------------------|
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D - Column C | Change Column D - Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$643,521 | \$583,644 | \$649,024 | \$1,184,024 | \$535,000 | \$600,380 |
| Charges for Service | \$508,776 | \$744,120 | \$775,366 | \$850,529 | \$75,163 | \$106,409 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$1,152,297 | \$1,327,764 | \$1,424,390 | \$2,034,553 | \$610,163 | \$706,789 |
| Use of Fund Balance/Retained Earnings | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$1,152,297 | \$1,327,764 | \$1,424,390 | \$2,034,553 | \$610,163 | \$706,789 |
| Salaries and Benefits | \$7,828,906 | \$7,810,545 | \$8,082,745 | \$8,847,245 | \$764,500 | \$1,036,700 |
| Services and Supplies | \$3,904,348 | \$4,610,244 | \$4,621,118 | \$4,541,118 | (\$80,000) | (\$69,126) |
| Other Charges | \$571,086 | \$939,883 | \$970,070 | \$895,733 | (\$74,337) | (\$44,150) |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$42,229 | \$29,700 | \$30,383 | \$30,383 | \$0 | \$683 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$12,346,569 | \$13,390,372 | \$13,704,316 | \$14,314,479 | \$610,163 | \$924,107 |
| General Fund Contribution | \$11,194,272 | \$12,062,608 | \$12,279,926 | \$12,279,926 | \$0 | \$217,318 |
| Total Allocated Positions | - | 51 | 51 | 57 | 6 | 6 |

2021-2022 Proposed Budget

The 2021-2022 Spending Plan was based on the use of standard escalators applied to the 2020-2021 Final Budget and includes appropriations of \$13.7 million, funded by \$1.4 million in estimated revenue and \$12.3 million in Net County Cost.

With the recommended adjustments, the 2021-2022 Proposed Budget totals \$14.3 million, funded by \$2 million in estimated revenue, and \$12.3 million in Net County Cost. The recommended adjustments, relative to the Spending Plan, increase appropriations and estimated revenue by \$610,163.

Adjustments to Spending Plan by Legal Budget Unit (LBU)

Public Defender – The following adjustments have been approved in previous Fiscal Year 2020-2021 budget cycles and a Grant Board agenda item: Transfer appropriations of \$80,000 from Indigent Defense budget to the Public Defender budget for the annual cost of Legal Clerk III position, approved in the 2020-2021 Mid-year Financial Report, funded by use of Net County Cost. Increase appropriations and estimated revenue of \$535,000 for positions to support the Indigent Defense Grant Program, approved by a separate Board item on March 2, 2021. Furthermore, increase appropriations and revenue by \$75,163 for a part-time Mental Health Clinician from Behavioral Health and Recovery Services, approved in the 2020-2021 First Quarter Financial Report and funded with Community Corrections Partnership funding.

Indigent Defense – Transfer appropriations of \$80,000 from Indigent Defense to Public Defender budget for the annual cost of a Legal Clerk III position approved in the 2020-2021 Mid-year Financial Report.

Recommendation: It is recommended to increase appropriations and estimated revenue by \$610,163.

Fixed Assets | Vehicles

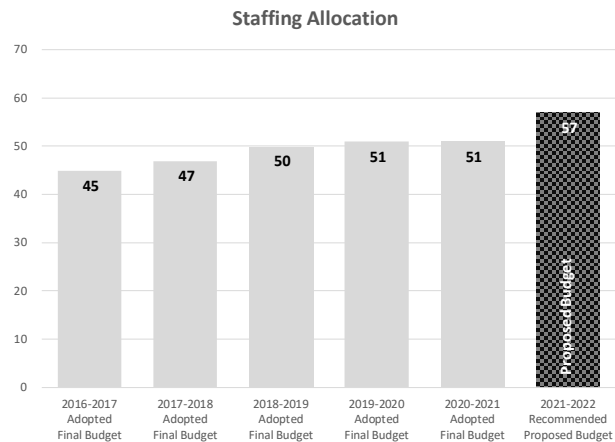
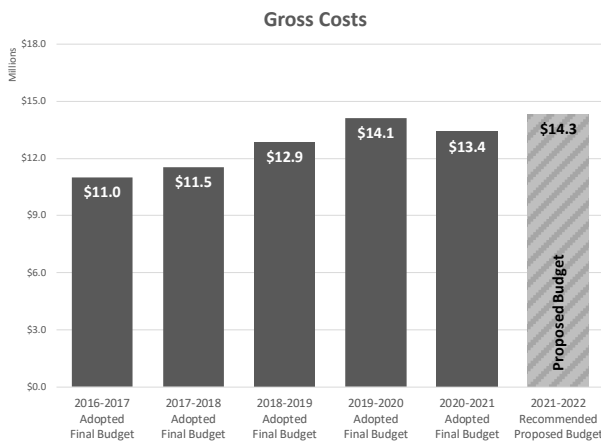
The Public Defender Office has a total fleet of three vehicles; of those, zero meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.

Staffing Allocation

The 2021-2022 Proposed Budget includes a Department staffing allocation of 57, an increase of six over the 2020-2021 Adopted Final Budget allocation. Included in the Fiscal Year 2020-2021 First Quarter Financial report was the addition of one block-budgeted Legal Clerk I/II/III position to support staff with clerical duties and provide quality services to clients and the transfer in of two block-budgeted Social Worker III/IV/V positions from Community Services Agency to support defendants and their families. In addition, on March 2, 2021 (BOS 2021-0069), two block-budgeted Attorney I-V positions and one block-budgeted Special Investigator I/II position were added to reduce the backlog of felony and misdemeanor cases.

The Proposed Budget does not include any additional staffing adjustments.

Five-Year Historical Budget Trends



The recommended Proposed Budget of \$14.3 million represents an increase of \$900,000 or 6.7% from Fiscal Year 2020-2021 Adopted Final Budget.

The recommended Proposed Budget includes a staffing allocation of 57, an increase of six positions or 11.8% compared to 2020-2021 Adopted Final Budget allocation count. The previous five-year average increase in staffing was 6.2%. Staffing has increased in total by 12 positions over the past five years to address the impacts of statutory and decisional law, support the CARE initiative and goals of the Community Corrections Partnership, and augment essential services to criminal defendants.

Key Challenges and Opportunities

Reduced Court Operations and Increasing Workloads - The Department continues to face key challenges with the large number of special circumstances homicide cases and cases involving charges carrying life sentences. These challenges have been amplified significantly with reduced court operations (particularly jury trials) resulting from the COVID-19 pandemic, creating an increasing backlog in workload, as well as attrition and retirement of several senior attorneys and the Chief Investigator over the past year. The Department's attorneys (as well as conflicts-counsel) will continue to require ancillary resources, such as forensic psychological services, expert witness testimony, and mitigation specialists, in order to adequately represent these clients. Services associated with these types of cases are anticipated to be costly and necessary.

Arrest-to-Reentry Process - Over the course of the past year, numerous gaps have been identified in the existing arrest-to-reentry process for justice-involved adolescents and adults in Stanislaus County. This is particularly the case for those suffering from mental disorders, developmental disorders, and co-occurring substance abuse disorders. In the upcoming year, the Department will continue building bridges to close those gaps as the social case worker program develops.

Information Technology - The Department will continue to develop its information technology systems, transitioning from a paper-heavy filing system to a paper-light system. The Department is in the process of identifying the electronic case management system which best suits an ever-developing client-centered and team-based law firm of this size.

Postconviction Relief Program - The Department has expanded and streamlined its postconviction relief program to give more county residents a "Fresh Start" in terms of employment and housing. In light of recent and pending legislation, creating additional avenues for relief, it is anticipated that the scope of this work will continue to expand.

Budgets Contained within the Department

Public Defender (General Fund)

Funds costs of legal representation of indigent defendants.

Indigent Defense (General Fund)

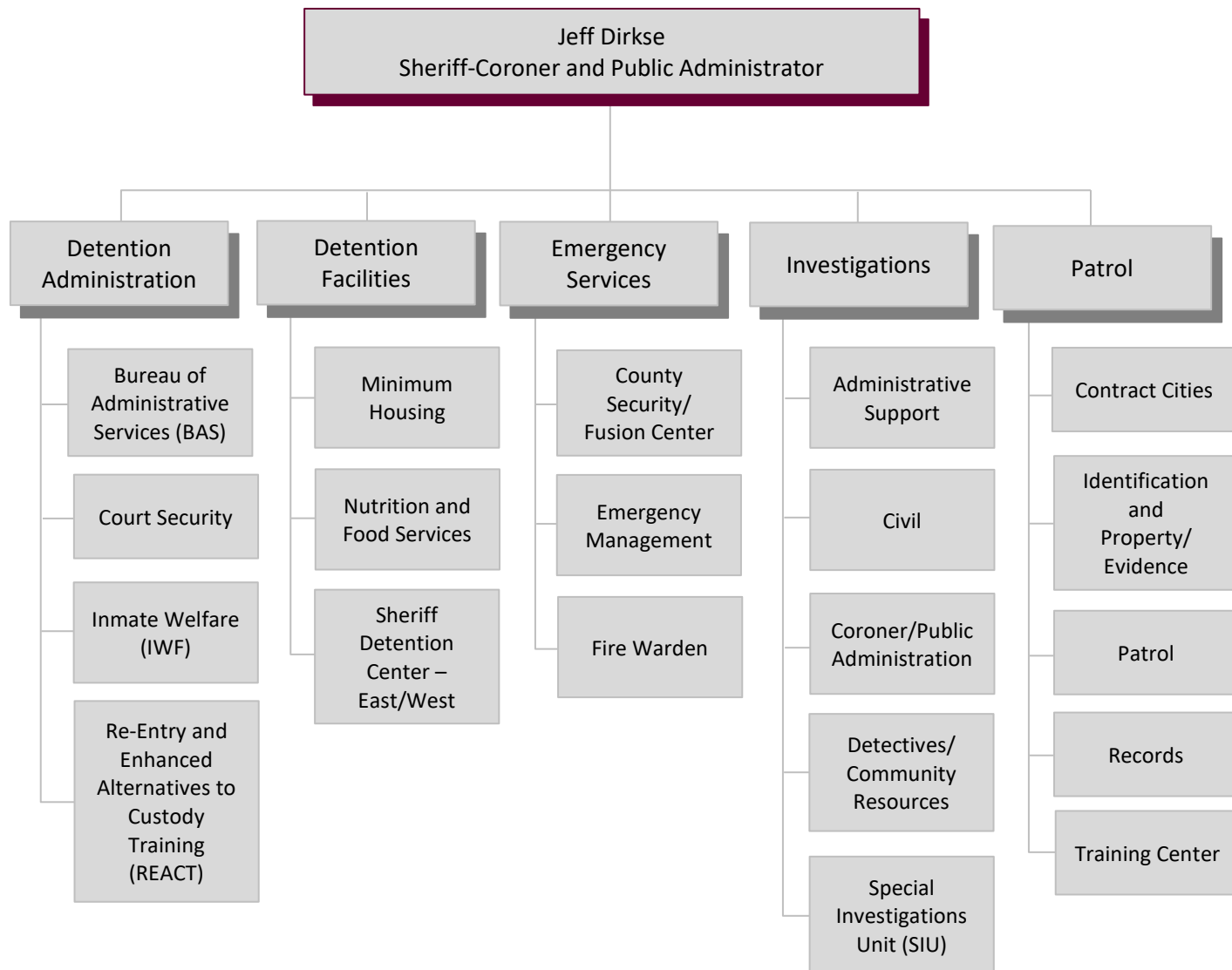
Funds those costs for indigent defense that are not provided by the Public Defender's Office primarily due to conflicts of interest.

Individual schedules for each of these budgets are detailed as follows.

Legal Budget Unit (LBU) Schedules

| Public Defender | | | | | | |
|---------------------------------------|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 0100 0027000 General Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$643,521 | \$583,644 | \$649,024 | \$1,184,024 | \$535,000 | \$600,380 |
| Charges for Service | \$418,776 | \$654,120 | \$685,366 | \$760,529 | \$75,163 | \$106,409 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$1,062,297 | \$1,237,764 | \$1,334,390 | \$1,944,553 | \$610,163 | \$706,789 |
| Use of Fund Balance/Retained Earnings | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$1,062,297 | \$1,237,764 | \$1,334,390 | \$1,944,553 | \$610,163 | \$706,789 |
| Salaries and Benefits | \$7,828,330 | \$7,810,545 | \$8,082,745 | \$8,847,245 | \$764,500 | \$1,036,700 |
| Services and Supplies | \$518,993 | \$472,789 | \$483,663 | \$483,663 | \$0 | \$10,874 |
| Other Charges | \$571,086 | \$939,883 | \$970,070 | \$895,733 | (\$74,337) | (\$44,150) |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$42,229 | \$29,700 | \$30,383 | \$30,383 | \$0 | \$683 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$8,960,638 | \$9,252,917 | \$9,566,861 | \$10,257,024 | \$690,163 | \$1,004,107 |
| General Fund Contribution | \$7,898,341 | \$8,015,153 | \$8,232,471 | \$8,312,471 | \$80,000 | \$297,318 |
| Total Allocated Positions | - | 51 | 51 | 57 | 6 | 6 |

| Public Defender - Indigent Defense | | | | | | |
|---------------------------------------|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 0100 0027500 General Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$90,000 | \$90,000 | \$90,000 | \$90,000 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$90,000 | \$90,000 | \$90,000 | \$90,000 | \$0 | \$0 |
| Use of Fund Balance/Retained Earnings | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$90,000 | \$90,000 | \$90,000 | \$90,000 | \$0 | \$0 |
| Salaries and Benefits | \$576 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Services and Supplies | \$3,385,355 | \$4,137,455 | \$4,137,455 | \$4,057,455 | (\$80,000) | (\$80,000) |
| Other Charges | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$3,385,931 | \$4,137,455 | \$4,137,455 | \$4,057,455 | (\$80,000) | (\$80,000) |
| General Fund Contribution | \$3,295,931 | \$4,047,455 | \$4,047,455 | \$3,967,455 | (\$80,000) | (\$80,000) |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |



250 East Hackett Road, Modesto, CA 95358 Tel: (209) 525-7114
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Sheriff

| | FY 2020-2021 Adopted Final Budget | FY 2021-2022 Recommended Proposed Budget |
|---|--|---|
| Budget Summary: | | |
| Total Revenue | \$48,927,242 | \$49,916,497 |
| Use of Fund Balance/ Retained Earnings | \$7,079,619 | \$5,720,346 |
| Gross Costs | \$172,913,583 | \$170,919,066 |
| General Fund Contributions | \$116,906,722 | \$115,282,223 |
| % Funded by General Fund | 67.6% | 67.4% |
| Total Allocated Positions | 767 | 769 |

Department Services and Programs

The **Detention Administration** Division of the Sheriff’s Office provides administrative support for the Detention Facilities, staff training as well as programming and count management oversight for inmates. The Division recently opened the REACT Center that was funded by Senate Bill 1022 (SB 1022) Project. This facility has 288 transitional jail beds and a programming services center to prepare inmates for re-entry into the community. The opening of REACT has allowed the Sheriff’s Department to close the Men’s Jail and convert it into a Court Holding Facility. The Detention Administration division is also responsible for the Inmate Welfare and Cal ID programs.

The **Detention Facilities** Division of the Sheriff’s Office provides housing for incarcerated adults in Stanislaus County. This housing provides for the care, custody and safe control of incarcerated adults and is provided within the custodial facilities of Sheriff Detention Center – East/West, Minimum Housing Units 1 and 2, and the Re-Entry and Alternatives to Custody Training (REACT) sites. The Detention Division also administers programs for alternatives to incarceration that consist of the Alternative Work Program, Home Detention and Work Furlough. In March of 2017, the Detention Division opened a 552 bed Adult Detention Facility that was funded by the Public Safety and Offender Rehabilitation Service Act, Assembly Bill 900 (AB900). Having all the detention facilities in one location has been a goal of the County since the 1980’s and is a major accomplishment.

The **Emergency Services** Division of the Sheriff’s Office provides emergency management, mutual aid, county security and fire services throughout the County. As the Operational Area Coordinator (OAC) for the County, the OES is responsible for fulfilling local government and Operational Area State mandates identified in the California Code of Regulations, establishing the Standardized Emergency Management System (SEMS). These responsibilities include maintaining a functional Emergency Operations Center (EOC) for the Operational Area (OA), the coordination of emergency activities that exceed the day-to-day level, and the coordination of mutual aid requests as well as communication between local government and the State. The Fire Warden acts as the Fire and Rescue Operational Area Coordinator (OAC) for Stanislaus County. As the OAC, the Fire Warden is responsible for the planning, coordination, and deployment of fire mutual aid resources. The Fire Warden is also the liaison between local fire agencies and the County; provides staff aid to fire districts with financial issues including development impacts, revenue projections, budget analysis, fees and assessments, and represents County Fire agencies on various local and State committees and workgroups. The County Security Program provides direct support for potential threats to County operations which could impact the safety and security of County staff and customers. This includes staff training and the assessment of County facilities, security-related incident management, and cybersecurity.

The **Investigations** Division of the Sheriff’s Office provides for the management, policy direction and oversight of all functions of the Sheriff’s Department. It is also responsible for the records management of the department and timely and accurate civil services to the Citizens of Stanislaus County. The Sheriff’s Department also provides security to the Superior Court of Stanislaus County. The Investigations Division also includes the Vehicle Theft Unit (StanCatt), California Multi-jurisdictional Methamphetamine Enforcement Taskforce (Cal-MMET), Special Investigations Unit (SIU), Civil Process Fees and Justice Assistance Grant (JAG)

which budgets fall under this division and support the functions contained therein.

The **Patrol** Division of the Sheriff’s Office provides law enforcement services in the unincorporated areas of Stanislaus County, including but not limited to the communities of Denair, Del Rio, Empire, Keyes, Knights Ferry and Salida. This division also provides contracted law enforcement services for the cities of Riverbank, Patterson, Waterford and Hughson. There are also many specialty units that are included as part of the Patrol budget as well as Records, Property and Evidence, Identification Unit, Training Center and the Drivers Training (EVOC) budget.

Board of Supervisors Priority Area



The Sheriff supports the following Board of Supervisors priority:

| | | |
|----------------------------|--|-----------------------------|
| Priority | <i>Supporting strong and safe neighborhoods for individuals and families to thrive</i> | |
| Mission Statement | Protecting our communities by building trust, reducing crime, and promoting safety through enforcement, prevention and education | |
| Two-Year Strategies | Strategies are defined in the Department's two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results | |
| Success Measures | Deputy Sheriff Staffing and Response Time | Average Length of Jail Stay |
| Two-Year Objectives | Complete the Needs Assessment and Master Plan for activation of Phase III of the Adult Detention Expansion Facility and Phase II of the REACT Facility | |
| | Negotiate a new Court Security agreement with the Stanislaus County Superior Court to align expenditures with revenue while still ensuring public safety | |
| | Complete the Technology Innovation and Implementation Plan for upgrades for detention, patrol, records, criminal investigations and fire prevention services | |

Department Summary

| Sheriff | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D - Column C | Change Column D - Column B |
|---------------------------------------|------------------------|---------------------------------|----------------------------------|------------------------------------|----------------------------------|----------------------------------|
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$1,710,365 | \$1,600,000 | \$1,600,000 | \$1,700,000 | \$100,000 | \$100,000 |
| Licenses, Permits, Franchises | \$284,133 | \$296,275 | \$296,275 | \$296,275 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$36,986 | \$34,778 | \$35,729 | \$35,729 | \$0 | \$951 |
| Revenue from use of Assets | \$190,665 | \$36,421 | \$36,477 | \$36,477 | \$0 | \$56 |
| Intergovernmental Revenue | \$27,575,699 | \$13,561,943 | \$11,367,353 | \$13,770,667 | \$2,403,314 | \$208,724 |
| Charges for Service | \$29,614,798 | \$31,265,370 | \$31,702,332 | \$32,122,736 | \$420,404 | \$857,366 |
| Miscellaneous Revenue | \$2,555,026 | \$1,952,455 | \$1,954,613 | \$1,954,613 | \$0 | \$2,158 |
| Other Financing Sources | \$286,529 | \$180,000 | \$0 | \$0 | \$0 | (\$180,000) |
| Total Revenue | \$62,254,201 | \$48,927,242 | \$46,992,779 | \$49,916,497 | \$2,923,718 | \$989,255 |
| Use of Fund Balance/Retained Earnings | (\$6,006,167) | \$7,079,619 | \$923,174 | \$5,720,346 | \$4,797,172 | (\$1,359,273) |
| Total Funding Sources | \$56,248,034 | \$56,006,861 | \$47,915,953 | \$55,636,843 | \$7,720,890 | (\$370,018) |
| Salaries and Benefits | \$109,909,876 | \$108,176,210 | \$111,135,120 | \$113,496,128 | \$2,361,008 | \$5,319,918 |
| Services and Supplies | \$35,969,592 | \$39,570,939 | \$37,613,569 | \$41,184,437 | \$3,570,868 | \$1,613,498 |
| Other Charges | \$10,935,326 | \$12,343,709 | \$12,507,099 | \$12,932,099 | \$425,000 | \$588,390 |
| Fixed Assets | | | | | | |
| Buildings & Improvements | \$387,361 | \$2,511,600 | \$0 | \$0 | \$0 | (\$2,511,600) |
| Equipment | \$9,442,603 | \$10,148,276 | \$0 | \$3,318,714 | \$3,318,714 | (\$6,829,562) |
| Other Financing Uses | \$3,053,200 | \$180,000 | \$0 | \$0 | \$0 | (\$180,000) |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | (\$545,753) | (\$17,151) | (\$12,312) | (\$12,312) | \$0 | \$4,839 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$169,152,205 | \$172,913,583 | \$161,243,476 | \$170,919,066 | \$9,675,590 | (\$1,994,517) |
| General Fund Contribution | \$112,904,171 | \$116,906,722 | \$113,327,523 | \$115,282,223 | \$1,954,700 | (\$1,624,499) |
| Total Allocated Positions | - | 767 | 767 | 769 | 2 | 2 |

2021-2022 Proposed Budget

The 2021-2022 Spending Plan was based on the use of standard escalators applied to the 2020-2021 Final Budget and includes appropriations of \$161.2 million, funded by \$47 million in estimated revenue, \$923,174 in department fund balance/retained earnings, and \$113.3 million in Net County Cost.

With the recommended adjustments, the 2021-2022 Proposed Budget totals \$170.9 million, funded by \$49.9 million in estimated revenue, \$5.7 million in department fund balance/retained earnings and \$115.3 million in Net County Cost. The recommended adjustments, relative to the Spending Plan, increase appropriations by \$9.7 million with a \$2.9 million increase in estimated revenue, resulting in a \$4.8 million increase in the use of department fund balance/retained earnings and a \$2 million increase in Net County Cost. Based on the use of fund balance identified in the 2020-2021 Midyear analysis; the Department anticipates there will be \$5.7 million in available fund balance/retained earnings on July 1, 2021.

Adjustments to Spending Plan by Legal Budget Unit (LBU)

CAL ID Program – Replacement of a vehicle based on age/mileage requirements, used for transportation of equipment related to LiveScan maintenance and repairs for all Law Enforcement agencies, requiring an increase to Fixed Asset appropriations funded by the use of \$40,000 from fund balance. In addition, a technical adjustment to decrease appropriations in Salaries and Benefits by \$16,905 to align with Salary Projector estimates for Fiscal Year 2021-2022.

Contract Cities – Technical adjustment to increase appropriations and estimated revenue by \$365,837 to align with the salary projector estimates for Fiscal Year 2021-2022. Increase appropriations and estimated revenue for an increase in estimated dispatch costs of \$44,567, and \$10,000 for replacement equipment needed for the Waterford Sheriff deputies.

County Fire Service Fund – Increase appropriations by \$250,000 to support Modesto Fire Department’s Level I HazMat Response Team, funded by an increase in estimated revenue of \$59,936 from the Less than County-Wide Fire Tax (LTCW), and use of \$190,064 from fund balance. In addition, a technical increase in appropriations and estimated LTCW revenue by \$40,064 to align with Salary Projector estimates for Fiscal Year 2021-2022.

Court Security – Increase appropriations by \$1,806,346 due to an increase in court salaries, funded by an increase of \$975,570 in Realignment revenue from the State budget and use of \$830,776 in fund balance. The Spending Plan was created based on an artificially low Fiscal Year 2020-2021 base that anticipated a significant loss of realignment revenue due to the projected impacts on Statewide sales tax. Since that time the revenue has demonstrated a much-improved position than was originally projected and is sufficient to fund a fully staffed budget level.

Detention – Increase in appropriations in Fixed Assets for the replacement of three vehicles meeting Fleet replacement requirements, used for transportation of inmates, requiring a general fund contribution of \$220,000.

Office of Emergency Services (OES) Fire Warden – Technical adjustment to increase appropriations and estimated revenue by \$40,000 to establish the remaining budget for the Fiscal Year 2020 Emergency Management Performance Grant Program COVID-19 Supplemental Award.

OES Grants – Technical adjustments for the following grant items:

- Establish the remaining budget for Fiscal Year 2020-2021 Community Power Resiliency funding from Cal-OES with an increase in appropriations of \$247,098 and use of fund balance, as previously approved by the Board of Supervisors on November 10, 2020.
- Establish the remaining budget for the 2019 Pre-Disaster Mitigation Grant with an increase in appropriations and estimated revenue of \$295,000, as previously approved by the Board on November 24, 2020.
- Establish the remaining budget for the AB109 Emergency Communications and Equipment Infrastructure Grant with an increase to appropriations of \$3,331,139, which includes Fixed Assets of \$1,074,979, funded with \$3,331,139 use of fund balance, as previously approved by the Board on November 26, 2019.

OES Homeland Security Grants – Technical adjustment to establish the remaining budget for the 2019 Homeland Security Grant and the addition of the 2020 Homeland Security Grant. Increase estimated revenue and appropriations by \$1,021,094, as previously approved by the Board on May 12, 2020.

OES Water Resources Grant – Technical adjustment to establish the remaining budget for the Flood Emergency Response Grant with an increase to appropriations and estimated revenue of \$71,650, as previously approved by the Board on August 2, 2016.

Operations – Replacement of 23 public safety vehicles based on age/mileage requirements with an increase in appropriations of \$1,415,450, funded by Net County Cost. Add five new patrol vehicles used to conduct law enforcement services with an increase in appropriations of \$319,250, funded by use of Net County Cost. In the past few years, the Sheriff’s Office increased staffing and patrol hours, however patrol vehicles have not been cycled out aggressively enough. Historically, the threshold is 100,000 miles before a patrol vehicle is cycled out. This has unofficially been pushed to 130,000 miles until replacements can be procured.

Vehicle Theft Unit – Increase appropriations and use of fund balance by \$175,000 to cover the costs of the District Attorney position assigned to Stanislaus County Auto Theft Taskforce (StanCatt) that was not included in the 2021-2022 Spending Plan.

Recommendation: It is recommended to increase appropriations by \$9.7 million, with a \$2.9 million increase in estimated revenue, \$4.8 million increase in department fund balance/retained earnings and a \$2 million increase in Net County Cost.

Fixed Assets | Vehicles

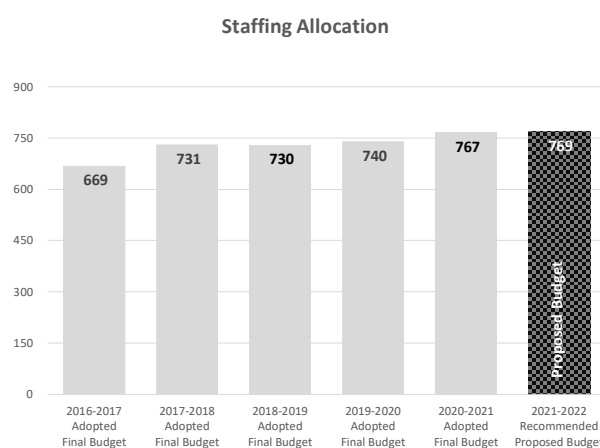
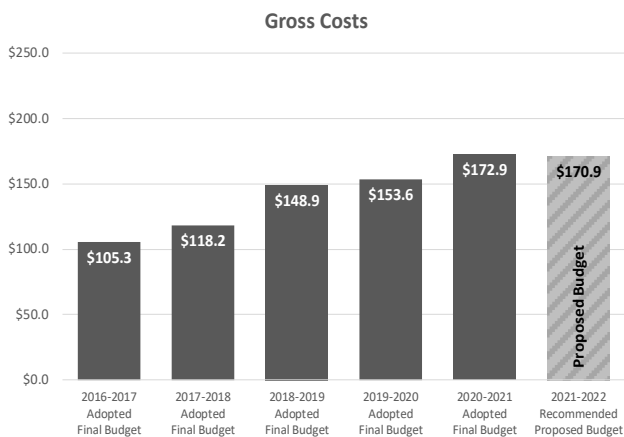
The Department has a total fleet of 507 vehicles; of those, 27 meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy. It is also recommended to add five new patrol vehicles to the Sheriff’s fleet, resulting in a new total of 512.

Staffing Allocation

The 2021-2022 Proposed Budget includes a Department staffing allocation of 769, an increase of two over the 2020-2021 Adopted Final Budget allocation. Included in the Fiscal Year 2020-2021 First Quarter Financial report was the addition of one Community Services Officer position to support the Anti-Tobacco and Electronic Nicotine to Minors’ program. In addition, one Data Scientist position was added in the 2020-2021 Adopted Midyear Financial Report to be used for Countywide data analysis and dashboarding, along with future data mining needs.

Staffing Recommendation: It is recommended to reclassify upward one Confidential Assistant III to Confidential Assistant IV to align departmental needs, along with current and anticipated job duties of the position, with the appropriate classification.

Five-Year Historical Trends



The recommended Proposed Budget of \$170.9 million represents a decrease of \$2 million, or 1% compared to Fiscal Year 2020-2021 Adopted Final Budget.

The recommended Proposed Budget includes a staffing allocation of 769, an increase of two positions compared to the 2020-2021 Adopted Final Budget. The previous five-year average increase in staffing was 4%. Staffing has increased in total by 100 over the past five years primarily due to AB 900 Public Safety Center Expansion Projects, enforcement activities of illegal cannabis operations, and transfer in of the Office of Emergency Services/Fire Warden.

Key Challenges and Opportunities

Trial Court Security Funding/Agreement - Trial Court Security funding through 2011 Public Safety Realignment is not sufficient to cover the minimum service level, which includes 43 positions, identified in the Court Security Services Agreement between the Stanislaus County Superior Court (Superior Court) and the County. While Trial Court Security Account (TCSA) funds have seen modest year over year growth, they have not kept pace with expenditure growth. The current agreement expired in 2014 and despite negotiations has not been successfully updated. Until a new agreement is in place, the Department will continue to work with the Superior Court to minimize costs while still providing safe working conditions. A new agreement will need to be settled before the new courthouse is opened due to the additional courtrooms the Superior Court will gain.

Shooting Range - Currently, the Sheriff, Probation and District Attorney's Office rely upon the Modesto Police Department (MPD) range for both regular personnel training as well as the POST Academy class. The use of MPD's range, located at the West Main Avenue facility near Patterson, continues to pose several scheduling issues regarding the delivery of mandated training. MPD has priority for use of the range and at certain times, County Public Safety agencies training can be canceled in lieu of MPD's training needs. The Department will continue to work with the Chief Executive Office and the General Services Agency - Capital Projects Team to develop a plan for Board of Supervisors' consideration to construct a firearm's training facility to be operated by the Sheriff's Department.

Zero Bail and the Uncertainty of Detention Facilities - The COVID-19 Pandemic State of Emergency Declaration has greatly impacted both county jails and the State prison system, as everyone works to limit the spread of the virus within institutions. Consequently, local county jails have been greatly impacted both in terms of how they are presently operated and creating uncertainty for jail operations in the future. On April 13, 2020, the Judicial Council of California implemented a statewide court order, referred to as Emergency Zero Bail, that provided bail relief to misdemeanor and low-level felony detainees to keep them out of jails, thereby bringing down the spread of COVID-19 within the jails. The order expired on June 20, 2020, though individual County Superior Courts had discretion to institute their own local orders for emergency zero bails. The Stanislaus County Superior Court was one of the counties who elected to modify and continue the practice of emergency zero bail, which remains in effect today. The impact of the emergency zero bail order immediately effected the local inmate population. To date, approximately 5,474 bookings have been released from custody or cited out, with a future court date set at time of booking.

California Department of Corrections and Rehabilitation - The California Department of Corrections and Rehabilitation (CDCR) has also been forced to modify their operating procedures, which also immediately impacted the county jails by suspending new intakes from the jails into the prison system in 2020 due to COVID-19. Although the receiving of intakes has resumed in a modified capacity, Stanislaus County has 67 offenders who have been sentenced to CDCR but remain in custody as they await transfer to CDCR. Secondly, CDCR has released approximately 22,000 prison inmates back to the communities early and made their supervision the responsibility of State Parole and local Probation Departments. Given the current recidivism rates for prison inmates, it is expected many of these individuals will re-offend and enter the county jail system but not return to prison. To date, approximately 712 inmates have been released early from CDCR and returned to Stanislaus County. Of these, 248 have reoffended and returned to custody on a new criminal offense.

Phase III Funding - As a result of the policy decisions cited above, there remains several areas of uncertainty as it pertains to the inmate count and how jail facilities are operated. These factors ultimately influenced the decision not to request Phase III funding at this time. Once this pandemic, and the many operating procedures put in place

to combat the virus, comes to an end, the Department will be better equipped to reevaluate staffing and jail operations to determine the need for Phase III staffing.

Budgets Contained within the Department

Administration (General Fund)

Funds the Department's Administrative Division which provides management, policy direction and oversight of all department functions.

Adult Detention Expansion (General Fund)

Funds the 552-bed Adult Detention facility funded by Assembly Bill 900.

CAL ID Program (Special Revenue Fund)

Funds the California Identification Program which is a Statewide fingerprint identification system that is monitored by the Department of Justice.

CAL-MMET (Special Revenue Fund)

Funds the California Multi-Jurisdictional Methamphetamine Enforcement Taskforce. This funding is received through 2011 Public Safety realignment in the Enhancing Law Enforcement Activities Subaccount.

Civil Process Fee (Special Revenue Fund)

Funds allowable expenses of the Sheriff's Civil division which provides timely and accurate civil process service to the citizens of Stanislaus County.

Contract Cities (General Fund)

Funds the contracted law enforcement services for the cities of Riverbank, Patterson, Waterford and Hughson.

County Fire Service Fund (Special Revenue Fund)

Funds fire protection services in support of the cities and fire agencies in jurisdictions contributing to the less than Countywide Fire Tax and as recommended by the Regional Fire Authority (Fire Authority) based on the annual Business Plan and approved by the Stanislaus County Board of Supervisors. The primary revenue source supporting these services is the Less Than Countywide Fire Tax (LTCW).

Court Security (Special Revenue Fund)

Funds security that is provided to the Superior Court of Stanislaus County as required by State Assembly Bill 118 which requires the County treasurer to create a County Local Revenue fund. A General Fund Contribution is required to support all county charges for county administrative support and allocated service charges for technology, risk management and fleet costs.

Detention (General Fund)

Funds the Detention Division which provides housing for incarcerated adults in Stanislaus County.

Driver Training Program (Special Revenue Fund)

Funds the Stanislaus County Sheriff's Department Emergency Vehicle Operations Center (EVOC) formal driver's training program.

Federal Asset Forfeiture (Special Revenue Fund)

Funds collected through asset seizure by the Department are used to pay for expenses in support of the Department.

Jail Commissary/Inmate Welfare (Enterprise Fund)

Funds the Jail Commissary/Inmate Welfare Fund established under Penal Code Section 4025. Funds can be used only for the benefit, education or welfare of inmates.

Justice Assistance Grant (Special Revenue Fund)

Edward Byrne Justice Assistance Grant administered by the Department of Justice (DOJ). This is a joint grant between the Sheriff's Department, Probation Department and the City of Modesto.

OES/Fire Warden (General Fund)

Funds emergency management services, fire and rescue mutual aid responsibilities, law enforcement mutual aid, and County security support.

OES Grants (Special Revenue Fund)

Includes funds from the State for Fire Communications and Public Safety Power Shutoff Resiliency.

OES Homeland Security Grants (Special Revenue Fund)

Supports the Stanislaus County Office of Emergency Services Homeland Security Grant Program (HLSG), which is a series of regional multi-year reimbursement grants funded by the Federal Department of Homeland Security and administered by the California Governor’s Office of Emergency Services (CalOES).

OES Water Resources Grants (Special Revenue Fund)

Grant funds awarded in 2016 for the development of a county flood emergency plan.

Operations (General Fund)

Funds the division which provides law enforcement services in the unincorporated areas of Stanislaus County, including the communities of Denair, Del Rio, Empire, Keyes, Knights Ferry and Salida.

SDEA Federal Asset Forfeiture (Special Revenue Fund)

Funds collected through asset seizure by the Department’s Special Investigations Unit are used to pay for expenses in support of the unit’s investigative work.

Vehicle Theft Unit (Special Revenue Fund)

Funds the Vehicle Theft Unit that targets all vehicle-related cases including carjacking, attempted murders, murders and kidnappings during an auto theft.

Individual schedules for each of these budgets are detailed as follows.

Legal Budget Unit (LBU) Schedules

| Sheriff - Administration | | | | | | |
|---------------------------------------|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 0100 0028100 General Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$276,037 | \$296,275 | \$296,275 | \$296,275 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$2,385 | \$3,075 | \$3,075 | \$3,075 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$86,306 | \$200,000 | \$0 | \$0 | \$0 | (\$200,000) |
| Charges for Service | \$327,222 | \$384,847 | \$387,565 | \$387,565 | \$0 | \$2,718 |
| Miscellaneous Revenue | \$36,474 | \$27,437 | \$28,261 | \$28,261 | \$0 | \$824 |
| Other Financing Sources | \$168,000 | \$180,000 | \$0 | \$0 | \$0 | (\$180,000) |
| Total Revenue | \$896,424 | \$1,091,634 | \$715,176 | \$715,176 | \$0 | (\$376,458) |
| Use of Fund Balance/Retained Earnings | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$896,424 | \$1,091,634 | \$715,176 | \$715,176 | \$0 | (\$376,458) |
| Salaries and Benefits | \$9,823,677 | \$9,717,868 | \$10,092,849 | \$10,092,849 | \$0 | \$374,981 |
| Services and Supplies | \$1,387,218 | \$1,657,288 | \$1,401,804 | \$1,401,804 | \$0 | (\$255,484) |
| Other Charges | \$925,838 | \$1,110,127 | \$1,168,889 | \$1,168,889 | \$0 | \$58,762 |
| Fixed Assets | | | | | | |
| Buildings & Improvements | \$181,673 | \$627,500 | \$0 | \$0 | \$0 | (\$627,500) |
| Equipment | \$592,224 | \$180,000 | \$0 | \$0 | \$0 | (\$180,000) |
| Other Financing Uses | \$860,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | (\$19,950) | (\$30,800) | (\$30,800) | (\$30,800) | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$13,750,680 | \$13,261,983 | \$12,632,742 | \$12,632,742 | \$0 | (\$629,241) |
| General Fund Contribution | \$12,854,256 | \$12,170,349 | \$11,917,566 | \$11,917,566 | \$0 | (\$252,783) |
| Total Allocated Positions | - | 85 | 85 | 85 | 0 | 0 |

| Sheriff - Adult Detention Expansion | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 0100 0028400 General Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$2,111,950 | \$1,854,233 | \$1,854,233 | \$1,854,233 | \$0 | \$0 |
| Charges for Service | \$4,434,894 | \$4,537,829 | \$4,506,589 | \$4,506,589 | \$0 | (\$31,240) |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$6,546,844 | \$6,392,062 | \$6,360,822 | \$6,360,822 | \$0 | (\$31,240) |
| Use of Fund Balance/Retained Earnings | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$6,546,844 | \$6,392,062 | \$6,360,822 | \$6,360,822 | \$0 | (\$31,240) |
| Salaries and Benefits | \$12,119,242 | \$11,029,261 | \$11,224,591 | \$11,224,591 | \$0 | \$195,330 |
| Services and Supplies | \$6,318,569 | \$6,807,340 | \$6,963,907 | \$6,963,907 | \$0 | \$156,567 |
| Other Charges | \$836,963 | \$955,718 | \$1,016,275 | \$1,016,275 | \$0 | \$60,557 |
| Fixed Assets | | | | | | |
| Equipment | \$0 | \$650,000 | \$0 | \$0 | \$0 | (\$650,000) |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$19,274,774 | \$19,442,319 | \$19,204,773 | \$19,204,773 | \$0 | (\$237,546) |
| General Fund Contribution | \$12,727,930 | \$13,050,257 | \$12,843,951 | \$12,843,951 | \$0 | (\$206,306) |
| Total Allocated Positions | - | 80 | 80 | 80 | 0 | 0 |

| Sheriff - CAL ID Program | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1703 0028600 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$20,133 | \$16,421 | \$16,477 | \$16,477 | \$0 | \$56 |
| Intergovernmental Revenue | \$500,508 | \$502,204 | \$513,755 | \$513,755 | \$0 | \$11,551 |
| Charges for Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$520,641 | \$518,625 | \$530,232 | \$530,232 | \$0 | \$11,607 |
| Use of Fund Balance/Retained Earnings | \$10,203 | \$149,743 | \$115,550 | \$138,645 | \$23,095 | (\$11,098) |
| Total Funding Sources | \$530,844 | \$668,368 | \$645,782 | \$668,877 | \$23,095 | \$509 |
| Salaries and Benefits | \$101,141 | \$178,107 | \$183,497 | \$166,592 | (\$16,905) | (\$11,515) |
| Services and Supplies | \$422,847 | \$436,767 | \$448,481 | \$448,481 | \$0 | \$11,714 |
| Other Charges | \$6,856 | \$12,994 | \$13,804 | \$13,804 | \$0 | \$810 |
| Fixed Assets | | | | | | |
| Equipment | \$0 | \$40,500 | \$0 | \$40,000 | \$40,000 | (\$500) |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$530,844 | \$668,368 | \$645,782 | \$668,877 | \$23,095 | \$509 |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 2 | 2 | 2 | 0 | 0 |

| Sheriff - CAL-MMET | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1780 0028889 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$3,672 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$705,490 | \$705,490 | \$705,490 | \$705,490 | \$0 | \$0 |
| Charges for Service | \$24,349 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$733,511 | \$705,490 | \$705,490 | \$705,490 | \$0 | \$0 |
| Use of Fund Balance/Retained Earnings | (\$49,720) | \$113,530 | \$140,452 | \$140,452 | \$0 | \$26,922 |
| Total Funding Sources | \$683,791 | \$819,020 | \$845,942 | \$845,942 | \$0 | \$26,922 |
| Salaries and Benefits | \$439,714 | \$583,784 | \$602,828 | \$602,828 | \$0 | \$19,044 |
| Services and Supplies | \$73,234 | \$28,600 | \$29,257 | \$29,257 | \$0 | \$657 |
| Other Charges | \$170,843 | \$206,636 | \$213,857 | \$213,857 | \$0 | \$7,221 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$683,791 | \$819,020 | \$845,942 | \$845,942 | \$0 | \$26,922 |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 4 | 4 | 4 | 0 | 0 |

| Sheriff - Civil Process Fee | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1768 0028840 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$181,348 | \$184,314 | \$184,314 | \$184,314 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$181,348 | \$184,314 | \$184,314 | \$184,314 | \$0 | \$0 |
| Use of Fund Balance/Retained Earnings | \$78,006 | \$126,489 | (\$50,449) | (\$50,449) | \$0 | (\$176,938) |
| Total Funding Sources | \$259,354 | \$310,803 | \$133,865 | \$133,865 | \$0 | (\$176,938) |
| Salaries and Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Services and Supplies | \$91,015 | \$130,368 | \$133,366 | \$133,366 | \$0 | \$2,998 |
| Other Charges | \$339 | \$435 | \$499 | \$499 | \$0 | \$64 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$168,000 | \$180,000 | \$0 | \$0 | \$0 | (\$180,000) |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$259,354 | \$310,803 | \$133,865 | \$133,865 | \$0 | (\$176,938) |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |

| Sheriff - Contract Cities | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 0100 0028239 General Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$15 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$12,105,080 | \$13,226,392 | \$13,623,297 | \$14,043,701 | \$420,404 | \$817,309 |
| Miscellaneous Revenue | \$200 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$12,105,295 | \$13,226,392 | \$13,623,297 | \$14,043,701 | \$420,404 | \$817,309 |
| Use of Fund Balance/Retained Earnings | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$12,105,295 | \$13,226,392 | \$13,623,297 | \$14,043,701 | \$420,404 | \$817,309 |
| Salaries and Benefits | \$10,698,647 | \$10,987,187 | \$11,315,992 | \$11,681,829 | \$365,837 | \$694,642 |
| Services and Supplies | \$1,137,086 | \$1,273,449 | \$1,292,519 | \$1,347,086 | \$54,567 | \$73,637 |
| Other Charges | \$761,740 | \$323,072 | \$352,822 | \$352,822 | \$0 | \$29,750 |
| Fixed Assets | | | | | | |
| Equipment | \$49,900 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$132,881 | \$642,684 | \$661,964 | \$661,964 | \$0 | \$19,280 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$12,780,254 | \$13,226,392 | \$13,623,297 | \$14,043,701 | \$420,404 | \$817,309 |
| General Fund Contribution | \$674,959 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 71 | 71 | 71 | 0 | 0 |

| Sheriff - County Fire Service Fund | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1725 0017100 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$1,710,365 | \$1,600,000 | \$1,600,000 | \$1,700,000 | \$100,000 | \$100,000 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$134,430 | \$15,000 | \$15,000 | \$15,000 | \$0 | \$0 |
| Charges for Service | \$207,437 | \$188,000 | \$188,000 | \$188,000 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$2,052,232 | \$1,803,000 | \$1,803,000 | \$1,903,000 | \$100,000 | \$100,000 |
| Use of Fund Balance/Retained Earnings | (\$332,937) | (\$49,397) | \$4,872 | \$194,936 | \$190,064 | \$244,333 |
| Total Funding Sources | \$1,719,295 | \$1,753,603 | \$1,807,872 | \$2,097,936 | \$290,064 | \$344,333 |
| Salaries and Benefits | \$1,076,606 | \$1,126,464 | \$1,159,937 | \$1,200,001 | \$40,064 | \$73,537 |
| Services and Supplies | \$546,070 | \$670,500 | \$685,928 | \$685,928 | \$0 | \$15,428 |
| Other Charges | \$163,812 | \$169,627 | \$174,995 | \$424,995 | \$250,000 | \$255,368 |
| Fixed Assets | | | | | | |
| Equipment | \$145,795 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$1,932,283 | \$1,966,591 | \$2,020,860 | \$2,310,924 | \$290,064 | \$344,333 |
| General Fund Contribution | \$212,988 | \$212,988 | \$212,988 | \$212,988 | \$0 | \$0 |
| Total Allocated Positions | - | 9 | 9 | 9 | 0 | 0 |

| Sheriff - Court Security | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 176C 0028370 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$5,226,766 | \$4,838,786 | \$4,474,230 | \$5,449,800 | \$975,570 | \$611,014 |
| Charges for Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$5,226,766 | \$4,838,786 | \$4,474,230 | \$5,449,800 | \$975,570 | \$611,014 |
| Use of Fund Balance/Retained Earnings | \$369,692 | \$0 | \$0 | \$830,776 | \$830,776 | \$830,776 |
| Total Funding Sources | \$5,596,458 | \$4,838,786 | \$4,474,230 | \$6,280,576 | \$1,806,346 | \$1,441,790 |
| Salaries and Benefits | \$5,572,691 | \$4,817,388 | \$4,452,564 | \$6,258,910 | \$1,806,346 | \$1,441,522 |
| Services and Supplies | \$23,767 | \$21,179 | \$21,666 | \$21,666 | \$0 | \$487 |
| Other Charges | \$260,175 | \$279,346 | \$299,356 | \$299,356 | \$0 | \$20,010 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$5,856,633 | \$5,117,913 | \$4,773,586 | \$6,579,932 | \$1,806,346 | \$1,462,019 |
| General Fund Contribution | \$260,175 | \$279,127 | \$299,356 | \$299,356 | \$0 | \$20,229 |
| Total Allocated Positions | - | 39 | 39 | 39 | 0 | 0 |

| Sheriff - Detention | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 0100 0028300 General Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$2,356,881 | \$1,323,875 | \$1,403,600 | \$1,403,600 | \$0 | \$79,725 |
| Charges for Service | \$9,386,022 | \$9,508,818 | \$9,521,187 | \$9,521,187 | \$0 | \$12,369 |
| Miscellaneous Revenue | \$60,981 | \$63,500 | \$64,834 | \$64,834 | \$0 | \$1,334 |
| Other Financing Sources | \$18,612 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$11,822,496 | \$10,896,193 | \$10,989,621 | \$10,989,621 | \$0 | \$93,428 |
| Use of Fund Balance/Retained Earnings | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$11,822,496 | \$10,896,193 | \$10,989,621 | \$10,989,621 | \$0 | \$93,428 |
| Salaries and Benefits | \$37,106,851 | \$37,171,252 | \$38,547,856 | \$38,547,856 | \$0 | \$1,376,604 |
| Services and Supplies | \$15,245,050 | \$16,311,469 | \$16,072,833 | \$16,072,833 | \$0 | (\$238,636) |
| Other Charges | \$4,290,369 | \$4,990,129 | \$5,329,375 | \$5,329,375 | \$0 | \$339,246 |
| Fixed Assets | | | | | | |
| Buildings & Improvements | \$205,688 | \$1,584,100 | \$0 | \$0 | \$0 | (\$1,584,100) |
| Equipment | \$357,425 | \$230,000 | \$0 | \$220,000 | \$220,000 | (\$10,000) |
| Other Financing Uses | \$1,705,200 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | (\$314) | \$2,900 | \$3,000 | \$3,000 | \$0 | \$100 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$58,910,269 | \$60,289,850 | \$59,953,064 | \$60,173,064 | \$220,000 | (\$116,786) |
| General Fund Contribution | \$47,087,773 | \$49,393,657 | \$48,963,443 | \$49,183,443 | \$220,000 | (\$210,214) |
| Total Allocated Positions | - | 279 | 279 | 279 | 0 | 0 |

| Sheriff - Driver Training Program | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1769 0028870 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$234,921 | \$192,000 | \$192,000 | \$192,000 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$234,921 | \$192,000 | \$192,000 | \$192,000 | \$0 | \$0 |
| Use of Fund Balance/Retained Earnings | (\$55,447) | (\$14,715) | (\$9,050) | (\$9,050) | \$0 | \$5,665 |
| Total Funding Sources | \$179,474 | \$177,285 | \$182,950 | \$182,950 | \$0 | \$5,665 |
| Salaries and Benefits | \$102,689 | \$113,395 | \$116,797 | \$116,797 | \$0 | \$3,402 |
| Services and Supplies | \$8,013 | \$10,600 | \$10,846 | \$10,846 | \$0 | \$246 |
| Other Charges | \$68,772 | \$53,290 | \$55,307 | \$55,307 | \$0 | \$2,017 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$179,474 | \$177,285 | \$182,950 | \$182,950 | \$0 | \$5,665 |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |

| Sheriff - Federal Asset Forfeiture | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 176Q 0028383 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$15,477 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$15,477 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Use of Fund Balance/Retained Earnings | \$172,780 | \$23,000 | \$0 | \$0 | \$0 | (\$23,000) |
| Total Funding Sources | \$188,257 | \$23,000 | \$0 | \$0 | \$0 | (\$23,000) |
| Salaries and Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Services and Supplies | \$13,000 | \$23,000 | \$0 | \$0 | \$0 | (\$23,000) |
| Other Charges | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fixed Assets | | | | | | |
| Equipment | \$175,257 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$188,257 | \$23,000 | \$0 | \$0 | \$0 | (\$23,000) |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |

| Sheriff - Jail Commissary / Inmate Welfare | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 4081 0028509 Enterprise Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$35,004 | \$20,000 | \$20,000 | \$20,000 | \$0 | \$0 |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$1,031 | \$1,000 | \$1,000 | \$1,000 | \$0 | \$0 |
| Miscellaneous Revenue | \$2,288,305 | \$1,850,000 | \$1,850,000 | \$1,850,000 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$2,324,340 | \$1,871,000 | \$1,871,000 | \$1,871,000 | \$0 | \$0 |
| Use of Fund Balance/Retained Earnings | (\$290,909) | \$550,757 | \$607,686 | \$607,686 | \$0 | \$56,929 |
| Total Funding Sources | \$2,033,431 | \$2,421,757 | \$2,478,686 | \$2,478,686 | \$0 | \$56,929 |
| Salaries and Benefits | \$442,867 | \$455,234 | \$470,916 | \$470,916 | \$0 | \$15,682 |
| Services and Supplies | \$1,518,922 | \$1,880,584 | \$1,916,816 | \$1,916,816 | \$0 | \$36,232 |
| Other Charges | \$71,642 | \$85,939 | \$90,954 | \$90,954 | \$0 | \$5,015 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$2,033,431 | \$2,421,757 | \$2,478,686 | \$2,478,686 | \$0 | \$56,929 |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 6 | 6 | 6 | 0 | 0 |

| Sheriff - Justice Assistance Grant | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1799 0028610 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$21,546 | \$500,621 | \$0 | \$0 | \$0 | (\$500,621) |
| Charges for Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$21,546 | \$500,621 | \$0 | \$0 | \$0 | (\$500,621) |
| Use of Fund Balance/Retained Earnings | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$21,546 | \$500,621 | \$0 | \$0 | \$0 | (\$500,621) |
| Salaries and Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Services and Supplies | \$0 | \$420,253 | \$0 | \$0 | \$0 | (\$420,253) |
| Other Charges | \$21,546 | \$80,368 | \$0 | \$0 | \$0 | (\$80,368) |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$21,546 | \$500,621 | \$0 | \$0 | \$0 | (\$500,621) |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |

| Sheriff - Office of Emergency Services/Fire Warden | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 0100 0015500 General Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$1,245,254 | \$244,236 | \$251,563 | \$291,563 | \$40,000 | \$47,327 |
| Charges for Service | \$3,700 | \$17,807 | \$18,296 | \$18,296 | \$0 | \$489 |
| Miscellaneous Revenue | \$110 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$1,249,064 | \$262,043 | \$269,859 | \$309,859 | \$40,000 | \$47,816 |
| Use of Fund Balance/Retained Earnings | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$1,249,064 | \$262,043 | \$269,859 | \$309,859 | \$40,000 | \$47,816 |
| Salaries and Benefits | \$1,010,434 | \$1,032,068 | \$1,098,249 | \$1,138,249 | \$40,000 | \$106,181 |
| Services and Supplies | \$1,535,355 | \$1,055,118 | \$1,060,938 | \$1,060,938 | \$0 | \$5,820 |
| Other Charges | \$330,810 | \$280,830 | \$294,591 | \$294,591 | \$0 | \$13,761 |
| Fixed Assets | | | | | | |
| Equipment | \$97,477 | \$56,200 | \$0 | \$0 | \$0 | (\$56,200) |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$75 | \$300 | \$300 | \$300 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$2,974,151 | \$2,424,516 | \$2,454,078 | \$2,494,078 | \$40,000 | \$69,562 |
| General Fund Contribution | \$1,725,087 | \$2,162,473 | \$2,184,219 | \$2,184,219 | \$0 | \$21,746 |
| Total Allocated Positions | - | 9 | 9 | 10 | 1 | 1 |

| Sheriff - OES Grants | | | | | | |
|---------------------------------------|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1666 0015552 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$121,654 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$12,363,772 | \$0 | \$0 | \$295,000 | \$295,000 | \$295,000 |
| Charges for Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$12,485,426 | \$0 | \$0 | \$295,000 | \$295,000 | \$295,000 |
| Use of Fund Balance/Retained Earnings | (\$6,120,787) | \$6,069,048 | \$0 | \$3,578,237 | \$3,578,237 | (\$2,490,811) |
| Total Funding Sources | \$6,364,639 | \$6,069,048 | \$0 | \$3,873,237 | \$3,873,237 | (\$2,195,811) |
| Salaries and Benefits | \$0 | \$92,700 | \$0 | \$70,000 | \$70,000 | (\$22,700) |
| Services and Supplies | \$0 | \$184,842 | \$0 | \$2,728,258 | \$2,728,258 | \$2,543,416 |
| Other Charges | \$63 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fixed Assets | | | | | | |
| Equipment | \$6,044,576 | \$5,791,506 | \$0 | \$1,074,979 | \$1,074,979 | (\$4,716,527) |
| Other Financing Uses | \$320,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$6,364,639 | \$6,069,048 | \$0 | \$3,873,237 | \$3,873,237 | (\$2,195,811) |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |

| Sheriff - OES Homeland Security Grants | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1670 0017370 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$446,019 | \$1,122,720 | \$0 | \$1,021,094 | \$1,021,094 | (\$101,626) |
| Charges for Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$446,019 | \$1,122,720 | \$0 | \$1,021,094 | \$1,021,094 | (\$101,626) |
| Use of Fund Balance/Retained Earnings | (\$3,251) | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$442,768 | \$1,122,720 | \$0 | \$1,021,094 | \$1,021,094 | (\$101,626) |
| Salaries and Benefits | \$40,520 | \$90,458 | \$0 | \$55,666 | \$55,666 | (\$34,792) |
| Services and Supplies | \$218,438 | \$388,592 | \$0 | \$716,393 | \$716,393 | \$327,801 |
| Other Charges | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fixed Assets | | | | | | |
| Equipment | \$183,810 | \$643,670 | \$0 | \$249,035 | \$249,035 | (\$394,635) |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$442,768 | \$1,122,720 | \$0 | \$1,021,094 | \$1,021,094 | (\$101,626) |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |

| Sheriff - OES Water Resources Grant | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1660 0017420 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | (\$1,603) | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$46,464 | \$89,490 | \$0 | \$71,650 | \$71,650 | (\$17,840) |
| Charges for Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$44,861 | \$89,490 | \$0 | \$71,650 | \$71,650 | (\$17,840) |
| Use of Fund Balance/Retained Earnings | \$14,824 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$59,685 | \$89,490 | \$0 | \$71,650 | \$71,650 | (\$17,840) |
| Salaries and Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Services and Supplies | \$59,685 | \$89,490 | \$0 | \$71,650 | \$71,650 | (\$17,840) |
| Other Charges | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$59,685 | \$89,490 | \$0 | \$71,650 | \$71,650 | (\$17,840) |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |

| Sheriff - Operations | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 0100 0028200 General Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$8,096 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$30,914 | \$31,703 | \$32,654 | \$32,654 | \$0 | \$951 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$1,831,001 | \$1,687,108 | \$1,660,304 | \$1,660,304 | \$0 | (\$26,804) |
| Charges for Service | \$2,708,794 | \$3,024,363 | \$3,080,084 | \$3,080,084 | \$0 | \$55,721 |
| Miscellaneous Revenue | \$168,956 | \$11,518 | \$11,518 | \$11,518 | \$0 | \$0 |
| Other Financing Sources | \$99,917 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$4,847,678 | \$4,754,692 | \$4,784,560 | \$4,784,560 | \$0 | \$29,868 |
| Use of Fund Balance/Retained Earnings | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$4,847,678 | \$4,754,692 | \$4,784,560 | \$4,784,560 | \$0 | \$29,868 |
| Salaries and Benefits | \$31,170,490 | \$30,568,764 | \$31,651,442 | \$31,651,442 | \$0 | \$1,082,678 |
| Services and Supplies | \$7,056,697 | \$7,936,645 | \$7,325,521 | \$7,325,521 | \$0 | (\$611,124) |
| Other Charges | \$2,933,010 | \$3,662,989 | \$3,360,373 | \$3,360,373 | \$0 | (\$302,616) |
| Fixed Assets | | | | | | |
| Buildings & Improvements | \$0 | \$300,000 | \$0 | \$0 | \$0 | (\$300,000) |
| Equipment | \$1,706,929 | \$2,556,400 | \$0 | \$1,734,700 | \$1,734,700 | (\$821,700) |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | (\$658,445) | (\$632,235) | (\$646,776) | (\$646,776) | \$0 | (\$14,541) |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$42,208,681 | \$44,392,563 | \$41,690,560 | \$43,425,260 | \$1,734,700 | (\$967,303) |
| General Fund Contribution | \$37,361,003 | \$39,637,871 | \$36,906,000 | \$38,640,700 | \$1,734,700 | (\$997,171) |
| Total Allocated Positions | - | 182 | 182 | 183 | 1 | 1 |

| Sheriff - SDEA Federal Asset Forfeiture | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 176Q 0028380 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Use of Fund Balance/Retained Earnings | \$299,783 | \$172,756 | \$176,679 | \$176,679 | \$0 | \$3,923 |
| Total Funding Sources | \$299,783 | \$172,756 | \$176,679 | \$176,679 | \$0 | \$3,923 |
| Salaries and Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Services and Supplies | \$208,166 | \$96,150 | \$98,366 | \$98,366 | \$0 | \$2,216 |
| Other Charges | \$2,407 | \$76,606 | \$78,313 | \$78,313 | \$0 | \$1,707 |
| Fixed Assets | | | | | | |
| Equipment | \$89,210 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$299,783 | \$172,756 | \$176,679 | \$176,679 | \$0 | \$3,923 |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |

| Sheriff - Vehicle Theft Unit | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1715 0028825 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$499,312 | \$478,180 | \$489,178 | \$489,178 | \$0 | \$10,998 |
| Charges for Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$499,312 | \$478,180 | \$489,178 | \$489,178 | \$0 | \$10,998 |
| Use of Fund Balance/Retained Earnings | (\$98,404) | (\$61,592) | (\$62,566) | \$112,434 | \$175,000 | \$174,026 |
| Total Funding Sources | \$400,908 | \$416,588 | \$426,612 | \$601,612 | \$175,000 | \$185,024 |
| Salaries and Benefits | \$204,307 | \$212,280 | \$217,602 | \$217,602 | \$0 | \$5,322 |
| Services and Supplies | \$106,460 | \$148,705 | \$151,321 | \$151,321 | \$0 | \$2,616 |
| Other Charges | \$90,141 | \$55,603 | \$57,689 | \$232,689 | \$175,000 | \$177,086 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$400,908 | \$416,588 | \$426,612 | \$601,612 | \$175,000 | \$185,024 |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 1 | 1 | 1 | 0 | 0 |

Supporting Community Health

Introduction

Departments assigned to the Board of Supervisors' priority *Supporting community health, including physical, mental, emotional and spiritual health* rely on effective partnerships with County departments, community-based organizations, and local service providers to carry out their respective missions.

- ◆ Aging and Veterans Services plans and coordinates a variety of services to seniors to promote independence and self-sufficiency. The veteran's services division provides assistance and advocacy for the men and women who have served in the American Armed Forces, their dependents, and survivors.
- ◆ Behavioral Health and Recovery Services (BHRS) provides critical, integrated mental health services to both children and adults along with



outpatient and residential alcohol and drug treatment and prevention services to promote wellness, resilience, and recovery outcomes. BHRS also acts as the court-appointed Public Guardian for individuals who cannot care for themselves.

- ◆ Child Support Services focuses its efforts on the health and well-being of families by enforcing child support orders and establishing and enforcing parentage orders, with a desire to support the family unit through the provision of employment and parenting services that improve outcomes.
- ◆ The Community Services Agency (CSA) operates social welfare programs including protective services for children and adults along with the provision of temporary financial and emergency

food assistance to those in need, foster care, adoptions, housing, and homeless services with the goal of assisting individuals and families towards independence and self-sufficiency.

- ◆ Health Services Agency (HSA) provides required public health services including the assessment, monitoring, reporting, and assurance of the population's health, with a local focus on prevention and protection. The Agency also operates a safety-net primary care and specialty clinic system, operating a Family Medicine and Orthopedic resident physician training program.

Priority Highlights

The departments *Supporting Community Health* were heavily involved in addressing community needs throughout the COVID-19 pandemic response in Stanislaus County, most notably Aging and Veterans Services, CSA, and HSA.

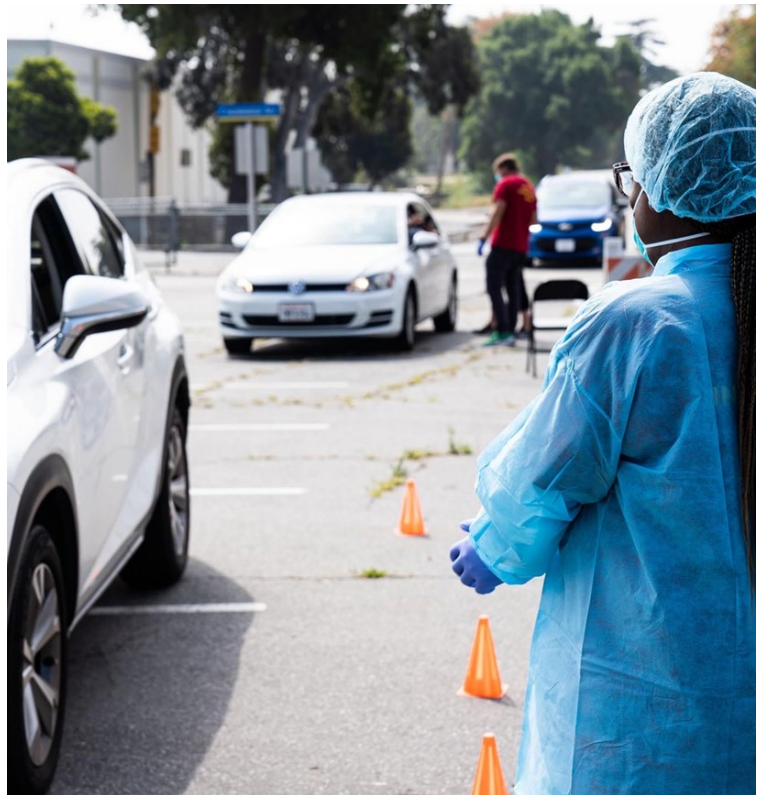
The Area Agency on Aging (AAA) division within Aging and Veterans Services increased its provision of senior meals to the population most prominently

affected by the COVID-19 pandemic, senior citizens. With a significant number of seniors vaccinated for COVID-19, the amount of senior meals delivered has steadily declined. Representing those most at-risk, seniors have self-isolated for months as a means of protection from acquiring the virus and are now anxiously waiting for AAA congregate meal services and routine activities to resume.

In March 2021, the Board approved BHRS's Strategic Plan, which outlines recommendations for the future of the department and reflects the following priorities; prioritize behavioral health treatment services as designated in the Core Treatment Model (CTM) to maximize the number of clients served while leveraging Federal//state funding; maintain compliance with Federal/State network adequacy standards; create efficiencies by standardizing team design and consolidating administrative structures; and creating a fiscally sustainable fiscal organization. The department is working to implement the structural changes by July 1, 2021.

CSA's Care and Shelter team continues efforts to reduce the spread of COVID-19 by supporting individuals and families requiring isolation/quarantine housing or CARE support to remain safely in their homes. The Housing and Homeless Division, in partnership with the Community System of Care and the Stanislaus Homeless Alliance, continues to address homelessness, with increased support at the State level through the Governor's California Comeback Plan. Child and Family Services is focused on the prevention of Child Abuse and Neglect and will be strengthening prevention programs through implementation of the Federal Families First Prevention Act while the Adult Services Division is focused on improving the safety of at-risk seniors and disabled adults through California's Master Plan on Aging. HSA's Public Health division has been at the forefront of the COVID-19 pandemic response,

with the Public Health Officer serving as the local pre-eminent expert on infectious disease. The Public Health Officer provides County direction and guidance based on continuous information from the California Department of Public Health and the Center for Disease Control (CDC). The Public Health division is actively working to get the community vaccinated for COVID-19 while continuing statistical monitoring, testing and contact tracing efforts to limit spread and improve local outcomes.

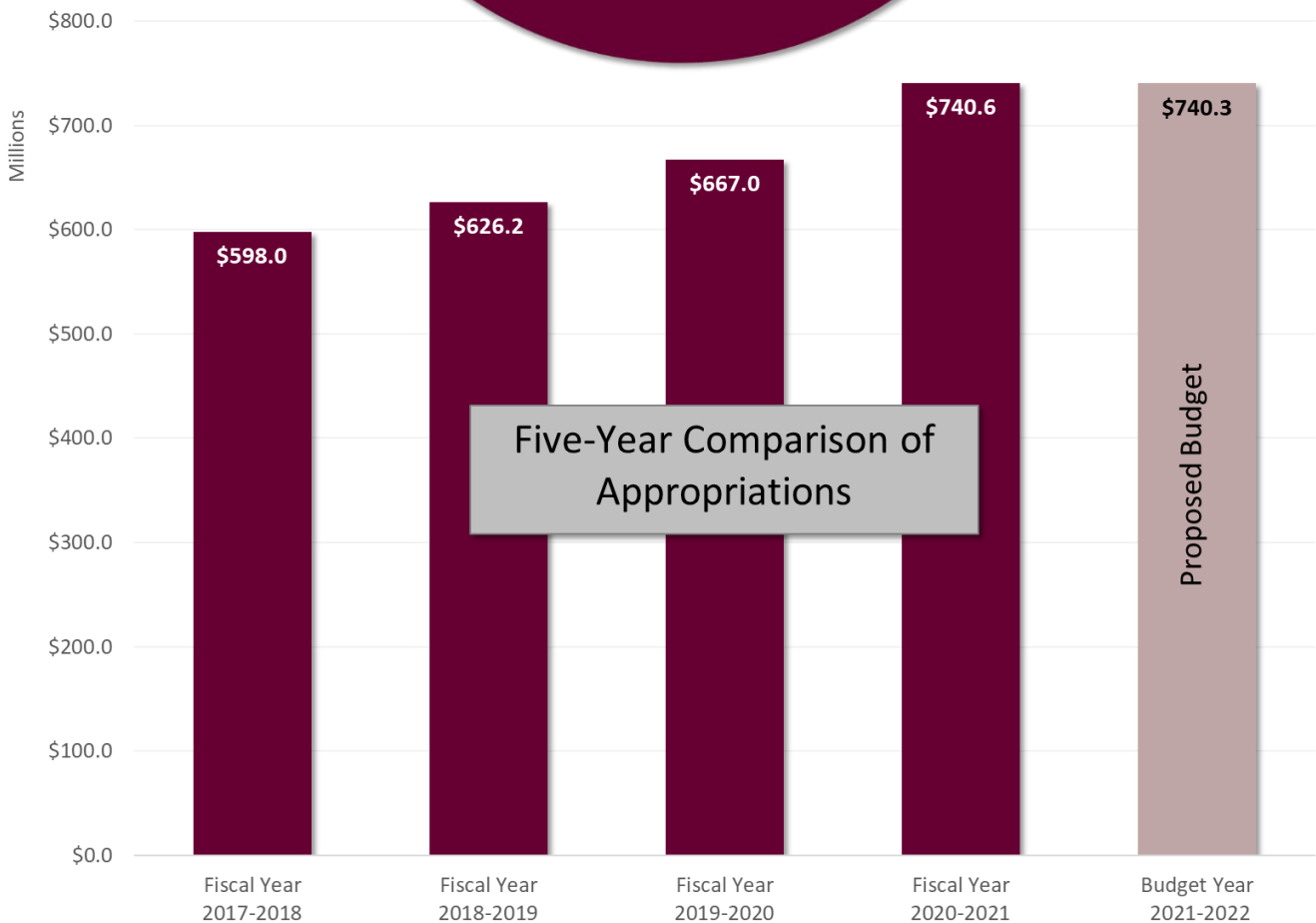
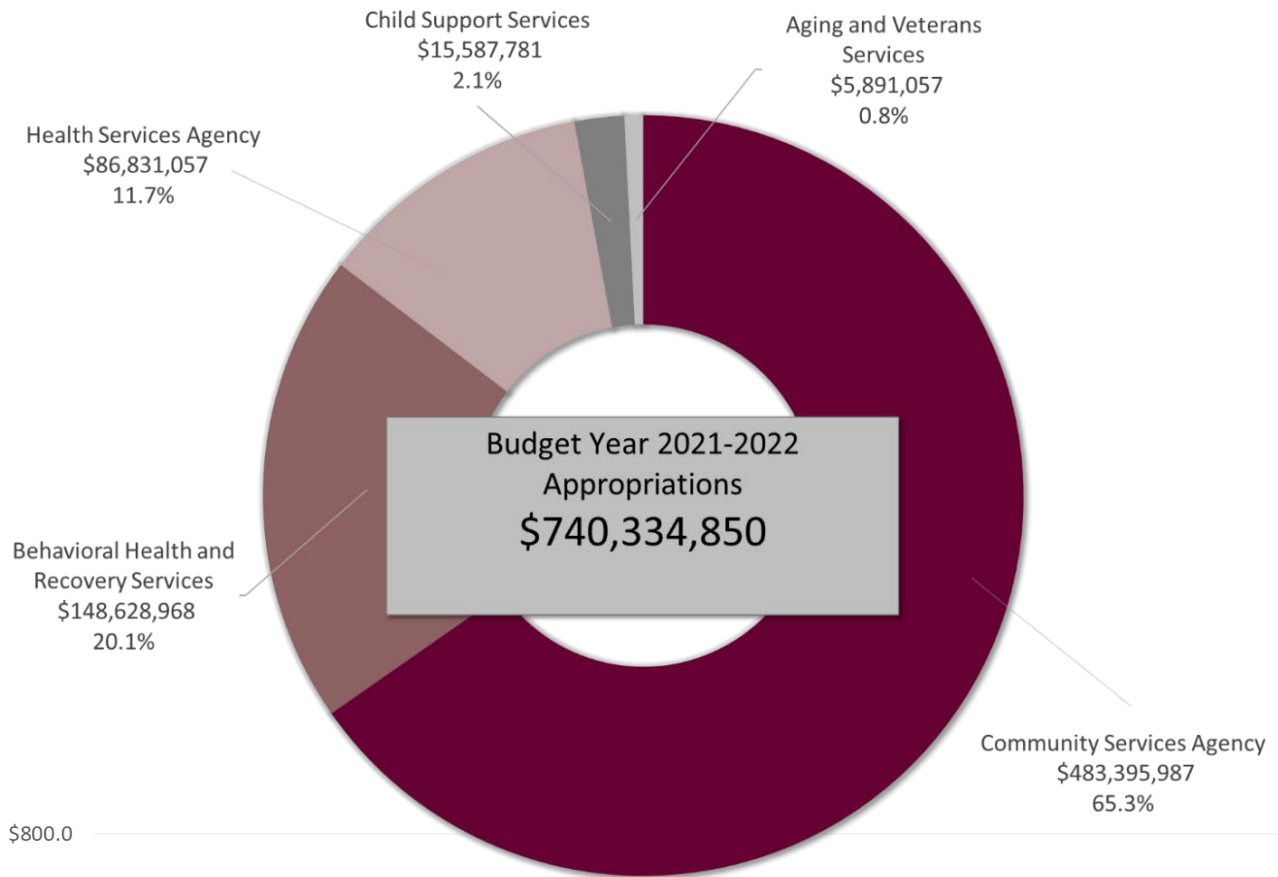


Priority Appropriations and Trends

Aggregate Fiscal Year 2020-2021 appropriations for departments *Supporting Community Health* total \$740.3 million, representing a slight decrease of \$243,304 from the 2020-2021 Adopted Final Budget amount. There is a \$4.4 million, or 2.8%, decrease in appropriations for BHRS resulting from the implementation of the Board-approved Strategic Plan that increases program efficiencies.

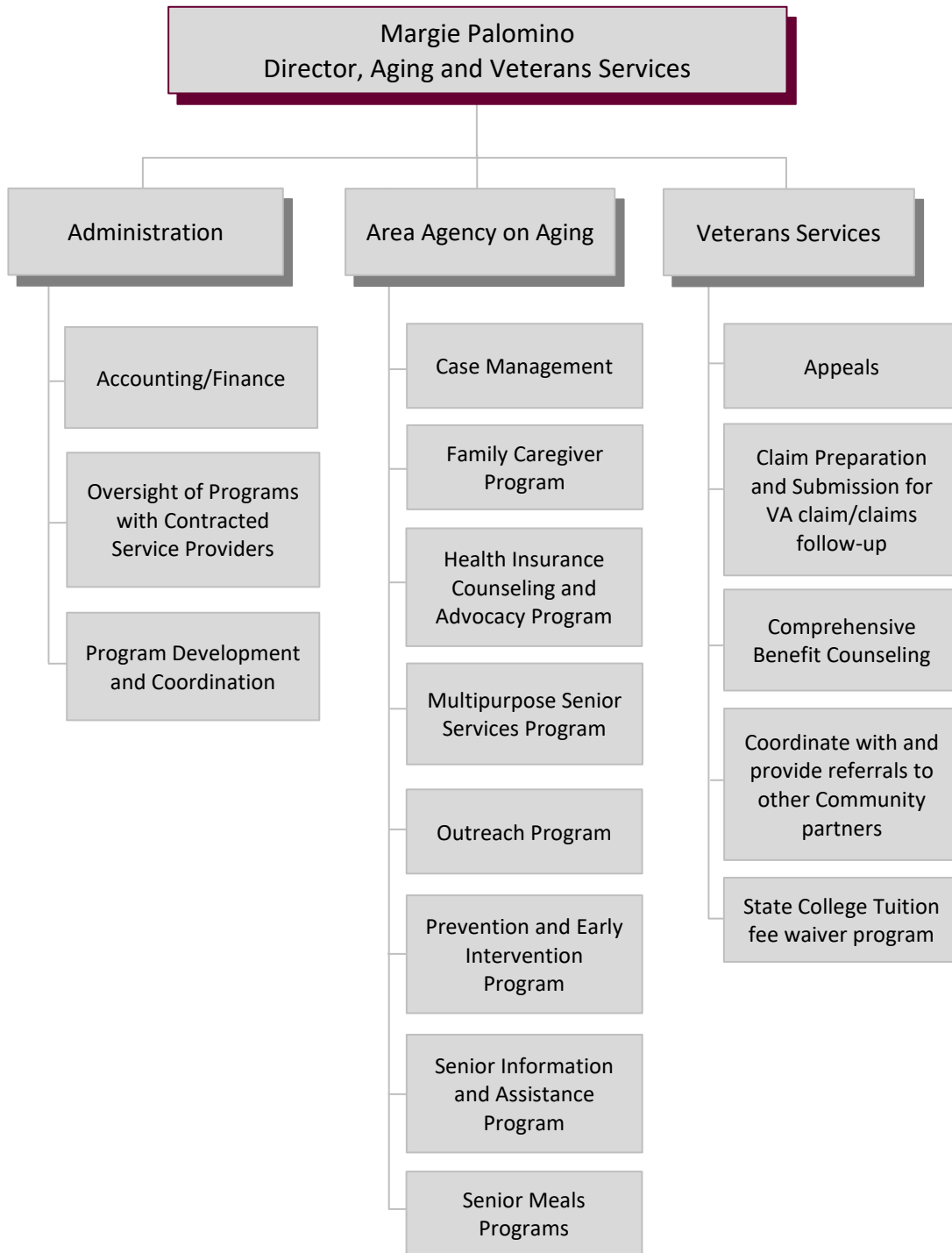
Additionally, with the COVID-19 vaccine widely available, HSA's emergency response efforts are

declining contributing to a \$13.2 million, or 13.2%, decrease in appropriations. The five-year average annual increase is 5.6%. However, Fiscal Year 2020-2021 appropriations mark a noticeable 11% uptick, attributed to the increase in service provisions in response to the COVID-19 pandemic.



Supporting Community Health Summary of Budget Appropriations

| Page | Fund | Org | Recommended Proposed Budget 2021-2022 |
|--|--|--|---|
| 137 | Aging and Veterans Services | | \$5,891,057 |
| | 1051 | 0031000 Area Agency on Aging | \$5,057,220 |
| | 0100 | 0032000 Veterans Services | \$833,837 |
| 145 | Behavioral Health and Recovery Services | | \$148,628,968 |
| | 1501 | 6000000 Behavioral Health and Recovery Services | \$47,540,613 |
| | 1504 | 6400001 Managed Care | \$13,850,876 |
| | 1507 | 6800000 Mental Health Services Act (MHSA) | \$55,998,472 |
| | 1503 | 6030000 Public Guardian | \$4,039,430 |
| | 1505 | 6700001 Stanislaus Recovery Center | \$5,562,466 |
| | 1502 | 6500001 Substance Use Disorder | \$21,637,111 |
| 156 | Child Support Services | | \$15,587,781 |
| | 1071 | 0240000 Child Support Services | \$15,587,781 |
| 162 | Community Services Agency | | \$483,395,987 |
| | 1631 | 0045050 Program Services and Support | \$181,448,665 |
| | 1637 | 0045961 County Children's Fund | \$176,491 |
| | 1633 | 0045901 General Assistance | \$1,556,751 |
| | 1638 | 0045860 Homeless Emergency Aid Program | \$0 |
| | 1639 | 0045720 Housing and Homeless Services | \$9,502,413 |
| | 1642 | 0045992 IHSS Provider Wages | \$176,287,022 |
| | 1640 | 0045980 IHSS Public Authority-Administration | \$879,138 |
| | 1641 | 0045990 IHSS Public Authority-Benefits | \$1,380,309 |
| | 1632 | 0045801 Public Economic Assistance | \$112,165,198 |
| 175 | Health Services Agency | | \$86,831,057 |
| | 1401 | 1301000 Administration | \$8,235,591 |
| | 4051 | 1010001 Clinics and Ancillary Services | \$44,421,559 |
| | 1429 | 1210001 EMS Discretionary Fund | \$107,523 |
| | 1404 | 1501000 Indigent Health Care Program (IHCP) | \$169,818 |
| | 1434 | 1500010 IHCP-Emergency Medical Services (EMS) Hospital | \$303,831 |
| | 1435 | 1500020 IHCP-Emergency Medical Services (EMS) Physicians | \$87,668 |
| | 1402 | 1200001 Public Health | \$33,483,993 |
| | 1428 | 1250001 Public Health - Vital and Health Statistics | \$21,074 |
| Supporting Community Health Total | | | \$740,334,850 |



3500 Coffee Road, Suite 19, Modesto, CA 95355 Tel: (209) 558-8698
www.agingservices.info | www.veteranservices.info

Aging and Veterans Services

| | FY 2020-2021 Adopted Final Budget | FY 2021-2022 Recommended Proposed Budget |
|---|--|---|
| Budget Summary: | | |
| Total Revenue | \$5,403,684 | \$4,475,374 |
| Use of Fund Balance/ Retained Earnings | \$323,505 | \$362,984 |
| Gross Costs | \$6,771,951 | \$5,891,057 |
| General Fund Contributions | \$1,044,762 | \$1,052,699 |
| % Funded by General Fund | 15.4% | 17.9% |
| Total Allocated Positions | 24 | 24 |

Department Services and Programs

Aging and Veterans Services houses two primary divisions to support veterans and older individuals in the community, Area Agency on Aging and Veterans Services. These divisions are supported by Accounting and Administration branches.

Accounting manages the Department's finance and budget responsibilities, including activities in payroll, purchasing, accounts payable and receivable, cost and revenue projections, and budget monitoring.

The **Administration** division provides oversight of departmental programs with contracted service providers. Additionally, the division is responsible for the overall leadership function and human resources activities.

The **Area Agency on Aging (AAA)**, in accordance with the Older Americans Act (OAA), serves as a visible and effective advocate for older individuals and provides local leadership in accomplishing State and Federal program goals. The AAA plans and coordinates senior services in Stanislaus County, providing those services either directly or through contracts to approximately 12,000 seniors and informal caregivers. In accordance with OAA guidelines, the AAA staff must give priority to those seniors who are low income, frail, minority, and/or at risk of losing their independence. The services and programs are free, with donations accepted.

Programs and Services are provided either by the AAA staff or are contracted to local non-profit organizations. Programs funded by the OAA include:

- *Senior Information and Assistance* – Connecting seniors to various services and programs
- *Outreach* – Public information at community events
- *Family Caregiver Support Program* – Respite for informal caregivers
- *Case Management* – Assists seniors on a short-term basis and who do not qualify for the Multipurpose Senior Services Program
- *Congregate and Home-Delivered Meals* – 12 sites throughout the County and delivery to home-bound seniors
- *Legal Assistance* – Consumer and benefit issues, advocacy and referrals
- *Long-Term Care Ombudsman* – Help for seniors in care facilities
- *Elder Abuse Prevention* – Education to prevent elder abuse
- *Homemaker* – Light housekeeping twice per month
- *Health Promotion* – Fall prevention and exercise programs

State-funded programs include:

- *Multipurpose Senior Services Program (MSSP)* - Case management for seniors on full Medi-Cal
- *Health Insurance Counseling and Advocacy Program (HICAP)* - Counseling for Medicare recipients
- *Dignity at Home Fall Prevention Program* - Fall prevention information, assessments and equipment, and promoting safety for seniors

The AAA will continue to be involved with and expand the numerous partnerships and collaborations with community organizations and other County departments. A key partnership with Behavioral Health and Recovery Services (BHRS) has provided seniors who are experiencing depression with several options to handle life-altering issues through Prevention and Early Intervention (PEI) programs. Seniors referred to the PEI *Project Hope Program* receive one-on-one counseling, help receiving other services, and the friendly visitor program, all available in their home. *Project Hope* is funded through the State Mental Health Services Act.

The AAA staff has been involved with MOVE Stanislaus to ensure that transportation options are available for seniors and persons with disabilities. The Senior Coalition of Stanislaus County includes AAA staff and staff from multiple agencies, striving to foster greater collaboration as seniors need a variety of care. The volunteer Stanislaus Senior Foundation includes members of the AAA staff. The Foundation has provided the means for many seniors to have emergency needs met at critical times. Additionally, the AAA, in partnership with the Healthy Aging Association, will offer the Annual Healthy Aging and Fall Prevention Summit.

Veterans Services division houses the County Veterans Services Officer (VSO), which assists veterans and their qualified dependents in obtaining Federal, State, and local benefits and provides counseling on these benefits, claim preparation and submission, claim follow-up, and initiation and development of appeals (when appropriate). Another crucial service provided to veterans is the College Fee Waiver Program. These services are provided to qualified veterans whose dependents are attending colleges or universities in the California State University system.

The California Department of Veterans Affairs (VA) certified Veterans Representatives can assist veterans, widows of veterans, children of deceased

or disabled veterans, and parents of deceased veterans. Benefits can include: compensation for service-related injuries or illnesses; referral to VA medical care; vocational rehabilitation; financial help towards the cost of care at home or in-care facilities; pension for war-era veterans; death benefits; allowances for dependents; life insurance; and burial benefits. All claims services, assistance and advocacy are provided free of charge.

Information and referral services to link veterans to other County and community services are also provided. These can include programs such as education benefits; VA and Cal-Vet home loans; alcohol and drug dependency treatment; and Post Traumatic Stress Disorder (PTSD) counseling. The goal of these services is to maximize Federal/State benefits and reimbursements in support of veterans in need. The County Veterans Services Office brings maximum return to the County for the funds expended in providing services to the veteran population. In addition to this revenue being spent in local businesses, the California Department of Finance estimates that approximately 16¢ of every award dollar represents new local tax revenue.

The Department will continue to partner with the Stanislaus County Housing & Homeless Access Center as well as the Sheriff's Department to engage homeless and transient veterans in the streets and parks where they live. The efforts of this partnership, piloted in 2017, have resulted in the housing and stabilization of over 60 veterans. While this type of outreach and community engagement has proven to be a necessary endeavor to provide services to veterans who either because of physical, physiological or cognitive disability are unable to visit the VSO, it is far more time consuming than an in-office visit. To be able to continue to serve these veterans and to participate in new partnerships with the Sheriff's Office and police departments of Turlock and Oakdale, the VSO staff will seek new funding opportunities/grants to hire additional staff and implement the Homeless Outreach and Provider Engagement (HOPE) Initiative.

Board of Supervisors Priority Area



Aging and Veterans Services supports the following Board of Supervisors priority:

| | | |
|----------------------------|--|------------------------|
| Priority | <i>Supporting community health, including physical, mental, emotional and spiritual health</i> | |
| Mission Statement | <i>To help seniors and veterans obtain the services and benefits they need to live secure, healthy and independent lives</i> | |
| Two-Year Strategies | Strategies are defined in the Department's two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results | |
| Success Measures | New Clients Served | Benefit Claim Outcomes |
| Two-Year Objectives | Establish a social media presence to increase outreach efforts to seniors, caregivers and veterans, informing them about the Department of Aging and Veterans Services and measure the increase in subscribers | |
| | Increase the number of homeless and underserved Veterans who are connected to various Veterans Administration housing programs by 20% by providing housing services and short-term case management in collaboration with local law enforcement and the Homeless Access Center | |
| | Connect seniors to housing assistance programs and provide short-term case management for those seniors with special needs to maintain independence | |
| | Develop a Home Match/Home Share program in Stanislaus County to match home owners with seniors in need of affordable housing, working in collaboration with the Commission on Aging | |

Department Summary

| Aging and Veterans Services | | | | | | |
|---------------------------------------|------------------------|---------------------------------|----------------------------------|------------------------------------|----------------------------------|----------------------------------|
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D - Column C | Change Column D - Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$18,357 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$4,096,779 | \$4,864,284 | \$3,935,974 | \$3,935,974 | \$0 | (\$928,310) |
| Charges for Service | \$365,558 | \$374,400 | \$374,400 | \$374,400 | \$0 | \$0 |
| Miscellaneous Revenue | \$159,023 | \$165,000 | \$165,000 | \$165,000 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$4,639,717 | \$5,403,684 | \$4,475,374 | \$4,475,374 | \$0 | (\$928,310) |
| Use of Fund Balance/Retained Earnings | (\$430,024) | \$323,505 | \$362,984 | \$362,984 | \$0 | \$39,479 |
| Total Funding Sources | \$4,209,693 | \$5,727,189 | \$4,838,358 | \$4,838,358 | \$0 | (\$888,831) |
| Salaries and Benefits | \$2,471,483 | \$3,057,375 | \$3,140,988 | \$3,140,988 | \$0 | \$83,613 |
| Services and Supplies | \$237,092 | \$718,627 | \$319,865 | \$319,865 | \$0 | (\$398,762) |
| Other Charges | \$2,375,579 | \$2,975,587 | \$2,430,204 | \$2,430,204 | \$0 | (\$545,383) |
| Fixed Assets | | | | | | |
| Equipment | \$0 | \$20,362 | \$0 | \$0 | \$0 | (\$20,362) |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$5,084,154 | \$6,771,951 | \$5,891,057 | \$5,891,057 | \$0 | (\$880,894) |
| General Fund Contribution | \$874,461 | \$1,044,762 | \$1,052,699 | \$1,052,699 | \$0 | \$7,937 |
| Total Allocated Positions | - | 24 | 24 | 24 | 0 | 0 |

2021-2022 Proposed Budget

The 2021-2022 Spending Plan was based on the use of standard escalators applied to the 2020-2021 Final Budget and includes appropriations of \$5.9 million, funded by \$4.5 million in estimated revenue, \$362,984 in the use of department fund balance, and \$1.1 million in Net County Cost. Based on the use of fund balance identified in the 2020-2021 Midyear analysis, the Department anticipates there will be \$1.3 million in available fund balance on July 1, 2021.

Adjustments to Spending Plan by Legal Budget Unit (LBU)

There are no adjustments to the Spending Plan for the 2021-2022 Proposed Budget. Individual Schedule 9s for all department legal budget units can be found at the end of the department section.

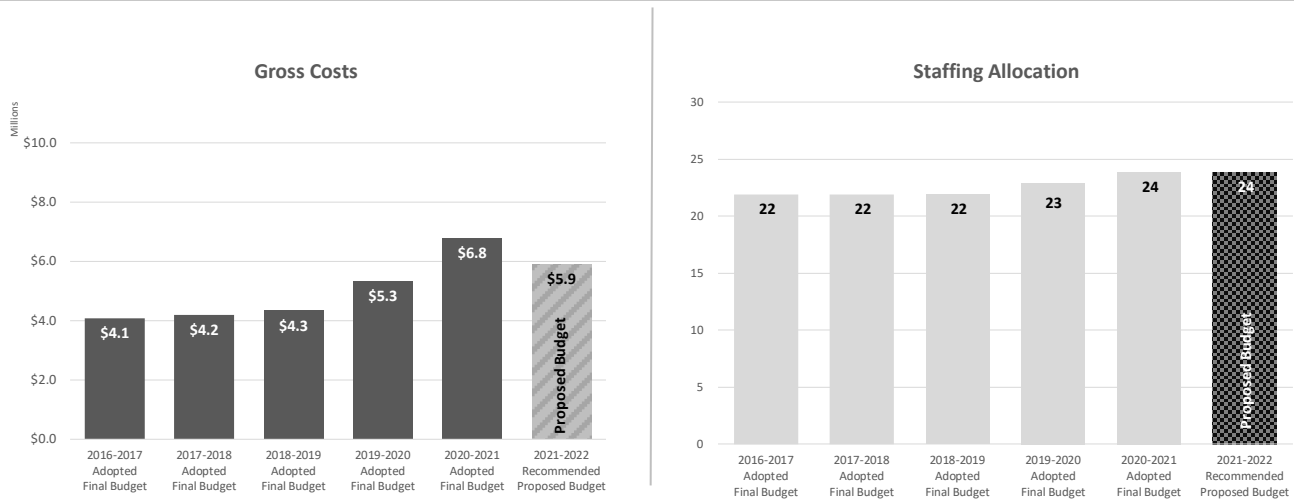
Fixed Assets | Vehicles

The Department of Aging and Veterans has a total fleet of 20 vehicles; of those, 11 meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.

Staffing Allocation

The 2021-2022 Proposed Budget includes a Department staffing allocation of 24, consistent with the 2020-2021 Adopted Final Budget allocation. The Proposed Budget does not include any additional staffing adjustments.

Five-Year Historical Budget Trends



The recommended Proposed Budget of \$5.9 million represents a decrease of \$880,894 or 13% compared to Fiscal Year 2020-2021 Adopted Final Budget. Fiscal Year 2020-2021 included a one-time CARES Act CRF allocation to provide essential services to seniors during the COVID-19 emergency. The Department averaged 11% growth over the previous five years, which can be largely attributed to the cost of doing business and one-time grant funding in Fiscal Year 2019-2020 to connect senior citizens and veterans to benefits and programming.

The recommended Proposed Budget includes a staffing allocation of 24, the same number of positions as the 2020-2021 Adopted Final Budget allocation count. The previous five-year average increase in staffing was 2%. Staffing has increased in total by two over the past five years to support the senior meals program, supervise the program’s contract staff, and to support the increased demand of Veteran’s services.

Key Challenges and Opportunities

Senior Housing - In Stanislaus County there is an incredible shortage of affordable housing for seniors. Typically, those with limited or fixed income losing their current housing can’t afford the current market rate, (24% of the 100,000 seniors 60+ in this County live in poverty), and they face a one to three year waiting list for subsidized affordable housing. When they receive a 30-day notice, they are forced to live with family (if that option exists) rent a room or face homelessness. As the community continues to look into the homeless problem, it is imperative that they start looking at the needs of our aging population as well. The Department wants to prevent this vulnerable population from becoming homeless – this need is only going to increase in the next 10 years as the senior population continues to grow. There is an urgent need to bring more affordable housing into this County so that seniors in the community continue to live independently, with the dignity and respect they deserve. Staff will continue to advocate for affordable senior housing solutions consistent with the County’s legislative platform.

Homeless Veterans - The need for a case management/benefits navigator for homebound, frail senior veterans and homeless veterans became more apparent during the COVID-19 pandemic. These veterans need one-on-one assistance to navigate a very complex, fragmented VA system of care. There are many services available to Veterans, such as claim preparation, tracking of claims, securing transportation to medical/benefit exams and personally connecting veterans with Federal, State and local programs such as mental health care, meals programs, transitional and permanent housing, employment services, in-home supportive services, public assistance programs and VA disability and pension benefits. Staff will consider options for funding this service in future budget analyses.

Budgets Contained within the Department

Area Agency on Aging (Special Revenue Fund)

Funds the Area Agency on Aging (AAA), in accordance with the Older Americans Act (OAA).

Area Agency on Aging – Veterans Services (General Fund)

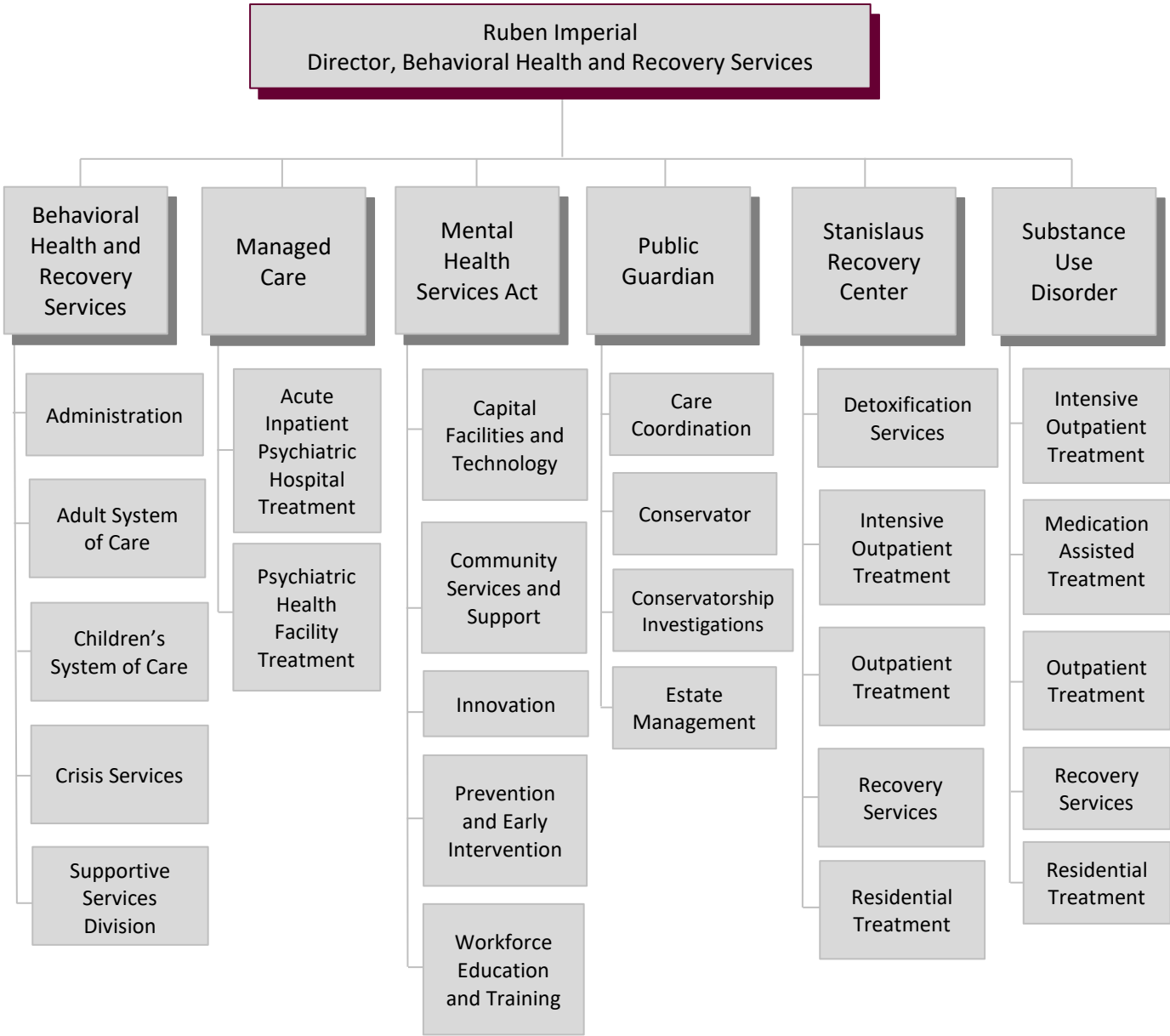
Funds the County Veterans Services Office (CVSO) which provides assistance and counseling to veterans and their qualified dependents in obtaining Federal, State, and local veterans benefits.

Individual schedules for each of these budgets are detailed as follows.

Legal Budget Unit (LBU) Schedules

| Aging and Veterans Services - Area Agency on Aging | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1051 0031000 Special Revenue Fund | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$18,357 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$3,845,304 | \$4,670,859 | \$3,742,549 | \$3,742,549 | \$0 | (\$928,310) |
| Charges for Service | \$365,558 | \$374,400 | \$374,400 | \$374,400 | \$0 | \$0 |
| Miscellaneous Revenue | \$158,923 | \$165,000 | \$165,000 | \$165,000 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$4,388,142 | \$5,210,259 | \$4,281,949 | \$4,281,949 | \$0 | (\$928,310) |
| Use of Fund Balance/Retained Earnings | (\$430,024) | \$323,505 | \$362,984 | \$362,984 | \$0 | \$39,479 |
| Total Funding Sources | \$3,958,118 | \$5,533,764 | \$4,644,933 | \$4,644,933 | \$0 | (\$888,831) |
| Salaries and Benefits | \$1,845,190 | \$2,331,253 | \$2,411,218 | \$2,411,218 | \$0 | \$79,965 |
| Services and Supplies | \$208,913 | \$676,218 | \$276,184 | \$276,184 | \$0 | (\$400,034) |
| Other Charges | \$2,325,041 | \$2,918,218 | \$2,369,818 | \$2,369,818 | \$0 | (\$548,400) |
| Fixed Assets | | | | | | |
| Equipment | \$0 | \$20,362 | \$0 | \$0 | \$0 | (\$20,362) |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$4,379,144 | \$5,946,051 | \$5,057,220 | \$5,057,220 | \$0 | (\$888,831) |
| General Fund Contribution | \$421,026 | \$412,287 | \$412,287 | \$412,287 | \$0 | \$0 |
| Total Allocated Positions | - | 18 | 18 | 18 | 0 | 0 |

| Aging and Veterans Services - Veterans Services | | | | | | |
|---|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 0100 0032000 General Fund | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$251,475 | \$193,425 | \$193,425 | \$193,425 | \$0 | \$0 |
| Charges for Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | \$100 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$251,575 | \$193,425 | \$193,425 | \$193,425 | \$0 | \$0 |
| Use of Fund Balance/Retained Earnings | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$251,575 | \$193,425 | \$193,425 | \$193,425 | \$0 | \$0 |
| Salaries and Benefits | \$626,293 | \$726,122 | \$729,770 | \$729,770 | \$0 | \$3,648 |
| Services and Supplies | \$28,179 | \$42,409 | \$43,681 | \$43,681 | \$0 | \$1,272 |
| Other Charges | \$50,538 | \$57,369 | \$60,386 | \$60,386 | \$0 | \$3,017 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$705,010 | \$825,900 | \$833,837 | \$833,837 | \$0 | \$7,937 |
| General Fund Contribution | \$453,435 | \$632,475 | \$640,412 | \$640,412 | \$0 | \$7,937 |
| Total Allocated Positions | - | 6 | 6 | 6 | 0 | 0 |



800 Scenic Drive, Modesto, CA 95350 Tel: (209) 525-6225
www.stancounty.com/bhrs | www.stanislausmhsa.com

Behavioral Health and Recovery Services

| Budget Summary: | FY 2020-2021 | FY 2021-2022 |
|---|----------------------------|-----------------------------------|
| | Adopted Final Budget | Recommended Proposed Budget |
| Total Revenue | \$132,239,675 | \$135,440,521 |
| Use of Fund Balance/ Retained Earnings | \$17,536,314 | \$8,744,943 |
| Gross Costs | \$157,880,884 | \$148,628,968 |
| General Fund Contributions | \$8,104,895 | \$4,443,504 |
| % Funded by General Fund | 5.1% | 3.0% |
| Total Allocated Positions | 487 | 447 |

Department Services and Programs

Behavioral Health and Recovery Services (BHRS) provides integrated mental health services to adults and older adults with serious mental illness and children and youth experiencing serious emotional disturbance. Additionally, the Department provides outpatient and residential alcohol and drug treatment and prevention services and serves as Stanislaus County's Public Guardian.

The **Behavioral Health and Recovery Services (BHRS)** division provides comprehensive psychiatric, mental health and rehabilitation services including medication, individual, group and family counseling, case coordination, assessment, and referral to other agencies and community partners depending upon the severity of the client's condition and the level of care needed. Mental health services are provided in two systems of care; the Children's System of Care and the Adult System of Care.

Known as the mental health division, this departmental branch also performs crisis services. It also includes the Supportive Services Division, which provides a variety of supportive services, including housing, employment, peer and family support, and advocacy. Mental health division services are highly integrated with other County departments, such as the Community Services Agency, Probation, and Sheriff's Department. The division also provides the central fiscal and administrative support for the entire Department and is responsible for finance, budget preparation and administration, Medi-Cal billing and revenue collection, contracts administration, personnel administration and management, risk management services, quality improvement activities, facilities management, data

management, training, performance measurement, medical records maintenance, oversight to specialty mental health services, service authorization, utilization management, and Medi-Cal contract compliance.

The **Managed Care** division provides oversight of mental health treatment services provided in acute psychiatric hospitals and psychiatric health facilities.

The **Mental Health Services Act (MHSA)** division serves programs funded through California's Proposition 63 (2004), which levies an additional 1% tax on incomes of \$1 million or greater. These programs provide expanded services to individuals with serious mental illness. Community Services and Support (CSS) is the largest component of MHSA and is focused on community collaboration, cultural competence, client and family driven services, and systems, wellness, integrated service experiences for clients and families, employment, and housing. CSS targets unserved and underserved populations. Another component of MHSA is Prevention and Early Intervention, which provides services that promote wellness, foster health, and prevent suffering that can result from untreated mental illness. Other components of MHSA are Innovations, Capital Facilities and Technological Needs, and Workforce Education and Training.

The **Public Guardian** division has been designated by the County Board of Supervisors to serve as probate conservator for those who are unable to properly manage their financial affairs. When no family member is available or willing to act on the individual's behalf, the Public Guardian will take

control of the individual’s affairs. The Public Guardian also acts as conservator under the Lanterman-Petris-Short (LPS) Act for persons gravely disabled as a result of a mental disorder. These individuals may require placement in a State mental institution or other facility for psychiatric treatment. The Public Guardian division manages property and/or provides for the personal care needs of the disabled individual, performs investigations to determine whether individuals should be placed on conservatorship, and once conserved, coordinates their care.

The **Stanislaus Recovery Center (SRC)** division includes a residential rehabilitation center that provides services to persons with alcohol and/or substance abuse issues and/or a co-occurring mental health diagnosis and substance use disorder. SRC provides residential treatment, outpatient services,

detoxification services, outpatient treatment services, intensive outpatient treatment, and recovery services.

Substance Use Disorder provides specialized alcohol and drug treatment and prevention services, including medication-assisted treatment, such as narcotic replacement therapy (e.g., Methadone), detoxification, and maintenance therapy. The division also provides residential, outpatient, intensive outpatient, and recovery services through several contracted partners. The division provides treatment in conjunction with the adult drug court program, as well as to persons incarcerated in jail facilities. Treatment is also provided for clients diagnosed with a substance use disorder and/or a co-occurring substance use disorder and mental health condition. The division also provides alcohol and drug prevention services to the County’s youth population.

Board of Supervisors Priority Area



Behavioral Health and Recovery Services supports the following Board of Supervisors priority:

| Priority | <i>Supporting community health, including physical, mental, emotional and spiritual health</i> |
|---------------------|---|
| Mission Statement | In partnership with the community, the mission of Behavioral Health and Recovery Services is to provide and manage effective prevention and behavioral health services that promote the community’s capacity to achieve wellness, resilience, and recovery outcomes |
| Two-Year Strategies | Strategies are defined in the Department’s two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results |
| Success Measures | Adult and Children transition to Full Service Partnerships Programs |
| Two-Year Objectives | Finalize the Department-wide organizational review, which may involve a plan for restructuring and will include the identification of increased efficiencies to ensure the sustainability of programs and services into the future while prioritizing the provision of core services |
| | Implement the Core Treatment Model framework identified as a key component in the delivery of quality behavioral health care to the community |
| | Align prevention and early intervention, Medi-Cal managed care, and private health plan services as part of the Core Treatment Model, thereby establishing a continuum of care |

Department Summary

| Behavioral Health and Recovery Services | | | | | | |
|---|------------------------|---------------------------------|----------------------------------|------------------------------------|----------------------------------|----------------------------------|
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D - Column C | Change Column D - Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$31,120 | \$51,956 | \$52,919 | \$52,919 | \$0 | \$963 |
| Revenue from use of Assets | \$1,155,571 | \$1,392,161 | \$1,018,684 | \$680,049 | (\$338,635) | (\$712,112) |
| Intergovernmental Revenue | \$66,983,390 | \$71,425,953 | \$94,039,466 | \$78,470,725 | (\$15,568,741) | \$7,044,772 |
| Charges for Service | \$41,823,846 | \$59,369,505 | \$52,138,071 | \$54,456,944 | \$2,318,873 | (\$4,912,561) |
| Miscellaneous Revenue | \$3,391,087 | \$100 | \$100 | \$0 | (\$100) | (\$100) |
| Other Financing Sources | \$321,338 | \$0 | \$0 | \$1,779,884 | \$1,779,884 | \$1,779,884 |
| Total Revenue | \$113,706,352 | \$132,239,675 | \$147,249,240 | \$135,440,521 | (\$11,808,719) | \$3,200,846 |
| Use of Fund Balance/Retained Earnings | \$15,787,448 | \$17,536,314 | \$3,838,538 | \$8,744,943 | \$4,906,405 | (\$8,791,371) |
| Total Funding Sources | \$129,493,800 | \$149,775,989 | \$151,087,778 | \$144,185,464 | (\$6,902,314) | (\$5,590,525) |
| Salaries and Benefits | \$46,742,485 | \$50,402,346 | \$51,786,314 | \$60,586,585 | \$8,800,271 | \$10,184,239 |
| Services and Supplies | \$76,127,689 | \$95,676,346 | \$88,955,813 | \$76,107,834 | (\$12,847,979) | (\$19,568,512) |
| Other Charges | \$7,438,042 | \$10,113,767 | \$10,633,075 | \$11,552,049 | \$918,974 | \$1,438,282 |
| Fixed Assets | | | | | | |
| Buildings & Improvements | \$0 | \$130,000 | \$130,000 | \$130,000 | \$0 | \$0 |
| Equipment | \$180,671 | \$52,500 | \$52,500 | \$52,500 | \$0 | \$0 |
| Other Financing Uses | \$985,837 | \$1,511,000 | \$1,511,000 | \$200,000 | (\$1,311,000) | (\$1,311,000) |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | (\$5,075) | \$0 | \$0 | \$0 | \$5,075 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$131,474,724 | \$157,880,884 | \$153,068,702 | \$148,628,968 | (\$4,439,734) | (\$9,251,916) |
| General Fund Contribution | \$1,980,924 | \$8,104,895 | \$1,980,924 | \$4,443,504 | \$2,462,580 | (\$3,661,391) |
| Total Allocated Positions | - | 487 | 487 | 447 | -40 | -40 |

2021-2022 Proposed Budget

The 2021-2022 Spending Plan was based on the use of standard escalators applied to the 2020-2021 Final Budget and includes appropriations of \$153.1 million, funded by \$147.2 million in estimated revenue, \$3.8 million in the use of department fund balance, and \$2 million in Net County Cost.

With the recommended adjustments, the 2021-2022 Proposed Budget totals \$148.6 million, funded by \$135.4 million in estimated revenue, \$8.7 million in the use of department fund balance and \$4.4 million in Net County Cost. The recommended adjustments, relative to the Spending Plan, decrease appropriations by \$4.5 million with an \$11.8 million decrease in estimated revenue, resulting in a \$4.9 million increase in the use of department fund balance and a \$2.5 million increase in Net County Cost.

The Proposed Budget relies on the use of \$8.7 million in departmental fund balance. Based on the use of fund balance identified in the 2020-2021 Midyear analysis, the Department anticipates there will be \$16.9 million in available fund balance on July 1, 2021.

Adjustments to Spending Plan by Legal Budget Unit (LBU)

The Department performed an organizational review and developed a Strategic Plan to identify increased efficiencies to ensure the sustainability of programs and services into the future while prioritizing the provision of core treatment services. The Strategic Plan included an organizational restructure of the department which was approved by the Board of Supervisors on March 30, 2021 (BOS 2021-0136). The organizational restructure is

effective July 1, 2021; therefore, a series of budget adjustments are recommended to bring the Spending Plan in alignment with the Strategic Plan. Adjustments were made in each legal budget unit resulting in a decrease in departmental appropriations of \$4.4 million and a decrease in departmental revenue of \$11.8 million, funded by a \$4.9 million increase in the use of departmental fund balance and a \$2.5 million increase in Net County Cost.

Behavioral Health and Recovery Services – The decrease in estimated revenue of \$12.3 million and appropriations of \$12.2 million resulted in a \$104,196 increase in the use of department fund balance to reflect the department organizational restructure per the Strategic Plan. The decrease in appropriations is primarily due to the development of the core treatment model framework and subsequent reduction of contracted adult mental health services in this fund. Medi-Cal Federal Financial Participation (FFP) and grant revenue were reduced proportionately. The Department anticipates there will be \$700,000 in available fund balance on July 1, 2021.

Managed Care – The decrease in estimated revenue and appropriations of \$518,369 is attributed to the transfer of the Utilization Management and Access Line divisions to the Behavioral Health and Recovery Services legal budget unit to reflect the department organizational restructure per the Strategic Plan.

Mental Health Services Act – The increase in estimated revenue of \$1.7 million and appropriations of \$4.5 million resulted in a \$2.8 million increase in the use of department fund balance and is attributed to the department organizational restructure per the Strategic Plan. The increase in appropriations is due to the development of the core treatment model framework and increase of adult and children’s mental health service programs funded by MHSA revenue. The budget also focuses on increasing Prevention and Early Intervention (PEI) funding to increase access to treatment services for children. The Department anticipates there will be \$12.9 million in available fund balance on July 1, 2021.

Public Guardian – The decrease in estimated revenue of \$2.3 million and increase in appropriations of \$403,467 resulted in a \$270,338 increase in use of department fund balance, and a \$2.5 million increase in Net County Cost is attributed to the department organizational restructure per the Strategic Plan. The increase in appropriations is due to the new Public Guardian Care Coordination Team that will be responsible for ensuring the appropriate care for conservatees in residential mental health facilities and facilitating their re-entry to the community once rehabilitated. The Public Guardian function is a County obligation and has experienced an increase in demand over these past several years, requiring additional General Fund support beginning in Fiscal Year 2021-2022. The Department anticipates there will be \$257,905 in available fund balance on July 1, 2021.

Stanislaus Recovery Center – The decrease in estimated revenue and appropriations of \$30,425 is attributed to the department organizational restructure per the Strategic Plan. The program continues to provide substance abuse and disorder treatment services in both residential and outpatient settings.

Substance Use Disorder – The increase in estimated revenue of \$1.7 million and appropriations of \$3.4 million resulted in a \$1.7 million increase in use of department fund balance and is attributed to the department organizational restructure per the Strategic Plan. The budgeted increase in estimated revenue and appropriations is attributed to an anticipated increase of outpatient services billed under the Drug Medi-Cal Organized Delivery System (DMC-ODS) and increased prevention programs offered to at risk youth. The Department anticipates there will be \$3.3 million in available fund balance on July 1, 2021.

Recommendation: It is recommended to decrease appropriations by \$4.5 million and decrease estimated revenue by \$11.8 million, resulting in a \$4.9 million increase in the use of departmental fund balance and an increase in Net County Cost of \$2.5 million.

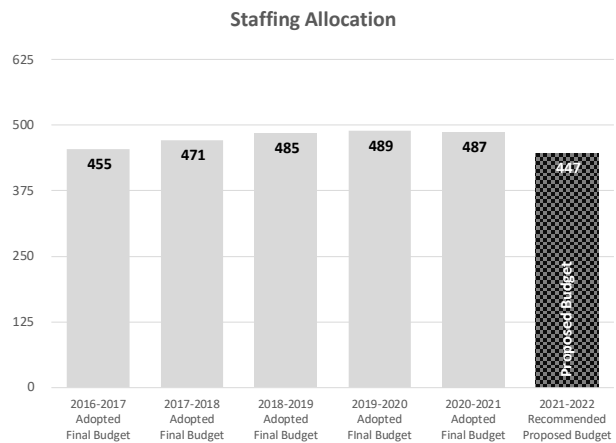
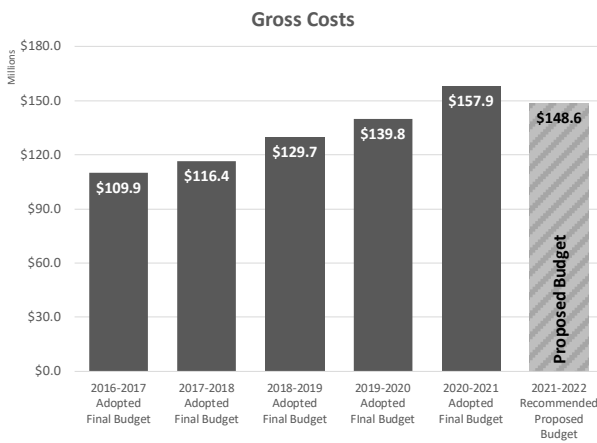
Fixed Assets | Vehicles

Behavioral Health and Recovery Services has a total fleet of 114 vehicles; of those, 53 meet the minimum age requirement to be considered for replacement under the Fleet Services Policy.

Staffing Allocation

The 2021-2022 Proposed Budget includes a Department staffing allocation of 447, a decrease of 40 from the 2020-2021 Adopted Final Budget allocation. The Strategic Plan approved by the Board of Supervisors March 30, 2021 (BOS 2021-0136) included the deletion of 50 vacant positions and the addition of 10 new positions, effective April 3, 2021. The Proposed Budget does not include any additional staffing adjustments.

Five-Year Historical Budget Trends



The recommended Proposed Budget of \$148.6 million represents a decrease of \$9.3 million or 5.9% from Fiscal Year 2020-2021 Adopted Final Budget. This is lower than the average growth of 8.6% experienced over the previous five years, which can be largely attributed to the organizational restructuring in Fiscal Year 2020-2021 to increase efficiencies and ensure the sustainability of programs and services into the future while prioritizing the provision of core services.

The recommended Proposed Budget includes a staffing allocation of 447, a decrease of 40 positions or 8.2% compared to 2020-2021 Adopted Final Budget allocation count. The previous five-year average increase in staffing was 2.1%. The Strategic Plan approved by the Board of Supervisors March 30, 2021 (BOS 2021-0136) included the deletion of 50 vacant positions and the addition of 10 new positions, effective April 3, 2021.

Key Challenges and Opportunities

Americans with Disabilities Act (ADA) - Due to limited resources needed to cover mandated services, the Department has been challenged to make any significant progress regarding plans to remove Americans with Disabilities Act (ADA) barriers. A few small projects were completed in Fiscal Year 2019-2020, but no financial commitments were included in the 2020-2021 Final Budget or 2021-2022 Spending Plan. The Department plans to work closely with the Chief Executive Office to develop a funding strategy for these projects.

Strategic Plan Implementation - The Department is in the process of implementing the BHRS Strategic Plan that was approved by the Board of Supervisors on March 30, 2021, which will align program operations and services with sustainable funding (Resolution 2021-0136). The BHRS Strategic Plan prioritized mandated behavioral health

treatment services and identified funding sufficient to continue to serve existing clients. Any increase in demand for mandated behavioral health treatment services or increase in cost may result in further impacts to the array of other supportive services if additional funding is not identified. Decreases in 1991/2011 Realignment and Mental Health Services Act allocation, may also impact the Department's ability to provide both mandated behavioral health services and supportive services. The Department is in the process of analyzing the May Budget Revision for Fiscal Year 2021-2022 and will report back to the Board of Supervisors during the Final Budget cycle. Demand for adult residential mental health treatment services and in-patient psychiatric hospitalization treatment continues to remain high. Demand for children's in-patient psychiatric hospitalization treatment has increased by 30% over the last year. The Department will continue to monitor and report back to the Board of Supervisors if adjustments to budgeted levels of service are needed.

Continuum of Care Reform of California's Foster Care System - Assembly Bill (AB) 403 (Chapter 773, Statutes of 2015), otherwise known as Continuum of Care Reform (CCR) of California's foster care system, became effective January 1, 2017. It draws together a series of existing and new reforms to child welfare services, probation, and mental health programs designed out of an understanding that children who must live apart from their parents have better outcomes when cared for in committed nurturing family homes. Analysis indicates there still may be infrastructure needs associated with the new mandates; however, State funding has not been identified. BHRS has been working collaboratively with Community Services Agency, Probation, and other CCR stakeholders to identify impacts from this new legislation and develop an implementation plan in a phased approach, including several new initiatives:

- Conversion of high-level group homes to short-term residential therapeutic programs (STRTPs) that will contract with Mental Health Plans (MHPs) to provide 24/7 specialty mental health services (SMHS);
- Provision of child and family teams (CFT) services;
- Expansion of intensive care coordination (ICC) and intensive home-based services (IHBS) to all Medi-Cal beneficiaries;
- Provision of therapeutic foster care (TFC) services; and
- Provision of family urgent response services (FURS)

Specialty Mental Health Services for Youth - On June 22, 2018, DHCS released guidance and clarification to county mental health plans, probation agencies, and child welfare agencies regarding implementation of presumptive transfer of specialty mental health services (SMHS) for children, youth, and non-minor dependents (NMD) in foster care. AB 1299 established the prompt transfer of responsibility to provide or arrange and pay for SMHS from the county of original jurisdiction to the county in which the child or youth resides. Foster children from other counties are often placed in Stanislaus County due to the number of placement options available here (group homes and STRTPs) and it is anticipated this legislation and subsequent guidance will have a negative fiscal impact since no additional funding has been provided. BHRS is implementing a new system to continuously collect data on how many children and youth from other counties are placed in Stanislaus County, and what type and level to other counties (e.g., reimburse other counties for services for children placed there), but there is nothing in statute that memorializes this agreement or addresses cost report considerations. The development of the new system has been delayed due to the need to redirect technology resources to support needs during the COVID-19 pandemic. Once the data is available, the Department will be able to estimate the fiscal impact.

Budgets Contained within the Department

Behavioral Health and Recovery Services (BHRS) (Special Revenue Fund)

This budget funds mental health and rehabilitation services; group and family counseling; case coordination for seriously mentally ill adults and emotionally disturbed children and teens; and provides assessment and appropriate referral for inpatient mental health services.

Managed Care (Special Revenue Fund)

This budget funds the oversight of specialty mental health managed care functions for BHRS, including service authorization, utilization management, and Medi-Cal contract compliance; access to services; and Federal and State regulatory compliance monitoring. Managed Care funding also pays claims for services to providers for Medi-Cal beneficiaries needing specialty mental health services, including acute psychiatric hospitalization.

Mental Health Services Act (MHSA) (Special Revenue Fund)

This budget funds services to individuals with serious mental illness and is funded through MHSA funding.

Public Guardian (Special Revenue Fund)

This budget funds programs mandated by Government Code Sections 24000, 27430 - 27436 and County Code 2.20. As the court-appointed substitute decision maker, the Public Guardian provides assistance to individuals who are gravely disabled as a result of mental disorder and are unable to properly provide for themselves or individuals who are substantially unable to manage their own financial resources. Other services provided include: conservatorship investigation for individuals who are believed to be unable to provide for their own food, clothing, and shelter due to their mental illness; case management for individuals placed on conservatorship by the courts; management of conservatee assets; and coordination of investigation and casework services with elder and dependent adult protection agencies.

Stanislaus Recovery Center (SRC) (Special Revenue Fund)

This budget funds residential detoxification services, outpatient, and day treatment alcohol and drug services. SRC also provides residential and day co-occurring treatment services for individuals with dual substance use disorders and mental health issues.

Substance Use Disorder (Special Revenue Fund)

This budget funds specialized alcohol and drug treatment and prevention services to County residents including: Narcotic replacement (Methadone) detoxification and maintenance therapy; alcohol and drug treatment to persons incarcerated in jail facilities; Adult Drug Court alcohol and drug treatment; treatment services for persons with substance use disorders, including those with co-occurring substance use and mental health issues; and alcohol and drug prevention services for youth.

Individual schedules for each of these budgets are detailed as follows.

Legal Budget Unit (LBU) Schedules

| Behavioral Health and Recovery Services | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1501 6000000 Special Revenue Fund | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$173,550 | \$200,000 | \$206,000 | (\$7,000) | (\$213,000) | (\$207,000) |
| Intergovernmental Revenue | \$30,809,163 | \$24,348,381 | \$35,434,665 | \$26,168,154 | (\$9,266,511) | \$1,819,773 |
| Charges for Service | \$23,700,790 | \$30,738,762 | \$23,264,234 | \$18,670,020 | (\$4,594,214) | (\$12,068,742) |
| Miscellaneous Revenue | \$2,688,033 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$255,607 | \$0 | \$0 | \$1,779,884 | \$1,779,884 | \$1,779,884 |
| Total Revenue | \$57,627,143 | \$55,287,143 | \$58,904,899 | \$46,611,058 | (\$12,293,841) | (\$8,676,085) |
| Use of Fund Balance/Retained Earnings | (\$1,747,513) | \$5,425,418 | \$0 | \$104,196 | \$104,196 | (\$5,321,222) |
| Total Funding Sources | \$55,879,630 | \$60,712,561 | \$58,904,899 | \$46,715,254 | (\$12,189,645) | (\$13,997,307) |
| Salaries and Benefits | \$26,736,278 | \$27,081,336 | \$26,592,079 | \$30,681,197 | \$4,089,118 | \$3,599,861 |
| Services and Supplies | \$31,105,146 | \$41,801,586 | \$34,887,107 | \$21,893,675 | (\$12,993,432) | (\$19,907,911) |
| Other Charges | \$3,699,610 | \$3,588,163 | \$3,523,108 | \$4,034,775 | \$511,667 | \$446,612 |
| Fixed Assets | | | | | | |
| Buildings & Improvements | \$0 | \$100,000 | \$100,000 | \$100,000 | \$0 | \$0 |
| Equipment | \$124,150 | \$52,500 | \$52,500 | \$52,500 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | (\$4,960,195) | (\$5,775,854) | (\$5,424,536) | (\$9,221,534) | (\$3,796,998) | (\$3,445,680) |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$56,704,989 | \$66,847,731 | \$59,730,258 | \$47,540,613 | (\$12,189,645) | (\$19,307,118) |
| General Fund Contribution | \$825,359 | \$6,135,170 | \$825,359 | \$825,359 | \$0 | (\$5,309,811) |
| Total Allocated Positions | - | 269 | 269 | 246 | -23 | -23 |

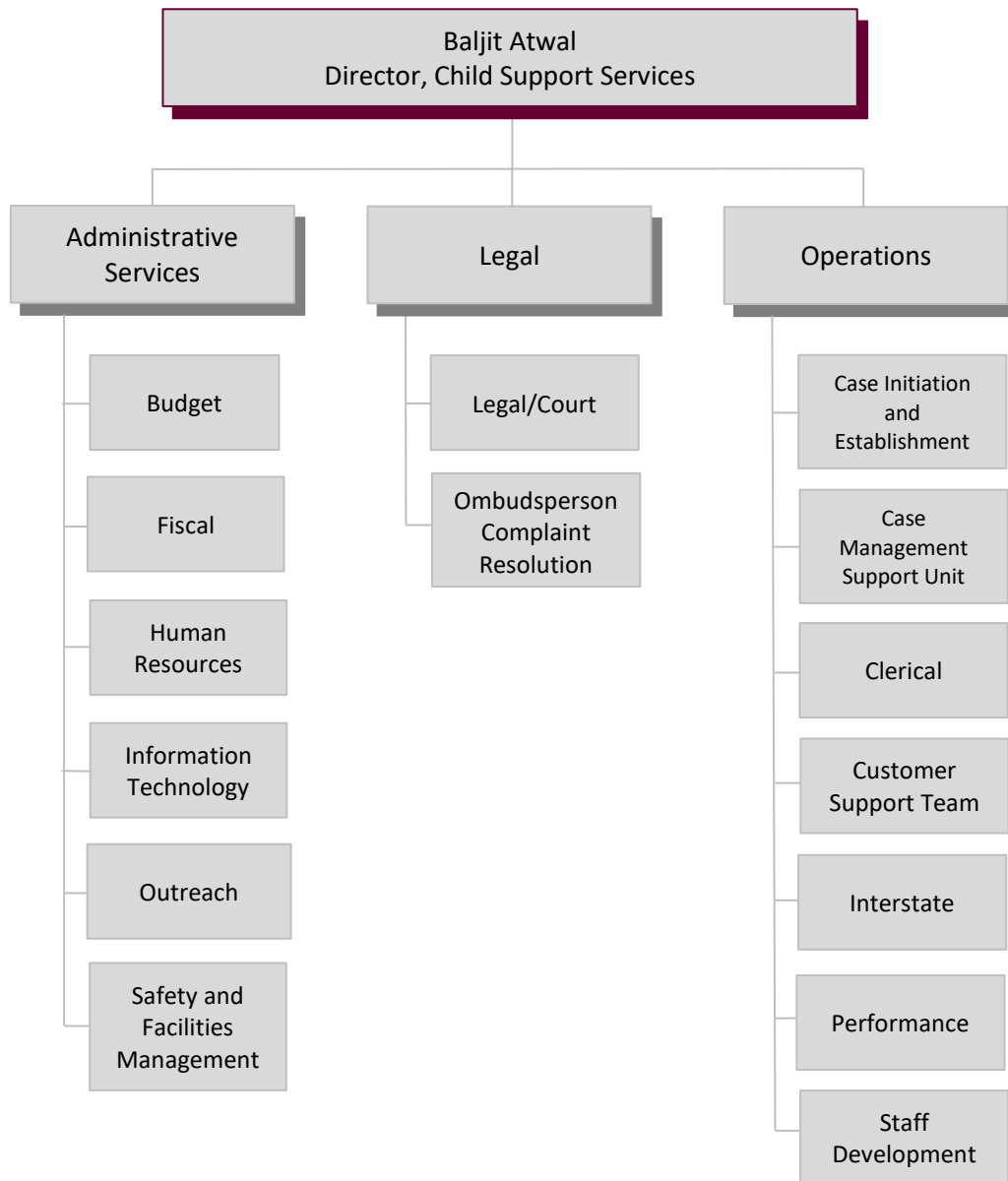
| BHRS - Managed Care | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1504 6400001 Special Revenue Fund | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$412,311 | \$417,381 | \$417,089 | \$414,310 | (\$2,779) | (\$3,071) |
| Intergovernmental Revenue | \$6,007,512 | \$9,567,965 | \$10,574,774 | \$10,003,606 | (\$571,168) | \$435,641 |
| Charges for Service | \$2,618,401 | \$3,571,354 | \$3,377,382 | \$3,432,960 | \$55,578 | (\$138,394) |
| Miscellaneous Revenue | \$524,066 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$65,731 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$9,628,021 | \$13,556,700 | \$14,369,245 | \$13,850,876 | (\$518,369) | \$294,176 |
| Use of Fund Balance/Retained Earnings | \$2,484,619 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$12,112,640 | \$13,556,700 | \$14,369,245 | \$13,850,876 | (\$518,369) | \$294,176 |
| Salaries and Benefits | \$1,127,162 | \$1,157,609 | \$1,198,274 | \$0 | (\$1,198,274) | (\$1,157,609) |
| Services and Supplies | \$9,419,912 | \$8,667,375 | \$8,866,729 | \$9,077,757 | \$211,028 | \$410,382 |
| Other Charges | \$1,134,278 | \$3,303,238 | \$3,775,878 | \$4,519,550 | \$743,672 | \$1,216,312 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$431,288 | \$428,478 | \$528,364 | \$253,569 | (\$274,795) | (\$174,909) |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$12,112,640 | \$13,556,700 | \$14,369,245 | \$13,850,876 | (\$518,369) | \$294,176 |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 12 | 12 | 10 | -2 | -2 |

| BHRS - Mental Health Services Act | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1507 6800000 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$702,034 | \$773,456 | \$394,256 | \$271,400 | (\$122,856) | (\$502,056) |
| Intergovernmental Revenue | \$24,818,763 | \$28,699,246 | \$36,922,399 | \$33,576,374 | (\$3,346,025) | \$4,877,128 |
| Charges for Service | \$9,715,046 | \$10,129,653 | \$10,391,032 | \$15,524,601 | \$5,133,569 | \$5,394,948 |
| Miscellaneous Revenue | \$142,259 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$35,378,102 | \$39,602,355 | \$47,707,687 | \$49,372,375 | \$1,664,688 | \$9,770,020 |
| Use of Fund Balance/Retained Earnings | \$5,403,252 | \$11,632,411 | \$3,838,538 | \$6,626,097 | \$2,787,559 | (\$5,006,314) |
| Total Funding Sources | \$40,781,354 | \$51,234,766 | \$51,546,225 | \$55,998,472 | \$4,452,247 | \$4,763,706 |
| Salaries and Benefits | \$11,027,372 | \$12,467,118 | \$12,895,347 | \$17,484,417 | \$4,589,070 | \$5,017,299 |
| Services and Supplies | \$23,304,693 | \$31,193,910 | \$30,949,775 | \$30,247,843 | (\$701,932) | (\$946,067) |
| Other Charges | \$1,691,202 | \$1,987,682 | \$2,055,291 | \$1,754,859 | (\$300,432) | (\$232,823) |
| Fixed Assets | | | | | | |
| Buildings & Improvements | \$0 | \$30,000 | \$30,000 | \$30,000 | \$0 | \$0 |
| Equipment | \$56,521 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$985,837 | \$1,511,000 | \$1,511,000 | \$200,000 | (\$1,311,000) | (\$1,311,000) |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$3,715,729 | \$4,045,056 | \$4,104,812 | \$6,281,353 | \$2,176,541 | \$2,236,297 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$40,781,354 | \$51,234,766 | \$51,546,225 | \$55,998,472 | \$4,452,247 | \$4,763,706 |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 112 | 112 | 103 | -9 | -9 |

| BHRS - Public Guardian | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1503 6030000 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$552 | \$500 | \$515 | \$515 | \$0 | \$15 |
| Intergovernmental Revenue | \$0 | \$0 | \$2,329,451 | \$0 | (\$2,329,451) | \$0 |
| Charges for Service | \$141,963 | \$146,050 | \$150,432 | \$150,432 | \$0 | \$4,382 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$142,515 | \$146,550 | \$2,480,398 | \$150,947 | (\$2,329,451) | \$4,397 |
| Use of Fund Balance/Retained Earnings | \$76,001 | \$357,251 | \$0 | \$270,338 | \$270,338 | (\$86,913) |
| Total Funding Sources | \$218,516 | \$503,801 | \$2,480,398 | \$421,285 | (\$2,059,113) | (\$82,516) |
| Salaries and Benefits | \$981,624 | \$1,718,913 | \$2,754,415 | \$2,904,305 | \$149,890 | \$1,185,392 |
| Services and Supplies | \$78,144 | \$99,619 | \$199,335 | \$360,707 | \$161,372 | \$261,088 |
| Other Charges | \$200,324 | \$352,487 | \$365,404 | \$360,947 | (\$4,457) | \$8,460 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$113,989 | \$302,507 | \$316,809 | \$413,471 | \$96,662 | \$110,964 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$1,374,081 | \$2,473,526 | \$3,635,963 | \$4,039,430 | \$403,467 | \$1,565,904 |
| General Fund Contribution | \$1,155,565 | \$1,969,725 | \$1,155,565 | \$3,618,145 | \$2,462,580 | \$1,648,420 |
| Total Allocated Positions | - | 17 | 17 | 22 | 5 | 5 |

| BHRS - Stanislaus Recovery Center | | | | | | |
|---------------------------------------|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1505 6700001 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$18,224 | \$19,844 | \$19,844 | \$19,844 | \$0 | \$0 |
| Revenue from use of Assets | (\$29,690) | \$824 | \$824 | \$824 | \$0 | \$0 |
| Intergovernmental Revenue | \$261,494 | \$2,826,264 | \$2,870,225 | \$1,551,686 | (\$1,318,539) | (\$1,274,578) |
| Charges for Service | \$919,020 | \$2,819,027 | \$2,701,898 | \$3,990,112 | \$1,288,214 | \$1,171,085 |
| Miscellaneous Revenue | \$17,749 | \$100 | \$100 | \$0 | (\$100) | (\$100) |
| Other Financing Sources | \$73,147 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$1,259,944 | \$5,666,059 | \$5,592,891 | \$5,562,466 | (\$30,425) | (\$103,593) |
| Use of Fund Balance/Retained Earnings | \$3,158,436 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$4,418,380 | \$5,666,059 | \$5,592,891 | \$5,562,466 | (\$30,425) | (\$103,593) |
| Salaries and Benefits | \$2,926,890 | \$3,547,690 | \$3,762,677 | \$3,940,990 | \$178,313 | \$393,300 |
| Services and Supplies | \$1,253,484 | \$1,093,759 | \$1,225,383 | \$1,111,296 | (\$114,087) | \$17,537 |
| Other Charges | \$341,319 | \$523,415 | \$540,263 | \$524,901 | (\$15,362) | \$1,486 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | (\$103,313) | \$501,195 | \$64,568 | (\$14,721) | (\$79,289) | (\$515,916) |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$4,418,380 | \$5,666,059 | \$5,592,891 | \$5,562,466 | (\$30,425) | (\$103,593) |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 35 | 35 | 30 | -5 | -5 |

| BHRS - Substance Use Disorder | | | | | | |
|---------------------------------------|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1502 6500001 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$12,896 | \$32,112 | \$33,075 | \$33,075 | \$0 | \$963 |
| Revenue from use of Assets | (\$103,186) | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$5,086,458 | \$5,984,097 | \$5,907,952 | \$7,170,905 | \$1,262,953 | \$1,186,808 |
| Charges for Service | \$4,728,626 | \$11,964,659 | \$12,253,093 | \$12,688,819 | \$435,726 | \$724,160 |
| Miscellaneous Revenue | \$18,980 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | (\$73,147) | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$9,670,627 | \$17,980,868 | \$18,194,120 | \$19,892,799 | \$1,698,679 | \$1,911,931 |
| Use of Fund Balance/Retained Earnings | \$6,412,653 | \$121,234 | \$0 | \$1,744,312 | \$1,744,312 | \$1,623,078 |
| Total Funding Sources | \$16,083,280 | \$18,102,102 | \$18,194,120 | \$21,637,111 | \$3,442,991 | \$3,535,009 |
| Salaries and Benefits | \$3,943,159 | \$4,429,680 | \$4,583,522 | \$5,575,676 | \$992,154 | \$1,145,996 |
| Services and Supplies | \$10,966,310 | \$12,820,097 | \$12,827,484 | \$13,416,556 | \$589,072 | \$596,459 |
| Other Charges | \$371,309 | \$358,782 | \$373,131 | \$357,017 | (\$16,114) | (\$1,765) |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$802,502 | \$493,543 | \$409,983 | \$2,287,862 | \$1,877,879 | \$1,794,319 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$16,083,280 | \$18,102,102 | \$18,194,120 | \$21,637,111 | \$3,442,991 | \$3,535,009 |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 42 | 42 | 36 | -6 | -6 |



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www.stanocdcss.org

Child Support Services

| | FY 2020-2021 Adopted Final Budget | FY 2021-2022 Recommended Proposed Budget |
|---|--|---|
| Budget Summary: | | |
| Total Revenue | \$15,587,781 | \$15,587,781 |
| Use of Fund Balance/ Retained Earnings | \$830,248 | \$0 |
| Gross Costs | \$16,418,029 | \$15,587,781 |
| General Fund Contributions | \$0 | \$0 |
| % Funded by General Fund | 0.0% | 0.0% |
| Total Allocated Positions | 161 | 161 |

Department Services and Programs

The Department of Child Support Services (DCSS) collects and distributes child support; locates parents and employers; establishes parentage; establishes and enforces child support and medical support orders; provides legal representation of the County in child support matters and child support services for cases when a parent resides out of State.

The **Administrative Services** division provides central administrative support for the Department and is responsible for finance and budget preparation and administration; claim process for State and Federal funding; payroll; accounts payable and receivable; contract administration; personnel administration, training; safety and injury management; management and long-range workforce planning. This division is also responsible for facilities maintenance and equipment.

The **Legal** division oversees all legal action filed and all legal work completed by DCSS, including establishing parentage judgments and court orders for child support and medical support, enforcing these orders, and modifying the orders as needed. The Legal unit ensures that DCSS complies with State and Federal regulations and statutes governing the child support program and ensures the rights of parents of Stanislaus County are protected and enforced with the highest degree of fairness and due process.

The Legal unit directs and provides guidance for every legal enforcement action in a variety of forums to ensure the children of Stanislaus County have the financial support they need. This includes enforcing support orders from other states and countries and

enforcing support orders through legal action in family law, Workers’ Compensation, personal injury and bankruptcy cases. The Legal unit also includes the Ombudsperson and Complaint Resolution staff. This staff works with customers who are not satisfied with the assistance they receive from the Department. They work to explain the rights and responsibilities of each customer and endeavor to resolve issues before they become formal complaints. If a complaint is filed, Complaint Resolution staff independently investigate and review customers’ cases and provide a resolution in writing.

The **Operations** division collects child support; locates parents and employers; establishes parentage, child support and medical orders; and enforces these orders while applying Federal and State guidelines and regulations. Operations staff works closely with customers to educate them about regulations and documents to achieve a common vision wherein children can rely on their parents for the financial, medical, and emotional support they need. Customers include parents, employers, attorneys, and other County and State agencies. Operations staff is responsible for determining the next applicable action on case files which may include modifying support orders, serving Income Withholding Orders, filing liens, processing incoming mail and documents, and sending legal documents to court.

The Information Technology (IT) unit is part of the Operations division and has a major role in keeping the Department running efficiently by providing IT services and support to all staff. IT is responsible for

the development, maintenance, support, and security of DCSS technology systems. IT staff monitors the overall performance of operating and

communication systems to ensure the highest quality services are available to internal and external customers.

Board of Supervisors Priority Area



Child Support Services supports the following Board of Supervisors priority:

| | |
|----------------------------|--|
| Priority | <i>Supporting community health, including physical, mental, emotional and spiritual health</i> |
| Mission Statement | To promote the well-being of children by locating parents, establishing parentage, and obtaining and enforcing orders while providing the excellent level of service our customers deserve |
| Two-Year Strategies | Strategies are defined in the Department's two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results |
| Success Measures | Collection and distribution of Child Support payments |
| Two-Year Objectives | <i>Maintain</i> collection and distribution of \$59 million of child support to families |
| | <i>Collect</i> 67% of current court-ordered support |
| | <i>Obtain</i> support orders on 96.4% of cases |

Department Summary

| Child Support Services | | | | | | |
|---------------------------------------|------------------------|---------------------------------|----------------------------------|------------------------------------|----------------------------------|----------------------------------|
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D - Column C | Change Column D - Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$71,129 | \$32,000 | \$32,000 | \$32,000 | \$0 | \$0 |
| Intergovernmental Revenue | \$15,590,829 | \$15,555,781 | \$15,555,781 | \$15,555,781 | \$0 | \$0 |
| Charges for Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | \$60 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$15,662,018 | \$15,587,781 | \$15,587,781 | \$15,587,781 | \$0 | \$0 |
| Use of Fund Balance/Retained Earnings | \$984,054 | \$830,248 | \$0 | \$0 | \$0 | (\$830,248) |
| Total Funding Sources | \$16,646,072 | \$16,418,029 | \$15,587,781 | \$15,587,781 | \$0 | (\$830,248) |
| Salaries and Benefits | \$13,275,033 | \$13,665,997 | \$13,346,431 | \$13,375,621 | \$29,190 | (\$290,376) |
| Services and Supplies | \$1,808,265 | \$1,684,279 | \$1,120,895 | \$1,120,895 | \$0 | (\$563,384) |
| Other Charges | \$999,628 | \$1,015,663 | \$1,061,265 | \$1,061,265 | \$0 | \$45,602 |
| Fixed Assets | | | | | | |
| Buildings & Improvements | \$32,323 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equipment | \$533,475 | \$52,090 | \$59,190 | \$30,000 | (\$29,190) | (\$22,090) |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | (\$2,652) | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$16,646,072 | \$16,418,029 | \$15,587,781 | \$15,587,781 | \$0 | (\$830,248) |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 161 | 161 | 161 | 0 | 0 |

2021-2022 Proposed Budget

The 2021-2022 Spending Plan was based on the use of standard escalators applied to the 2020-2021 Final Budget and includes appropriations of \$15.6 million, funded by \$15.6 million in estimated revenue.

With the recommended adjustments, the 2021-2022 Proposed Budget totals \$15.6 million, funded by \$15.6 million in estimated revenue.

Adjustments to Spending Plan by Legal Budget Unit (LBU)

A transfer of \$29,190 in appropriations from Fixed Assets to Salaries and Benefits is the only adjustment in Child Support Services. The Spending Plan includes \$59,190 for Fixed Assets to purchase IT hardware which costs \$30,000 based on updated quotes obtained by the department. Fiscal Year 2020-2021 Salaries are trending slightly higher, using a straight-line projection; therefore, it is recommended to transfer the balance to Salaries and Benefits.

Recommendation: It is recommended to transfer \$29,190 in appropriations from Fixed Assets to Salaries and Benefits.

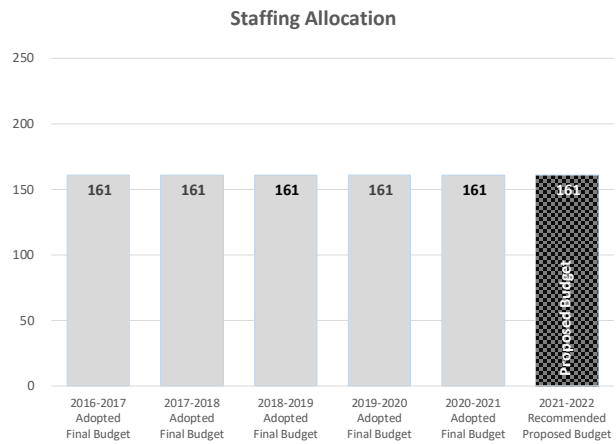
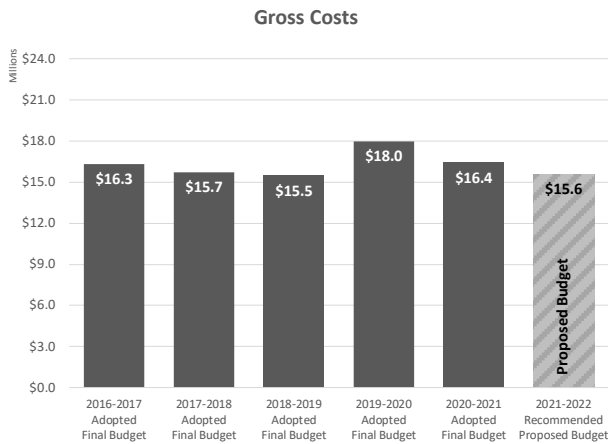
Fixed Assets | Vehicles

The Department of Child Support Services has a total fleet of seven vehicles; of those, zero meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.

Staffing Allocation

The 2021-2022 Proposed Budget includes a Department staffing allocation of 161, consistent with the 2020-2021 Adopted Final Budget allocation. The Proposed Budget does not include any additional staffing adjustments.

Five-Year Historical Budget Trends



The recommended Proposed Budget of \$15.6 million represents a decrease of \$830,248 or 5% from Fiscal Year 2020-2021 Adopted Final Budget. The Department averaged 1% growth over the previous five years, which can be largely attributed to an increase in the allocation of funds from the California Department of Child Support Services (CADCSS) in Fiscal Year 2019-2020. This represented one-third of an estimated \$3 million increase, to be received over three years, that was withdrawn in Fiscal Year 2020-2021 due to the pandemic-related State Budget deficit and was expected to be ongoing. In Fiscal Year 2020-2021, the Department utilized \$830,248 in fund balance as approved by CADCSS, as the Department doesn't typically maintain a fund balance.

The recommended Proposed Budget includes a staffing allocation of 161, the same number of positions as 2020-2021 Adopted Final Budget allocation count. Staffing during the previous five years has not changed due to flat funding from CADCSS.

Key Challenges and Opportunities

Funding - In Fiscal Year 2019-2020, the Department of Child Support Services received its very first funding increase from the State of California since Fiscal Year 2002-2003. At that time, the Department began to build capacity based on the new funding and in anticipation of future increased funding, as agreed to by the California Legislature in June 2019. After one year of increased funding, the Governor's Fiscal Year 2020-2021 May Revise reverted child support funding to 2018-2019 levels, which equated to a reduction of actual funding in the amount of \$933,728 along with the anticipated funding increase of \$963,578 to Stanislaus County DCSS. The Senate and Assembly Budget sub committees for Health and Human services have recently agreed to one-time funding for Fiscal Year 2021-2022, and this may be due to the anticipated State Budget surplus. However, the Fiscal Year 2021-2022 State Budget is pending final approval. Department leadership continues to monitor the situation closely, working with the California Department of Child Support Services (CADCSS) and the California Child Support Director's Association, while educating lawmakers and legislative staff on the importance of the child support program in serving as a social safety net, and on the real impacts of funding cuts on the vulnerable families who rely on child support as their secondary income.

Budget Contained within the Department

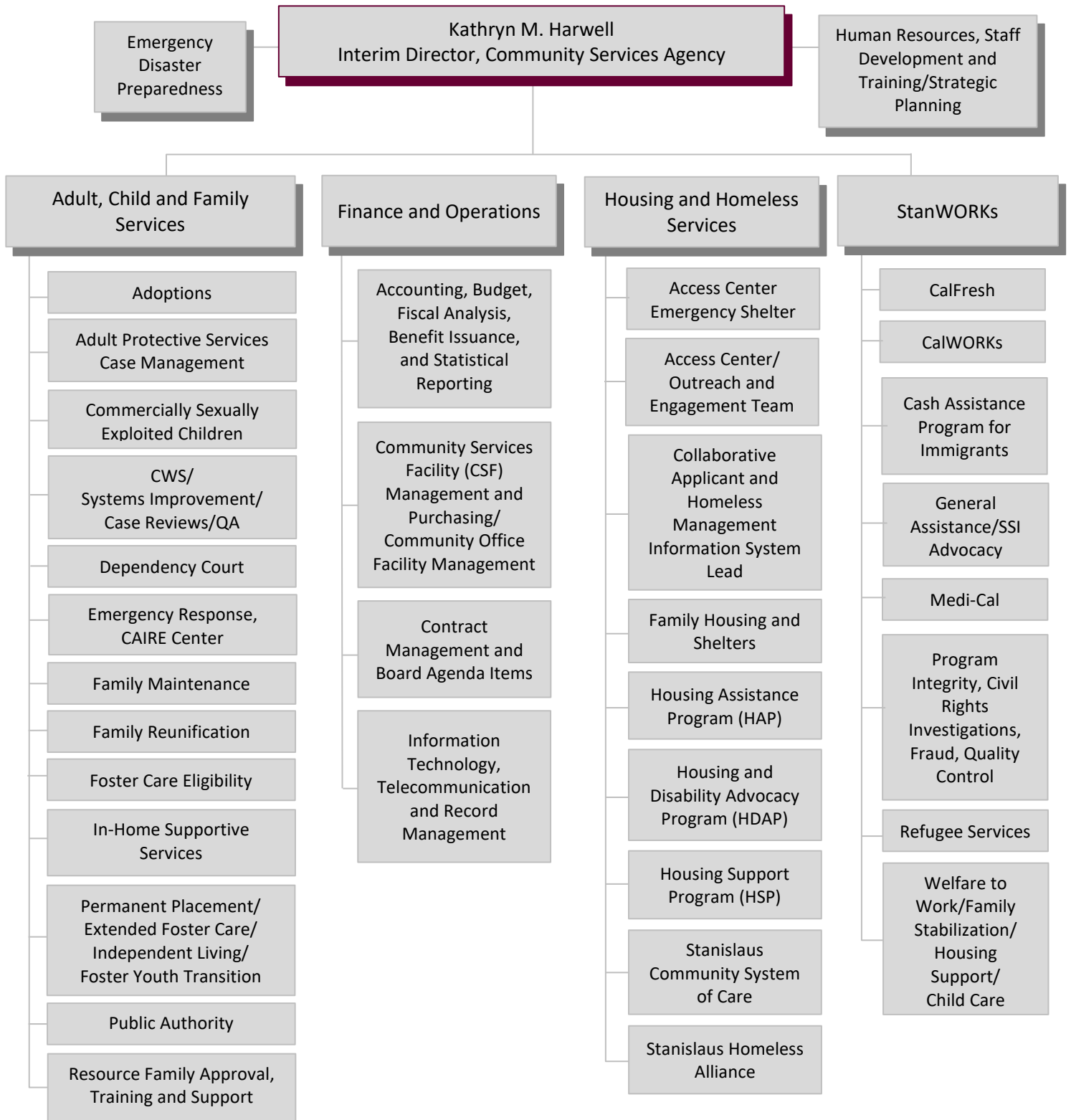
Child Support Services (Special Revenue Fund)

Funds the Department of Child Support Services (DCSS) program, whose major services include the collection and distribution of child support, location of parents and employers, establishment of paternity and child support orders, and enforcement of child support orders; legal representation of the County in child support matters, establishment and enforcement of medical support; and child support services for cases when a parent resides out of State

Individual schedule for this budget is detailed as follows.

Legal Budget Unit (LBU) Schedules

| Child Support Services | | | | | | |
|---------------------------------------|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1071 0240000 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$71,129 | \$32,000 | \$32,000 | \$32,000 | \$0 | \$0 |
| Intergovernmental Revenue | \$15,590,829 | \$15,555,781 | \$15,555,781 | \$15,555,781 | \$0 | \$0 |
| Charges for Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | \$60 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$15,662,018 | \$15,587,781 | \$15,587,781 | \$15,587,781 | \$0 | \$0 |
| Use of Fund Balance/Retained Earnings | \$984,054 | \$830,248 | \$0 | \$0 | \$0 | (\$830,248) |
| Total Funding Sources | \$16,646,072 | \$16,418,029 | \$15,587,781 | \$15,587,781 | \$0 | (\$830,248) |
| Salaries and Benefits | \$13,275,033 | \$13,665,997 | \$13,346,431 | \$13,375,621 | \$29,190 | (\$290,376) |
| Services and Supplies | \$1,808,265 | \$1,684,279 | \$1,120,895 | \$1,120,895 | \$0 | (\$563,384) |
| Other Charges | \$999,628 | \$1,015,663 | \$1,061,265 | \$1,061,265 | \$0 | \$45,602 |
| Fixed Assets | | | | | | |
| Buildings & Improvements | \$32,323 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equipment | \$533,475 | \$52,090 | \$59,190 | \$30,000 | (\$29,190) | (\$22,090) |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | (\$2,652) | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$16,646,072 | \$16,418,029 | \$15,587,781 | \$15,587,781 | \$0 | (\$830,248) |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 161 | 161 | 161 | 0 | 0 |



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www.csa-stanislaus.com

Community Services Agency

| | FY 2020-2021 Adopted Final Budget | FY 2021-2022 Recommended Proposed Budget |
|---|--|---|
| Budget Summary: | | |
| Total Revenue | \$429,846,406 | \$466,191,225 |
| Use of Fund Balance/ Retained Earnings | \$8,670,320 | \$5,623,910 |
| Gross Costs | \$459,505,345 | \$483,395,987 |
| General Fund Contributions | \$20,988,619 | \$11,580,852 |
| % Funded by General Fund | 4.6% | 2.4% |
| Total Allocated Positions | 1,155 | 1,154 |

Department Services and Programs

The Community Services Agency (CSA) operates social welfare programs that provide assistance, direct-client services, and support for the benefit of the community.

The **Adult, Child and Family Services (ACFSD)** Division includes Adult Services as well as Child and Family Services (CFS) programs, which provide an array of services essential to the protection of the community's most vulnerable children, those who are victims of abuse and neglect. Programs include Child Welfare Services (CWS) Emergency Response, Family Maintenance, Dependency Court Services, Family Reunification, Permanent Placement, After 18 Youth Program, Resource Family Approval, and Adoptions. CFS also oversees financial assistance programs for resource families caring for foster youth and non-minor dependents.

One CFS priority is to ensure supports are provided to the child/youth and his or her family so they can safely live together. If that is not possible, services are tailored toward the child/youth regarding placement. The ultimate goal is to return the child/youth home whenever possible or facilitate placement with a permanent family through adoption or guardianship.

CFS extends support to young adults aged 18 to 21 should they choose to remain dependents. The Non-Minor Dependent (NMD) must be working towards independence, which includes going to college, reducing barriers for employment, or working. The goal is to assist the NMD in transitioning to adulthood successfully, prepared to handle all future challenges.

Child abuse and neglect prevention is an important element of CFS. The Child Abuse Prevention Council (CAPC) is a multidisciplinary team that coordinates

community efforts to prevent child abuse. CAPC supports the Countywide Strengthening Families Initiative for child abuse/neglect prevention agencies and financially supports emergency shelter services for runaway youth.

Adult Services Programs provide a safety net for elders and dependent adults in the community, and include services through Adult Protective Services (APS) and In-Home Supportive Services (IHSS) programs. America's population is growing older and living longer; the impact that will have on APS is being evaluated now, including concerns regarding the increase of Alzheimer's disease in an aging population and the lack of caregivers in general.

The APS program investigates reports of abuse, neglect and exploitation of elders and dependent adults. Social workers provide services that are focused on stopping the abuse and then helping the individual develop a plan to remain in a safe environment. All services are voluntary and confidential. Types of abuse include physical, sexual, abandonment, abduction, isolation, financial, and neglect, by self or others.

The IHSS and Public Authority are mandated entitlement programs that provide services to approximately 7,461 frail, disabled, and/or elderly individuals per month, allowing these individuals to remain safely in their homes rather than alternative and costly long-term care facilities.

The Public Authority is a public entity separate from the County, pursuant to Welfare and Institutions Code (WIC) Section 12301.6 and Stanislaus County Ordinance (C.S. 905), exercising public and essential governmental functions with all powers needed to

carry out the provider components of IHSS wages and the provision of dental and vision coverage.

The Emergency Disaster Preparedness, Human Resources, and **Finance and Operations** Divisions provide administrative programs and support, including day-to-day executive management and direction, human resources management, payroll, recruitment, departmental training, legislative review and implementation, disaster management, information technology and data imaging, budget and fiscal management, contract management, purchasing, and facility management to ensure that divisions deliver services in a professional, cost-effective, efficient, and cohesive manner while focusing on exceptional customer service.

The **Housing and Homeless Services** division was established in 2019 to coordinate the administration of housing and homeless programs. The new division integrates all existing CSA housing and homeless programs, contracts, and supportive services and oversees designated Countywide homeless and housing projects with the goal to address homelessness with coordinated, compassionate, and high-quality services.

The division includes administrative responsibilities related to the Access Center Emergency Shelter (ACES), Access Center/Outreach and Engagement Team, the 9th Street Family Shelter, the Stanislaus Homeless Alliance, and the Stanislaus Community System of Care. In addition, this division serves as the Collaborative Applicant and the Homeless Management Information System Lead on behalf of the Stanislaus Community System of Care (CSOC).

The **StanWORKs** Division provides access to essential basic needs to support families with children to move towards independence and self-sufficiency, at eight County community offices:

- CalFresh (Food Stamps) is a nutrition program that supplements low-income families and individual food budgets in order to ensure they are getting adequate nutrition.
- Medi-Cal is a health care program for needy residents of California, intended to protect and improve the health of all California Residents.

- Public Assistance is provided through several programs. The California Work Opportunity and Responsibility to Kids (CalWORKs) program is California's version of the Federal Temporary Assistance to Needy Families program (TANF). CalWORKs provides time-limited cash benefits to families with children when one or both parents is absent, disabled, deceased, or unemployed; Cash Assistance Program for Immigrants provides cash benefits to aged, blind, and disabled non-citizens who are ineligible for Social Security Insurance (SSI)/Social Security Program (SSP) solely due to their immigration status; Refugee Cash Assistance is provided for eight months to needy refugees without children who would otherwise be eligible for cash assistance; and General Assistance is provided to those who have no other means of support, single adults, couples, and families who meet eligibility requirements.
- Program Integrity, Civil Rights, Investigations, Fraud, and Quality Control are administered within StanWORKs to assure compliance and consistency with all Federal, State, and local requirements.
- Welfare To Work is a program developed to assist CalWORKs (cash aid) customers obtain or prepare for employment. The program provides a wide range of services including education, training, and supportive services such as transportation, work attire, and childcare.
- Child Care is a subsidized program provided to support families in the CalWORKs Welfare to Work program. The purpose of the program is to help a family transition smoothly from the immediate, short-term childcare needed as the parent starts work or work activities to the stable, long-term childcare necessary for the family to become self-sufficient.
- Family Stabilization assists families in overcoming barriers to self-sufficiency such as substance abuse and mental health issues through supportive services.
- Housing Support is an additional resource for families who are homeless or in jeopardy of losing their housing.

Board of Supervisors Priority Area



The Community Services Agency supports the following Board of Supervisors priority:

| | | | |
|----------------------------|---|---|--|
| Priority | Supporting community health, including physical, mental, emotional and spiritual health | | |
| Mission Statement | The Community Services Agency serves our community by protecting children and adults and assisting families towards independence and self-sufficiency. The vision of the Department is for Safe, Healthy, and Thriving Communities | | |
| Two-Year Strategies | Strategies are defined in the Department's two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results | | |
| Success Measures | Youth in Foster Care who transition to a permanent family home | Individuals and families that transition to permanent housing through the receipt of temporary transition housing support | Individuals and families attaining self-sufficiency through job training, employment, and disability benefit management due to an increase in income |
| Two-Year Objectives | Decrease and maintain the percent of children who are victims of abuse or neglect and who experience a recurrence of abuse and neglect within the following 12 months to 9.1% or less; for comparison, 12.2% of youth had a recurrence of maltreatment in Fiscal Year 2018-2019 | | |
| | Increase the percentage of youth who transition to permanency through reunification, adoption, or guardianship within 12 months of entering Foster Care to at least 40.5%; for comparison, 32.6% transitioned to permanency within 12 months in Fiscal Year 2018-2019 | | |
| | Increase the number of General Assistance, CalFresh, and CalWORKS individuals and families attaining self-sufficiency by 10% in Fiscal Year 2020-2021 and Fiscal Year 2021-2022 through the disability benefit advocacy program, job training, housing services, and employment services | | |
| | Address at least 40% of the priority one items related to customer and employee safety based on the Countywide Americans with Disabilities (ADA) assessment by the end of Fiscal Year 2021-2022 | | |
| | Increase the number of homeless or at-risk of homeless individuals attaining housing by 5% in Fiscal Year 2020-2021 and Fiscal Year 2021-2022 through use of the regional coordinated entry system | | |

Department Summary

| Community Services Agency | | | | | | |
|---------------------------------------|------------------------|---------------------------------|----------------------------------|------------------------------------|----------------------------------|----------------------------------|
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D - Column C | Change Column D - Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$282,029 | \$96,600 | \$99,498 | \$99,498 | \$0 | \$2,898 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$116,676 | \$146,369 | \$130,160 | \$130,160 | \$0 | (\$16,209) |
| Intergovernmental Revenue | \$364,894,590 | \$402,563,206 | \$436,190,954 | \$436,333,630 | \$142,676 | \$33,770,424 |
| Charges for Service | \$3,103,341 | \$2,611,586 | \$2,679,823 | \$2,679,823 | \$0 | \$68,237 |
| Miscellaneous Revenue | \$97,665 | \$417,907 | \$417,907 | \$417,907 | \$0 | \$0 |
| Other Financing Sources | \$28,178,753 | \$24,010,738 | \$26,530,207 | \$26,530,207 | \$0 | \$2,519,469 |
| Total Revenue | \$396,673,054 | \$429,846,406 | \$466,048,549 | \$466,191,225 | \$142,676 | \$36,344,819 |
| Use of Fund Balance/Retained Earnings | (\$7,946,074) | \$8,670,320 | \$5,623,910 | \$5,623,910 | \$0 | (\$3,046,410) |
| Total Funding Sources | \$388,726,980 | \$438,516,726 | \$471,672,459 | \$471,815,135 | \$142,676 | \$33,298,409 |
| Salaries and Benefits | \$98,032,727 | \$102,656,156 | \$111,542,732 | \$111,685,408 | \$142,676 | \$9,029,252 |
| Services and Supplies | \$30,790,351 | \$42,762,191 | \$39,553,773 | \$39,553,773 | \$0 | (\$3,208,418) |
| Other Charges | \$271,039,524 | \$310,173,518 | \$328,570,976 | \$328,570,976 | \$0 | \$18,397,458 |
| Fixed Assets | | | | | | |
| Equipment | \$613,927 | \$1,000,000 | \$1,000,000 | \$1,000,000 | \$0 | \$0 |
| Other Financing Uses | \$121,500 | \$2,913,480 | \$2,585,830 | \$2,585,830 | \$0 | (\$327,650) |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$400,598,029 | \$459,505,345 | \$483,253,311 | \$483,395,987 | \$142,676 | \$23,890,642 |
| General Fund Contribution | \$11,871,049 | \$20,988,619 | \$11,580,852 | \$11,580,852 | \$0 | (\$9,407,767) |
| Total Allocated Positions | - | 1,155 | 1,155 | 1,154 | -1 | -1 |

2021-2022 Proposed Budget

The 2021-2022 Spending Plan was based on the use of standard escalators applied to the 2020-2021 Final Budget and includes appropriations of \$483.3 million, funded by \$466 million in estimated revenue, \$5.6 million in the use of department fund balance, and \$11.6 million in Net County Cost.

With the recommended adjustments, the 2021-2022 Proposed Budget totals \$483.4, funded by \$466.2 million in estimated revenue, \$5.6 million in the use of department fund balance and \$11.6 million in Net County Cost. The recommended adjustments, relative to the Spending Plan, increase estimated revenue and appropriations by \$142,676.

The Proposed Budget relies on the use of \$5.6 million in departmental fund balance. Based on the use of fund balance identified in the 2020-2021 Midyear analysis; the Department anticipates there will be \$15.8 million in available fund balance on July 1, 2021.

Adjustments to Spending Plan by Legal Budget Unit (LBU)

Program Services and Support – An increase in estimated revenue and appropriations of \$142,676 will accommodate one new full-time Social Worker Supervisor II position that will be assigned to the State Child Welfare Services - California Automated Response and Engagement System (CWS-CARES) project. The project will last a minimum of three years with potential for five years and will be completely funded through a contract with the California Department of Social Services. The Department will delete the position when the project is complete.

Individual Schedule 9s for all department legal budget units can be found at the end of the department section.

Recommendation: It is recommended to increase estimated revenue and appropriations by \$142,676.

Fixed Assets | Vehicles

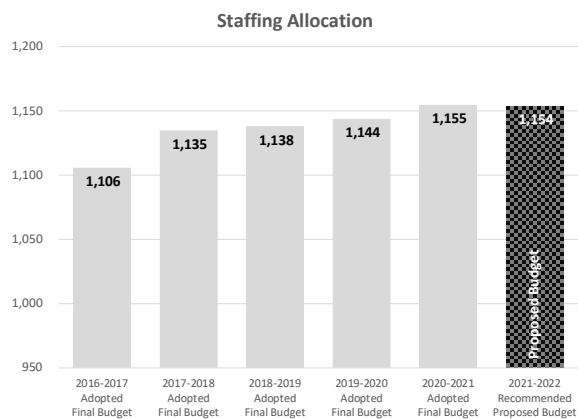
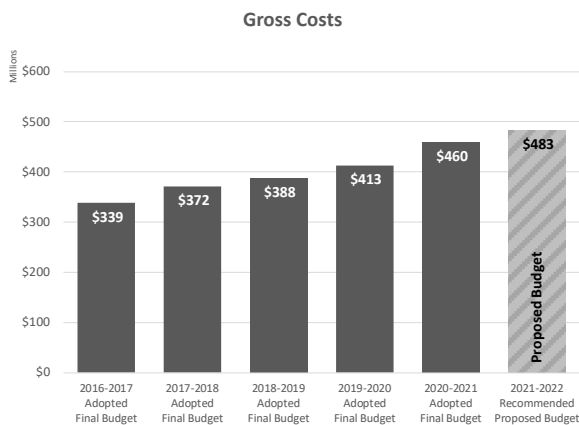
The Community Services Agency (CSA) has a total of 89 fleet vehicles; of those, 20 meet the minimum age and/or mileage requirements to be considered for replacement under the Fleet Services Policy.

Staffing Allocation

The 2021-2022 Proposed Budget includes a Department staffing allocation of 1,154, a decrease of one from the 2020-2021 Adopted Final Budget allocation. As part of the Fiscal Year 2020-2021 First Quarter Report, CSA transferred two block-budgeted Social Worker III/IV/V positions to the Public Defender to provide social and behavioral health support to clients and their families. The Proposed Budget includes an addition of one new block-budgeted Social Worker Supervisor I/II position that will be assigned to the State Child Welfare Services - California Automated Response and Engagement System (CWS-CARES) project.

Staffing Recommendation: It is recommended to add one new block-budgeted Social Worker Supervisor I/II position that will be assigned to the State Child Welfare Services - California Automated Response and Engagement System (CWS-CARES) project. In addition, one Administrative Clerk II position, one Collector position, and two Family Services Specialist III positions are recommended for study to determine if their current duties and responsibilities are in alignment with their current classification designations.

Five-Year Historical Budget Trends



The recommended Proposed Budget of \$483 million represents an increase of \$23.9 million or 5.2% from Fiscal Year 2020-2021 Adopted Final Budget. This is lower than the average growth of 7.2% experienced over the previous five years, which can be largely attributed to the addition of the Housing and Homeless Services legal budget unit in late Fiscal Year 2019-2020 for the Access Center, Emergency Shelter operations, Collaborative Applicant responsibilities, Homeless Management Information System (HMIS), Project Roomkey, and other housing and homeless projects. In addition, IHSS Provider Wages Gross Costs have increased due to the State minimum wage increases; the increase of sick leave time from eight to 16 hours per Senate Bill (SB) 3; caseload growth of 4.4%; and the County share of the \$0.50 wage supplement per the Board of Supervisors’ approved UDWA agreement to maintain current service levels.

The recommended Proposed Budget includes a staffing allocation of 1,154, a decrease of one position or 0.1% compared to 2020-2021 Adopted Final Budget allocation count. The previous five-year average increase in staffing was 1.6%. Subsequent to the 2019-2020 Adopted Final Budget, ten positions were added to the Department staffing allocation and one Manager III position was transferred in from the Chief Executive Office to support the new Housing and Homeless Services Division (BOS 2019-0621 and BOS 2020-0259).

Key Challenges and Opportunities

Single Allocation Funding – CSA will closely monitor and assess changes to the Single Allocation, which include the separation of Child Care Stage 1 funding from the Single Allocation. The County Welfare Directors Association of California (CWDA) is currently working with the State to mitigate the impacts of this change and the agency will be closely monitoring developments

Access Center Emergency Shelter Funding – CSA is continuing to evaluate funding to support the operations of the Access Center Emergency Shelter. Fiscal Year 2021-2022 operations are funded through Emergency Solutions Grants Program – Coronavirus (ESG-CV) Round 2 funding and Homeless Housing, Assistance and Prevention Round 2 funding, however, future years pose a funding challenge.

Behavioral Health and Recovery Services Organizational Restructure Impacts – CSA is working in partnership with Behavioral Health and Recovery Services (BHRS), evaluating the impact to CSA programs and customers as a result of the BHRS reorganization and newly developed Strategic Plan. Staff will be reviewing the terms and conditions of existing contracts to ensure that mandated services for department customers continue.

Adult Child and Family Service Legislation – CSA is also closely monitoring the impacts of Federal and State legislation in the area of Adult Child and Family Services, including the Family First Act, the Older Americans Act, and the Master Plan on Aging to assess program and service impacts in Fiscal Year 2021-2022. CSA will provide a comprehensive report at Final Budget related to new program and service requirements.

Budgets Contained within the Department

Program Services and Support (Special Revenue Fund)

Funds administrative and operating costs of mandated social welfare programs providing assistance, direct-client services, and support for the benefit of the community; functions include Social Services (Child Welfare/Child Protective Services; Adult Protective Services; and In-Home Supportive Services); CalWORKs (Temporary Assistance to Needy Families; Employment Services; and Welfare Fraud Prevention and Investigation); Other Public Welfare Assistance (CalFresh, Medi-Cal, Foster Care, Adoptions, and General Assistance); and Child Care (Subsidized Child Care Stages 1, 2, and 3)

County Children’s Fund (Special Revenue Fund)

Funds education and support services for the prevention, intervention, and treatment of child abuse and neglect as recommended by the Child Abuse Prevention Council; current services include emergency shelter services for runaway youth as well as resources in support of the Strengthening Families Initiative

General Assistance (Special Revenue Fund)

Funds the General Assistance (GA) Program. This fund provides cash aid payments to indigent adults and foster care payments to non-state, or federally eligible, placements as well as court-ordered payments

Homeless Emergency Aid Program (Special Revenue Fund)

Funds the Statewide Homeless Emergency Aid Program (HEAP), an interest-bearing Special Revenue Fund with State funding allocated for HEAP

Housing and Homeless Services (Special Revenue Fund)

Funds the housing and homeless services in Stanislaus County. Projects contained within the fund are the CSA Access Center, Access Center Emergency Shelter, Project Roomkey, Collaborative Applicant, Empire Migrant Center – Winter Family Shelter, 1128 South 9th Street Family Housing Facility, CalWORKs Housing Support Program, Housing Disability Advocacy Program, and the Homeless Housing, Assistance, and Prevention Program

IHSS Provider Wages (Special Revenue Fund)

Funds the wages for the IHSS providers

IHSS Public Authority - Administration (Special Revenue Fund)

Funds the administration costs for the Public Authority, a public entity independent from the County, and provides mandated services to In-Home Supportive Services (IHSS) providers and recipients

IHSS Public Authority - Benefits (Special Revenue Fund)

Funds the dental and vision benefits for IHSS providers; the benefits are administered by the United Domestic Workers of America (UDWA)

Public Economic Assistance (Special Revenue Fund)

Funds assistance payments to Stanislaus County families who are eligible for temporary economic assistance and children requiring out-of-home placement on a temporary or permanent basis

Individual schedules for each of these budgets are detailed as follows.

Legal Budget Unit (LBU) Schedules

| CSA - Program Services and Support | | | | | | |
|---------------------------------------|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1631 0045050 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$282,029 | \$96,600 | \$99,498 | \$99,498 | \$0 | \$2,898 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$70,144 | \$126,369 | \$130,160 | \$130,160 | \$0 | \$3,791 |
| Intergovernmental Revenue | \$149,993,176 | \$158,740,426 | \$175,788,480 | \$175,931,156 | \$142,676 | \$17,190,730 |
| Charges for Service | \$2,768,473 | \$2,274,564 | \$2,342,801 | \$2,342,801 | \$0 | \$68,237 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$535,682 | \$281,631 | \$281,631 | \$281,631 | \$0 | \$0 |
| Total Revenue | \$153,649,504 | \$161,519,590 | \$178,642,570 | \$178,785,246 | \$142,676 | \$17,265,656 |
| Use of Fund Balance/Retained Earnings | (\$1,378,228) | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$152,271,276 | \$161,519,590 | \$178,642,570 | \$178,785,246 | \$142,676 | \$17,265,656 |
| Salaries and Benefits | \$97,891,489 | \$100,233,229 | \$109,119,805 | \$109,262,481 | \$142,676 | \$9,029,252 |
| Services and Supplies | \$25,038,100 | \$31,072,131 | \$31,786,790 | \$31,786,790 | \$0 | \$714,659 |
| Other Charges | \$31,391,179 | \$34,668,671 | \$36,813,564 | \$36,813,564 | \$0 | \$2,144,893 |
| Fixed Assets | | | | | | |
| Equipment | \$613,927 | \$1,000,000 | \$1,000,000 | \$1,000,000 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$2,585,830 | \$2,585,830 | \$2,585,830 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$154,934,695 | \$169,559,861 | \$181,305,989 | \$181,448,665 | \$142,676 | \$11,888,804 |
| General Fund Contribution | \$2,663,419 | \$8,040,271 | \$2,663,419 | \$2,663,419 | \$0 | (\$5,376,852) |
| Total Allocated Positions | - | 1,155 | 1,155 | 1,154 | -1 | -1 |

| CSA - County Children's Fund | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1637 0045961 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$13,269 | \$12,813 | \$12,813 | \$12,813 | \$0 | \$0 |
| Charges for Service | \$150,587 | \$163,678 | \$163,678 | \$163,678 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$163,856 | \$176,491 | \$176,491 | \$176,491 | \$0 | \$0 |
| Use of Fund Balance/Retained Earnings | \$792 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$164,648 | \$176,491 | \$176,491 | \$176,491 | \$0 | \$0 |
| Salaries and Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Services and Supplies | \$164,648 | \$176,491 | \$176,491 | \$176,491 | \$0 | \$0 |
| Other Charges | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$164,648 | \$176,491 | \$176,491 | \$176,491 | \$0 | \$0 |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |

| CSA - General Assistance | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1633 0045901 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$184,281 | \$173,344 | \$173,344 | \$173,344 | \$0 | \$0 |
| Miscellaneous Revenue | \$988 | \$1,705 | \$1,705 | \$1,705 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$185,269 | \$175,049 | \$175,049 | \$175,049 | \$0 | \$0 |
| Use of Fund Balance/Retained Earnings | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$185,269 | \$175,049 | \$175,049 | \$175,049 | \$0 | \$0 |
| Salaries and Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Services and Supplies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Charges | \$1,076,629 | \$1,556,751 | \$1,556,751 | \$1,556,751 | \$0 | \$0 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$1,076,629 | \$1,556,751 | \$1,556,751 | \$1,556,751 | \$0 | \$0 |
| General Fund Contribution | \$891,360 | \$1,381,702 | \$1,381,702 | \$1,381,702 | \$0 | \$0 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |

| CSA - Homeless Emergency Aid Program | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1638 0045860 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$44,323 | \$20,000 | \$0 | \$0 | \$0 | (\$20,000) |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$324,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$368,323 | \$20,000 | \$0 | \$0 | \$0 | (\$20,000) |
| Use of Fund Balance/Retained Earnings | \$745,388 | \$1,550,239 | \$0 | \$0 | \$0 | (\$1,550,239) |
| Total Funding Sources | \$1,113,711 | \$1,570,239 | \$0 | \$0 | \$0 | (\$1,570,239) |
| Salaries and Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Services and Supplies | \$992,211 | \$980,740 | \$0 | \$0 | \$0 | (\$980,740) |
| Other Charges | \$0 | \$261,849 | \$0 | \$0 | \$0 | (\$261,849) |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$121,500 | \$327,650 | \$0 | \$0 | \$0 | (\$327,650) |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$1,113,711 | \$1,570,239 | \$0 | \$0 | \$0 | (\$1,570,239) |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |

| CSA - Housing and Homeless Services | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1639 0045720 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$8,113,531 | \$5,894,684 | \$4,720,228 | \$4,720,228 | \$0 | (\$1,174,456) |
| Charges for Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | \$90,000 | \$90,000 | \$90,000 | \$90,000 | \$0 | \$0 |
| Other Financing Sources | \$1,211,729 | \$1,761,993 | \$1,436,936 | \$1,436,936 | \$0 | (\$325,057) |
| Total Revenue | \$9,415,260 | \$7,746,677 | \$6,247,164 | \$6,247,164 | \$0 | (\$1,499,513) |
| Use of Fund Balance/Retained Earnings | (\$5,057,407) | \$4,751,420 | \$3,255,249 | \$3,255,249 | \$0 | (\$1,496,171) |
| Total Funding Sources | \$4,357,853 | \$12,498,097 | \$9,502,413 | \$9,502,413 | \$0 | (\$2,995,684) |
| Salaries and Benefits | \$141,238 | \$2,422,927 | \$2,422,927 | \$2,422,927 | \$0 | \$0 |
| Services and Supplies | \$3,926,626 | \$9,240,430 | \$6,261,146 | \$6,261,146 | \$0 | (\$2,979,284) |
| Other Charges | \$1,070,528 | \$834,740 | \$818,340 | \$818,340 | \$0 | (\$16,400) |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$5,138,392 | \$12,498,097 | \$9,502,413 | \$9,502,413 | \$0 | (\$2,995,684) |
| General Fund Contribution | \$780,539 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |

| CSA - IHSS Provider Wages | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1642 0045992 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$414 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$121,289,107 | \$152,699,478 | \$168,176,015 | \$168,176,015 | \$0 | \$15,476,537 |
| Charges for Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$1,645,640 | \$1,556,969 | \$4,401,495 | \$4,401,495 | \$0 | \$2,844,526 |
| Total Revenue | \$122,935,161 | \$154,256,447 | \$172,577,510 | \$172,577,510 | \$0 | \$18,321,063 |
| Use of Fund Balance/Retained Earnings | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$122,935,161 | \$154,256,447 | \$172,577,510 | \$172,577,510 | \$0 | \$18,321,063 |
| Salaries and Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Services and Supplies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Charges | \$126,644,673 | \$159,760,405 | \$176,287,022 | \$176,287,022 | \$0 | \$16,526,617 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$126,644,673 | \$159,760,405 | \$176,287,022 | \$176,287,022 | \$0 | \$16,526,617 |
| General Fund Contribution | \$3,709,512 | \$5,503,958 | \$3,709,512 | \$3,709,512 | \$0 | (\$1,794,446) |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |

| CSA - IHSS Public Authority - Administration | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1640 0045980 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$751,678 | \$879,138 | \$879,138 | \$879,138 | \$0 | \$0 |
| Charges for Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$751,678 | \$879,138 | \$879,138 | \$879,138 | \$0 | \$0 |
| Use of Fund Balance/Retained Earnings | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$751,678 | \$879,138 | \$879,138 | \$879,138 | \$0 | \$0 |
| Salaries and Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Services and Supplies | \$19,018 | \$58,167 | \$58,167 | \$58,167 | \$0 | \$0 |
| Other Charges | \$732,660 | \$820,971 | \$820,971 | \$820,971 | \$0 | \$0 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$751,678 | \$879,138 | \$879,138 | \$879,138 | \$0 | \$0 |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |

| CSA - IHSS Public Authority - Benefits | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1641 0045990 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$645,645 | \$914,640 | \$955,784 | \$955,784 | \$0 | \$41,144 |
| Charges for Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | \$6,677 | \$326,202 | \$326,202 | \$326,202 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$652,322 | \$1,240,842 | \$1,281,986 | \$1,281,986 | \$0 | \$41,144 |
| Use of Fund Balance/Retained Earnings | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$652,322 | \$1,240,842 | \$1,281,986 | \$1,281,986 | \$0 | \$41,144 |
| Salaries and Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Services and Supplies | \$649,748 | \$1,234,232 | \$1,271,179 | \$1,271,179 | \$0 | \$36,947 |
| Other Charges | \$100,897 | \$104,933 | \$109,130 | \$109,130 | \$0 | \$4,197 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$750,645 | \$1,339,165 | \$1,380,309 | \$1,380,309 | \$0 | \$41,144 |
| General Fund Contribution | \$98,323 | \$98,323 | \$98,323 | \$98,323 | \$0 | \$0 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |

| CSA - Public Economic Assistance | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1632 0045801 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$1,795 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$84,088,184 | \$83,422,027 | \$85,658,496 | \$85,658,496 | \$0 | \$2,236,469 |
| Charges for Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$24,461,702 | \$20,410,145 | \$20,410,145 | \$20,410,145 | \$0 | \$0 |
| Total Revenue | \$108,551,681 | \$103,832,172 | \$106,068,641 | \$106,068,641 | \$0 | \$2,236,469 |
| Use of Fund Balance/Retained Earnings | (\$2,256,619) | \$2,368,661 | \$2,368,661 | \$2,368,661 | \$0 | \$0 |
| Total Funding Sources | \$106,295,062 | \$106,200,833 | \$108,437,302 | \$108,437,302 | \$0 | \$2,236,469 |
| Salaries and Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Services and Supplies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Charges | \$110,022,958 | \$112,165,198 | \$112,165,198 | \$112,165,198 | \$0 | \$0 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$110,022,958 | \$112,165,198 | \$112,165,198 | \$112,165,198 | \$0 | \$0 |
| General Fund Contribution | \$3,727,896 | \$5,964,365 | \$3,727,896 | \$3,727,896 | \$0 | (\$2,236,469) |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |

Related Links

For additional information about Adult Services, refer to the division's website at:

<http://www.csa-stanislaus.com/adult-services/index.html>

For additional information about IHSS, refer to the division's website at:

<http://www.csa-stanislaus.com/adult-services/index.html>

For additional information about Children and Family Services, refer to the division's website at:

<http://www.csa-stanislaus.com/childrens-services/index.html>

For additional information about StanWORKs CalWORKs Services, refer to the division's website at:

<http://www.csa-stanislaus.com/cash-aid/>

For additional information about StanWORKs CalFresh Services, refer to the division's website at:

<http://www.csa-stanislaus.com/cal-fresh/>

For additional information about StanWORKs Medi-Cal, refer to the division's website at:

<http://www.csa-stanislaus.com/medi-cal/>

For additional information about the Community Services Agency Locations, refer to the division's website at:

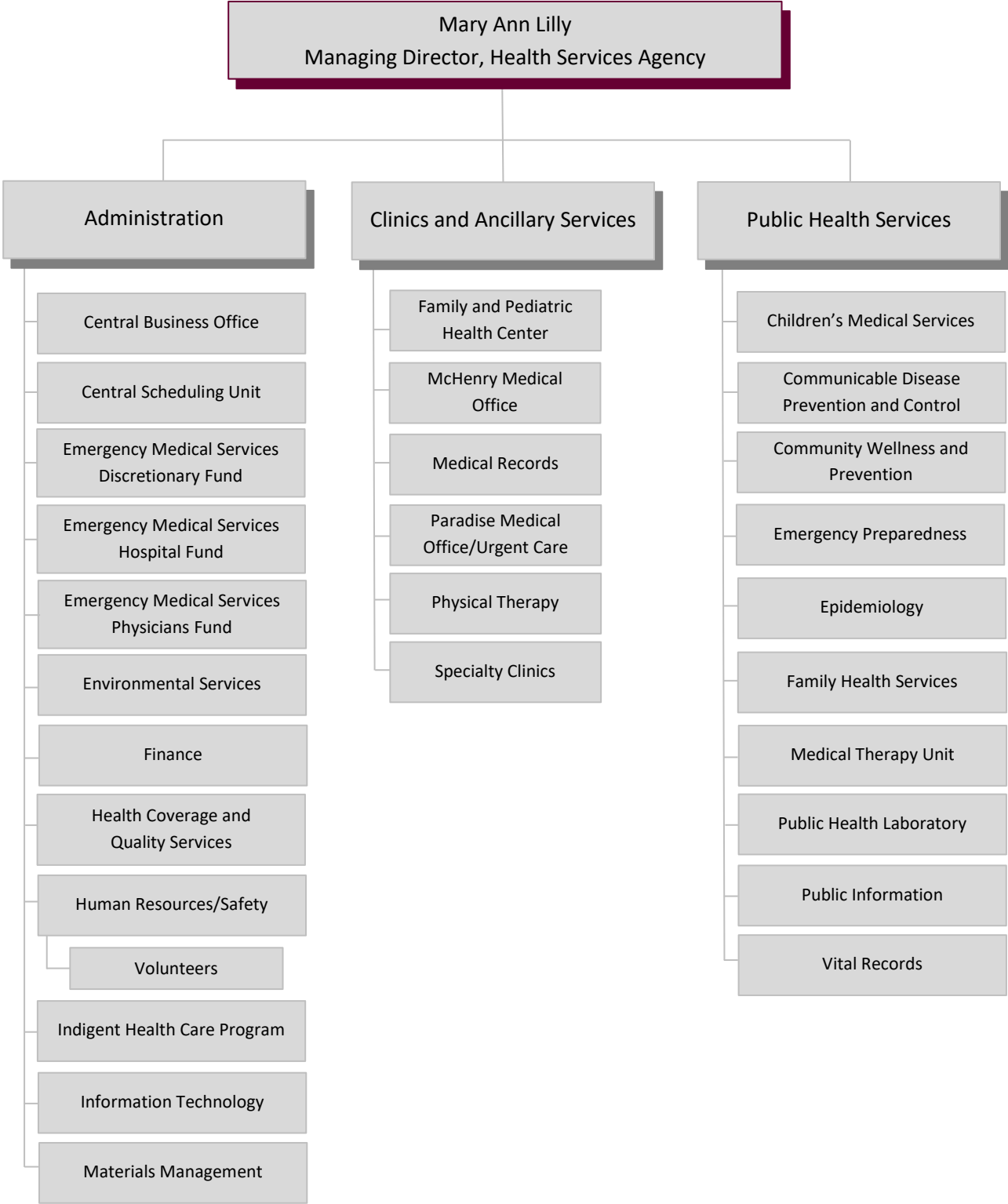
<http://www.csa-stanislaus.com/general-info/>

For additional information about the Stanislaus County Community System of Care, refer to their website at:

<https://csocstan.com/>

For additional information about the Stanislaus Homeless Alliance, refer to their website at:

<https://csocstan.com/stanislaus-homeless-alliance-sha/>



917 Oakdale Road, Modesto, CA 95353 Tel: (209) 558-7000
www.schsa.org

Health Services Agency

| | FY 2020-2021 Adopted Final Budget | FY 2021-2022 Recommended Proposed Budget |
|---|--|---|
| Budget Summary: | | |
| Total Revenue | \$83,979,337 | \$75,923,907 |
| Use of Fund Balance/ Retained Earnings | \$10,255,233 | \$5,146,347 |
| Gross Costs | \$100,001,945 | \$86,831,057 |
| General Fund Contributions | \$5,767,375 | \$5,760,803 |
| % Funded by General Fund | 5.8% | 6.6% |
| Total Allocated Positions | 440 | 441 |

Department Services and Programs

The Health Services Agency (HSA) **Administration** Division provides oversight and support for the Agency’s Ambulatory Clinics and Ancillary, Indigent Health Care, and Public Health Division services. The overhead functions included in this budget unit are Administration, Central Business Office, Central Scheduling Unit, Environmental Services, Finance, Human Resources/Safety, Information Technology, Materials Management, and Health Coverage and Quality Services.

The Medically Indigent Health Care Program (IHCP) provides basic health care to indigent residents of Stanislaus County who are not Medi-Cal eligible and do not have health insurance. The County’s Medically Indigent Adult (MIA) program is essentially the payer of last resort for eligible indigents, as outlined in Welfare and Institutions (W&I) Code, Section 17000: “Every county shall relieve and support all incompetent, poor indigent persons, and those incapacitated by age, disease, or accident, lawfully resident therein, when such persons are not supported or relieved by their relatives or friends, by their own means, or by State or Private institutions.”

The Emergency Medical Services (EMS) Discretionary Fund Health and Safety Code requires the County to establish and coordinate a system that provides emergency medical care in the region. To provide these services, the County has historically contracted with Mountain Valley Emergency Medical Services (MVEMS), a regional Emergency Medical Services (EMS) agency of five participating counties. HSA has established three EMS Funds known as the EMS Maddy - Discretionary, Hospital, and Physicians Funds pursuant to California Health and Safety Code Section 1797.98.

The HSA-IHCP EMS Hospital Health and Safety Code and the HSA-IHCP EMS Physicians Health and Safety Code require the County to establish an Emergency Medical Services EMS Fund upon adoption of a resolution by the Board of Supervisors. To provide these services, the County contracts with Stanislaus Medical Foundation for medical care.

The **Clinics and Ancillary Services** Division provides primary care, specialty care, and certain ancillary services that support such care, primarily occupational and physical therapy services. The provision of these services is intended to reach underserved and uninsured individuals, Medi-Cal recipients, and the County Indigent Adult population. Primary Care Clinic services are currently provided at three Federally Qualified Health Center Look-Alike (FQHC-LA) medical office locations positioned throughout the County. The Valley Family Medicine Residency (VFMR) Program of Modesto, which is accredited by the Accreditation Council for Graduate Medical Education (ACGME) and receives graduate medical education funding from the Centers for Medicare and Medicaid Services (CMS), provides family medicine residency physician training.

Public Health Services has the responsibility of assessing, measuring, reporting, and monitoring the health status of the community. The outcome of community assessments and input as it relates to Ten Essential Public Health Services determines how the division targets its focus for health improvement, as outlined on HSA’s website. The majority of these Public Health services are categorical programs funded by State and Federal sources. However, all employees are trained in emergency preparedness

and are the first line of defense against health threats, natural disaster, terrorism, and/or manmade events. Public Health employees fill dual roles – categorical programs and disaster response.

The Public Health Services division is responsible for delivering services and programs which help to protect and improve the lives of County residents. It is Public Health's responsibility to prevent illnesses and injury, promote healthy lifestyles and behaviors, and to protect the community from health threats. Under California Health and Safety Code, coupled with their guidance and direction, Public Health establishes and operates an array of public health programs focused on population health. These programs include the prevention and control of communicable diseases throughout the community, rapid response to threats through the provision of emergency training and response and conducting health promotion activities throughout the County. The Public Health delivery system encompasses a range of interventions and services geared toward

improving health outcomes for Stanislaus County. Although many of the programs receive categorical funding, collectively the Department strives to ensure that all residents have the opportunity to be healthy, are safe from health threats, and are able to access the services that will help to protect, promote, and preserve their health and overall well-being.

The Public Health Vital and Health Statistics office of Vital Records reviews and registers all births, deaths, and fetal deaths that occur in Stanislaus County in accordance with State guidelines. All original certificates are transmitted weekly to the State Office of Vital Records (OVR). Certified copies are available upon request. The information that is collected from these records provides valuable health and research data, allowing health authorities a means of studying and evaluating health programs; provides information to government agencies for research; and provides information for population estimates and maternal and child health activities.

Board of Supervisors Priority Area



The Health Services Agency supports the following Board of Supervisors priority:

| | | | |
|----------------------------|--|--|---|
| Priority | <i>Supporting community health, including physical, mental, emotional and spiritual health</i> | | |
| Mission Statement | To promote improved health and wellness through service and collaboration for all people in Stanislaus County | | |
| Two-Year Strategies | Strategies are defined in the Department's two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results | | |
| Success Measures | Most Stanislaus County adults are vaccinated against COVID-19 | Increased rates of controlled diabetes and of non-smoking adults | Reduced number of young people under the age of 24 who are homeless |
| Two-Year Objectives | Complete a best practices analysis to address COVID-19 vaccine hesitancy, particularly among disproportionately impacted populations by June 2021 | | |
| | Achieve a COVID-19 vaccination rate of residents in the lowest California Healthy Places Index (HPI) quartile that is within 5% of Stanislaus County's overall COVID-19 vaccination rate by December 2021 | | |
| | Increase the percentage of non-smoking adults in Stanislaus County from the 2019 rate of 86.9% by June 2022 | | |
| | Increase the percentage of diabetic HSA Clinic patients with well-controlled diabetes (Hemoglobin A1c less than or equal to 9) from 67% to 68% by June 2022 | | |
| | Complete the Whole Person Care grant-funded gap analysis, environmental scan, and asset mapping analysis of available housing resources and needs in Stanislaus County by December 2021 | | |

Department Summary

| Health Services Agency | | | | | | |
|---------------------------------------|------------------------|---------------------------------|----------------------------------|------------------------------------|----------------------------------|----------------------------------|
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D - Column C | Change Column D - Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$15,670 | \$15,490 | \$15,955 | \$15,955 | \$0 | \$465 |
| Fines, Forfeitures, Penalties | \$551,800 | \$555,000 | \$571,650 | \$571,650 | \$0 | \$16,650 |
| Revenue from use of Assets | \$669,195 | \$712,425 | \$733,798 | \$733,798 | \$0 | \$21,373 |
| Intergovernmental Revenue | \$18,638,799 | \$28,132,367 | \$19,400,287 | \$19,400,287 | \$0 | (\$8,732,080) |
| Charges for Service | \$35,026,807 | \$35,734,994 | \$36,534,362 | \$36,534,362 | \$0 | \$799,368 |
| Miscellaneous Revenue | \$16,163,198 | \$15,253,161 | \$15,090,966 | \$15,090,966 | \$0 | (\$162,195) |
| Other Financing Sources | \$4,459,293 | \$3,575,900 | \$3,576,889 | \$3,576,889 | \$0 | \$989 |
| Total Revenue | \$75,524,762 | \$83,979,337 | \$75,923,907 | \$75,923,907 | \$0 | (\$8,055,430) |
| Use of Fund Balance/Retained Earnings | (\$11,871,161) | \$10,255,233 | \$5,139,775 | \$5,146,347 | \$6,572 | (\$5,108,886) |
| Total Funding Sources | \$63,653,601 | \$94,234,570 | \$81,063,682 | \$81,070,254 | \$6,572 | (\$13,164,316) |
| Salaries and Benefits | \$39,500,432 | \$54,915,986 | \$49,735,774 | \$49,735,774 | \$0 | (\$5,180,212) |
| Services and Supplies | \$18,302,062 | \$22,753,649 | \$22,725,383 | \$22,725,383 | \$0 | (\$28,266) |
| Other Charges | \$10,854,455 | \$12,630,721 | \$13,213,348 | \$13,213,348 | \$0 | \$582,627 |
| Fixed Assets | | | | | | |
| Buildings & Improvements | \$0 | \$20,000 | \$20,000 | \$20,000 | \$0 | \$0 |
| Equipment | \$26,426 | \$1,003,917 | \$1,078,925 | \$1,078,925 | \$0 | \$75,008 |
| Other Financing Uses | \$731,789 | \$8,209,234 | \$57,627 | \$57,627 | \$0 | (\$8,151,607) |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$5,812 | \$468,438 | \$0 | \$0 | \$0 | (\$468,438) |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$69,420,976 | \$100,001,945 | \$86,831,057 | \$86,831,057 | \$0 | (\$13,170,888) |
| General Fund Contribution | \$5,767,375 | \$5,767,375 | \$5,767,375 | \$5,760,803 | (\$6,572) | (\$6,572) |
| Total Allocated Positions | - | 440 | 440 | 441 | 1 | 1 |

2021-2022 Proposed Budget

The 2021-2022 Spending Plan was based on the use of standard escalators applied to the 2020-2021 Final Budget and includes appropriations of \$86.8 million, funded by \$75.9 million in estimated revenue, \$5.1 million in the use of department fund balance, and \$5.8 million in Net County Cost.

With the recommended adjustments, the 2021-2022 Proposed Budget totals \$86.8 million funded by \$75.9 million in estimated revenue, \$5.1 million in the use of department fund balance and \$5.8 million in Net County Cost. The recommended adjustments, relative to the Spending Plan, increase the use of department fund balance by \$6,572 with an equivalent decrease in Net County Cost.

The Proposed Budget relies on the use of \$5.1 million in departmental fund balance. Based on the use of fund balance identified in the 2020-2021 Midyear analysis, the Department anticipates there will be \$32.7 million in both combined restricted and unrestricted fund balance on July 1, 2021.

Adjustments to Spending Plan by Legal Budget Unit (LBU)

There are three adjustments being made to right size the General Fund/County Match contributions included in HSA's Spending Plan, resulting in a \$6,572 overall decrease in Net County Cost with an equivalent increase in the use of department fund balance.

Clinics and Ancillary Services – An increase in the use of fund balance to right-size the General Fund Contribution per the 2019 clinics consolidation plan (BOS 2019-0464) is recommended, decreasing the General Fund contribution from \$3.1 million to \$2.3 million, an adjustment of \$863,397.

Indigent Health Care – An increase in the use of fund balance will eliminate the General Fund Contribution of \$300,000 due to decreased demand for services resulting from the implementation of the Affordable Care Act. Fund balance was \$2.1 million as of July 1, 2020, which is sufficient to forego additional General Fund Contributions pending any changes in program needs.

Public Health – A \$1.2 million reduction in the use of fund balance and an increase of \$1.2 million in Net County Cost will meet the mandated match of \$3.5 million for Public Health based on the Welfare and Institutions Code Section 17608.10. Previously this mandate was met by combining General Fund Contributions in Public Health, Indigent Health Care, and Clinics and Ancillary Services.

| General Fund Contribution/Match | 2021-2022 | | GF |
|--------------------------------------|---------------------|---------------------|-------------------------|
| | Spending Plan | Proposed Budget | Increase/ (Decrease) |
| HSA - Clinics and Ancillary Services | \$ 3,113,397 | \$ 2,250,000 | \$ (863,397) |
| HSA - Indigent Health Care Program | \$ 300,000 | \$ - | \$ (300,000) |
| HSA - Public Health | \$ 2,353,978 | \$ 3,510,803 | \$ 1,156,825 |
| Total HSA Contributions | \$ 5,767,375 | \$ 5,760,803 | \$ (6,572) |

Recommendation: It is recommended to increase the use of department fund balance by \$6,572 with an equivalent decrease in Net County Cost.

Fixed Assets | Vehicles

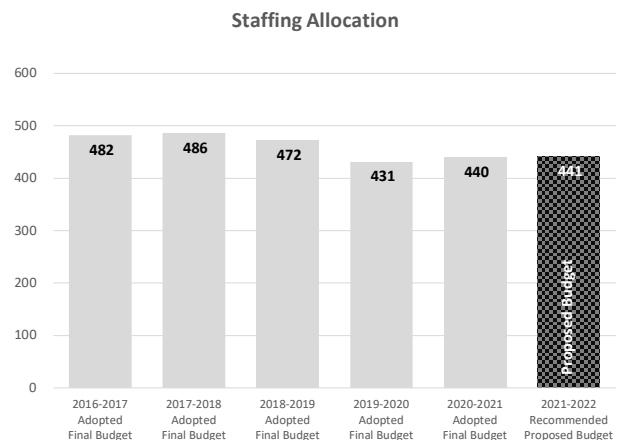
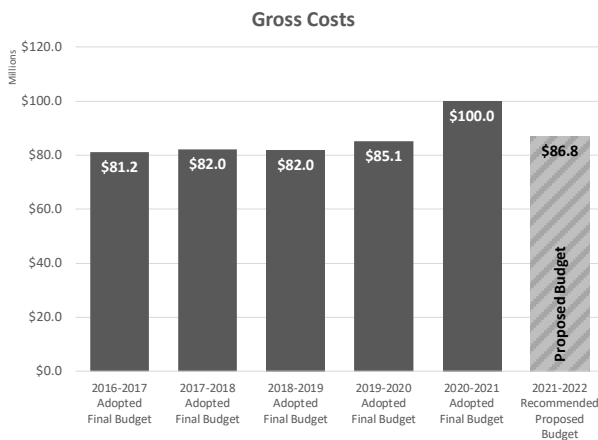
Health Services Agency has a total fleet of 12 vehicles; of those, 10 meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.

Staffing Allocation

The 2021-2022 Proposed Budget includes a Department staffing allocation of 441, an increase of one over the 2020-2021 Adopted Final Budget allocation. Included in the Fiscal Year 2020-2021 First Quarter Financial Report was the addition of one Manager III position to address ongoing COVID-19 response activities and to manage a variety of responsibilities in the division to ensure timely response to emerging issues.

The Proposed Budget does not include any additional staffing adjustments.

Five-Year Historical Budget Trends



The recommended Proposed Budget of \$86.8 million represents a decrease of \$13.2 million or 13.2% from Fiscal Year 2020-2021 Adopted Final Budget. This is lower than the average growth of 5% experienced over the previous five years, which can be largely attributed to \$10.2 million in CARES CRF funds in Fiscal Year 2020-2021 to accommodate the increased costs necessary to effectively respond to the COVID-19 pandemic.

The recommended Proposed Budget includes a staffing allocation of 441, an increase of one position or 0.2% compared to 2020-2021 Adopted Final Budget allocation count. The previous five-year average decrease in staffing was 1.2%, which can be largely attributed to the deletion of 38 vacant positions resulting from the clinics consolidation in Fiscal Year 2019-2020. In Fiscal Year 2020-2021, 14 positions were added to the Public Health Division in response to COVID-19 efforts (BOS 2020-0200).

Key Challenges and Opportunities

COVID-19 Pandemic - The Department continues to face challenges and uncertainties due to the ongoing COVID-19 pandemic and the transition to post-pandemic operations while sustaining an improved level of preparedness, surveillance and response. To scale up the emergency operations, the Board of Supervisors on May 5, 2020 approved 14 new full-time positions. Additionally, over 300 part-time, contract employee and temporary staff have been on-boarded and provided services during some portion of the past fifteen months. The pandemic diverted the majority of all Public Health staff to the response activities leaving other important functions and programs at bare minimum levels. During the coming fiscal year, the Department will continue to provide case investigation, contact tracing and vaccination services, and as the pandemic response needs lessen, will continue to scale to meet the evolving needs, while incrementally returning permanent staff to their pre-pandemic responsibilities. Funding for the continued pandemic effort will be through the Federal/State Enhanced Laboratory Capacity allocation and other State augmentation funding. No General Fund support is anticipated, however the Department faces uncertainty regarding sustainable funding for ongoing communicable disease prevention, surveillance, and response, emergency preparedness and other public health activities.

The increased demands on the Clinic and Ancillary services budget due to the COVID-19 response is funded by a new allocation from the federal government to Federally Qualified Health Centers.

Americans with Disabilities Act - The Department has conducted several surveys and inspections related to compliance with the Americans with Disabilities Act (ADA). The reports concluded that several County owned facilities located at the Scenic campus locations did not meet ADA standards. In order to avoid costly facilities

upgrades, repairs and service interruptions, the Department relocated several of the services performed at this location to other leased facilities while concurrently working on a new HSA Administration and Public Health Facilities building project. The COVID-19 pandemic caused a delay on this new building planning and prompted an additional short-term lease to house the significantly expanded operation.

Health Realignment Funding - County Match funding has remained relatively consistent for the past several years while the population and service needs from the Department have risen significantly. Some adjustment is necessary to ensure the Maintenance of Effort required as match for ongoing Health Realignment funding. This key funding source provides funding needed for some programs to meet mandated match requirements. In addition, it also helps offset some of the rising costs of salaries, benefits, contractual services, and Countywide Cost Allocation Plan charges. The ability to operate and maintain services at a normal service level will be challenging as increases in annual expenditures continue to outpace Departmental revenues.

Department Fund Balance - The construction of the new Health Services Agency building and continued response efforts in relation to the COVID-19 pandemic are expected to have significant negative impacts on Department fund balances.

Budgets Contained within the Department

Administration (Special Revenue Fund)

Funds the Health Services Agency (HSA) – Administration Division operations that provide oversight and support for the Agency’s Ambulatory Clinics and Ancillary, Indigent Health Care, and Public Health Division services; overhead functions include Administration, Central Business Office, Central Scheduling Unit, Environmental Services, Finance, Human Resources/Safety, Information Technology, Materials Management, and Health Coverage and Quality Services

Clinics and Ancillary Services (Enterprise Fund)

Funds primary care including physician residency training program costs, specialty care, and certain ancillary services that support this care to approximately 28,000 unique patients, or approximately 108,000 visits, annually; services provided include family medicine, pediatrics, integrated behavioral health, prenatal care, obstetrical care, high-risk obstetrical care, women’s health care, family planning, immunizations, treatment of sexually transmitted diseases (STDs), well child check-ups, and urgent care services

Emergency Medical Services Discretionary Fund (Special Revenue Fund)

Funds the Health Services Agency (HSA) Emergency Medical Services Discretionary Fund

Indigent Health Care Program (IHCP) (Special Revenue Fund)

Funds the County’s Medically Indigent Health Care (MIA) Program, for the provision of basic health care to eligible indigent residents of Stanislaus County

IHCP-Emergency Medical Services Hospital (Special Revenue Fund)

Funds the Health Services Agency (HSA) Emergency Medical Services Hospital Fund; the Health and Safety Code requires the County to establish an Emergency Medical Services (EMS) Fund, with 25% of the balance distributed only to hospitals providing disproportionate trauma and emergency medical care services

IHCP-Emergency Medical Services Physicians (Special Revenue Fund)

Funds the Health Services Agency (HSA) Emergency Medical Services Physicians Fund, the Health and Safety Code requires the County to establish an Emergency Medical Services (EMS) Fund, with 58% percent of the balance used to reimburse physicians and surgeons for patients who do not make payment for emergency medical services

Public Health (Special Revenue Fund)

Funds the Health Services Agency Public Health (PH) division operations and has the responsibility of delivering services which help to protect and improve the health of Stanislaus County residents

Public Health - Vital and Health Statistics (Special Revenue Fund)

Funds Health Services Agency (HSA) Vital and Health Statistics program; which reviews and registers all births, deaths, and fetal deaths that occur in Stanislaus County in accordance with State guidelines

Individual schedules for each of these budgets are detailed as follows.

Legal Budget Unit (LBU) Schedules

| Health Services Agency - Administration | | | | | | |
|---|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1401 1301000 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$352 | \$275 | \$283 | \$283 | \$0 | \$8 |
| Intergovernmental Revenue | \$192,266 | \$300,000 | \$300,000 | \$300,000 | \$0 | \$0 |
| Charges for Service | \$6,078,413 | \$7,660,920 | \$7,916,117 | \$7,916,117 | \$0 | \$255,197 |
| Miscellaneous Revenue | \$1,290 | \$18,632 | \$19,191 | \$19,191 | \$0 | \$559 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$6,272,321 | \$7,979,827 | \$8,235,591 | \$8,235,591 | \$0 | \$255,764 |
| Use of Fund Balance/Retained Earnings | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$6,272,321 | \$7,979,827 | \$8,235,591 | \$8,235,591 | \$0 | \$255,764 |
| Salaries and Benefits | \$7,611,930 | \$8,372,584 | \$8,649,608 | \$8,649,608 | \$0 | \$277,024 |
| Services and Supplies | \$1,365,261 | \$2,849,513 | \$2,915,078 | \$2,915,078 | \$0 | \$65,565 |
| Other Charges | \$2,026,146 | \$2,311,331 | \$2,415,707 | \$2,415,707 | \$0 | \$104,376 |
| Fixed Assets | | | | | | |
| Equipment | \$14,058 | \$138,600 | \$138,600 | \$138,600 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | (\$4,745,074) | (\$5,692,201) | (\$5,883,402) | (\$5,883,402) | \$0 | (\$191,201) |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$6,272,321 | \$7,979,827 | \$8,235,591 | \$8,235,591 | \$0 | \$255,764 |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 82 | 82 | 82 | 0 | 0 |

| Health Services Agency - Clinic and Ancillary Services | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 4051 1010001 Enterprise Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$649,370 | \$704,150 | \$725,275 | \$725,275 | \$0 | \$21,125 |
| Intergovernmental Revenue | \$943,087 | \$70,275 | \$72,375 | \$72,375 | \$0 | \$2,100 |
| Charges for Service | \$26,326,779 | \$25,229,839 | \$25,648,575 | \$25,648,575 | \$0 | \$418,736 |
| Miscellaneous Revenue | \$15,897,997 | \$15,066,225 | \$15,071,775 | \$15,071,775 | \$0 | \$5,550 |
| Other Financing Sources | (\$11,606) | \$35,564 | \$36,553 | \$36,553 | \$0 | \$989 |
| Total Revenue | \$43,805,627 | \$41,106,053 | \$41,554,553 | \$41,554,553 | \$0 | \$448,500 |
| Use of Fund Balance/Retained Earnings | (\$9,221,395) | \$3,242,985 | (\$246,391) | \$617,006 | \$863,397 | (\$2,625,979) |
| Total Funding Sources | \$34,584,232 | \$44,349,038 | \$41,308,162 | \$42,171,559 | \$863,397 | (\$2,177,479) |
| Salaries and Benefits | \$16,154,721 | \$19,151,310 | \$19,763,747 | \$19,763,747 | \$0 | \$612,437 |
| Services and Supplies | \$12,964,007 | \$14,059,749 | \$14,331,275 | \$14,331,275 | \$0 | \$271,526 |
| Other Charges | \$7,931,971 | \$9,182,989 | \$9,611,212 | \$9,611,212 | \$0 | \$428,223 |
| Fixed Assets | | | | | | |
| Equipment | \$0 | \$715,317 | \$715,325 | \$715,325 | \$0 | \$8 |
| Other Financing Uses | \$646,930 | \$4,353,070 | \$0 | \$0 | \$0 | (\$4,353,070) |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$37,697,629 | \$47,462,435 | \$44,421,559 | \$44,421,559 | \$0 | (\$3,040,876) |
| General Fund Contribution | \$3,113,397 | \$3,113,397 | \$3,113,397 | \$2,250,000 | (\$863,397) | (\$863,397) |
| Total Allocated Positions | - | 178 | 178 | 178 | 0 | 0 |

| Health Services Agency - EMS Discretionary Fund | | | | | | |
|---|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1429 1210001 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$75,233 | \$100,000 | \$103,000 | \$103,000 | \$0 | \$3,000 |
| Revenue from use of Assets | \$300 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$75,533 | \$100,000 | \$103,000 | \$103,000 | \$0 | \$3,000 |
| Use of Fund Balance/Retained Earnings | \$27,692 | \$5,106 | \$4,523 | \$4,523 | \$0 | (\$583) |
| Total Funding Sources | \$103,225 | \$105,106 | \$107,523 | \$107,523 | \$0 | \$2,417 |
| Salaries and Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Services and Supplies | \$103,225 | \$105,106 | \$107,523 | \$107,523 | \$0 | \$2,417 |
| Other Charges | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$103,225 | \$105,106 | \$107,523 | \$107,523 | \$0 | \$2,417 |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |

| Health Services Agency - Indigent Health Care | | | | | | |
|---|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1404 1501000 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$210,361 | \$242,966 | \$250,255 | \$250,255 | \$0 | \$7,289 |
| Miscellaneous Revenue | \$278 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$210,639 | \$242,966 | \$250,255 | \$250,255 | \$0 | \$7,289 |
| Use of Fund Balance/Retained Earnings | (\$450,830) | (\$458,077) | (\$462,587) | (\$162,587) | \$300,000 | \$295,490 |
| Total Funding Sources | (\$240,191) | (\$215,111) | (\$212,332) | \$87,668 | \$300,000 | \$302,779 |
| Salaries and Benefits | \$4,952 | \$8,993 | \$9,290 | \$9,290 | \$0 | \$297 |
| Services and Supplies | \$8,962 | \$13,160 | \$13,463 | \$13,463 | \$0 | \$303 |
| Other Charges | \$41,768 | \$56,362 | \$58,354 | \$58,354 | \$0 | \$1,992 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$4,127 | \$6,374 | \$6,561 | \$6,561 | \$0 | \$187 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$59,809 | \$84,889 | \$87,668 | \$87,668 | \$0 | \$2,779 |
| General Fund Contribution | \$300,000 | \$300,000 | \$300,000 | \$0 | (\$300,000) | (\$300,000) |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |

| Health Services Agency - IHCP EMS Hospital | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1434 1500010 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$166,680 | \$160,000 | \$164,800 | \$164,800 | \$0 | \$4,800 |
| Revenue from use of Assets | \$7,325 | \$6,000 | \$6,180 | \$6,180 | \$0 | \$180 |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$174,005 | \$166,000 | \$170,980 | \$170,980 | \$0 | \$4,980 |
| Use of Fund Balance/Retained Earnings | \$101,879 | \$0 | (\$1,162) | (\$1,162) | \$0 | (\$1,162) |
| Total Funding Sources | \$275,884 | \$166,000 | \$169,818 | \$169,818 | \$0 | \$3,818 |
| Salaries and Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Services and Supplies | \$275,884 | \$166,000 | \$169,818 | \$169,818 | \$0 | \$3,818 |
| Other Charges | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$275,884 | \$166,000 | \$169,818 | \$169,818 | \$0 | \$3,818 |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |

| Health Services Agency - IHCP EMS Physicians | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1435 1500020 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$309,887 | \$295,000 | \$303,850 | \$303,850 | \$0 | \$8,850 |
| Revenue from use of Assets | \$1,905 | \$2,000 | \$2,060 | \$2,060 | \$0 | \$60 |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$311,792 | \$297,000 | \$305,910 | \$305,910 | \$0 | \$8,910 |
| Use of Fund Balance/Retained Earnings | \$191,054 | \$0 | (\$2,079) | (\$2,079) | \$0 | (\$2,079) |
| Total Funding Sources | \$502,846 | \$297,000 | \$303,831 | \$303,831 | \$0 | \$6,831 |
| Salaries and Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Services and Supplies | \$502,846 | \$297,000 | \$303,831 | \$303,831 | \$0 | \$6,831 |
| Other Charges | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$502,846 | \$297,000 | \$303,831 | \$303,831 | \$0 | \$6,831 |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |

| Health Services Agency - Public Health | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1402 1200001 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$15,670 | \$15,490 | \$15,955 | \$15,955 | \$0 | \$465 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$9,943 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$17,503,446 | \$27,762,092 | \$19,027,912 | \$19,027,912 | \$0 | (\$8,734,180) |
| Charges for Service | \$2,347,584 | \$2,535,699 | \$2,651,878 | \$2,651,878 | \$0 | \$116,179 |
| Miscellaneous Revenue | \$263,633 | \$168,304 | \$0 | \$0 | \$0 | (\$168,304) |
| Other Financing Sources | \$4,470,899 | \$3,540,336 | \$3,540,336 | \$3,540,336 | \$0 | \$0 |
| Total Revenue | \$24,611,175 | \$34,021,921 | \$25,236,081 | \$25,236,081 | \$0 | (\$8,785,840) |
| Use of Fund Balance/Retained Earnings | (\$2,476,591) | \$7,510,189 | \$5,893,934 | \$4,737,109 | (\$1,156,825) | (\$2,773,080) |
| Total Funding Sources | \$22,134,584 | \$41,532,110 | \$31,130,015 | \$29,973,190 | (\$1,156,825) | (\$11,558,920) |
| Salaries and Benefits | \$15,728,829 | \$27,383,099 | \$21,313,129 | \$21,313,129 | \$0 | (\$6,069,970) |
| Services and Supplies | \$3,081,877 | \$5,263,121 | \$4,884,395 | \$4,884,395 | \$0 | (\$378,726) |
| Other Charges | \$854,570 | \$1,080,039 | \$1,128,075 | \$1,128,075 | \$0 | \$48,036 |
| Fixed Assets | | | | | | |
| Buildings & Improvements | \$0 | \$20,000 | \$20,000 | \$20,000 | \$0 | \$0 |
| Equipment | \$12,368 | \$150,000 | \$225,000 | \$225,000 | \$0 | \$75,000 |
| Other Financing Uses | \$64,159 | \$3,835,564 | \$36,553 | \$36,553 | \$0 | (\$3,799,011) |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$4,746,759 | \$6,154,265 | \$5,876,841 | \$5,876,841 | \$0 | (\$277,424) |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$24,488,562 | \$43,886,088 | \$33,483,993 | \$33,483,993 | \$0 | (\$10,402,095) |
| General Fund Contribution | \$2,353,978 | \$2,353,978 | \$2,353,978 | \$3,510,803 | \$1,156,825 | \$1,156,825 |
| Total Allocated Positions | - | 180 | 180 | 181 | 1 | 1 |

| Health Services Agency - Public Health Vital and Health Statistics | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1428 1250001 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$63,670 | \$65,570 | \$67,537 | \$67,537 | \$0 | \$1,967 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$63,670 | \$65,570 | \$67,537 | \$67,537 | \$0 | \$1,967 |
| Use of Fund Balance/Retained Earnings | (\$42,970) | (\$44,970) | (\$46,463) | (\$46,463) | \$0 | (\$1,493) |
| Total Funding Sources | \$20,700 | \$20,600 | \$21,074 | \$21,074 | \$0 | \$474 |
| Salaries and Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Services and Supplies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Charges | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$20,700 | \$20,600 | \$21,074 | \$21,074 | \$0 | \$474 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$20,700 | \$20,600 | \$21,074 | \$21,074 | \$0 | \$474 |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |

Developing a Healthy Economy

Introduction

Departments within this priority area support the Board of Supervisors’ priority of *Developing a Healthy Economy, building upon our strong agricultural foundation* with the primary focus of identifying and developing opportunities that contribute to the long-term viability of a healthy local economy. Key goals include job creation, upskilling the local workforce, and increasing economic diversity.

Diversification strengthens the local economy and provides for a better, more stable, quality of life for residents. The departments within this priority area facilitate the creation of jobs for the people of Stanislaus County which is imperative for the community to prosper and grow.

The following departments support the priority of *Developing a Healthy Economy*:



One in eight jobs is directly tied to agriculture or the related food manufacturing sector. Placing the economic viability of the County on a limited number of sectors puts the County at risk.

- ◆ The Agricultural Commissioner supports and protects the well-being of agriculture, agri-business, and the community through a variety of inspections service programs;

- ◆ The Economic Development Bank funds economic development projects to implement the Board of Supervisors’ priorities and to support departments;

- ◆ University of California (UC) Cooperative Extension is a statewide, off-campus research and education delivery program, bringing the resources of the UC to County residents;

- ◆ Workforce Development collaborates with businesses to develop a skilled workforce for in-demand occupations that contribute to the economic success of the community.

Priority Highlights

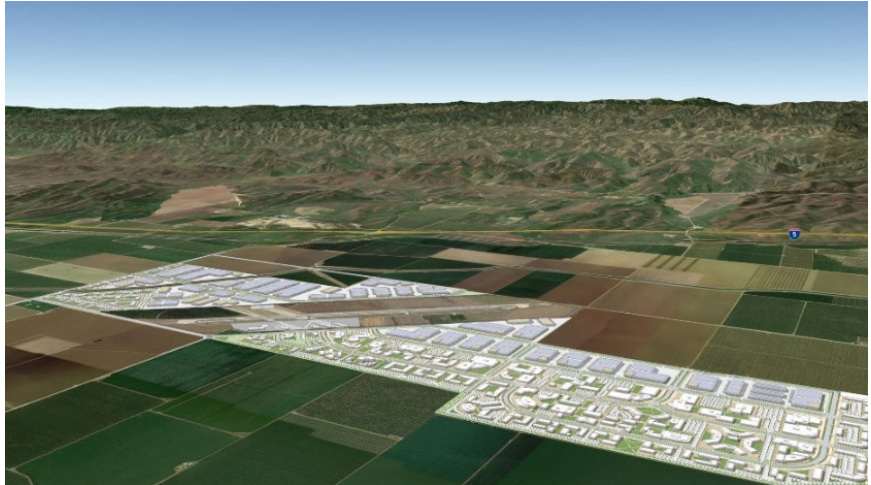
Departments in the *Developing a Healthy Economy* priority continue to identify and develop new opportunities to spur the local economy. California voters and the State legislature created a legal framework to regulate the cannabis industry. In response, the Stanislaus County Board of Supervisors approved a conservative commercial cannabis program in December 2017. The cannabis ordinance establishes a comprehensive program to permit and regulate cannabis cultivation,

manufacturing, retail and other business activities in the unincorporated areas of Stanislaus County. The Cannabis Program establishes a brand-new industry with a variety of potential economic opportunities while preserving the environmental resources and prioritizing fiscal responsibility for taxpayers. The Cannabis Program impacts several County departments.

A significant ongoing economic development opportunity is the Crows Landing Industrial Business Park (Landing at Crows) Project. Landing at Crows is a reuse project, transforming the site of the former Crows Landing Naval Air Facility into a 1,528-acre industrial business park with the primary goal of “Creating Jobs Where People Live.” Landing at Crows has the potential to support approximately 15 million square feet of built inventory over the next several decades. The County completed the California Environmental Quality Act certification in 2018 and plans for development of Landing at Crows are actively underway including the planning for the installation of necessary water infrastructure system.

Prior to the COVID-19 Pandemic, approximately 24%, of Stanislaus

County’s employed residents commuted outside of the County for work and of those commuters 53% commuted to the San Francisco Bay Area, a journey that can easily exceed 100 miles round trip. Landing at Crows would provide residents an alternative to traveling out of county for work facilitating a competitive job market for the local community and providing for a healthy and sustainable economy.



Priority Appropriations and Trends

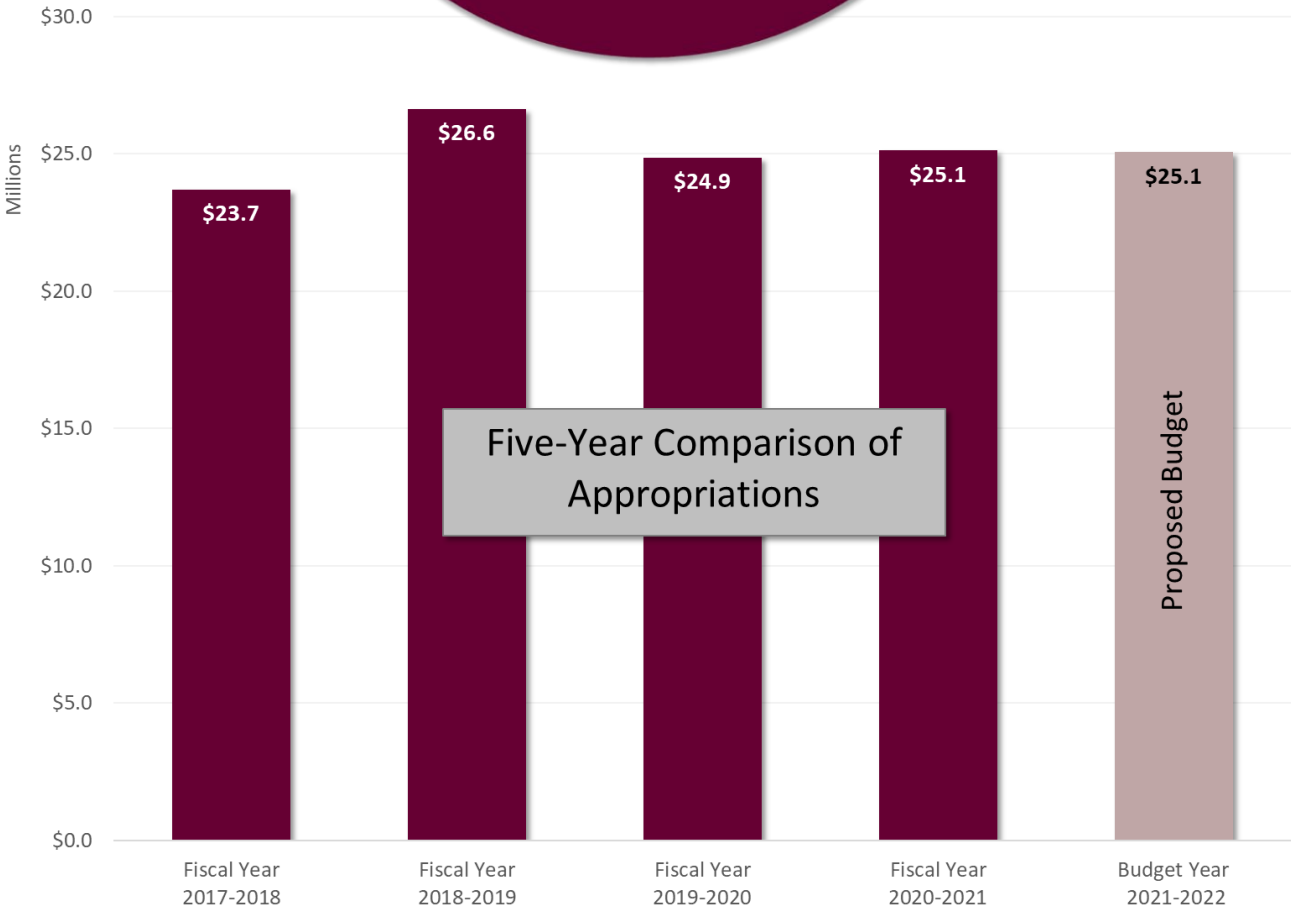
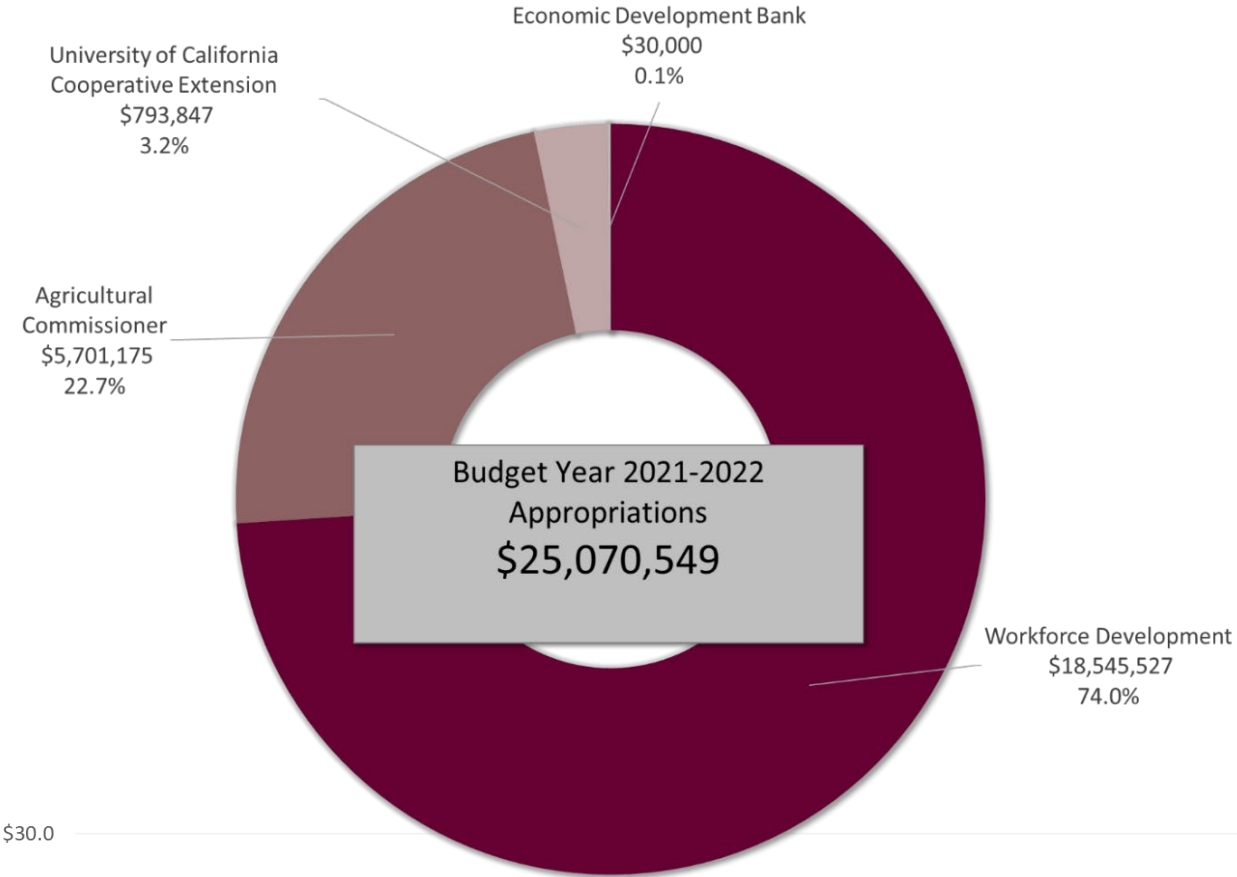
Fiscal Year 2021-2022 appropriations total \$25.1 million for the priority of *Developing a Healthy Economy*. Workforce Development and the Agricultural Commissioner make up 97% of this priority budget. However, Workforce Development program costs are offset by both State and Federal funding and do not impact the General Fund while the Agricultural Commissioner recoups nearly 70% of their program costs through State and Federal contracts and fees for services.

The remaining 3% of the budget for *Developing a Healthy Economy* is dedicated to the University of California (UC) Cooperative Extension and Economic Development Bank. The UC Cooperative Extension budget provides administrative support for UC employees providing services to Stanislaus County.

The Economic Development Bank was suspended by the Board of Supervisors in October 2014. In Fiscal Year 2018-2019, the Board of Supervisors approved transferring the Economic Development

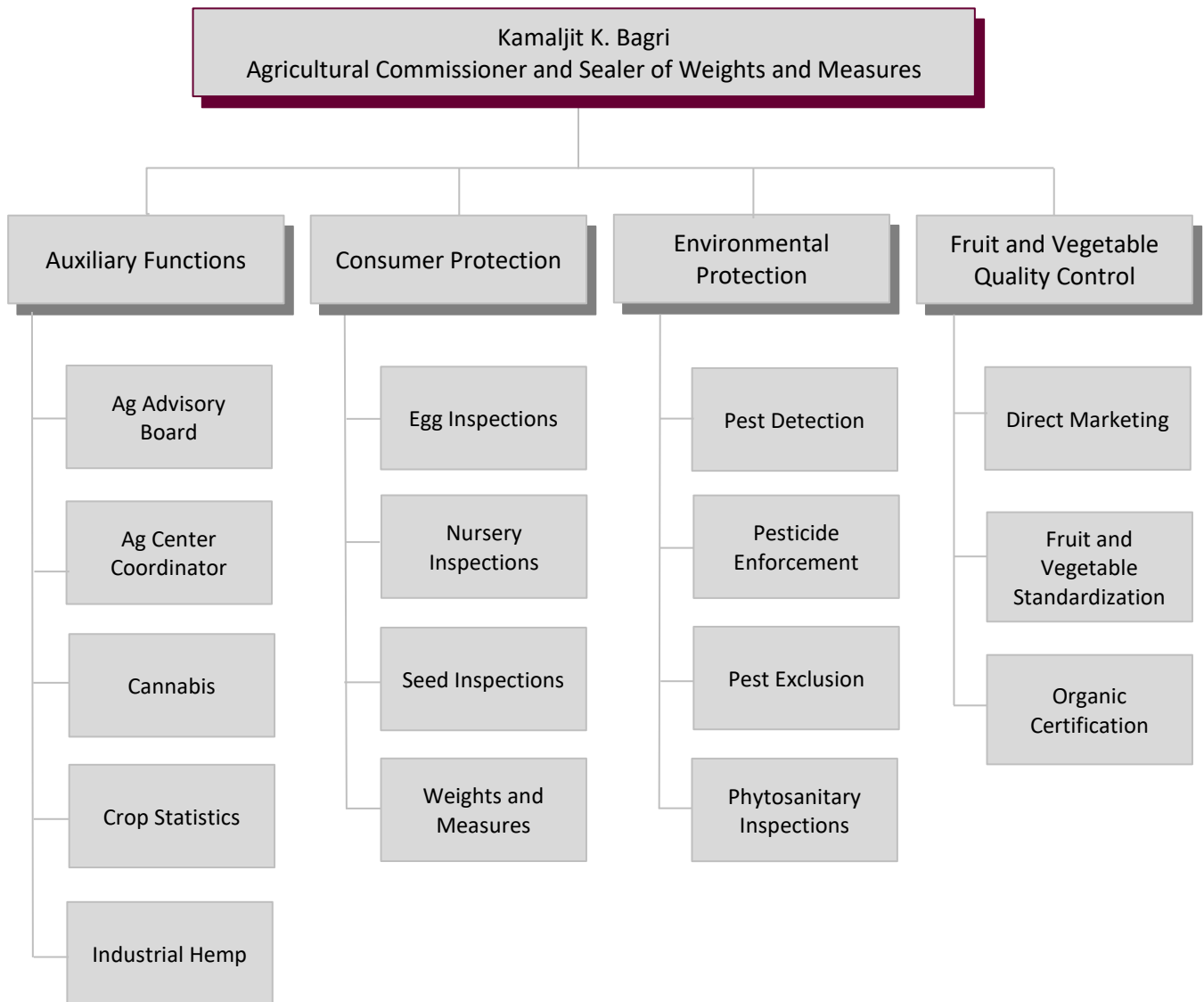
Bank remaining cash balance to the Crows Landing Air Facility for costs associated with the Landing at Crows, along with all future subsequent Economic Development Bank loan repayments.

Five-year historical trends fluctuate primarily due to funding levels in Workforce Development programs, and policy direction for the Economic Development Bank. In Fiscal Year 2017-2018, appropriations decreased by 7.4% due to decreased State and Federal funding for Workforce Development programs. Fiscal Year 2018-2019 appropriations increased by 39% compared to Fiscal Year 2017-2018 primarily due to full budgeting for the Economic Development Bank funds supporting the transfer to Landing at Crows, along with Workforce Development allocations. For Fiscal Year 2021-2022, appropriations remained consistent with Fiscal Year 2020-2021 appropriations. Over the last five years, the average appropriations for this priority has been \$25 million consistent with appropriations for Fiscal Year 2021-2022 Proposed Budget.



Developing a Healthy Economy Summary of Budget Appropriations

| Page | Fund | Org | Recommended Proposed Budget 2021-2022 |
|---|---|---|---|
| 192 | Agricultural Commissioner | | \$5,701,175 |
| | 0100 | 0010100 Agricultural Commissioner | \$5,701,175 |
| 198 | Economic Development Bank | | \$30,000 |
| | 0105 | 0015291 Economic Development Bank | \$30,000 |
| 201 | University of California Cooperative Extension | | \$793,847 |
| | 0100 | 0021100 University of California Cooperative Extension | \$788,847 |
| | 1766 | 0021401 UC Cooperative Extension Farm and Home Advisors | \$5,000 |
| 208 | Workforce Development | | \$18,545,527 |
| | 1320 | 0033100 Workforce Development | \$10,496,517 |
| | 1317 | 0033900 Workforce Development-StanWORKs | \$8,049,010 |
| Developing a Healthy Economy Total | | | \$25,070,549 |



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Agricultural Commissioner

| | FY 2020-2021 Adopted Final Budget | FY 2021-2022 Recommended Proposed Budget |
|---|--|---|
| Budget Summary: | | |
| Total Revenue | \$4,187,159 | \$4,160,416 |
| Use of Fund Balance/ Retained Earnings | \$0 | \$0 |
| Gross Costs | \$5,663,432 | \$5,701,175 |
| General Fund Contributions | \$1,476,273 | \$1,540,759 |
| % Funded by General Fund | 26.1% | 27.0% |
| Total Allocated Positions | 40 | 40 |

Department Services and Programs

The Department supports and protects agriculture, business, and the community through four core responsibilities: Environmental Protection, Fruit and Vegetable Quality Control, Auxiliary Functions, and Consumer Protection.

In addition to the core protection and quality control services, the Department provides several **Auxiliary Functions**. As required by California Food and Agricultural Code Section 2279, an annual report providing a statistical description of the County’s agricultural production is published. The Department oversees the rental of meeting rooms in the Harvest Hall building and the Agricultural Commissioner sits as a permanent member of the Stanislaus County Agricultural Advisory Board. The Department performs site inspections of cannabis cultivators to ensure compliance with State licensing requirements. The Department also issues County registrations to allow growing Industrial Hemp and collects samples prior to harvest to ensure compliance with Industrial Hemp laws and regulations.

Consumer Protection programs are in place to ensure that consumers are provided with quality products and to ensure there is equity in the marketplace. Weights and Measures inspects approximately 9,000 devices for accuracy annually; these include gas pumps, taximeters, vehicle scales, livestock scales, jewelry scales, Liquefied Petroleum Gas meters, and grocery store check-out lane scales. Weights and Measures also inspects petroleum products and petroleum price signs and responds to price scanner complaints as well as checking packaging for content and that the required information is present. The Department also

performs egg inspection services to ensure that the eggs being sold meet both quality and food safety requirements.

Seed and nursery inspections are in place to ensure that seed is properly labeled and is not a source of noxious weeds and that nursery stock intended for farm planting is not inferior, defective, or pest-infested thus meeting State requirements for nursery stock to be eligible for sale and planting in California.

The Agricultural Commissioner plays a critical role in protecting the local agricultural economy. The Department administers **Environmental Protection** programs that include pest detection and exclusion programs. Pest detection activities include the placement of insect traps throughout the County to establish a first line of defense against harmful exotic pests. Pest exclusion inspections of incoming shipments at United Parcel Service (UPS), Federal Express, garden centers, and local nurseries are in place to protect local agriculture from harmful pests. Early detection is essential in protecting agricultural production and to ensure export paths remain open for agricultural producers. Phytosanitary Inspections are performed on agricultural export shipments to ensure they meet all requirements of the country of destination in which case a Phytosanitary Certificate is issued. Phytosanitary Inspections are completed under the auspices of the United States Department of Food and Agriculture.

Another vital Environmental Protection program is Pesticide Enforcement. Working in conjunction with the California Department of Pesticide Regulation, the Department monitors the purchase, storage and

use of pesticides to ensure adherence to label requirements that protect workers and the environment.

Fruit and Vegetable Quality Control programs are in place to standardize the quality of agricultural products being grown and sold in the County. The Fruit and Vegetable Standardization program provides inspection services at the production and retail level to assure that fruits and vegetables meet

quality standards. Direct Marketing inspections and certifications for both the operators of the County’s farmers markets and the producers who supply product to the County’s farmers’ markets ensure that food available at farmers markets meets minimum quality and safety standards. Lastly, the Department provides Organic Certification verification services for organic registration applicants and conducts retail inspections to assure organic regulation compliance.

Board of Supervisors Priority Area



The Agricultural Commissioner supports the following Board of Supervisors priority:

| | | |
|----------------------------|---|---|
| Priority | <i>Developing a healthy economy, building upon our strong agricultural foundation</i> | |
| Mission Statement | <i>To Support and Protect the Well-being of Agriculture, Business, and the Community</i> | |
| Two-Year Strategies | Strategies are defined in the Department's two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results | |
| Success Measures | Number of Pest Detection traps serviced in a one-hour time period | Increase the number of Phytosanitary Certificates issued within a 30-minute time period |
| Two-Year Objectives | <i>Implement</i> the use of electronic time cards, transitioning away from paper time cards to the online system | |
| | <i>Implement</i> an online reservation system for Harvest Hall rentals where customers input their requests online, including all the necessary reservation details such as date, time, number of people, and room set up | |
| | <i>Implement</i> a mobile application designed to track all field-related pest detection activities (CalTrap) | |

Department Summary

| Agricultural Commissioner | | | | | | |
|---------------------------------------|------------------------|---------------------------------|----------------------------------|------------------------------------|----------------------------------|----------------------------------|
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D - Column C | Change Column D - Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$452,133 | \$451,744 | \$454,000 | \$454,000 | \$0 | \$2,256 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$6,175 | \$8,600 | \$8,600 | \$8,600 | \$0 | \$0 |
| Intergovernmental Revenue | \$2,854,366 | \$2,893,820 | \$2,863,821 | \$2,863,821 | \$0 | (\$29,999) |
| Charges for Service | \$800,124 | \$832,995 | \$833,995 | \$833,995 | \$0 | \$1,000 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$4,112,798 | \$4,187,159 | \$4,160,416 | \$4,160,416 | \$0 | (\$26,743) |
| Use of Fund Balance/Retained Earnings | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$4,112,798 | \$4,187,159 | \$4,160,416 | \$4,160,416 | \$0 | (\$26,743) |
| Salaries and Benefits | \$4,364,879 | \$4,572,902 | \$4,709,624 | \$4,709,624 | \$0 | \$136,722 |
| Services and Supplies | \$296,559 | \$351,633 | \$359,718 | \$359,718 | \$0 | \$8,085 |
| Other Charges | \$512,194 | \$533,126 | \$560,462 | \$560,462 | \$0 | \$27,336 |
| Fixed Assets | | | | | | |
| Equipment | \$0 | \$134,400 | \$0 | \$0 | \$0 | (\$134,400) |
| Other Financing Uses | \$936,671 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$71,456 | \$71,371 | \$71,371 | \$71,371 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$6,181,759 | \$5,663,432 | \$5,701,175 | \$5,701,175 | \$0 | \$37,743 |
| General Fund Contribution | \$2,068,961 | \$1,476,273 | \$1,540,759 | \$1,540,759 | \$0 | \$64,486 |
| Total Allocated Positions | - | 40 | 40 | 40 | 0 | 0 |

2021-2022 Proposed Budget

The 2021-2022 Spending Plan was based on the use of standard escalators applied to the 2020-2021 Final Budget and includes appropriations of \$5.7 million, funded by \$4.2 million in estimated revenue and \$1.5 million in Net County Cost.

Adjustments to Spending Plan by Legal Budget Unit (LBU)

There are no adjustments to the Spending Plan for 2021-2022 Proposed Budget. Individual Schedule 9s for all department legal budget units can be found at the end of the department section.

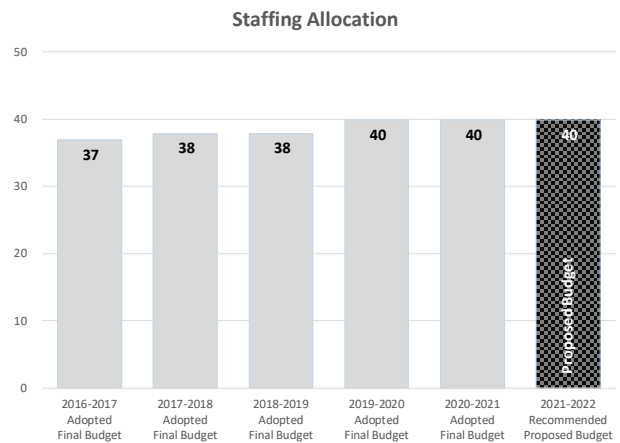
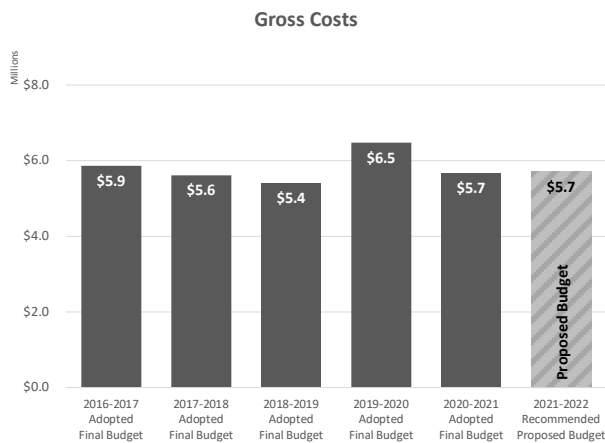
Fixed Assets | Vehicles

The Department of Agricultural Commissioner has a total fleet of 48 vehicles. None of the vehicles meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.

Staffing Allocation

The 2021-2022 Proposed Budget includes a Department staff allocation of 40, consistent with the 2020-2021 Adopted Final Budget allocation.

Five-Year Historical Budget Trends



The recommended Proposed Budget includes a staffing allocation of 40, the same number of positions as 2020-2021 Adopted Final Budget allocation count. The previous five-year average increase in staffing was 1.6%. Staffing has increased in total by three positions over the past five years to address the increased workload related to the expanded High-Risk program and cannabis related responsibilities

Key Challenges and Opportunities

Drought Designation - On March 5, 2021, the U.S. Department of Agriculture granted a Secretarial drought disaster designation for 51 primary counties, including Stanislaus County, and 8 contiguous counties. Assistance may be made available for emergency farm loans for both physical and crop production losses as a direct result of the disaster.

Americans with Disabilities Act - The Department has made Americans with Disabilities Act (ADA) barrier corrections identified within the Accessibility Compliance Survey, in priority order, starting with the lowest-cost items in the most public accessible areas. ADA barriers identified at Harvest Hall and within the warehouse-shop will be addressed in the upcoming remodel projects. In addition, the Agricultural (Ag) Center, Stanislaus Building, County Department Tenants (Agricultural Commissioner, Department of Environmental Resources and University of California Cooperative Extension) have formed an Ag Center Joint Tenants Subcommittee which meets regularly to continuously plan and coordinate the correction of the identified ADA barriers within the Accessibility Compliance Survey as funds are available. The Operating and Spending Plans included in this two-year budget do not currently include a specific financial commitment towards ADA work at this time.

Budget Contained within the Department

Agricultural Commissioner (General Fund)

This budget funds the Departments’ core programs and services including Environmental Protection, Fruit and Vegetable Quality Control, Consumer Protection, auxiliary functions such as crop statistics, and administrative costs.

Individual schedule for this budget is detailed as follows.

Legal Budget Unit (LBU) Schedule

| Agricultural Commissioner | | | | | | |
|---------------------------------------|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 0100 0010100 General Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$452,133 | \$451,744 | \$454,000 | \$454,000 | \$0 | \$2,256 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$6,175 | \$8,600 | \$8,600 | \$8,600 | \$0 | \$0 |
| Intergovernmental Revenue | \$2,854,366 | \$2,893,820 | \$2,863,821 | \$2,863,821 | \$0 | (\$29,999) |
| Charges for Service | \$800,124 | \$832,995 | \$833,995 | \$833,995 | \$0 | \$1,000 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$4,112,798 | \$4,187,159 | \$4,160,416 | \$4,160,416 | \$0 | (\$26,743) |
| Use of Fund Balance/Retained Earnings | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$4,112,798 | \$4,187,159 | \$4,160,416 | \$4,160,416 | \$0 | (\$26,743) |
| Salaries and Benefits | \$4,364,879 | \$4,572,902 | \$4,709,624 | \$4,709,624 | \$0 | \$136,722 |
| Services and Supplies | \$296,559 | \$351,633 | \$359,718 | \$359,718 | \$0 | \$8,085 |
| Other Charges | \$512,194 | \$533,126 | \$560,462 | \$560,462 | \$0 | \$27,336 |
| Fixed Assets | | | | | | |
| Equipment | \$0 | \$134,400 | \$0 | \$0 | \$0 | (\$134,400) |
| Other Financing Uses | \$936,671 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$71,456 | \$71,371 | \$71,371 | \$71,371 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$6,181,759 | \$5,663,432 | \$5,701,175 | \$5,701,175 | \$0 | \$37,743 |
| General Fund Contribution | \$2,068,961 | \$1,476,273 | \$1,540,759 | \$1,540,759 | \$0 | \$64,486 |
| Total Allocated Positions | - | 40 | 40 | 40 | 0 | 0 |

Economic Development Bank

| | FY 2020-2021 Adopted Final Budget | FY 2021-2022 Recommended Proposed Budget |
|---|--|---|
| Budget Summary: | | |
| Total Revenue | \$0 | \$22,800,000 |
| Use of Fund Balance/ Retained Earnings | \$0 | \$0 |
| Gross Costs | \$110,304 | \$30,000 |
| General Fund Contributions | \$110,304 | (\$22,770,000) |
| % Funded by General Fund | 100.0% | 0.0% |
| Total Allocated Positions | 0 | 0 |

Department Services and Programs

This budget funds the Economic Development Bank and Community Development Fund. Established in 2001, the Economic Development Bank provides resources for economic development projects throughout Stanislaus County with the primary intent to leverage other revenue sources in the nine cities and unincorporated communities whenever possible. The Community Development Fund was

established in the Fiscal Year 2007-2008 Adopted Final Budget to provide grant-based funding to address one-time projects and allocate resources for community development projects throughout the County, especially programs benefiting the unincorporated areas demonstrating strong local support and general public benefit.

Board of Supervisors Priority Area



The Economic Development Bank supports the following Board of Supervisors priority:

| | |
|--------------------------|---|
| Priority | <i>Delivering efficient public services to benefit our residents and businesses</i> |
| Mission Statement | To guide the organization and serve the public interest, implement the Board of Supervisors' priorities, and support County departments in achieving their missions |

Department Summary

| Economic Development Bank | | | | | | |
|---------------------------------------|------------------------|---------------------------------|----------------------------------|------------------------------------|----------------------------------|----------------------------------|
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D - Column C | Change Column D - Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$72,459 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$3,000,000 | \$0 | \$0 | \$22,800,000 | \$22,800,000 | \$22,800,000 |
| Charges for Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$3,072,459 | \$0 | \$0 | \$22,800,000 | \$22,800,000 | \$22,800,000 |
| Use of Fund Balance/Retained Earnings | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$3,072,459 | \$0 | \$0 | \$22,800,000 | \$22,800,000 | \$22,800,000 |
| Salaries and Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Services and Supplies | \$3,116,443 | \$80,304 | \$0 | \$0 | \$0 | (\$80,304) |
| Other Charges | \$30,031 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$30,000 | \$30,000 | \$30,000 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$3,146,474 | \$110,304 | \$30,000 | \$30,000 | \$0 | (\$80,304) |
| General Fund Contribution | \$74,015 | \$110,304 | \$30,000 | (\$22,770,000) | (\$22,800,000) | (\$22,880,304) |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |

2021-2022 Proposed Budget

The 2021-2022 Spending Plan includes appropriations of \$30,000, funded by Net County Cost. With the recommended adjustment, the 2021-2022 Proposed Budget increases estimated revenue by \$22.8 million, which returns a net \$22.77 million to the General Fund.

Adjustments to Spending Plan by Legal Budget Unit (LBU)

Increase estimated revenue of \$22,800,000 for unused Coronavirus Relief Fund (CRF) revenue. Unspent CRF appropriations for individual County departments will roll over at year-end from Fiscal Year 2020-2021 to 2021-2022, however estimated revenue will not carry forward. Unspent estimated CRF revenue as of June 30, 2021 is being recognized in this budget to reserve funds allocated by the Board of Supervisors. These funds will remain available through December 31, 2021 to continue to respond to the impacts of COVID-19 in the community.

Budget Contained within the Department

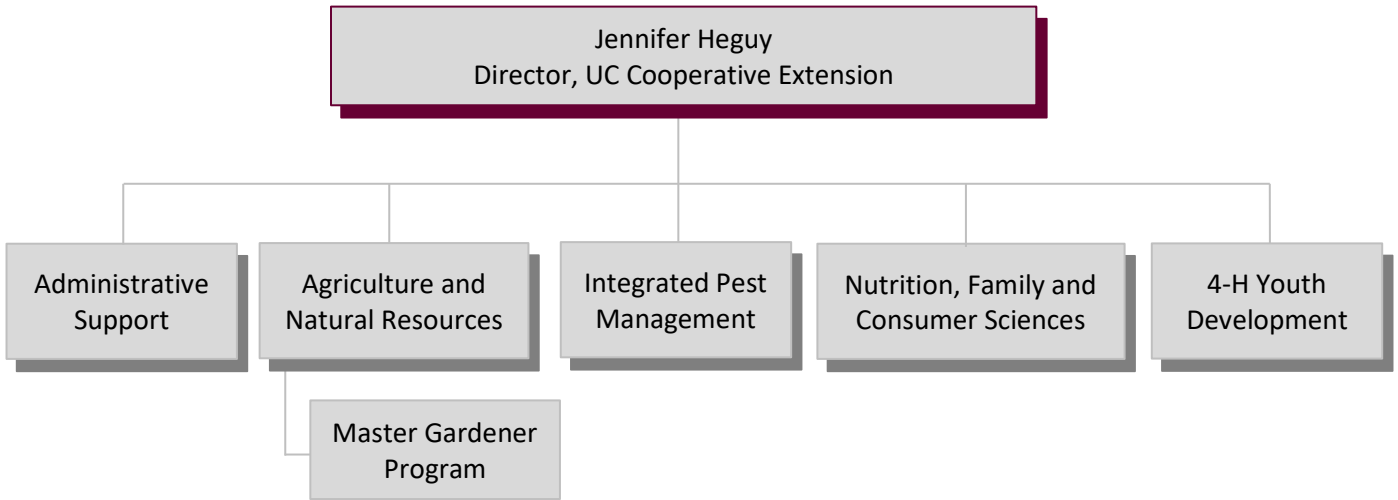
Economic Development Bank (General Fund)

Funds economic and community development projects in Stanislaus County.

Individual schedule for this budget is detailed on the following page.

Legal Budget Unit (LBU) Schedule

| Economic Development Bank | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 0105 0015291 General Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$72,459 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$3,000,000 | \$0 | \$0 | \$22,800,000 | \$22,800,000 | \$22,800,000 |
| Charges for Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$3,072,459 | \$0 | \$0 | \$22,800,000 | \$22,800,000 | \$22,800,000 |
| Use of Fund Balance/Retained Earnings | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$3,072,459 | \$0 | \$0 | \$22,800,000 | \$22,800,000 | \$22,800,000 |
| Salaries and Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Services and Supplies | \$3,116,443 | \$80,304 | \$0 | \$0 | \$0 | (\$80,304) |
| Other Charges | \$30,031 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$30,000 | \$30,000 | \$30,000 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$3,146,474 | \$110,304 | \$30,000 | \$30,000 | \$0 | (\$80,304) |
| General Fund Contribution | \$74,015 | \$110,304 | \$30,000 | (\$22,770,000) | (\$22,800,000) | (\$22,880,304) |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |



3800 Cornucopia Way, Suite A, Modesto, CA 95358 Tel: 209-525-6800
<http://cestanislaus.ucanr.edu/>

University of California Cooperative Extension

| | FY 2020-2021 Adopted Final Budget | FY 2021-2022 Recommended Proposed Budget |
|---|--|---|
| Budget Summary: | | |
| Total Revenue | \$0 | \$0 |
| Use of Fund Balance/ Retained Earnings | \$5,000 | \$5,000 |
| Gross Costs | \$749,050 | \$793,847 |
| General Fund Contributions | \$744,050 | \$788,847 |
| % Funded by General Fund | 99.3% | 99.4% |
| Total Allocated Positions | 5 | 6 |

Department Services and Programs

The University of California (UC) Cooperative Extension in Stanislaus County is part of a statewide system of off-campus education, based on a three-way partnership between the Stanislaus County Board of Supervisors, the University of California, and the United States Department of Agriculture. UC Cooperative Extension brings the resources of the University of California to County residents by conducting high-priority, applied research, and educational programs. Information is delivered in several ways, including classroom and in-field workshops, one-on-one consultations, online education and clientele-directed publications.

The University of California provides approximately 50% of Cooperative Extension’s program funding, with 20 UC employees (eight advisors, two Emeriti, and ten paraprofessionals) working throughout the County. Stanislaus County provides approximately 19% of the total program funding, including five full-time staff responsible for field and clerical support, community education, and administration of County and UC funds. County funding also provides the Department’s operational expenses, including facilities and vehicles to support program delivery. External grants represent the remaining 31% of the program funding.

Within the **Agriculture** and **Integrated Pest Management** programs, seven advisors and two Emeriti are responsible for programs in Agriculture and Natural Resources. Most of the agricultural research is conducted in field trials in cooperation with local producers and growers. Advisors support their own applied research and educational projects with extramural funds through grants from public agencies, grower associations, and foundations, as well as funds from private donors. Grant funds are

used to hire research assistants and to purchase computers, lab and field supplies, and specialized equipment critical to conducting research. The programs are supported by two full-time research staff and three part-time student assistants.

The **Nutrition, Family, and Consumer Sciences** program is carried out by a Coordinator and three Education Specialists, all supported by Federal grant funds. The program serves local schools by providing programming in healthy nutrition and on-site gardening. The UC Cal-Fresh grant is administered throughout Stanislaus and Merced counties.

The **4-H Youth Development** program is administered by an Advisor who is shared with San Joaquin County, two Program Coordinators, and a dedicated Administrative Secretary. The Stanislaus County 4-H program supports one of the largest club-based 4-H programs in California.

The **UC Master Gardener** program was initiated in 2019 and is coordinated by a County Contract Employee, to be converted to a full-time allocated position. Fifty-five University-trained volunteers extend research-based information on home horticulture, pest management, and sustainable landscape practices to the residents of Stanislaus County to preserve and encourage healthy environments through education in sustainable gardening, green waste reduction, and water conservation.

The Farm and Home Advisors Trust fund is a compilation of donations by private individuals and companies in support of UC Cooperative Extension’s efforts.

Board of Supervisors Priority Area



The University of California Cooperative Extension supports the following Board of Supervisors priority:

| | | |
|----------------------------|---|---|
| Priority | <i>Developing a healthy economy, building upon our strong agricultural foundation</i> | |
| Mission Statement | To develop and deliver research-based information to the people of Stanislaus County in the areas of agriculture and natural resources, 4-H youth development, and family and consumer sciences which supports the continued economic viability of the agricultural industry, a safe and reliable food supply, clean air and water, and healthy communities | |
| Two-Year Strategies | Strategies are defined in the Department's two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results | |
| Success Measures | Educational events and consultations by Agricultural Advisors | Master Gardener Contacts and Volunteer Hours |
| Two-Year Objectives | <i>Initiate</i> planting of a “concept almond orchard of the future,” designed for novel harvest methods to substantially reduce harvest dust | |
| | <i>Educate</i> dairy farmers through a series of webinars, farm tours, articles, and videos on manure and water management practices that reduce greenhouse gas emissions, allow better management of manure nutrients on cropland, improve water use efficiency, and ultimately improve water quality | |
| | <i>Investigate</i> the effects of cover crops on mite pests and their predators in walnut orchards and educate farmers about the economic benefits of integrating cover crops in walnut production | |
| | <i>Reduce</i> water use in walnut orchards by developing protocols for irrigating based on water needs and delayed irrigation | |
| | <i>Install</i> a demonstration garden at the Ag Center that acts as an attractive, teaching landscape to promote reductions in residential water use, green waste, and pesticide usage | |

Department Summary

| Cooperative Extension | | | | | | |
|---------------------------------------|------------------------|---------------------------------|----------------------------------|------------------------------------|----------------------------------|----------------------------------|
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D - Column C | Change Column D - Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$944 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | \$2,148 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$3,092 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Use of Fund Balance/Retained Earnings | \$0 | \$5,000 | \$5,000 | \$5,000 | \$0 | \$0 |
| Total Funding Sources | \$3,092 | \$5,000 | \$5,000 | \$5,000 | \$0 | \$0 |
| Salaries and Benefits | \$450,926 | \$519,993 | \$530,739 | \$553,069 | \$22,330 | \$33,076 |
| Services and Supplies | \$63,964 | \$37,221 | \$38,455 | \$38,455 | \$0 | \$1,234 |
| Other Charges | \$165,837 | \$191,836 | \$202,323 | \$202,323 | \$0 | \$10,487 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$40,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$25 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$720,752 | \$749,050 | \$771,517 | \$793,847 | \$22,330 | \$44,797 |
| General Fund Contribution | \$717,660 | \$744,050 | \$766,517 | \$788,847 | \$22,330 | \$44,797 |
| Total Allocated Positions | - | 5 | 5 | 6 | 1 | 1 |

2021-2022 Proposed Budget

The 2021-2022 Spending Plan was based on the use of standard escalators applied to the 2020-2021 Final Budget and includes appropriations of \$771,517, funded by \$5,000 in department fund balance, and \$766,517 in Net County Cost.

With the recommended adjustments, the 2021-2022 Proposed Budget totals \$793,847, funded by \$5,000 in department fund balance and \$788,847 in Net County Cost. The recommended adjustments, relative to the Spending Plan, increase appropriations by \$22,330, resulting in a \$22,330 increase in Net County Cost. Based on the use of fund balance identified in the 2020-2021 Midyear analysis, the Department anticipates there will be \$39,269 in available fund balance on July 1, 2021.

Adjustments to Spending Plan by Legal Budget Unit (LBU)

A Master Gardener position, previously requested in Fiscal Year 2018-2019, is recommended to lead efforts on educating residents on water conservation practices, xeriscaping, pest management, and healthy eating. The total annual cost of position is \$87,330, which is currently being filled through a contract employee at a total cost of \$65,000, requiring a net increase in Net County Cost of \$22,330.

Recommendation: It is recommended to increase appropriations by \$22,330, funded by Net County Cost.

Fixed Assets | Vehicles

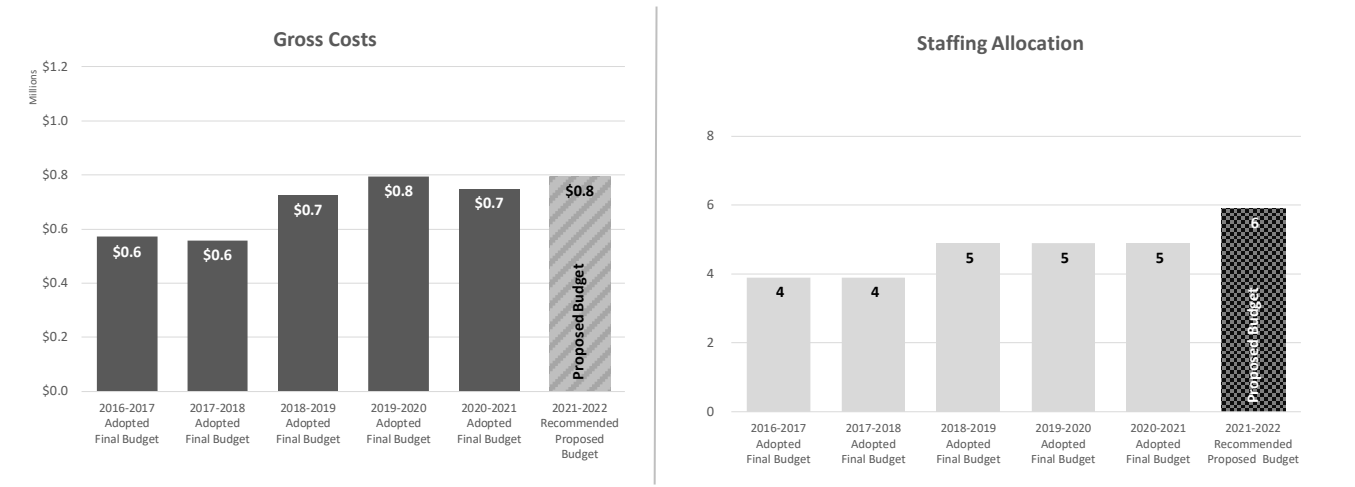
The Department has a total of 11 vehicles; of those, none meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.

Staffing Allocation

The 2021-2022 Proposed Budget includes a Department staffing allocation of six, an increase of one over the 2020-2021 Adopted Final Budget allocation. The Proposed Budget includes an addition of one new Master Gardener position for the Master Gardener Program.

Staffing Recommendation: A request for a classification study was submitted in the 2018-2019 Proposed Budget. The study has been completed and it is recommended to add a new classification of Master Gardener to manage the Master Gardener Program, including the recruitment and training of volunteers. The Master Gardener classification will be established with the salary range of \$27.34 - \$33.24, in the AFSCME, SCEA, Bargaining Unit 5. It is also recommended to add one Master Gardener position.

Five-Year Historical Budget Trends



The recommended Proposed Budget includes a staffing allocation of six, an increase of one position compared to 2020-2021 Adopted Final Budget allocation count. The previous five-year average increase in staffing was 5%. Staffing has increased in total by two positions over the past five years primarily due to the Master Gardener Program.

Key Challenges and Opportunities

Master Gardener - The Master Gardener program in partnership with the University of California will function as a volunteer outreach arm of Cooperative Extension, bringing research-based information to County residents. The foci will be to improve water conservation practices in urban areas, provide information on and promote xeriscaping, reduce pollution by improving urban pest management practices and improve resource conservation.

Americans with Disabilities Act - The Department has made Americans with Disabilities Act (ADA) barrier corrections identified within the Accessibility Compliance Survey, in priority order, starting with the lowest-cost items in the most publicly accessible areas. In addition, the Agricultural Center tenants in the Stanislaus Building (Agricultural Commissioner, Department of Environmental Resources, and UC Cooperative Extension) formed the

Ag Center Joint Tenants Subcommittee to coordinate correction of identified ADA barriers with the Accessibility Compliance Survey as funds are available. The Operating and Spending Plans included in this two-year budget do not currently include a specific financial commitment for ADA projects.

Research and Training - UC Cooperative Extension’s Small Farms Advisor will develop and conduct research and extension programs providing outreach, training, technical assistance, and research-based support for production and marketing of small-acreage specialty crops in Stanislaus County, with a focus on supporting socially disadvantaged farmers and small-scale, diversified farms.

Budgets Contained within the Department

University of California Cooperative Extension (General Fund)

This budget funds administrative support for University of California Employees providing research and educational programs tailored to the needs of Stanislaus County in the areas of agriculture and natural resources, 4-H Youth development, and family and consumer sciences.

UC Cooperative Extension – Farm and Home Advisors Research Trust (Special Revenue Fund)

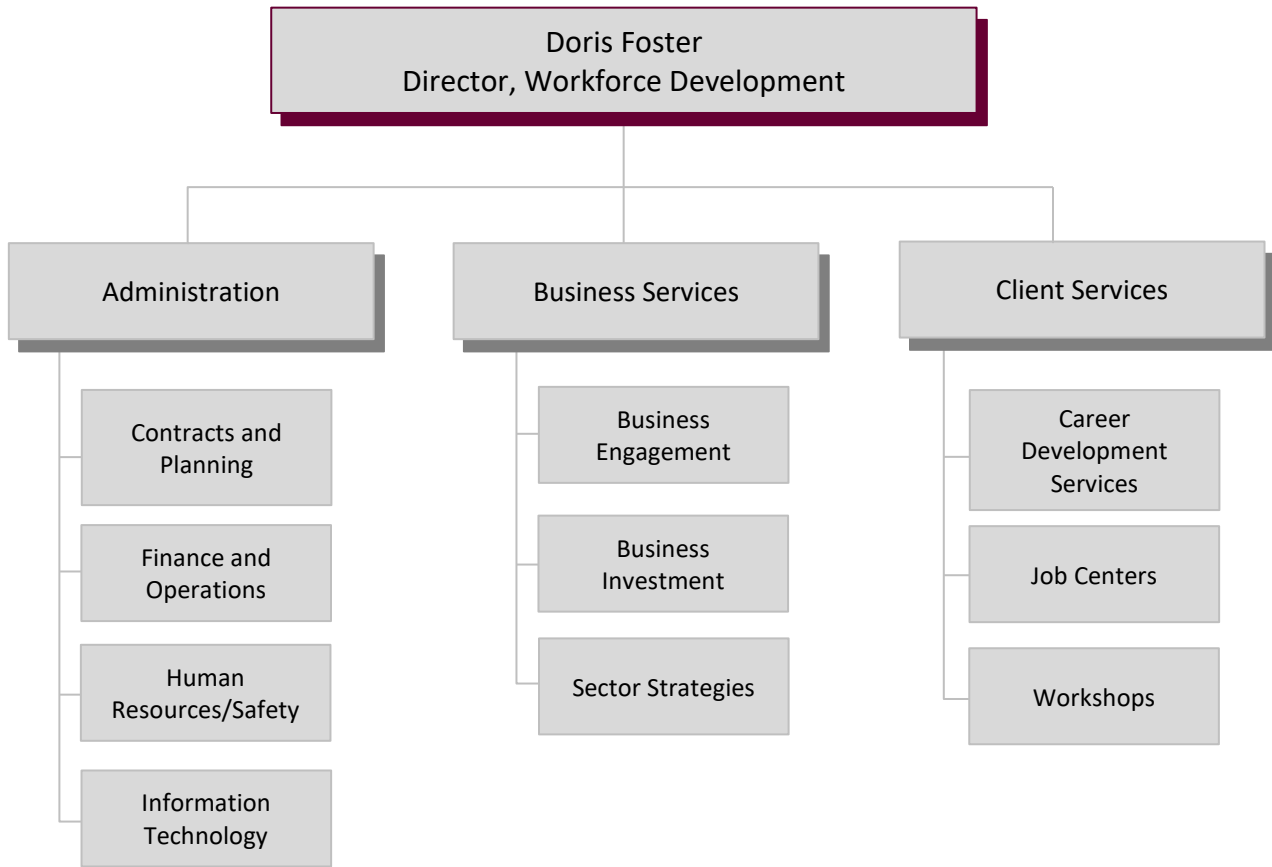
This budget funds small purchases outside of the University of California funding criteria to support research and educational programs tailored to the needs of Stanislaus County.

Individual schedules for each of these budgets are detailed as follows.

Legal Budget Unit (LBU) Schedules

| University of California Cooperative Extension | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 0100 0021100 General Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$944 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | \$2,148 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$3,092 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Use of Fund Balance/Retained Earnings | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$3,092 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Salaries and Benefits | \$450,926 | \$519,993 | \$530,739 | \$553,069 | \$22,330 | \$33,076 |
| Services and Supplies | \$63,964 | \$32,221 | \$33,455 | \$33,455 | \$0 | \$1,234 |
| Other Charges | \$165,837 | \$191,836 | \$202,323 | \$202,323 | \$0 | \$10,487 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$40,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$25 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$720,752 | \$744,050 | \$766,517 | \$788,847 | \$22,330 | \$44,797 |
| General Fund Contribution | \$717,660 | \$744,050 | \$766,517 | \$788,847 | \$22,330 | \$44,797 |
| Total Allocated Positions | - | 5 | 5 | 6 | 1 | 1 |

| University of California Cooperative Extension - Farm & Home Advisors Research Trust | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1766 0021401 Special Revenue Fund | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Use of Fund Balance/Retained Earnings | \$0 | \$5,000 | \$5,000 | \$5,000 | \$0 | \$0 |
| Total Funding Sources | \$0 | \$5,000 | \$5,000 | \$5,000 | \$0 | \$0 |
| Salaries and Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Services and Supplies | \$0 | \$5,000 | \$5,000 | \$5,000 | \$0 | \$0 |
| Other Charges | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$0 | \$5,000 | \$5,000 | \$5,000 | \$0 | \$0 |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |



251 East Hackett Road, C-2, Modesto, CA 95358 Tel: (209) 558-2100
www.stanworkforce.com

Workforce Development

| | FY 2020-2021 Adopted Final Budget | FY 2021-2022 Recommended Proposed Budget |
|---|--|---|
| Budget Summary: | | |
| Total Revenue | \$18,307,802 | \$18,247,281 |
| Use of Fund Balance/ Retained Earnings | \$298,246 | \$298,246 |
| Gross Costs | \$18,606,048 | \$18,545,527 |
| General Fund Contributions | \$0 | \$0 |
| % Funded by General Fund | 0.0% | 0.0% |
| Total Allocated Positions | 92 | 92 |

Department Services and Programs

Administration, which includes the Human Resources/Safety, Facilities, Finance/Operations, Contracts & Planning, Marketing, and Information Technology divisions, supports the day-to-day program activities of the Department. Support activities include accounting, audits, employee and participant payroll processing, State reporting, grant billing, budgeting, contract management/monitoring, legislative analysis and implementation, equipment management, data imaging, website management and inventory control.

The **Business Services** division markets resources available to employers through Workforce Development. These include services such as identifying and hiring qualified candidates, aligning training opportunities to meet the needs of employers and jobseekers, and working with employers to identify work-based learning opportunities. These services will lead to client self-sufficiency and provide businesses with qualified job candidates. In addition, Business Services assists employers with labor market information, referrals to resources and job fairs to ensure the clients receive employment. Services available to employers include on-the-job training, internships, customized

trainings, and incumbent worker training. Additionally, the Department conducts a Sector Strategy initiative to enhance services provided to local businesses and assists in filling the skills gap in the local area with a specific focus on the healthcare, agriculture, manufacturing, transportation, and logistics/warehousing sectors, as well as the underserved businesses.

The **Client Services** division provides a wide range of employment and training services to Adults, Dislocated Workers, Welfare to Work recipients and Youth in the community through various programs at four Job Centers located across the County. Client Service staff provide job search assistance to the public, workshops to assist with résumé development, interviewing skills, and job retention. For those needing more assistance in finding employment, Client Services provides intensive career counseling, work experience, as well as referrals to vocational training programs. Workforce Development will continue developing innovative programs and direct resources to serve specialized populations such as veterans, homeless individuals, English second language learners, disabled and the previously incarcerated.

Board of Supervisors Priority Area



Workforce Development supports the following Board of Supervisors priority:

| | |
|---------------------|--|
| Priority | <i>Developing a healthy economy, building upon our strong agricultural foundation</i> |
| Mission Statement | Work with businesses to determine the needs of in-demand occupations and develop a skilled workforce that strengthens businesses and contributes to the economic success of our community |
| Two-Year Strategies | Strategies are defined in the Department's two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results |
| Success Measures | Job Placement and Retention |
| Two-Year Objectives | Create workshops with businesses by sector to identify skill gap needs |
| | Track long-term participant employment retention for all programs |
| | Develop future talent through work-based learning and training activities with businesses, which will develop foundational and technical skills |

Department Summary

| Workforce Development | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|----------------------------------|----------------------------------|
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D - Column C | Change Column D - Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$7,842,990 | \$10,367,172 | \$10,043,771 | \$10,043,771 | \$0 | (\$323,401) |
| Charges for Service | \$8,918,824 | \$7,940,630 | \$8,203,510 | \$8,203,510 | \$0 | \$262,880 |
| Miscellaneous Revenue | \$833 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$16,762,647 | \$18,307,802 | \$18,247,281 | \$18,247,281 | \$0 | (\$60,521) |
| Use of Fund Balance/Retained Earnings | (\$772,391) | \$298,246 | \$298,246 | \$298,246 | \$0 | \$0 |
| Total Funding Sources | \$15,990,256 | \$18,606,048 | \$18,545,527 | \$18,545,527 | \$0 | (\$60,521) |
| Salaries and Benefits | \$9,457,342 | \$10,749,913 | \$11,014,788 | \$11,014,788 | \$0 | \$264,875 |
| Services and Supplies | \$5,923,983 | \$7,101,065 | \$6,782,283 | \$6,782,283 | \$0 | (\$318,782) |
| Other Charges | \$587,701 | \$720,070 | \$748,456 | \$748,456 | \$0 | \$28,386 |
| Fixed Assets | | | | | | |
| Equipment | \$21,230 | \$35,000 | \$0 | \$0 | \$0 | (\$35,000) |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$15,990,256 | \$18,606,048 | \$18,545,527 | \$18,545,527 | \$0 | (\$60,521) |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 92 | 92 | 92 | 0 | 0 |

2021-2022 Proposed Budget

The 2021-2022 Spending Plan was based on the use of standard escalators applied to the 2020-2021 Final Budget and includes appropriations of \$18.5 million, funded by \$18.2 million in estimated revenue, and \$298,246 in department fund balance. Based on the use of fund balance identified in the 2020-2021 Midyear analysis; the Department anticipates there will be \$4.9 million in available fund balance on July 1, 2021.

Adjustments to Spending Plan by Legal Budget Unit (LBU)

There are no adjustments to the Spending Plan for 2021-2022 Proposed Budget. Individual Schedule 9s for all legal department units can be found at the end of the department section.

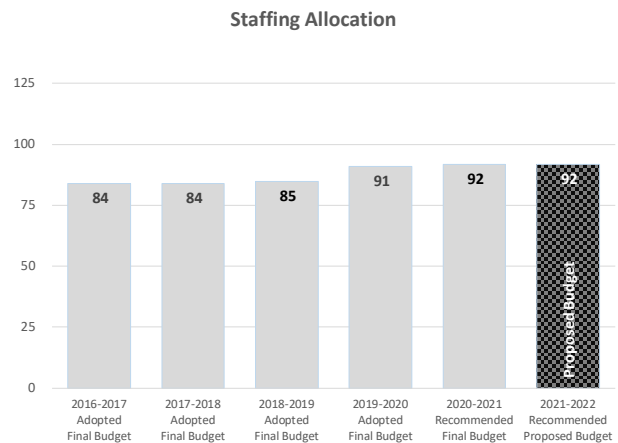
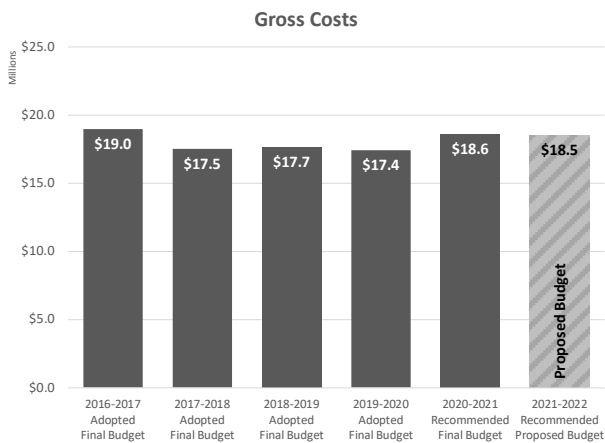
Fixed Assets | Vehicles

The Workforce Development Department has a total fleet of three vehicles; of those, none meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.

Staffing Allocation

The 2021-2022 Proposed Budget includes a Department staffing allocation of 92, consistent with the 2020-2021 Adopted Final Budget allocation.

Five-Year Historical Budget Trends



The recommended Proposed Budget includes a staffing allocation of 92, the same number of positions as 2020-2021 Adopted Final Budget allocation count. The previous five-year average increase in staffing was 0.5%. Staffing has increased in total by eight over the past five years primarily to facilitate the provision of Business Services internally.

Key Challenges and Opportunities

Workforce Labor Challenges - Businesses are facing challenges in finding skilled labor due to the numbers of unemployed individuals in Stanislaus County. Workforce Development has developed marketing programs to target employer needs and encourage job seekers to enter back into the workforce.

Federal Funding Impact - Fiscal Year 2021-2022 Federal allocations have been reduced by \$892,013, which is a 11.5% reduction under last year’s allocation. The Department is reviewing the reduction and will address the impact in the 2021-2022 Final Budget.

Local Economy - The COVID-19 Emergency and Governor’s Stay-at-Home Order has negatively impacted local businesses and employees. The Department’s Fiscal Year 2020-2021 Final Budget included \$630,000 in funding that was used to support these businesses and job seekers.

Budgets Contained within the Department

Workforce Development (Special Revenue Fund)

This budget funds employment and training services to the community through various programs funded by the Workforce Innovation and Opportunity Act (WIOA). Additionally, business services are provided to assist employers to build a skilled workforce to meet hiring goals, lower training costs and maintain a competitive edge.

Workforce Development – StanWORKs (Special Revenue Fund)

This budget funds employment and training services for Temporary Assistance to Needy Families (TANF) recipients through a contract with the Community Services Agency.

Individual schedules for each of these budgets are detailed as follows.

Legal Budget Unit (LBU) Schedules

| Workforce Development | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1320 0033100 | | | | | | |
| Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$7,842,990 | \$10,367,172 | \$10,043,771 | \$10,043,771 | \$0 | (\$323,401) |
| Charges for Service | \$1,278,370 | \$150,000 | \$154,500 | \$154,500 | \$0 | \$4,500 |
| Miscellaneous Revenue | \$833 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$9,122,193 | \$10,517,172 | \$10,198,271 | \$10,198,271 | \$0 | (\$318,901) |
| Use of Fund Balance/Retained Earnings | (\$772,391) | \$298,246 | \$298,246 | \$298,246 | \$0 | \$0 |
| Total Funding Sources | \$8,349,802 | \$10,815,418 | \$10,496,517 | \$10,496,517 | \$0 | (\$318,901) |
| Salaries and Benefits | \$4,728,436 | \$5,687,119 | \$5,840,777 | \$5,840,777 | \$0 | \$153,658 |
| Services and Supplies | \$3,335,874 | \$4,772,003 | \$4,303,510 | \$4,303,510 | \$0 | (\$468,493) |
| Other Charges | \$276,362 | \$338,309 | \$352,230 | \$352,230 | \$0 | \$13,921 |
| Fixed Assets | | | | | | |
| Equipment | \$9,130 | \$17,987 | \$0 | \$0 | \$0 | (\$17,987) |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$8,349,802 | \$10,815,418 | \$10,496,517 | \$10,496,517 | \$0 | (\$318,901) |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 92 | 92 | 92 | 0 | 0 |

| Workforce Development - StanWORKS | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1317 0033900 | | | | | | |
| Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$7,640,454 | \$7,790,630 | \$8,049,010 | \$8,049,010 | \$0 | \$258,380 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$7,640,454 | \$7,790,630 | \$8,049,010 | \$8,049,010 | \$0 | \$258,380 |
| Use of Fund Balance/Retained Earnings | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$7,640,454 | \$7,790,630 | \$8,049,010 | \$8,049,010 | \$0 | \$258,380 |
| Salaries and Benefits | \$4,728,906 | \$5,062,794 | \$5,174,011 | \$5,174,011 | \$0 | \$111,217 |
| Services and Supplies | \$2,588,109 | \$2,329,062 | \$2,478,773 | \$2,478,773 | \$0 | \$149,711 |
| Other Charges | \$311,339 | \$381,761 | \$396,226 | \$396,226 | \$0 | \$14,465 |
| Fixed Assets | | | | | | |
| Equipment | \$12,100 | \$17,013 | \$0 | \$0 | \$0 | (\$17,013) |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$7,640,454 | \$7,790,630 | \$8,049,010 | \$8,049,010 | \$0 | \$258,380 |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |

Promoting First-Rate Learning

Introduction

The Department contained within this section supports the Board of Supervisors' priority of *Promoting First-Rate Learning*, with the primary focus on advancing children's and young adults' learning capability. Additional focus of this priority area is centered around the desire to serve members of the community and provide valuable services to local agencies and other County departments. In *Promoting first-rate learning opportunities for all residents in support of community and individual prosperity*, the Stanislaus County Library engages members of the community and offers access to information, knowledge, and the tools for innovation and personal development.

The Stanislaus County Library System includes 13 community libraries providing educational and recreational services that enlighten and empower residents. The Library offers early literacy programs

for children, basic literacy services to adults, workforce readiness programs, resources for veterans and their families, and outreach services beyond the physical walls of the libraries, including online e-resources and community outreach activities such as home delivery service for customers who are unable to come to the Library due to advanced age, injury or illness. The Library also offers unique services such as the Veterans Resource Center, passport application processing, and citizenship information sessions.

The Library is primarily funded by a voter-approved 1/8-cent sales tax, which represents approximately 91% of the Library's total estimated revenue to support Library operations in Fiscal Year 2021-2022. The voter-approved 1/8-cent sales tax was extended for 12 years when Measure S passed in the November 7, 2017 election.



Priority Highlights

Early Literacy services and parent engagement programs continue to be key program areas for the Library. Investing early in school readiness helps ensure children succeed in meeting important 3rd grade reading milestones and supports a brighter future for all County residents. The Library continues to expand early literacy resources, including Story Time, which includes stories, music, and movement in a predictable format and encourages skills preschoolers need for school. English, Spanish, and bilingual story times are offered. Additional children’s activities include crafts, games, and reading stations.



Adult and family literacy programs are an important service the Library provides to the community. Poor literacy affects everything from a person’s ability to find a job, to reading to their child, to filling out health forms.

Science, Technology, Engineering and Math (STEM) activities are in place throughout the Library system and provide customers an opportunity to explore and develop 21st century skills and experience learning in a self-directed and informal hands-on environment. The Library is in process of developing a Maker Space area at the Modesto Library to facilitate STEM activities such as 3-D printing and much more.

Two facility improvement projects are near completion at the Turlock and Empire Libraries. The Turlock Library expansion project will be completed and open to the public in August 2021. It will accommodate space needed for community meetings, Story Time, teen section, computers, and quiet studying areas to better serve the needs of a growing Turlock community.

The Empire Library opened in June 2021 and relocated to the former site of the Empire Community Hall Association, near schools and the Empire Community Park, will provide the community with a new library that has much more to offer residents.

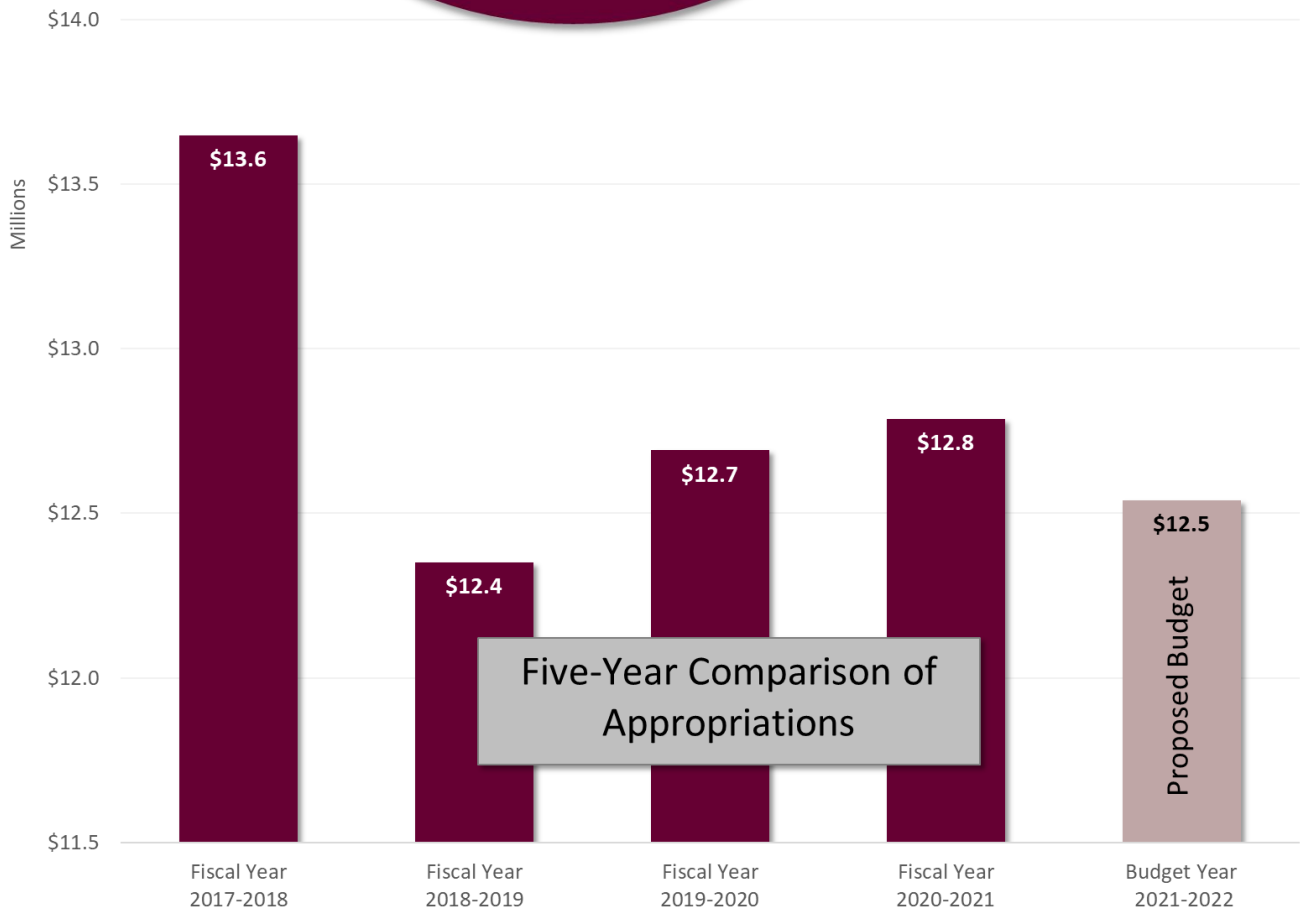
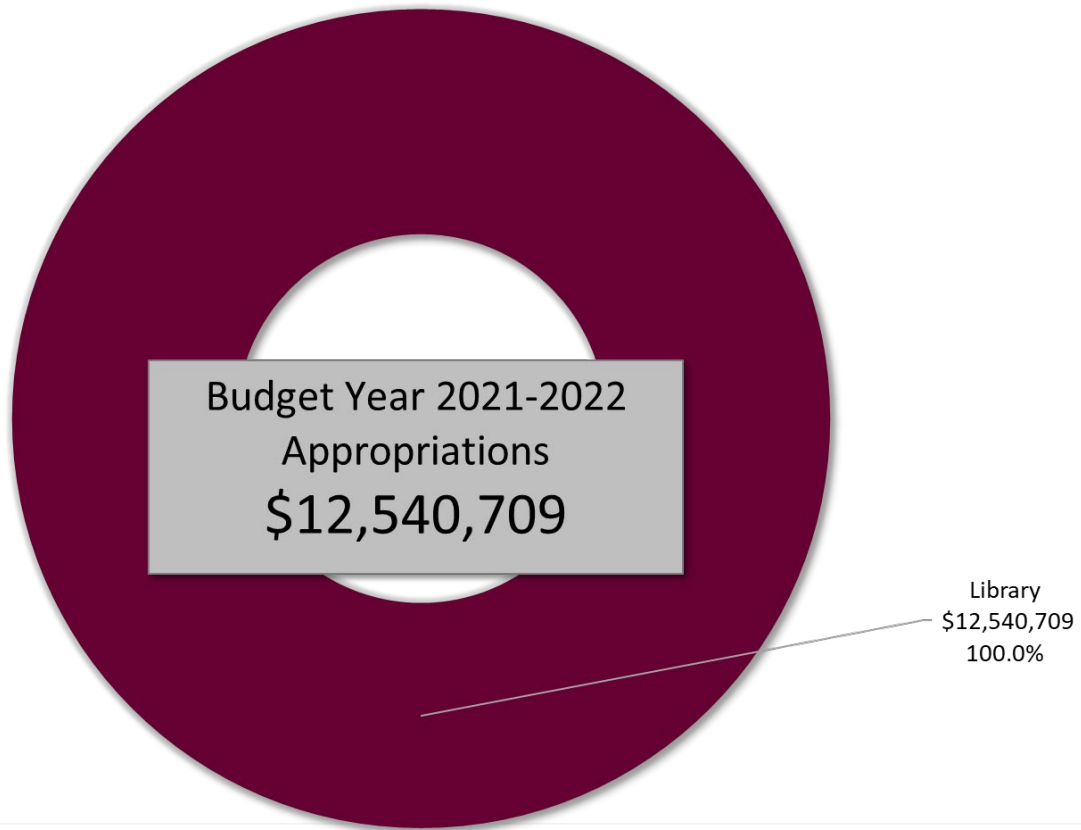
Priority Appropriations and Trends

Fiscal Year 2021-2022 appropriations total \$12.5 million for the priority *Promoting First-Rate Learning*.

Between 2018 and 2020, the Department has used \$6.4 million in departmental fund balance to fund building and expansion projects, with \$2.8 million for the new Empire Library and \$3.6 million for the expanded Turlock Library. The Library has seen a substantial increase in sales tax revenue as a result of Federal stimulus monies issued throughout the community to combat the economic impact of the

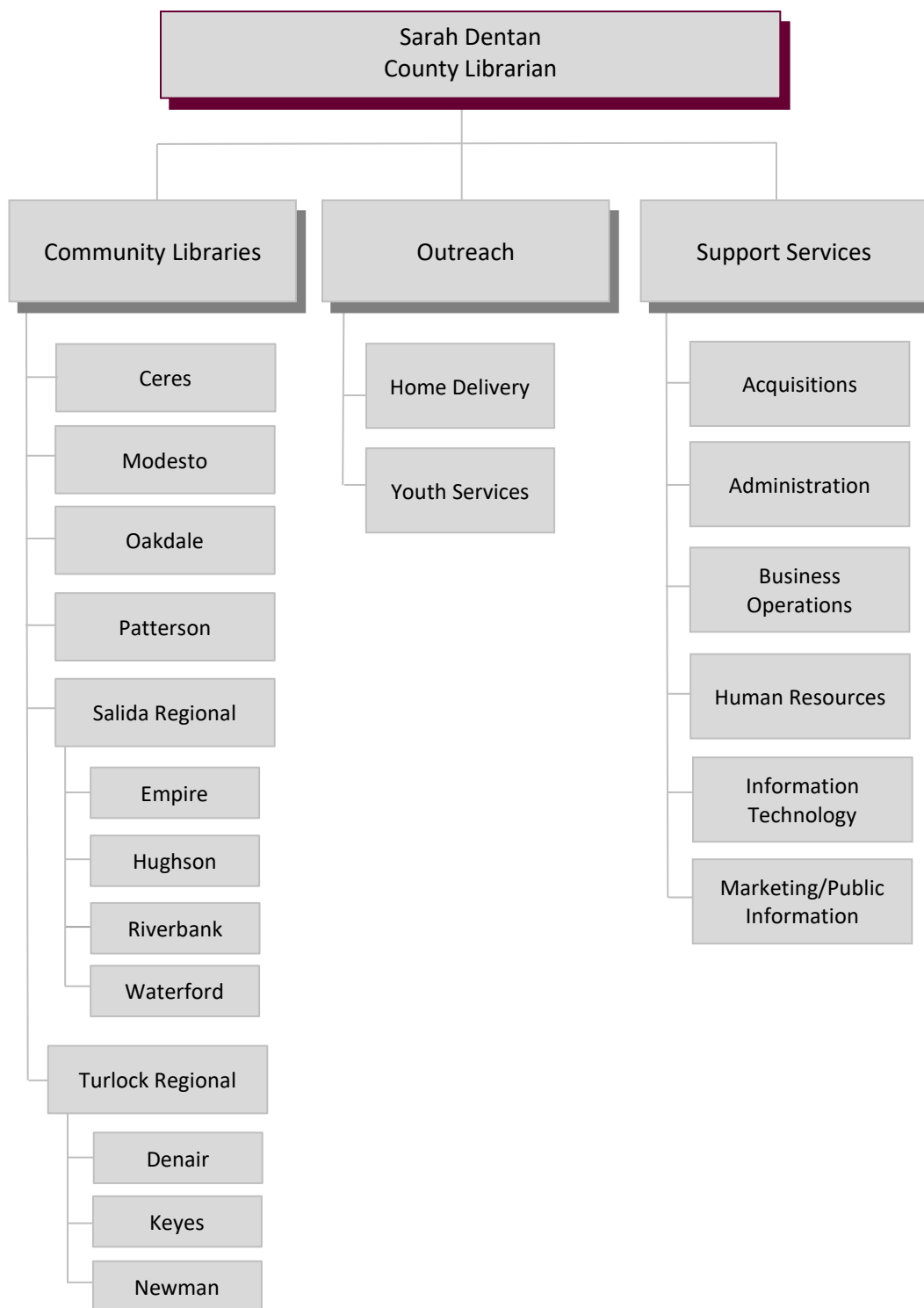
COVID-19 pandemic. It is uncertain how long the rise in sales tax revenues will last. The Library is affected by the increase in minimum wage for extra-help staff, increases in salaries and benefits, and additional materials and electronic resources required to better meet customer needs and preferences.

The Library continues to work to remedy issues identified in the County’s Access Compliance Survey Report and has allocated \$30,000 in Fiscal Year 2021-2022 for this work.



Promoting First-Rate Learning Summary of Budget Appropriations

| Page | Fund | Org | Recommended Proposed Budget 2021-2022 |
|--|----------------|-----------------|---|
| 218 | Library | | \$12,540,709 |
| | 1651 | 0037000 Library | \$12,540,709 |
| Promoting First-Rate Learning Total | | | \$12,540,709 |



1500 I Street, Modesto, CA 95354 Tel: (209) 558-7800
www.stanislauslibrary.org

Library

| | FY 2020-2021 Adopted Final Budget | FY 2021-2022 Recommended Proposed Budget |
|---|--|---|
| Budget Summary: | | |
| Total Revenue | \$10,887,295 | \$11,069,557 |
| Use of Fund Balance/ Retained Earnings | \$1,408,200 | \$979,342 |
| Gross Costs | \$12,787,305 | \$12,540,709 |
| General Fund Contributions | \$491,810 | \$491,810 |
| % Funded by General Fund | 3.8% | 3.9% |
| Total Allocated Positions | 72 | 72 |

Department Services and Programs

The Stanislaus County Library System includes 13 community libraries providing educational and recreational services, enlightening and empowering residents. The Library also offers basic literacy services to adults and families, workforce readiness programs, resources for veterans and their families, and outreach services beyond the physical walls of the libraries.

Community Libraries provide customers access to resources in 13 communities throughout the County. Services include literacy tutoring, print resources for checkout, passport services at Modesto and Salida libraries, public computers and high-speed wireless access, reference and reader's advisory assistance, provided by knowledgeable staff. The Library's commitment to first rate learning is reflected in developmentally appropriate early literacy programming at all locations; Science, Technology, Engineering and Mathematics (STEM) learning is supported through programming for all ages, in addition to engaging programs related to arts and literature.

Library customers enjoy 24/7 access to services and resources using any web-enabled device. In addition to e-books, audiobooks, magazines and newspapers, customers can stream music, movies and television. Additional digital resources include car repair manuals, and databases to support academic and personal interests. High speed wireless and wireless printing is available at all community libraries.

Literacy is an important focus of the Stanislaus County Library. A successful partnership with Learning Quest provides adult and family literacy

services. Early literacy programs and resources at the Library include developmentally appropriate story times, the take-home program 1,000 Books Before Kindergarten, literacy kits including books and enrichment activities, the Summer Reading Challenge for all ages, and an expanded children's print collection. Library staff trained in early literacy support parents and caregivers as their children's first and best teachers, targeting readers before they're readers and helping children prepare for success in school and in life.

Library **Outreach** staff provides innovative early literacy services outside the walls of the library, bringing books and literacy services to children and families out in the community. Pop-up Libraries now serve families at the County Women, Infants, and Children (WIC) office, youth at the Juvenile Justice Center and families in Grayson. Home delivery services deliver books to residents who are unable to visit the libraries, delivered by volunteers and by mail, helping to keep them engaged and informed.

Support Services include the acquisition, cataloguing and collection development of materials including e-resources; the administration of facilities, operations, policies, procedures and safety; finance and budget, purchasing, payroll, accounting services, and branch deliveries; and personnel and administrative office management. Support Services also provide information data systems and technology, help desk, web page maintenance, internet, and wireless internet (Wi-Fi) access; and communications, public relations, marketing and fund development.

Board of Supervisors Priority Area



The Library supports the following Board of Supervisors priority:

| | | |
|----------------------------|---|---|
| Priority | <i>Promoting first-rate learning opportunities for all residents to advance community and individual prosperity</i> | |
| Mission Statement | Stanislaus County Library engages all members of the community and offers access to information, knowledge, and the tools for innovation and personal development. | |
| Two-Year Strategies | Strategies are defined in the Department's two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results. | |
| Success Measures | Early Childhood Literacy Attendance | eResources as a % of Total Circulations |
| Two-Year Objectives | <i>Complete</i> construction and open the renovated and expanded Turlock Library to better serve the needs of the Turlock community | |
| | <i>Complete</i> construction and open the new Empire Library, adjacent to the Empire Community Park and Pool to better serve the needs of the Empire community | |
| | <i>Develop</i> and implement Science, Technology, Engineering and Math (STEM) programming, offering customers an opportunity to experience STEM learning, with a focus on the newly completed Modesto and Turlock Maker Spaces | |
| | <i>Review</i> , refresh, and relaunch Early Childhood Programming to support parents and caregivers as children's first and best teachers, in support of children starting kindergarten ready to succeed | |

Department Summary

| Library | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D - Column C | Change Column D - Column B |
|---------------------------------------|------------------------|---------------------------------|----------------------------------|------------------------------------|----------------------------------|----------------------------------|
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$10,713,481 | \$9,987,079 | \$10,186,821 | \$10,186,821 | \$0 | \$199,742 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$913 | \$1,004 | \$1,024 | \$1,024 | \$0 | \$20 |
| Intergovernmental Revenue | \$535,163 | \$334,562 | \$274,062 | \$274,062 | \$0 | (\$60,500) |
| Charges for Service | \$359,979 | \$252,400 | \$302,400 | \$302,400 | \$0 | \$50,000 |
| Miscellaneous Revenue | \$504,078 | \$112,250 | \$105,250 | \$105,250 | \$0 | (\$7,000) |
| Other Financing Sources | \$0 | \$200,000 | \$200,000 | \$200,000 | \$0 | \$0 |
| Total Revenue | \$12,113,614 | \$10,887,295 | \$11,069,557 | \$11,069,557 | \$0 | \$182,262 |
| Use of Fund Balance/Retained Earnings | \$4,189,712 | \$1,408,200 | \$979,342 | \$979,342 | \$0 | (\$428,858) |
| Total Funding Sources | \$16,303,326 | \$12,295,495 | \$12,048,899 | \$12,048,899 | \$0 | (\$246,596) |
| Salaries and Benefits | \$7,913,530 | \$6,981,534 | \$7,053,508 | \$7,053,508 | \$0 | \$71,974 |
| Services and Supplies | \$2,482,925 | \$3,129,010 | \$2,611,707 | \$2,611,707 | \$0 | (\$517,303) |
| Other Charges | \$1,532,582 | \$2,207,051 | \$2,430,784 | \$2,430,784 | \$0 | \$223,733 |
| Fixed Assets | | | | | | |
| Buildings & Improvements | \$0 | \$25,000 | \$0 | \$0 | \$0 | (\$25,000) |
| Equipment | \$50,912 | \$10,000 | \$10,000 | \$10,000 | \$0 | \$0 |
| Other Financing Uses | \$4,815,187 | \$434,710 | \$434,710 | \$434,710 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$16,795,136 | \$12,787,305 | \$12,540,709 | \$12,540,709 | \$0 | (\$246,596) |
| General Fund Contribution | \$491,810 | \$491,810 | \$491,810 | \$491,810 | \$0 | \$0 |
| Total Allocated Positions | - | 72 | 72 | 72 | 0 | 0 |

2021-2022 Proposed Budget

The 2021-2022 Spending Plan was based on the use of standard escalators applied to the 2020-2021 Final Budget and includes appropriations of \$12.5 million funded by \$11.1 million in estimated revenue, \$979,342 in use of department fund balance and \$491,810 in Net County Cost. Based on the use of fund balance identified in the 2020-2021 Midyear analysis; the Department anticipates there will be \$4.5 million in available fund balance on July 1, 2021.

Adjustments to Spending Plan by Legal Budget Unit (LBU)

There are no adjustments to the Spending Plan for 2021-2022 Proposed Budget. Individual Schedule 9s for all department legal budget units can be found at the end of the department section.

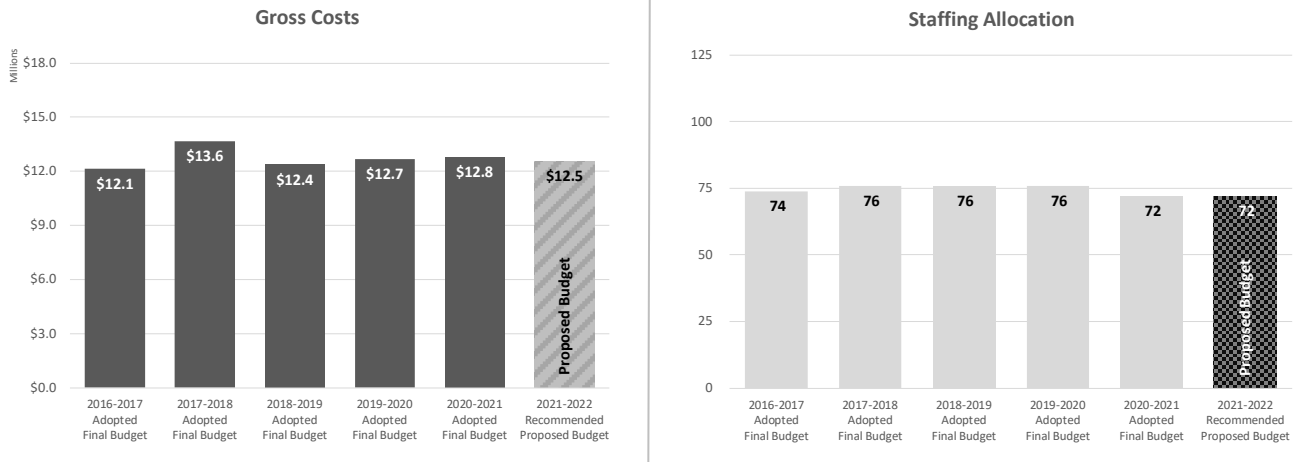
Fixed Assets | Vehicles

The Library has a total fleet of five vehicles; of those, none meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.

Staffing Allocation

The 2021-2022 Proposed Budget includes a Department staffing allocation of 72, consistent with the 2020-2021 Adopted Final Budget allocation.

Five-Year Historical Budget Trends



The recommended Proposed Budget includes a staffing allocation of 72, the same number of positions as 2020-2021 Adopted Final Budget allocation count.

Key Challenges and Opportunities

Library Services - New libraries in Turlock and Empire will generate increased interest in services in those communities and beyond, creating opportunities to reach and serve more residents. The remainder of building stock is aging; six of nine county-owned buildings were built before 1978 and have significant deferred maintenance needs.

Survey Report - The Library continues to work to remedy issues identified in the County’s Access Compliance Survey Report and has allocated \$30,000 in Fiscal Year 2021-2022 for this work.

Sales Tax Revenue - The Library is primarily funded by a voter approved 1/8-cent sales tax, which represented 91% of the Library’s total revenue for Fiscal Year 2019-2020. The Library has seen a substantial increase in sales tax revenue as a result of federal stimulus monies issued throughout the community to combat the economic impact of the COVID-19 pandemic. It is uncertain how long the rise in sales tax revenues will last. The Library must be cautious in budgeting for the unexpected revenue increase as it may only be for the short term.

Funding Challenges - Between 2018 and 2020, \$6.4 million in Library fund balance has been used to fund the new Empire Library \$2.8 million and the expanded and renovated Turlock Library \$3.6 million. In addition, as part of the financing strategy for the Turlock Library project, the Board approved a \$6.3 million loan from the Tobacco Endowment Fund. The Library will be paying approximately \$434,710 annually on the loan, this include interest and principal, with \$200,000 in Public Facilities Fees (PFF) revenue and approximately \$234,710 from the Library’s operating budget for the next 20 years which presents challenges to operate within projected revenue streams. The Library’s PFF may not sustain the approved annual \$200,000 contribution throughout the life of the loan. The Library’s operating budget will need to allocate more than the estimated \$234,710 for the loan payment if the PFF revenue contribution is less than \$200,000 in subsequent years.

Budget Contained within the Department

Library (Special Revenue Fund)

Funds the programs and services provided at all 13 community locations. Services include print resources, e-resources, passports, public computers, and adult, teen, and children's programming.

Individual schedule for this budget is detailed as follows.

Legal Budget Unit (LBU) Schedule

| Library | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1651 0037100 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$10,713,481 | \$9,987,079 | \$10,186,821 | \$10,186,821 | \$0 | \$199,742 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$913 | \$1,004 | \$1,024 | \$1,024 | \$0 | \$20 |
| Intergovernmental Revenue | \$535,163 | \$334,562 | \$274,062 | \$274,062 | \$0 | (\$60,500) |
| Charges for Service | \$359,979 | \$252,400 | \$302,400 | \$302,400 | \$0 | \$50,000 |
| Miscellaneous Revenue | \$504,078 | \$112,250 | \$105,250 | \$105,250 | \$0 | (\$7,000) |
| Other Financing Sources | \$0 | \$200,000 | \$200,000 | \$200,000 | \$0 | \$0 |
| Total Revenue | \$12,113,614 | \$10,887,295 | \$11,069,557 | \$11,069,557 | \$0 | \$182,262 |
| Use of Fund Balance/Retained Earnings | \$4,189,712 | \$1,408,200 | \$979,342 | \$979,342 | \$0 | (\$428,858) |
| Total Funding Sources | \$16,303,326 | \$12,295,495 | \$12,048,899 | \$12,048,899 | \$0 | (\$246,596) |
| Salaries and Benefits | \$7,913,530 | \$6,981,534 | \$7,053,508 | \$7,053,508 | \$0 | \$71,974 |
| Services and Supplies | \$2,482,925 | \$3,129,010 | \$2,611,707 | \$2,611,707 | \$0 | (\$517,303) |
| Other Charges | \$1,532,582 | \$2,207,051 | \$2,430,784 | \$2,430,784 | \$0 | \$223,733 |
| Fixed Assets | | | | | | |
| Buildings & Improvements | \$0 | \$25,000 | \$0 | \$0 | \$0 | (\$25,000) |
| Equipment | \$50,912 | \$10,000 | \$10,000 | \$10,000 | \$0 | \$0 |
| Other Financing Uses | \$4,815,187 | \$434,710 | \$434,710 | \$434,710 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$16,795,136 | \$12,787,305 | \$12,540,709 | \$12,540,709 | \$0 | (\$246,596) |
| General Fund Contribution | \$491,810 | \$491,810 | \$491,810 | \$491,810 | \$0 | \$0 |
| Total Allocated Positions | - | 72 | 72 | 72 | 0 | 0 |

Delivering Efficient Public Services

Introduction

Departments within this section support the Board of Supervisors' priority *Delivering efficient public services and community infrastructure to benefit our residents and businesses*. These departments serve members of the community while also providing valuable services to local agencies and other County departments.

Some of the critical and supportive functions provided by this priority area include Countywide property assessment, financial management and oversight, human relations, employee health and safety, legal representation, elections facilitation, facilities and vehicle maintenance, public records retention, investment of local funds, technological support, and overall County operational responsibility. Providing services online has vastly improved the way the County interacts with the public, with access to Countywide information and services now widely available online at www.stancounty.com.

The following departments support the delivery of efficient public services through daily operations:

- ◆ The County Assessor produces the annual assessment roll of tangible property within Stanislaus County, generated with fair, accurate, and timely property valuations;
- ◆ The Auditor-Controller provides the effective fiscal monitoring, reporting, procedures, systems, controls, and quality professional standards for the benefit of the County and local cities, school districts, and special districts;
- ◆ The Board of Supervisors provides the governing, administrative, and legislative direction to County departments and directs overall policy guidance for Stanislaus County;
- ◆ The Chief Executive Office provides overall leadership and management of County government, including the management of finite County resources, long-range financial modeling, organizational planning, economic development, and performance visioning;
- ◆ The Chief Executive Office – Human Relations Division manages the health, safety, and well-

being of Stanislaus County employees through the administration of employee benefits, liability claims/insurance, safety programs, and disabilities management;

- ◆ The County Clerk-Recorder processes all records related to marriage licenses, vital statistics, document filings, and the recording of real property, processes passports, officiates civil wedding ceremonies, and conducts elections;
- ◆ County Counsel serves as the principal legal counsel for the Board of Supervisors and provides legal advice to all County offices, departments, and commissions;
- ◆ The General Services Agency (GSA) provides Countywide facilities maintenance and management, capital projects administration, all purchasing policies and procedures, procurement, and preservation of vehicles to support County departments in their daily operations;
- ◆ Information Technology Central (ITC) serves as the County's central information technology department and supports the technology and web-based needs of County departments by providing help desk and desktop support services, email services, technology security, and County website services; and
- ◆ The Treasurer-Tax Collector collects property taxes and a variety of other revenues that help multiple public agencies meet their respective financial goals and issues various licenses, including business licenses.



Priority Highlights

The world has changed in the last year, and how the County engages and serves local residents has also changed. Departments delivering efficient public services have remained committed to sustaining operations by providing uninterrupted access to essential in-person services, launching new processes to expand online service offerings, improvements to technology, and strengthening of data sharing and communication to residents, customers and employees. Departments delivering efficient public services have experienced an increase in demand for services provided to external and internal customers. Ongoing organizational efforts include the exploration, development, and implementation of technologically advanced means to provide quality services seamlessly through the efficient use of County resources.



The County's Financial and Human Resources Management Systems have been in use for over 20

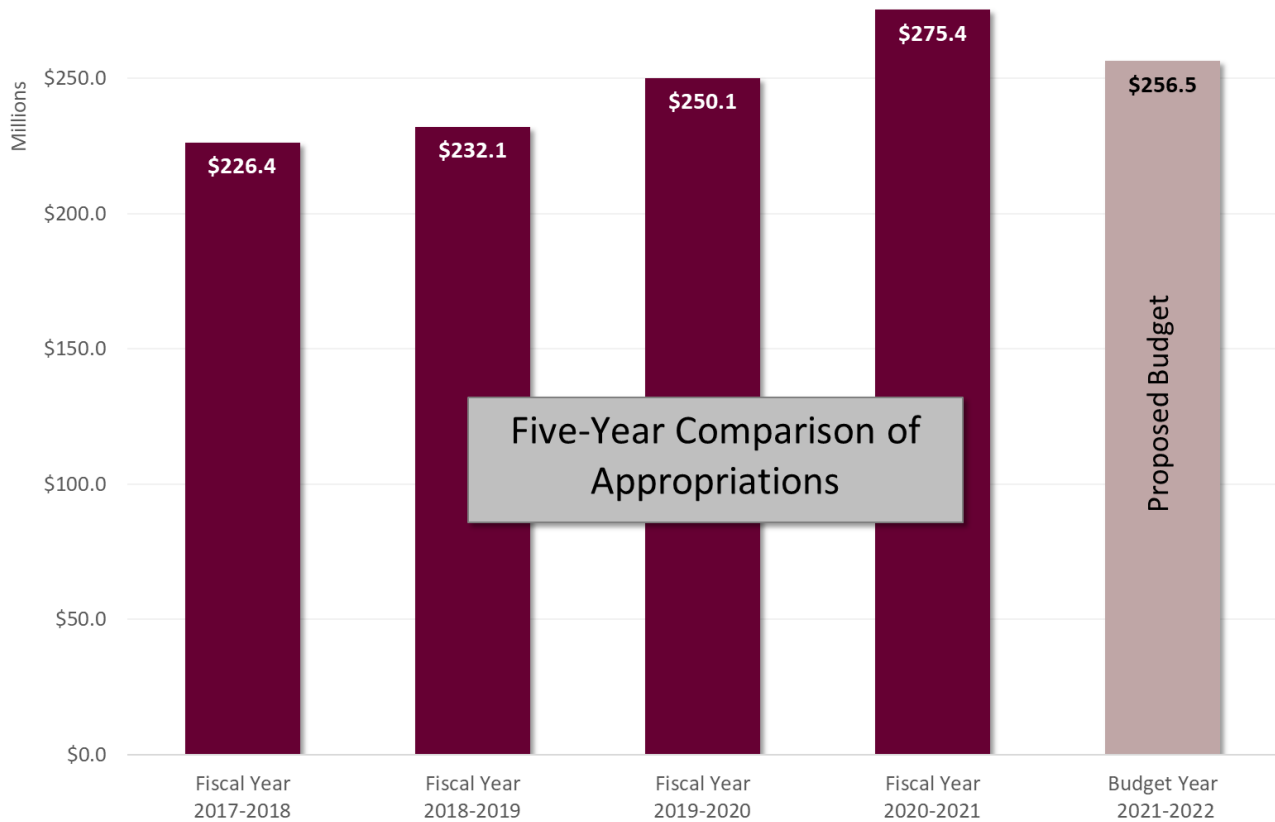
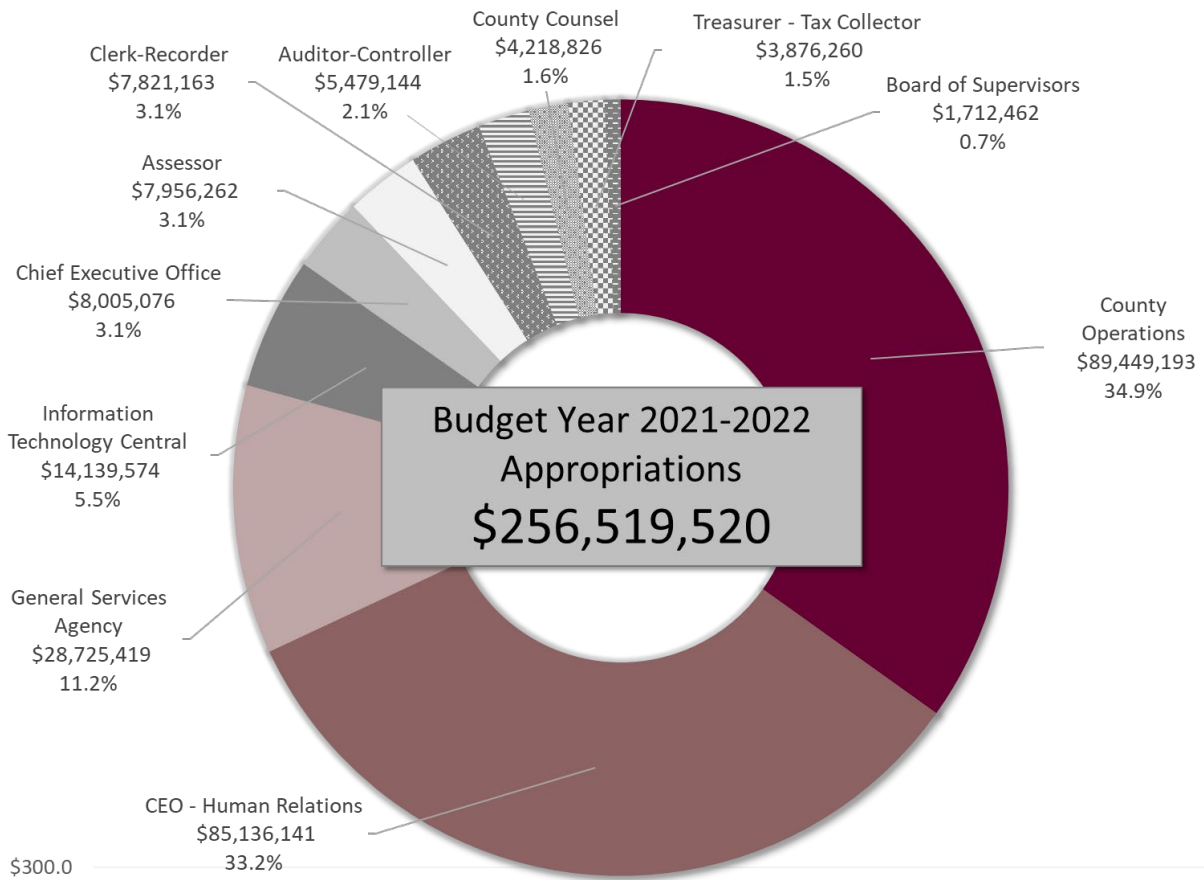
years. In 2017, the Enterprise Resource Planning (ERP) Project was implemented and the County began exploring and examining its aged systems with the goal to improve security and efficiency of the outdated systems. In May 2021, the review of the current financial management system and County business needs was completed. The County will begin a conversion of the Financial and Budget Systems to the Cloud with significant staff commitment during Fiscal Year 2021-2022, with go-live projected in Fiscal Year 2022-2023. The new system will ensure support for critical business operations dependent on enterprise-wide financial and budget systems.

Priority Appropriations and Trends

Fiscal Year 2021-2022 appropriations total \$256.5 million for the priority *Delivering Efficient Public Services*. Departments making up the largest segments of this priority budget include County Operations with 34.9% of appropriations, CEO – Human Relations with 33.2%, and General Services Agency utilizing 11.2%, with the remaining departments making up 20.7% of budgeted appropriations. With a combined 68.1% dedicated to Chief Executive Office budgets for Human Relations and County Operations activities, key focus is directed towards employee benefits

management and Countywide financial, budgetary, and operational support.

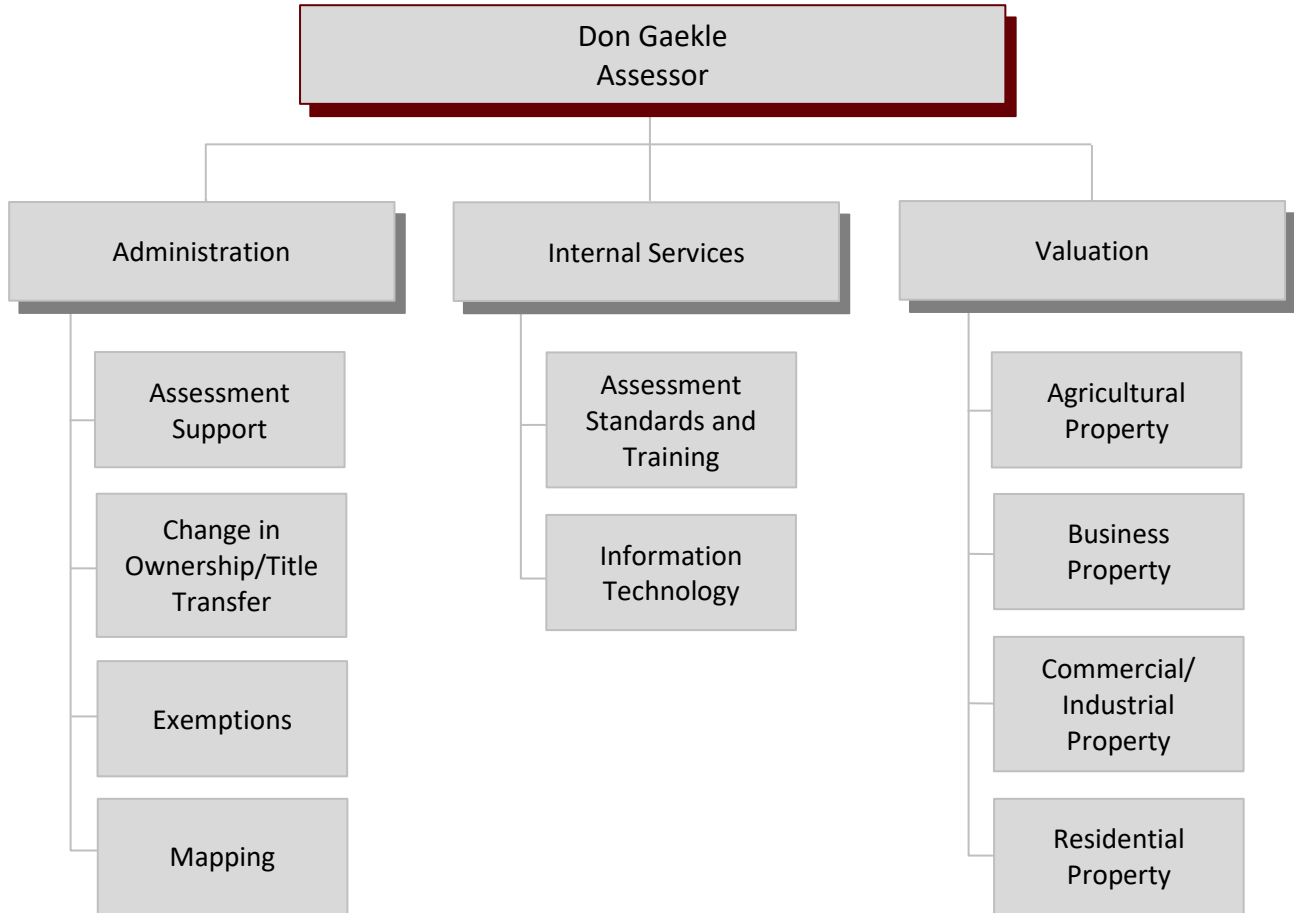
Five-year historical trends show a steady increase in appropriations, with an average annual increase of 3.4%. The 2021-2022 Proposed Budget represents a 6.9% decrease over the prior year. This is primarily attributable to a net decrease of \$13.5 million in Mandated County Match and General Fund Contributions to Other Programs due to right-sizing support in the *Supporting Community Health* priority and decreases in department costs that were reimbursable with CARES CRF/FEMA funds.



Delivering Efficient Public Services Summary of Budget Appropriations

| Page | Fund | Org | | Recommended Proposed Budget 2021-2022 |
|------------|-------------------------------|---------|------------------------------|---|
| 229 | Assessor | | | \$7,956,262 |
| | 0100 | 0012000 | Assessor | \$7,837,762 |
| | 172A | 0012172 | ASR State Grant | \$118,500 |
| 236 | Auditor-Controller | | | \$5,479,144 |
| | 0100 | 0013000 | Auditor-Controller | \$5,198,845 |
| | 5401 | 0013240 | Enterprise Resource Planning | \$280,299 |
| 243 | Board of Supervisors | | | \$1,712,462 |
| | 0100 | 0014100 | Board of Supervisors | \$1,712,462 |
| 248 | Chief Executive Office | | | \$8,005,076 |
| | 0100 | 0015000 | Operations and Services | \$8,005,076 |
| 255 | CEO-Human Relations | | | \$85,136,141 |
| | 5094 | 0018094 | Deferred Compensation | \$136,690 |
| | 5101 | 0018101 | Dental Insurance | \$4,447,720 |
| | 0100 | 0015600 | Human Relations | \$4,538,691 |
| | 5091 | 0018091 | Medical Self-Insurance | \$68,822,970 |
| | 5093 | 0018093 | Other Employee Benefits | \$125,825 |
| | 5071 | 0018071 | Unemployment Insurance | \$554,280 |
| | 5111 | 0018111 | Vision Care Insurance | \$753,095 |
| | 5081 | 0018081 | Workers' Compensation | \$5,756,870 |
| 265 | Clerk-Recorder | | | \$7,821,163 |
| | 0100 | 0020001 | Recorder Division | \$3,360,280 |
| | 0100 | 0020299 | Elections Division | \$3,082,409 |
| | 1723 | 0020500 | Modernization Trust Fund | \$1,154,474 |
| | 1786 | 0020601 | Vital and Health Statistics | \$224,000 |
| 273 | County Counsel | | | \$4,218,826 |
| | 0100 | 0022000 | County Counsel | \$4,218,826 |

| Page | Fund | Org | Recommended Proposed Budget 2021-2022 |
|---|---------------------------------------|--|---|
| 280 | County Operations | | \$89,449,193 |
| 0100 | 0016041 | Airport | \$180,000 |
| 0100 | 0016071 | Appropriations for Contingencies | \$12,008,510 |
| 4085 | 0068000 | Cannabis Program | \$3,495,697 |
| 0100 | 0016021 | Capital Improvement Financing Authority (CIFA) | \$140,633 |
| 0100 | 0016046 | Crows Landing Air Facility | \$235,000 |
| 0100 | 0016081 | Debt Service | \$736,450 |
| 0100 | 0016001 | Focus on Prevention | \$1,115,360 |
| 0100 | 0016401 | General Fund Contribution to Other Programs | \$10,251,624 |
| 0100 | 0016051 | General Fund Match Vehicle License Fee (VLF) | \$30,000,000 |
| 5051 | 0018051 | General Liability | \$10,107,720 |
| 0100 | 0016061 | Mandated County Match | \$20,126,049 |
| 5061 | 0018061 | Professional Liability Insurance | \$1,052,150 |
| 293 | General Services Agency | | \$28,725,419 |
| 171A | 0016200 | 12th Street Office Building | \$46,700 |
| 0100 | 0019010 | Administration | \$500,000 |
| 0100 | 0016006 | ADA Self-Evaluation and Transition Plan Project | \$4,428,735 |
| 5001 | 0018210 | Central Services Division | \$1,974,700 |
| 0100 | 0016091 | County Facilities | \$966,250 |
| 5170 | 0018700 | Facilities Maintenance Division | \$8,426,300 |
| 5021 | 0018500 | Fleet Services Division | \$4,377,200 |
| 0100 | 0016031 | Plant Acquisition | \$1,252,341 |
| 1665 | 0016600 | Stanislaus Veterans Center | \$858,893 |
| 5170 | 0018720 | Utilities | \$5,894,300 |
| 306 | Information Technology Central | | \$14,139,574 |
| 5031 | 0048100 | Information Technology Central | \$12,583,037 |
| 5011 | 0048200 | Information Technology Central -Telecommunications | \$1,556,537 |
| 312 | Treasurer-Tax Collector | | \$3,876,260 |
| 0100 | 0030001 | Admin/Taxes | \$1,561,709 |
| 0100 | 0030002 | Revenue Recovery | \$1,539,556 |
| 0100 | 0030004 | Treasury Division | \$774,995 |
| Delivering Efficient Public Services Total | | | \$256,519,520 |



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Assessor

| | FY 2020-2021 Adopted Final Budget | FY 2021-2022 Recommended Proposed Budget |
|---|--|---|
| Budget Summary: | | |
| Total Revenue | \$1,143,500 | \$1,044,500 |
| Use of Fund Balance/ Retained Earnings | \$400,000 | \$118,500 |
| Gross Costs | \$7,988,042 | \$7,956,262 |
| General Fund Contributions | \$6,444,542 | \$6,793,262 |
| % Funded by General Fund | 80.7% | 85.4% |
| Total Allocated Positions | 58 | 61 |

Department Services and Programs

The Assessor is responsible for preparing and completing the annual assessment roll by July 1 of each year. The assessment roll includes all tangible property in Stanislaus County unless exempted or excluded from assessment by specific laws, including: land, land improvements, structures, growing improvements (trees and vines), aircraft, boats, and business personal property and fixtures. Property taxes, generated from the assessment roll, help fund Stanislaus County government, Public Schools, Cities, and Special Districts.

The **Administration** division provides general support for the Department and is responsible for budget preparation and monitoring as well as human resource administration. The Assistant Assessor of Administration manages four divisions: the Assessment Technicians in Assessment Support; Change in Ownership/Title Transfer; Exemptions; and Mapping. Change in Ownership, Exemptions and the Support divisions analyze permits for new construction, analyze deeds and other transfer documents to determine if reassessments are required, apply exemptions to qualified applicants, and enter data. The mapping division reviews legal descriptions and draws and maintains Assessor parcel maps and the parcel layer in the County’s Geographic Information System (GIS). Parcel maps are available in the Assessor’s Office and online at: <https://gis2.stancounty.com/portal/apps/webappviewer/index.html?id=1a5ad631808842bc8d3240990c844b91>

The **Internal Services** division includes Assessment Standards and Information Technology. The Assessment Standards unit oversees the office safety and training programs, reviews assessment practices, prepares State reports and researches more complicated change-in-ownership issues. The internal Information Technology unit provides services to all areas of the office and maintains software, databases, computer equipment and the Assessor’s portion of the Megabyte property tax system, a State property tax system that allows multiple County departments to accurately and securely access County information.

The **Valuation** division determines assessed market values for all real property, business, and agricultural personal property and fixtures as well as mobile homes, airplanes, and boats. As required by Proposition 13, the Assessor reassesses real property for qualifying changes in ownership and upon the completion of new construction. Business property and fixtures, boats, and aircraft are assessed annually based upon their market value on January 1 of each year. The Assistant Assessor of Valuation manages four property divisions: Agricultural, Business, Commercial-Industrial, and Residential. All appraisers and auditor-appraisers have State Board of Equalization certifications and annual continuing education requirements. The property tax assessment roll, property ownership information, and some property characteristics are available to the public at the Assessor’s Office.

Board of Supervisors Priority Area



The Assessor supports the following Board of Supervisors priority:

| | |
|----------------------------|--|
| Priority | <i>Delivering efficient public services to benefit our residents and businesses</i> |
| Mission Statement | To produce a fair, accurate and timely assessment roll while providing excellent customer service |
| Two-Year Strategies | Strategies are defined in the Department's two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results |
| Success Measures | Timely process a change in ownership |
| Two-Year Objectives | Maintain time needed to complete appraisal of changes in ownership and enter new values into Megabyte Property Tax System |
| | Continue scanning paper appraisal records and business account files within the two-year budget period by using extra-help employees |
| | Process all Assessor Map changes using the geographic information system (GIS) Parcel Fabric Layer and seek funding for conversion of existing maps |

Department Summary

| Assessor | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D - Column C | Change Column D - Column B |
|---------------------------------------|------------------------|---------------------------------|----------------------------------|------------------------------------|----------------------------------|----------------------------------|
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$100,797 | \$20,000 | \$21,000 | \$21,000 | \$0 | \$1,000 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$100,000 | \$100,000 | \$0 | \$0 | \$0 | (\$100,000) |
| Charges for Service | \$1,275,294 | \$1,010,500 | \$1,010,500 | \$1,010,500 | \$0 | \$0 |
| Miscellaneous Revenue | \$21,809 | \$13,000 | \$13,000 | \$13,000 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$1,497,900 | \$1,143,500 | \$1,044,500 | \$1,044,500 | \$0 | (\$99,000) |
| Use of Fund Balance/Retained Earnings | (\$40,000) | \$400,000 | \$118,500 | \$118,500 | \$0 | (\$281,500) |
| Total Funding Sources | \$1,457,900 | \$1,543,500 | \$1,163,000 | \$1,163,000 | \$0 | (\$380,500) |
| Salaries and Benefits | \$6,151,418 | \$6,374,623 | \$6,599,629 | \$6,730,629 | \$131,000 | \$356,006 |
| Services and Supplies | \$726,406 | \$1,069,168 | \$649,273 | \$649,273 | \$0 | (\$419,895) |
| Other Charges | \$485,064 | \$543,026 | \$575,107 | \$575,107 | \$0 | \$32,081 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$45 | \$1,225 | \$1,253 | \$1,253 | \$0 | \$28 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$7,362,933 | \$7,988,042 | \$7,825,262 | \$7,956,262 | \$131,000 | (\$31,780) |
| General Fund Contribution | \$5,905,033 | \$6,444,542 | \$6,662,262 | \$6,793,262 | \$131,000 | \$348,720 |
| Total Allocated Positions | - | 58 | 58 | 61 | 3 | 3 |

2021-2022 Proposed Budget

The 2021-2022 Spending Plan was based on the use of standard escalators applied to the 2020-2021 Final Budget and includes appropriations of \$7.8 million, estimated revenue of \$1 million, \$118,500 in the use of department fund balance and \$6.7 million in Net County Cost.

With the recommended adjustments, the 2021-2022 Proposed Budget totals \$8 million, funded by \$1 million in estimated revenue, \$118,500 in the use of fund balance and \$6.8 million in Net County Cost. The recommended adjustments, relative to the Spending Plan, increase appropriations by \$131,000, resulting in a \$131,000 increase in Net County Cost. Based on the use of fund balance identified in the 2020-2021 Midyear analysis, the Department anticipates there will be \$195,000 in available fund balance on July 1, 2021.

Adjustments to Spending Plan by Legal Budget Unit (LBU)

Assessor – On November 3, 2020, California voters approved Proposition 19, the Home Protection for Seniors, Severely Disabled, Families, and Victims of Wildfire or Natural Disasters Act which changed the rules for tax assessment transfers, limiting tax benefits for certain transfers of property between family members which now require a reassessment of transferred property. Two new block budgeted Appraiser I/II/III positions will support the projected increase in number of property appraisals at an ongoing cost of \$131,000 funded by Net County Cost.

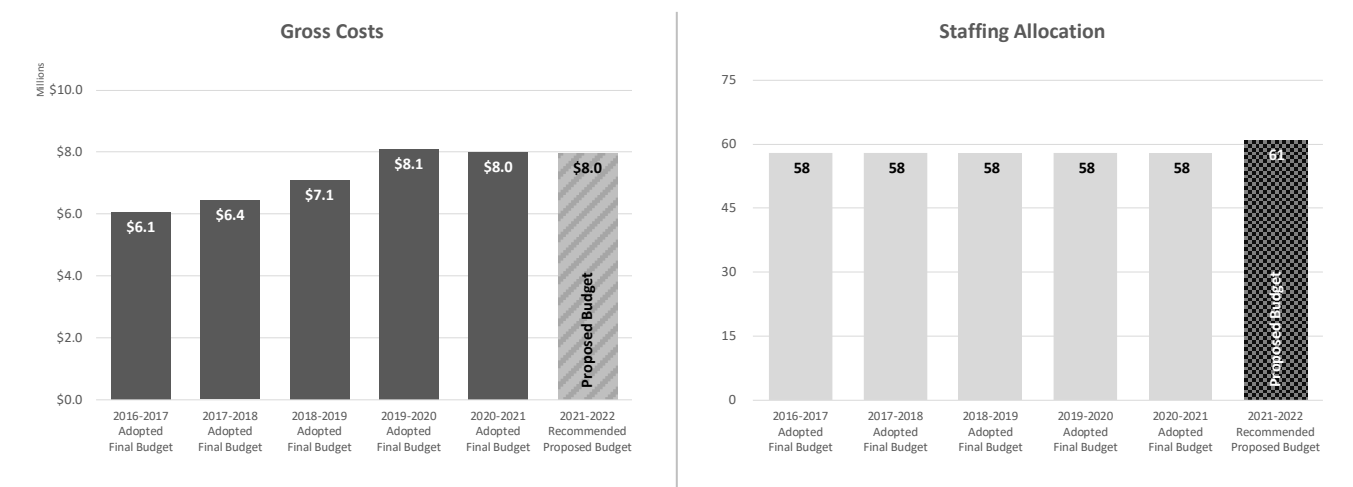
Recommendation: It is recommended to increase appropriations by \$131,000, funded by Net County Cost.

Staffing Allocation

The 2021-2022 Proposed Budget includes a Department staffing allocation of 61, an increase of three over the 2020-2021 Adopted Final Budget. Included in the Fiscal Year 2020-2021 First Quarter Financial Report was the addition of one new Administrative Clerk I position to assist the public and provide additional office support.

Staffing Recommendation: It is recommended to add two new block-budgeted Appraiser I/II/III positions to support the projected increase in workload of assessments upon property transfers due to the passage of Proposition 19, the Property Tax Transfers, Exemptions, and Revenue for Wildfire Agencies and Counties Amendment.

Five-Year Historical Trends



The Recommended Proposed Budget of \$8 million represents a decrease of \$31,780 compared to the Fiscal Year 2020-2021 Adopted Final Budget. The five-year average of 5.8% is attributed to the normal cost-of-doing business increases.

The Recommended Proposed Budget included a staffing allocation of 61, an increase of three positions compared to the 2020-2021 Adopted Final Budget allocation count. The previous five-year average increase in staffing was 1.1%. Staffing has increased in total by three over the past five years to support department front office operations and assessment of property transfers.

Key Challenges and Opportunities

Security Improvements – The Department would like to move forward on implementation of security measures outlined in a 2019 Security Assessment Report prepared for the Assessor’s Office. This report has been reviewed in partnership with the Chief Executive Office and the recommendations are being discussed and will be considered in future budget cycles along with associated funding and/or General Fund Contributions.

Implementation - Proposition 19, *The Home Protection for Seniors, Severely Disabled, Families, and Victims of Wildfire or Natural Disasters Act*, passed by California voters on November 3, 2020 will increase workload. Based on historical data, the Department anticipates a minimum workload increase of 1,000 appraisals beginning in Fiscal Year 2021-2022.

Paperless System- The Department will continue its transition to a completely paperless appraisal system and is utilizing part time help to scan appraisal files. The current challenging phase includes scanning and digitizing information from the most complex commercial and agricultural appraisals.

Technology Upgrade - The roll out of the installation and implementation of a new Commercial/Industrial valuation software program was slowed by issues related to the COVID-19 Pandemic. The Department looks forward to full implementation during the 2021-2022 Fiscal Year.

Budgets Contained within the Department

Assessor (General Fund)

Funds staff, Department support functions, and related expenditures dedicated to preparing an annual assessment roll from which property tax revenues are generated

ASR State Grants (Special Revenue)

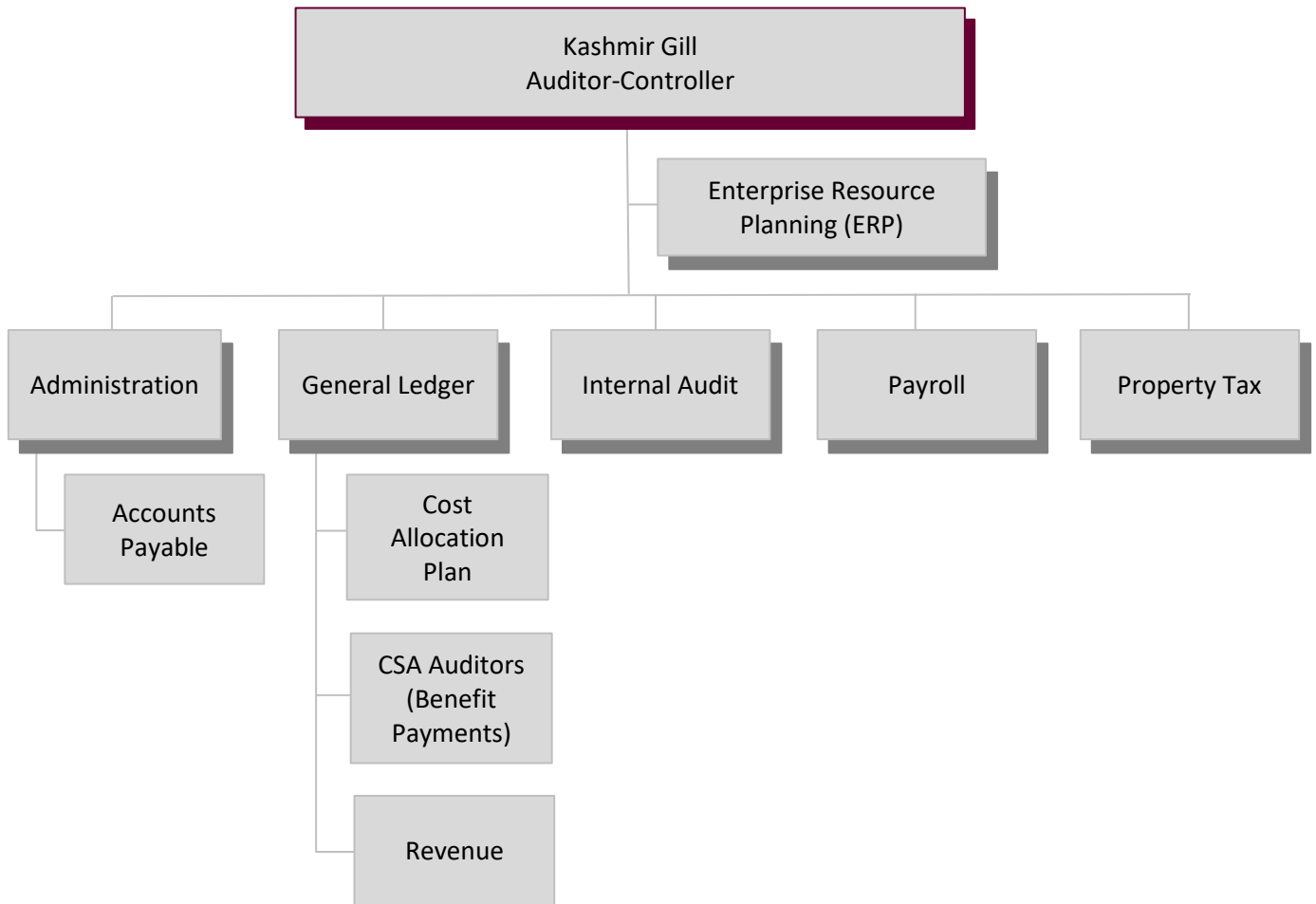
Houses State grant revenue, providing funds for equipment and special projects

Individual schedules for each of these budgets are detailed as follows.

Legal Budget Unit (LBU) Schedules

| Assessor | | | | | | |
|---------------------------------------|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 0100 0012000 General Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$100,797 | \$20,000 | \$21,000 | \$21,000 | \$0 | \$1,000 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$1,275,294 | \$1,010,500 | \$1,010,500 | \$1,010,500 | \$0 | \$0 |
| Miscellaneous Revenue | \$21,809 | \$13,000 | \$13,000 | \$13,000 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$1,397,900 | \$1,043,500 | \$1,044,500 | \$1,044,500 | \$0 | \$1,000 |
| Use of Fund Balance/Retained Earnings | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$1,397,900 | \$1,043,500 | \$1,044,500 | \$1,044,500 | \$0 | \$1,000 |
| Salaries and Benefits | \$6,151,418 | \$6,374,623 | \$6,599,629 | \$6,730,629 | \$131,000 | \$356,006 |
| Services and Supplies | \$616,406 | \$519,168 | \$530,773 | \$530,773 | \$0 | \$11,605 |
| Other Charges | \$485,064 | \$543,026 | \$575,107 | \$575,107 | \$0 | \$32,081 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$45 | \$1,225 | \$1,253 | \$1,253 | \$0 | \$28 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$7,252,933 | \$7,438,042 | \$7,706,762 | \$7,837,762 | \$131,000 | \$399,720 |
| General Fund Contribution | \$5,855,033 | \$6,394,542 | \$6,662,262 | \$6,793,262 | \$131,000 | \$398,720 |
| Total Allocated Positions | - | 58 | 58 | 61 | 3 | 3 |

| Assessor - ASR State Grant | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 172A 0012172 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$100,000 | \$100,000 | \$0 | \$0 | \$0 | (\$100,000) |
| Charges for Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$100,000 | \$100,000 | \$0 | \$0 | \$0 | (\$100,000) |
| Use of Fund Balance/Retained Earnings | (\$40,000) | \$400,000 | \$118,500 | \$118,500 | \$0 | (\$281,500) |
| Total Funding Sources | \$60,000 | \$500,000 | \$118,500 | \$118,500 | \$0 | (\$381,500) |
| Salaries and Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Services and Supplies | \$110,000 | \$550,000 | \$118,500 | \$118,500 | \$0 | (\$431,500) |
| Other Charges | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$110,000 | \$550,000 | \$118,500 | \$118,500 | \$0 | (\$431,500) |
| General Fund Contribution | \$50,000 | \$50,000 | \$0 | \$0 | \$0 | (\$50,000) |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |



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Auditor-Controller

| | FY 2020-2021 Adopted Final Budget | FY 2021-2022 Recommended Proposed Budget |
|---|--|---|
| Budget Summary: | | |
| Total Revenue | \$3,414,684 | \$3,612,258 |
| Use of Fund Balance/ Retained Earnings | \$185,337 | \$103,720 |
| Gross Costs | \$5,076,478 | \$5,479,144 |
| General Fund Contributions | \$1,476,457 | \$1,763,166 |
| % Funded by General Fund | 29.1% | 32.2% |
| Total Allocated Positions | 41 | 43 |

Department Services and Programs

The Auditor-Controller is the Chief Fiscal Officer of the County. The Auditor-Controller is an elected official whose principal duties are defined in various State codes and policy set by the Board of Supervisors and is responsible for accounting and financial reporting in accordance with Generally Accepted Accounting Principles (GAAP) and Federal guidelines as outlined by the Office of Management and Budget (OMB).

The **Administration** division provides oversight of Department operations as well as the leadership function for the Department. Responsibilities include Department finance and budget, as well as central support for Department human resources, payroll functions, and purchasing. Auditor-Controller Accounts Payable division, housed under the responsibility of the Administration division, is the centralized processing division for all vendor and service provider payments. The Accounts Payable division also processes annual 1099 forms to vendors and administers County purchasing card transactions.

The **Enterprise Resource Planning (ERP)** Project began in March 2017, with the creation of the Enterprise Resource Planning Steering Committee. The committee members included leadership and staff from the Chief Executive Office, Information Technology Central, and General Services Agency, with the Auditor-Controller as the lead. The committee was tasked with evaluating the County's business practices and functionality of the current Financial Management System (FMS) and Human Resources Management Systems (HRMS). After extensive research and consultation, it has been

determined the County is in need of an updated FMS system. The ERP Project will focus on defining the functional and technical requirements, acquiring and implementing an FMS system, and improving business practices with the goal of increasing efficiencies, system security, reporting capabilities, and system accessibility, while reducing the need for various third-party systems.

An Internal Service Fund budget unit has been created for the ERP to track all costs associated with the project.

The **General Ledger** division manages the County Financial Management System and is responsible for the integrity of financial information generated by County operations. Providing accurate financial information is important when making sound management decisions for County departments and the County as a whole. The Comprehensive Annual Financial Report is produced by this division, providing the necessary financial information to interested parties. The division is also responsible for the annual Cost Allocation Plan, State Controller's Financial Report, and budget schedules.

Additional division responsibilities include reporting the County's outstanding debt service, revenue sharing agreements, Public Facility Fees, sales tax and Court Collection Reporting. The Revenue division, also housed under the responsibility of the General Ledger division, records all County funds received and deposited into the County Treasury and records revenue and expenditure transactions for Schools and Special Districts. The Community Services Agency – Welfare Payments division,

housed under the General Ledger division, issues social welfare payments and is responsible for monthly claims for Federal and State reimbursement.

The **Internal Audit** division performs compliance audits of County departments in accordance with Professional Standards issued by the Institute of Internal Auditors (IIA). The audits may assess internal controls over financial reporting and evaluate how well the County complies with County policies and State mandates, as well as applicable laws, rules, and regulations. The primary output is the independent analysis and recommendations necessary to assist management in improving processes and strengthening controls accomplished through written reports and other communication. The primary function of the Internal Audit division is to protect County assets.

The **Payroll** division is responsible for processing biweekly paychecks and deductions consistent with memoranda of understanding (MOU) and State and Federal laws. The division also processes employee reimbursements for professional development and for authorized travel expenses.

The **Property Tax** division is responsible for setting property tax rates based on the current assessed value, enrolling direct assessments, establishing bond rates, and administering the Teeter Plan and property tax agreements. Property Tax personnel allocate and distribute collected tax revenue to the various taxing entities that include the County, local cities, local school districts, and local special districts. Other functions include continued implementation and maintenance of The Dissolution Act (the dissolution of California Redevelopment Agencies).

Board of Supervisors Priority Area



The Auditor – Controller supports the following Board of Supervisors priority:

| Priority | <i>Delivering efficient public services to benefit our residents and businesses</i> |
|---------------------|---|
| Mission Statement | To provide effective fiscal monitoring, reporting, safeguarding of resources through accounting policies, procedures, systems, internal controls, legal and professional standards for the benefit of the citizens of Stanislaus County |
| Two-Year Strategies | Strategies are defined in the Department's two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results |
| Success Measures | Customer Experience |
| Two-Year Objectives | Continue to lead the Enterprise Resource Planning (ERP) efforts and solicit proposals for a System Integrator (SI) to implement the County's financial management system of the future |
| | Increase efficiencies by assessing services and staffing levels |
| | Provide education and training to Countywide fiscal staff to standardize financial reporting practices |

Department Summary

| Auditor-Controller | | | | | | |
|---------------------------------------|------------------------|---------------------------------|----------------------------------|------------------------------------|----------------------------------|----------------------------------|
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D - Column C | Change Column D - Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$141,861 | \$162,000 | \$162,000 | \$162,000 | \$0 | \$0 |
| Intergovernmental Revenue | \$68,120 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$2,804,352 | \$3,096,284 | \$3,182,756 | \$3,289,178 | \$106,422 | \$192,894 |
| Miscellaneous Revenue | \$146,279 | \$156,400 | \$161,080 | \$161,080 | \$0 | \$4,680 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$3,160,612 | \$3,414,684 | \$3,505,836 | \$3,612,258 | \$106,422 | \$197,574 |
| Use of Fund Balance/Retained Earnings | (\$329,460) | \$185,337 | \$103,720 | \$103,720 | \$0 | (\$81,617) |
| Total Funding Sources | \$2,831,152 | \$3,600,021 | \$3,609,556 | \$3,715,978 | \$106,422 | \$115,957 |
| Salaries and Benefits | \$4,221,626 | \$4,520,453 | \$4,679,546 | \$4,983,398 | \$303,852 | \$462,945 |
| Services and Supplies | \$87,896 | \$227,357 | \$147,370 | \$147,370 | \$0 | (\$79,987) |
| Other Charges | \$344,037 | \$328,468 | \$348,176 | \$348,176 | \$0 | \$19,708 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$60 | \$200 | \$200 | \$200 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$4,653,619 | \$5,076,478 | \$5,175,292 | \$5,479,144 | \$303,852 | \$402,666 |
| General Fund Contribution | \$1,822,467 | \$1,476,457 | \$1,565,736 | \$1,763,166 | \$197,430 | \$286,709 |
| Total Allocated Positions | - | 41 | 41 | 43 | 2 | 2 |

2021-2022 Proposed Budget

The 2021-2022 Spending Plan was based on the use of standard escalators applied to the 2020-2021 Final Budget and includes appropriations of \$5.2 million, estimated revenue of \$3.5 million, \$103,720 in the use of department fund balance and \$1.6 million in Net County Cost.

With the recommended adjustments, the 2021-2022 Proposed Budget totals \$5.5 million, funded by \$3.6 million in estimated revenue, \$103,720 in the use of fund balance and \$1.8 million in Net County Cost. The recommended adjustments, relative to the Spending Plan, increase appropriations by \$303,852, resulting in a \$197,430 increase in Net County Cost. Based on Department projections in the use of fund balance it is anticipated there will be a balance available of \$112,331 on July 1, 2021.

Adjustments to Spending Plan by Legal Budget Unit (LBU)

An increase of estimated revenue of \$106,422 funded by Cost Allocation Plan (CAP) charges and an increase of \$303,852 in appropriations funded by Net County Cost is being recommended to fund the staffing recommendations at Proposed Budget.

Auditor-Controller – A new Manager I will provide administrative oversight at a cost of \$158,839, funded by CAP charges and \$52,417 in Net County Cost. A technical adjustment to reduce appropriations tied to the deletion of a time-limited Enterprise Resource Planning (ERP) Manager, whose tasks included activities in this division, accounts for approximately 25% of this position's cost.

Enterprise Resource Planning (ERP) – The remaining appropriation tied to the deletion of the time-limited Manager I are being eliminated in this division, resulting in a \$94,707 reduction. A time-limited Manager IV was added in the 2020-2021 Midyear Financial Report, subsequent to the acceptance of the 2021-2022 Spending Plan. Additional appropriations of \$186,065 will support this ongoing cost, funded by Net County Cost. One new time-limited Confidential Assistant IV will support the ERP Project Manager at a cost of \$85,221, funded by Net County Cost.

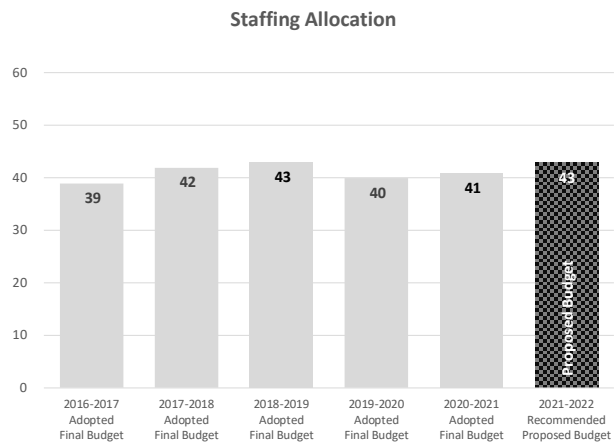
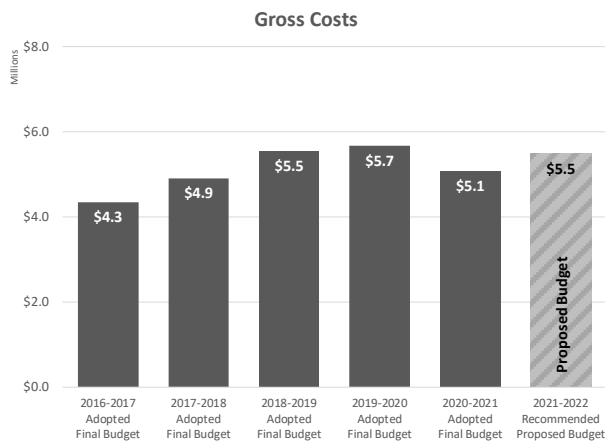
Recommendation: It is recommended to increase appropriations by \$303,852, funded by \$106,422 in estimated revenue and \$197,430 in Net County Cost.

Staffing Allocation

The 2021-2022 Proposed Budget includes a Department staffing allocation of 43, an increase of two positions over the 2020-2021 Adopted Final Budget. Included in the Fiscal Year 2020-2021 Adopted Midyear Financial Report was the addition of one new time-limited Manager IV position, this was not included in the Spending Plan. The Proposed Budget includes the addition of one new Manager I to serve as the Administrative Services Manager, one new time-limited Confidential IV to support the ERP Manager, and the deletion of one time-limited block-budgeted Manager I/II.

Staffing Recommendation: It is recommended to add one new Manager I position to support the Department Head as the Administrative Services Manager in budget development, human resources, and operations management. It is also recommended to add one new time-limited new Confidential Assistant IV to support the ERP Manager with administrative duties. In addition, it is recommended to delete one time-limited block-budgeted Manager I/II position which served as the project manager for the ERP project and supported the department in human resources functions.

Five-Year Historical Budget Trends



The recommended Proposed Budget of \$5.5 million represents an increase of \$402,666 compared to the Fiscal Year 2020-2021 Adopted Final Budget. The five-year average growth of 5.1% is attributed to normal cost-of-doing business increases.

The recommended Proposed Budget includes a staffing allocation of 43, an increase of two positions compared to the 2020-2021 Adopted Final Budget allocation count. The previous five-year average increase in staffing was 1.6%. Staffing increases are intended to support department operations and the Enterprise Resource Planning Project.

Key Challenges and Opportunities

Staffing Vacancies – Department-wide staffing challenges continue with leaves, vacancies and a limited pool of trained and experienced candidates to fill behind.

Enterprise Resource Planning Project - The Department continues to lead the Countywide Enterprise Resource Planning Project, the enterprise-wide management of business processes through software and technology. The review of the current financial management system and County business needs was completed. The Board of Supervisors has approved purchase of Oracle Cloud licensing and the ERP team is engaged in the RFP process to select a System Integrator to assist County staff in migration to the Cloud in 2022-2023.

Emergency Funding Claiming - During this COVID-19 pandemic, the Auditor-Controller Department continues to serve as the lead County agency for all Federal Emergency Management Agency (FEMA) and Coronavirus Aid Relief and Economic Security (CARES) claiming as well as other Federal and State relief funds that come available. The Auditor-Controller is the liaison between departments and Federal agencies and staff is responsible for disseminating information and training department staff on the claiming process.

Budgets Contained within the Department

Auditor-Controller (General Fund)

Funds duties and responsibilities of the Auditor-Controller, including activities for administration, general ledger, internal audit, payroll, and property tax allocation

Enterprise Resource Planning (Internal Service Fund)

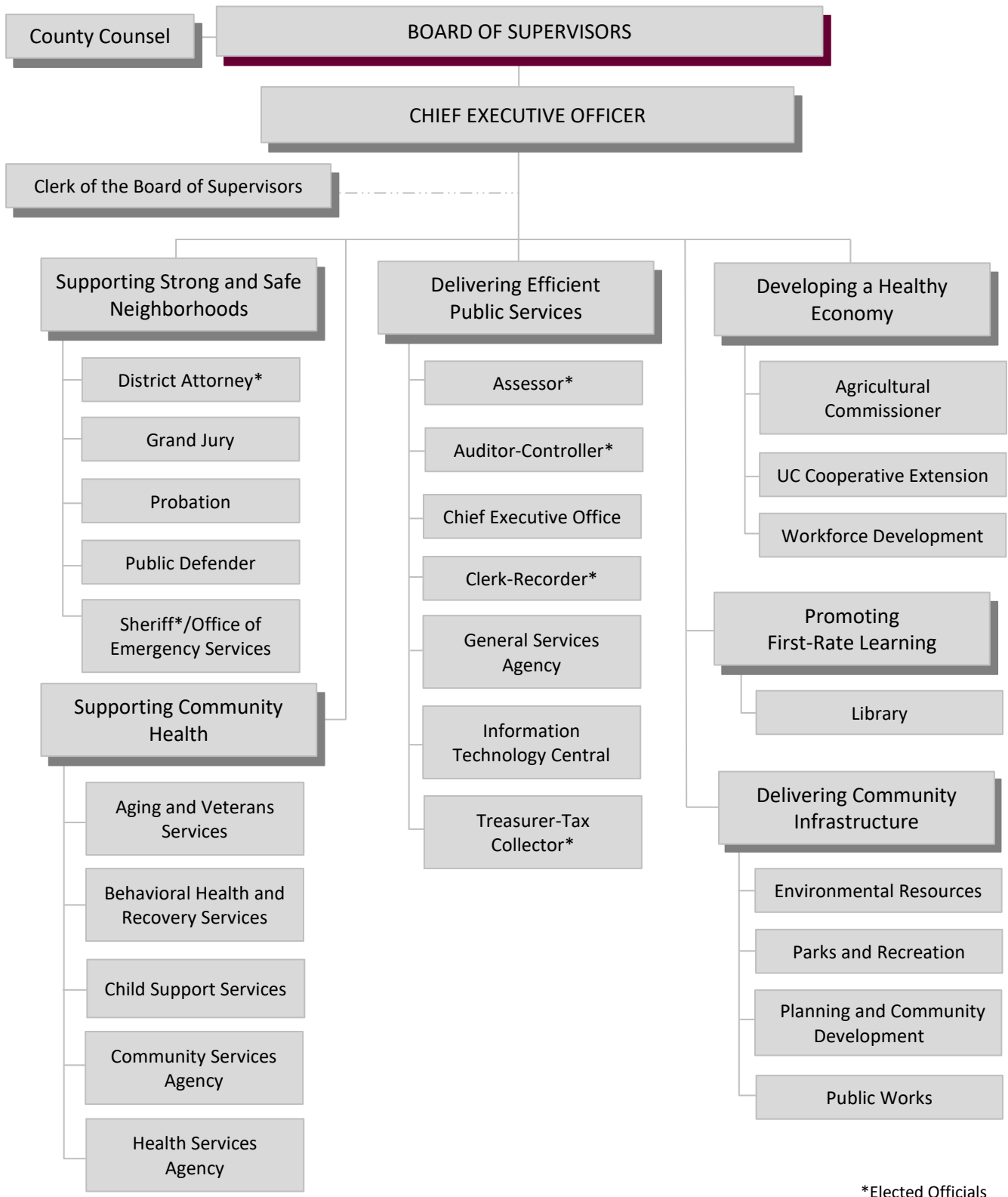
Funds duties and responsibilities of the Enterprise Resource Planning project, including contracts for consultants and administration.

Individual schedules for each of these budgets are detailed as follows.

Legal Budget Unit (LBU) Schedules

| Auditor-Controller | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 0100 0013000 General Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$141,861 | \$162,000 | \$162,000 | \$162,000 | \$0 | \$0 |
| Intergovernmental Revenue | \$68,120 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$2,804,352 | \$3,096,284 | \$3,182,756 | \$3,289,178 | \$106,422 | \$192,894 |
| Miscellaneous Revenue | \$146,279 | \$156,400 | \$161,080 | \$161,080 | \$0 | \$4,680 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$3,160,612 | \$3,414,684 | \$3,505,836 | \$3,612,258 | \$106,422 | \$197,574 |
| Use of Fund Balance/Retained Earnings | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$3,160,612 | \$3,414,684 | \$3,505,836 | \$3,612,258 | \$106,422 | \$197,574 |
| Salaries and Benefits | \$4,194,984 | \$4,430,310 | \$4,584,896 | \$4,712,169 | \$127,273 | \$281,859 |
| Services and Supplies | \$87,695 | \$132,233 | \$138,370 | \$138,370 | \$0 | \$6,137 |
| Other Charges | \$344,010 | \$328,398 | \$348,106 | \$348,106 | \$0 | \$19,708 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$60 | \$200 | \$200 | \$200 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$4,626,749 | \$4,891,141 | \$5,071,572 | \$5,198,845 | \$127,273 | \$307,704 |
| General Fund Contribution | \$1,466,137 | \$1,476,457 | \$1,565,736 | \$1,586,587 | \$20,851 | \$110,130 |
| Total Allocated Positions | - | 40 | 40 | 41 | 1 | 1 |

| Auditor-Controller - Enterprise Resource Planning | | | | | | |
|---|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 5401 0013240 Internal Service Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Use of Fund Balance/Retained Earnings | (\$329,460) | \$185,337 | \$103,720 | \$103,720 | \$0 | (\$81,617) |
| Total Funding Sources | (\$329,460) | \$185,337 | \$103,720 | \$103,720 | \$0 | (\$81,617) |
| Salaries and Benefits | \$26,642 | \$90,143 | \$94,650 | \$271,229 | \$176,579 | \$181,086 |
| Services and Supplies | \$201 | \$95,124 | \$9,000 | \$9,000 | \$0 | (\$86,124) |
| Other Charges | \$27 | \$70 | \$70 | \$70 | \$0 | \$0 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$26,870 | \$185,337 | \$103,720 | \$280,299 | \$176,579 | \$94,962 |
| General Fund Contribution | \$356,330 | \$0 | \$0 | \$176,579 | \$176,579 | \$176,579 |
| Total Allocated Positions | - | 1 | 1 | 2 | 1 | 1 |



*Elected Officials

1010 10th Street, Suite 6500, Modesto CA 95354 Tel: (209) 525-4494
www.stancounty.com/board/

Board of Supervisors

| | FY 2020-2021 Adopted Final Budget | FY 2021-2022 Recommended Proposed Budget |
|---|--|---|
| Budget Summary: | | |
| Total Revenue | \$65,370 | \$66,558 |
| Use of Fund Balance/ Retained Earnings | \$0 | \$0 |
| Gross Costs | \$1,559,955 | \$1,712,462 |
| General Fund Contributions | \$1,494,585 | \$1,645,904 |
| % Funded by General Fund | 95.8% | 96.1% |
| Total Allocated Positions | 10 | 10 |

Department Services and Programs

The Board of Supervisors provides a variety of governing, administrative, and legislative functions and determines the overall policy direction for Stanislaus County government. The Board of Supervisors’ legislative and administrative duties and responsibilities include adopting ordinances on a wide range of subjects, adopting resolutions for the purpose of setting policy and providing for its administration, adopting an annual budget, and holding public hearings on a variety of matters such as zoning in the unincorporated area of the County. Additionally, the Board is responsible for the effective management of County government. The Board is assisted in meeting its administrative responsibilities by the Chief Executive Officer who is delegated broad budgetary responsibility, including the recommendation of an annual budget to the Board, the control and monitoring of budget expenditures, and oversight of the general day-to-day business functions of the County.

The Board of Supervisors is committed to providing excellent community services, charging the countywide organization to effectively manage public resources, encouraging thoughtful innovation, and continuously improving business efficiencies.

The Board of Supervisors defines success through outcomes developed for each of the following core priorities, supported by the activities, programs, and services provided by each and every County department:

- ◆ *Supporting strong and safe neighborhoods for individuals and families to thrive;*
- ◆ *Supporting community health, including physical, mental, emotional, and spiritual health;*
- ◆ *Developing a healthy economy, building upon our strong agricultural foundation;*
- ◆ *Promoting first-rate learning opportunities for all residents in support of community and individual prosperity; and*
- ◆ *Delivering efficient public services and community infrastructure to benefit our residents and businesses.*

The County is divided into five supervisorial districts and each Supervisor is elected within his or her own district. Regular public Board meetings are held most Tuesdays at 9:00 a.m., with the exception of the third Tuesday of the month when the meetings are held at 6:30 p.m. Public meetings are broadcast live and replayed on local cable television as well as the Board of Supervisors’ website.

Board of Supervisors Priority Area



The Board of Supervisors supports the following Board of Supervisors priority:

| | |
|--------------------------|---|
| Priority | <i>Delivering efficient public services to benefit our residents and businesses</i> |
| Mission Statement | Stanislaus County serves the public interest by promoting public health, safety, welfare and the local economy in an efficient, cost effective manner |

Department Summary

| Board of Supervisors | | | | | | |
|---------------------------------------|------------------------|---------------------------------|----------------------------------|------------------------------------|----------------------------------|----------------------------------|
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D - Column C | Change Column D - Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$63,302 | \$65,370 | \$66,558 | \$66,558 | \$0 | \$1,188 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$63,302 | \$65,370 | \$66,558 | \$66,558 | \$0 | \$1,188 |
| Use of Fund Balance/Retained Earnings | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$63,302 | \$65,370 | \$66,558 | \$66,558 | \$0 | \$1,188 |
| Salaries and Benefits | \$1,155,590 | \$1,331,355 | \$1,475,633 | \$1,475,633 | \$0 | \$144,278 |
| Services and Supplies | \$128,598 | \$127,500 | \$129,932 | \$129,932 | \$0 | \$2,432 |
| Other Charges | \$88,321 | \$101,100 | \$106,897 | \$106,897 | \$0 | \$5,797 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$15 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$1,372,524 | \$1,559,955 | \$1,712,462 | \$1,712,462 | \$0 | \$152,507 |
| General Fund Contribution | \$1,309,222 | \$1,494,585 | \$1,645,904 | \$1,645,904 | \$0 | \$151,319 |
| Total Allocated Positions | - | 10 | 10 | 10 | 0 | 0 |

2021-2022 Proposed Budget

The 2021-2022 Spending Plan was based on the use of standard escalators applied to the 2020-2021 Final Budget and includes appropriations of \$1.7 million, estimated revenue of \$66,558, and \$1.6 million in Net County Cost.

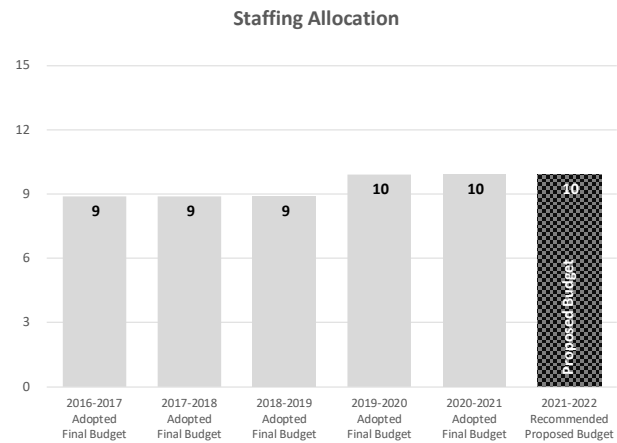
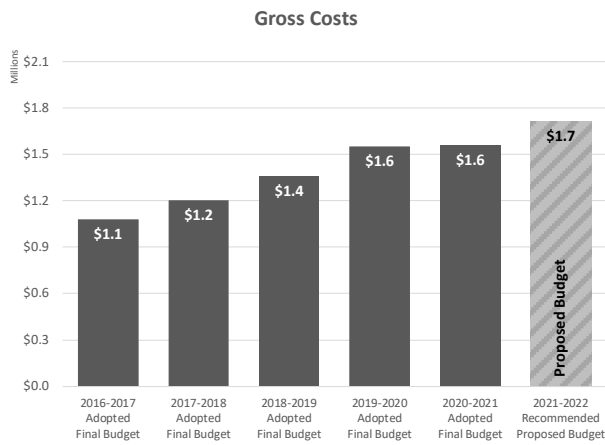
Adjustments to Spending Plan by Legal Budget Unit (LBU)

There are no adjustments to the Spending Plan for the 2021-2022 Proposed Budget.

Staffing Allocation

The 2021-2022 Proposed Budget includes an estimated staffing level of 10, consistent with the 2020-2021 Adopted Final Budget allocation. The Proposed Budget does not include any additional staffing adjustments.

Five-Year Historical Budget Trends



The recommended Proposed Budget of \$1.7 million represents an increase of \$152,507 from the 2020-2021 Adopted Final Budget to support cost-of-doing business increases.

The recommended Proposed Budget includes a staffing allocation of 10, the same number of positions as the 2020-2021 Adopted Final Budget allocation count. The increase in staffing effective 2019-2020 forward is to support department operations.

Budget Contained within the Department

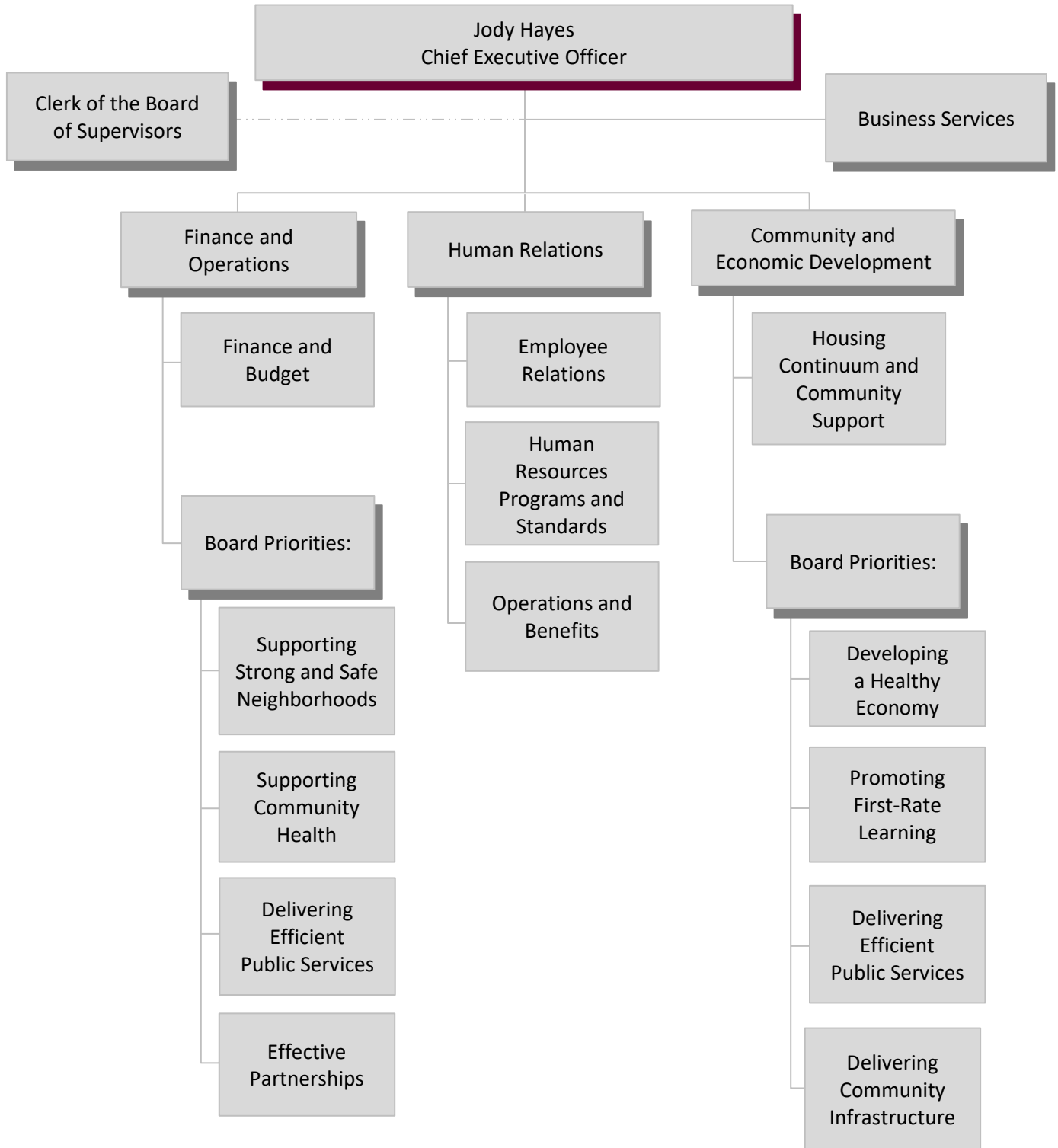
Board of Supervisors (General Fund)

Funds staff and administration functions in support of the Board of Supervisors of Stanislaus County, the governing board responsible for setting County policy and approving the annual County budget which funds all County departments.

Individual schedule for this budget is detailed as follows.

Legal Budget Unit (LBU) Schedule

| Board of Supervisors | | | | | | |
|---------------------------------------|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 0100 0014100 General Fund | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$63,302 | \$65,370 | \$66,558 | \$66,558 | \$0 | \$1,188 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$63,302 | \$65,370 | \$66,558 | \$66,558 | \$0 | \$1,188 |
| Use of Fund Balance/Retained Earnings | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$63,302 | \$65,370 | \$66,558 | \$66,558 | \$0 | \$1,188 |
| Salaries and Benefits | \$1,155,590 | \$1,331,355 | \$1,475,633 | \$1,475,633 | \$0 | \$144,278 |
| Services and Supplies | \$128,598 | \$127,500 | \$129,932 | \$129,932 | \$0 | \$2,432 |
| Other Charges | \$88,321 | \$101,100 | \$106,897 | \$106,897 | \$0 | \$5,797 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$15 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$1,372,524 | \$1,559,955 | \$1,712,462 | \$1,712,462 | \$0 | \$152,507 |
| General Fund Contribution | \$1,309,222 | \$1,494,585 | \$1,645,904 | \$1,645,904 | \$0 | \$151,319 |
| Total Allocated Positions | - | 10 | 10 | 10 | 0 | 0 |



1010 10th Street, Suite 6800, Modesto, CA 95354 Tel: (209) 525-6333
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Chief Executive Office

| | FY 2020-2021 Adopted Final Budget | FY 2021-2022 Recommended Proposed Budget |
|---|--|---|
| Budget Summary: | | |
| Total Revenue | \$3,143,144 | \$3,174,015 |
| Use of Fund Balance/ Retained Earnings | \$0 | \$0 |
| Gross Costs | \$8,059,773 | \$8,005,076 |
| General Fund Contributions | \$4,916,629 | \$4,831,061 |
| % Funded by General Fund | 61.0% | 60.3% |
| Total Allocated Positions | 36 | 35 |

Department Services and Programs

The Chief Executive Office (CEO) provides for the overall leadership and organizational management of County government, pursuant to Board of Supervisors’ policy and the adopted budget. Specifically, the office oversees the management of County resources; provides for long-range financial, facility, and organizational planning; ensures that County departments are producing services and results in accordance with the Board’s goals, priorities, policies, budgets, and legal mandates; and improves management, processes, and business procedures to guarantee the most effective use of County resources, facilities, and equipment.

Several divisions exist within the Chief Executive Office to provide a variety of services to County departments and the community, including support provided through the **Clerk of the Board of Supervisors**. The Clerk of the Board of Supervisors clerks all Board of Supervisors’ meetings; maintains records and indexes; prepares the Board meeting agendas; provides administrative support to the Board; maintains the records of the Assessment Appeals Board and over 104 boards and commissions, committees, and special districts; maintains the County Code; preserves over 80 Conflict of Interest Codes; serves as Filing Official for Statements of Economic Interest; conducts bid openings for County capital building and road projects; and processes all claims against the County. The division’s staff is committed to accurate record keeping, courteous service, and pride in the performance of duties.

The **Business Services** area of the Chief Executive Office ensures the appropriate distribution of assignments and ensures timely and efficient

services are provided to County departments, community agencies, and the general public.

The Chief Executive Office contains multiple divisions and oversees **County Operations** to effectively and efficiently meet the needs of the County at large. The primary functions contained within the department include **Finance and Operations, Human Relations, and Strong Communities**.

County Operations provides overall administration for the functionality of operations within the Department, ensuring the appropriate distribution of assignments and provision of services to County departments, community agencies, and the general public.

County Capital Projects Fund budgets for the Courthouse Construction Fund and Criminal Justice Facilities Fund along with the County Operations budgets of County Court Funding, Department of Justice Drug and Alcohol, DNA Identification Fund Prop 69, and Stanislaus Family Justice Center can be found within the *Supporting Strong and Safe Neighborhoods* section.

County Operations budgets for Focus on Prevention, Cannabis, Crows Landing, and several support budgets can be found within the *Delivering Efficient Public Services* section.

The **Finance and Operations** division provides fiscal oversight for the entire County. Finance and budget staff work with departments to develop the annual budget, provide guidance on fiscal policy, track revenue and expenditures to ensure fiscal responsibility, develop budget direction for

departments through instructional trainings and workshops, and brief the Board of Supervisors on all financial and budgetary issues. In addition, Finance and Operations staff provide fiscal and contract management for the Employee Benefits programs contained in the Human Relations Division.

Formerly part of the Risk Management Division, the staff supporting the Liability and Claims function are now part of the Finance and Operations team. The management and reporting of the County's claims are coupled with the fiscal oversight for these programs, which represent general and professional liability coverage, property, fiduciary, and related insurances.

The **Human Relations** (HR) division serves as the definitive leader on Countywide personnel management. The HR budget can be found within the *Delivering Efficient Public Services* section.

Community and Economic Development is tasked with the development of land inventory for job creation; fee and incentives program development and maintenance; various interfaces with City partners on sphere modifications, annexations, and master agreements; and regional tourism facilitation. Activities performed by this division include outreach projects aimed at improving the

image and perception of local communities. The division also manages the Stanislaus County Employee Mentor Program, developed in 1999 to address the County's high dropout rate, one of the highest in the State of California at that time, and serves as a community-driven solution to combat the potential barriers to success and learning caused by either low self-esteem, a lack of positive role models, disengagement, or a primary language other than English. The Strong Communities division's overriding mission is to create new jobs for a thriving community and provide critical services to the residents of Stanislaus County.

Budget and staffing information for the various Chief Executive Office and County Operations budgets can be found in the following Board of Supervisors' priority sections:

- ◆ *Supporting Strong and Safe Neighborhoods*
 - ◆ County Capital Projects Fund
 - ◆ County Operations
- ◆ *Developing a Healthy Economy*
 - ◆ Economic Development Bank
- ◆ *Delivering Efficient Public Services*
 - ◆ Chief Executive Office
 - ◆ CEO – Human Relations

Board of Supervisors Priority Area



The Chief Executive Office supports the following Board of Supervisors priority:

| | | |
|----------------------------|--|--|
| Priority | <i>Delivering efficient public services to benefit our residents and businesses</i> | |
| Mission Statement | To guide the organization and serve the public interest, implement the Board of Supervisors' priorities, and support County departments in achieving their missions | |
| Two-Year Strategies | Strategies are defined in the Department's two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results | |
| Success Measures | Customer Experience | Strong financial capacity to ensure sustainability of operations, balancing service delivery with healthy reserves |
| Two-Year Objectives | <i>Align</i> and implement the community and County organizational structure to carry out the Focus on Prevention work plan, inclusive of annual outcome reporting on key priority areas | |
| | <i>Lead</i> the community stakeholder process in developing, recommending, and implementing the Redistricting Plan for the County upon completion of the final 2020 Census | |
| | <i>Implement</i> the new Vision, Mission, Values in the County organization, adopt any operational changes needed to embed these principles in the County culture, and communicate the changes and outcomes to the community | |
| | <i>Partner</i> with the Auditor-Controller and IT Central to design and implement Oracle Cloud Financials with new budget modules, effective Fiscal Year 2022-2023 | |
| | <i>Develop</i> and execute a new city/County property tax sharing agreement that incentivizes partnership on regional housing strategies and solutions | |

Department Summary

| Chief Executive Office | | | | | | |
|---------------------------------------|------------------------|---------------------------------|----------------------------------|------------------------------------|----------------------------------|----------------------------------|
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D - Column C | Change Column D - Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$190,000 | \$195,700 | \$195,700 | \$0 | \$5,700 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$15,609 | \$50,000 | \$0 | \$0 | \$0 | (\$50,000) |
| Charges for Service | \$3,839,579 | \$2,903,144 | \$2,978,315 | \$2,978,315 | \$0 | \$75,171 |
| Miscellaneous Revenue | \$2,500 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$3,857,688 | \$3,143,144 | \$3,174,015 | \$3,174,015 | \$0 | \$30,871 |
| Use of Fund Balance/Retained Earnings | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$3,857,688 | \$3,143,144 | \$3,174,015 | \$3,174,015 | \$0 | \$30,871 |
| Salaries and Benefits | \$8,077,998 | \$5,939,187 | \$6,149,592 | \$6,149,592 | \$0 | \$210,405 |
| Services and Supplies | \$2,052,551 | \$1,655,994 | \$1,361,606 | \$1,361,606 | \$0 | (\$294,388) |
| Other Charges | \$557,015 | \$464,592 | \$493,878 | \$493,878 | \$0 | \$29,286 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$232 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$10,687,796 | \$8,059,773 | \$8,005,076 | \$8,005,076 | \$0 | (\$54,697) |
| General Fund Contribution | \$6,830,108 | \$4,916,629 | \$4,831,061 | \$4,831,061 | \$0 | (\$85,568) |
| Total Allocated Positions | - | 36 | 36 | 35 | -1 | -1 |

2021-2022 Proposed Budget

The 2021-2022 Spending Plan was based on the use of standard escalators applied to the 2020-2021 Final Budget and includes appropriations of \$8 million, funded by \$3.2 million in estimated revenue and \$4.8 million in Net County Cost.

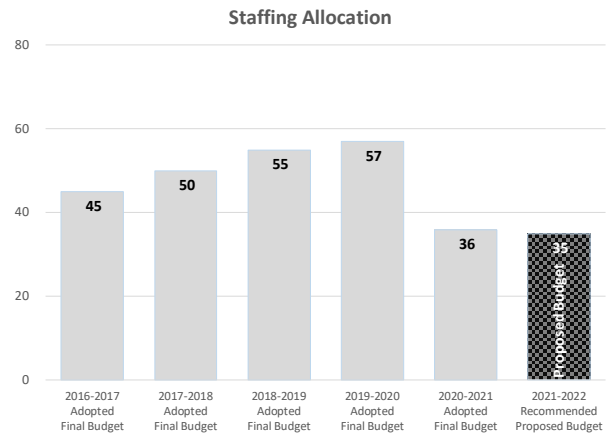
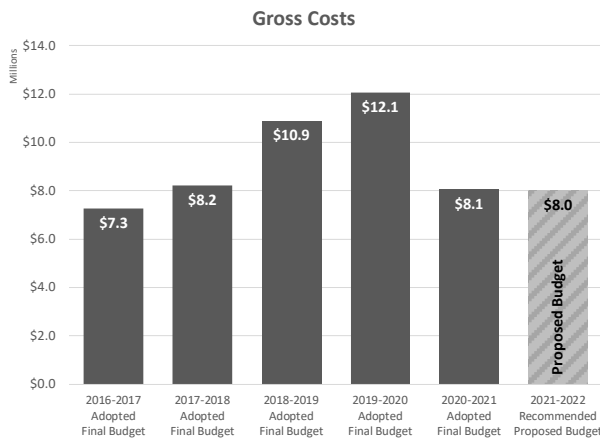
Adjustments to Spending Plan by Legal Budget Unit (LBU)

There are no adjustments to the Spending Plan for 2021-2022 Proposed Budget. Individual Schedule 9s for all department legal budget units can be found at the end of the department section.

Staffing Allocation

The 2021-2022 Proposed Budget includes a Department staffing allocation of 35, a decrease of one from the 2020-2021 Adopted Final Budget allocation. The Reorganization and Staffing plan for the General Services Agency, approved by the Board of Supervisors March 2, 2021 (BOS 2021-0081) included the transfer in of one Manager I position from the Chief Executive Office. The Proposed budget does not include any additional staffing adjustments.

Five-Year Historical Trends



The recommended Proposed Budget of \$8 million represents a decrease of \$54,697 or 0.7% compared to Fiscal Year 2020-2021 Adopted Final Budget. Fiscal Year 2020-2021 included \$3.7 million decrease to accommodate the transfer of functions and staff from the CEO budget to the CEO-Human Relations and GSA-Administration budgets. In addition, Fiscal Year 2020-2021 included a one-time CARES Act CRF allocation to educate the public on prevention measures during the COVID-19 emergency. During the four years prior to 2020-2021, the Department averaged 12% growth, which can largely be attributed to the cost of doing business and support for new county initiatives.

The recommended Proposed Budget includes a staffing allocation of 35, a decrease of one position compared to the 2020-2021 Adopted Final Budget allocation count. Staffing decreased by 22 between 2019-2020 and 2021-2022 to reflect the transfer of functions and staff among CEO and GSA budgets. Over the previous four years staffing increased by 12 positions, a four-year average of 7%, in support of new county initiatives and increased demand on the Department. Overall, staffing decreased by 10 over the past five years.

Key Challenges and Opportunities

Pandemic Impacts - COVID-19 pandemic impacts to Stanislaus County continue to challenge the community and the organization in customer needs, operational capacity, and finances as California is set to re-open. Working closely with the Board of Supervisors, the CEO will provide policy direction as the county navigates a return to normalcy, while providing financial support and guidance to County departments to maintain maximum service to the public and managing the financial integrity and sustainability of the General Fund.

Enterprise Resource Planning Project - In partnership with the Auditor-Controller, Information Technology Central, and consulting support provided by the Government Finance Officers Association (GFOA), the CEO staff continue work on the Enterprise-wide Resource Planning (ERP) project. During Fiscal Year 2021-2022, a Systems Integrator will be providing support in movement of the Oracle Financial Management System to the cloud. Goals of the project include improved system security, increased efficiency in business operations/practices, and reduction of duplicate/manual work and shadow systems.

Census - With support from County Counsel, the CEO is working on analysis of the 2020 Census data to ensure distribution of services, resources, and representation throughout Stanislaus County. Specifically, a review of the population demographics associated with Board of Supervisors’ individual districts will be completed and any

necessary redistricting changes will be implemented. It is anticipated that this will be completed before November 2021 in keeping with Federal and State law, unless an extension is provided due to the challenges and delays experienced in completing the Nation-wide Census count.

Initiative - Focus on Prevention remains a high priority for the Board of Supervisors and the CEO will continue to invest leadership support and staff time to this important initiative. In the upcoming year, the work will shift to communications and outcomes reporting, leadership development, advocacy alignment of all sectors and systems to strengthen relationships that support community-wide well-being. The CEO will actively participate in the Stewardship Council, providing infrastructure support to their work and vision of making Stanislaus County a community of choice where people choose to live, work and thrive.

Budgets Contained within the Department

Operations and Services (includes Clerk of the Board and Economic Development) (General Fund)

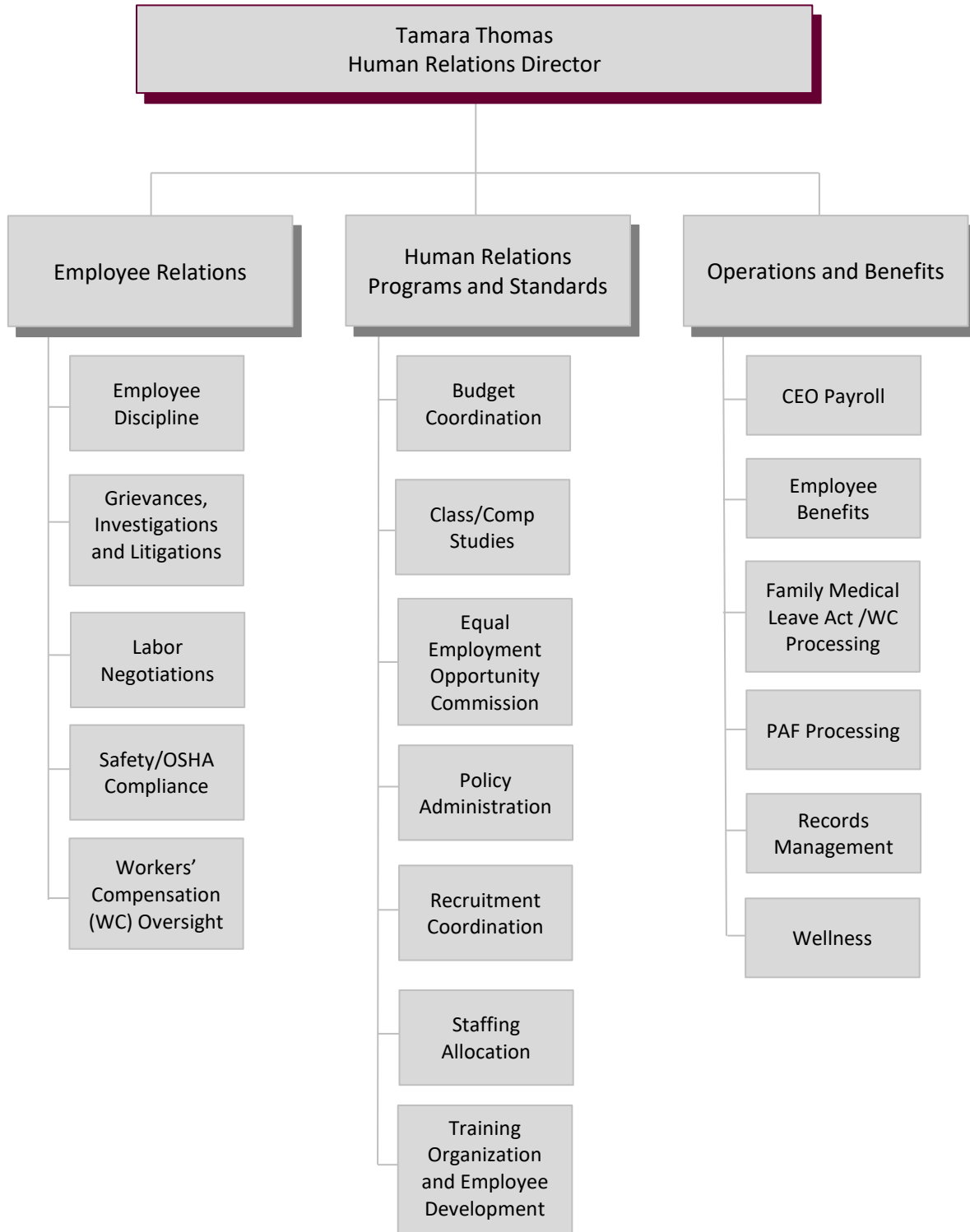
Funds the operation, overall leadership, and effective management of County government, maintaining responsibility for finance, budget, debt management, departmental relations, public information, legislative and departmental training functions, Clerk of the Board services, leadership development, business improvement, economic and community development, and organization performance for the County at large

Human Relations (budget located separately within *Delivering Efficient Public Services*)

Individual schedule for this budget is detailed as follows.

Legal Budget Unit (LBU) Schedule

| Chief Executive Office - Operations and Services | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 0100 0015000 | | | | | | |
| General Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$190,000 | \$195,700 | \$195,700 | \$0 | \$5,700 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$15,609 | \$50,000 | \$0 | \$0 | \$0 | (\$50,000) |
| Charges for Service | \$3,839,579 | \$2,903,144 | \$2,978,315 | \$2,978,315 | \$0 | \$75,171 |
| Miscellaneous Revenue | \$2,500 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$3,857,688 | \$3,143,144 | \$3,174,015 | \$3,174,015 | \$0 | \$30,871 |
| Use of Fund Balance/Retained Earnings | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$3,857,688 | \$3,143,144 | \$3,174,015 | \$3,174,015 | \$0 | \$30,871 |
| Salaries and Benefits | \$8,077,998 | \$5,939,187 | \$6,149,592 | \$6,149,592 | \$0 | \$210,405 |
| Services and Supplies | \$2,052,551 | \$1,655,994 | \$1,361,606 | \$1,361,606 | \$0 | (\$294,388) |
| Other Charges | \$557,015 | \$464,592 | \$493,878 | \$493,878 | \$0 | \$29,286 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$232 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$10,687,796 | \$8,059,773 | \$8,005,076 | \$8,005,076 | \$0 | (\$54,697) |
| General Fund Contribution | \$6,830,108 | \$4,916,629 | \$4,831,061 | \$4,831,061 | \$0 | (\$85,568) |
| Total Allocated Positions | - | 36 | 36 | 35 | -1 | -1 |



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Chief Executive Office – Human Relations

| | FY 2020-2021 Adopted Final Budget | FY 2021-2022 Recommended Proposed Budget |
|---|--|---|
| Budget Summary: | | |
| Total Revenue | \$82,500,980 | \$83,228,740 |
| Use of Fund Balance/ Retained Earnings | \$185,055 | \$139,575 |
| Gross Costs | \$84,405,976 | \$85,136,141 |
| General Fund Contributions | \$1,719,941 | \$1,767,826 |
| % Funded by General Fund | 2.0% | 2.1% |
| Total Allocated Positions | 25 | 27 |

Department Services and Programs

The CEO – Human Relations (HR) division serves as the definitive leader on Countywide personnel management. Through HR programs and models, the division develops standards that comply with best practice hiring guidelines and provides policy direction to all departments. The HR division contains eight budgets and three functional areas including Employee Relations (workers’ compensation), Human Relations Programs and Standards, and Operations and Benefits (deferred compensation, medical, dental, vision, other employee benefits/life, and unemployment insurance). Responsibilities for the division are contained in one General Fund and seven Internal Service Fund budgets. The HR division General Fund budget contains all allocated positions and costs related to staffing the HR programs. These costs are then billed to County departments through the cost allocation plan (CAP) and to HR self-insurance funds with County General funds making up the balance.

Employee Relations provides oversight of employee disciplines, handles relations with employee labor organizations, negotiations with employee labor organizations on behalf of the Board of Supervisors, conducts investigations related to violations of County policies, oversees the Countywide safety program and provides for a self-insured Workers’ Compensation program for County employees who have sustained an injury or illness in the course of their employment. The Occupational Safety and Health Administration (OSHA) incident rate for Stanislaus County, which is considerably lower than the incident rates for comparable local governments in California, is an indicator of the ongoing efforts of the County’s safety program in controlling the

severity and frequency of work-related injuries. The team also provides the County safety program to assist County departments to ensure staff tasks and business processes comply with Cal/OSHA regulations. During the course of fiscal year 2020-2021, the Employee Relations Team entered into negotiations with 12 employee labor organizations with an expiring memorandum of understanding (MOU) with the County. In addition, the County’s Health MOU expired December 31, 2020. This is a collective bargaining agreement with all bargaining units and was negotiated for a new memorandum of understanding effective January 1, 2021. The team also reviews employee disciplines Countywide to ensure consistency across the County departments and assists counsel with any disciplinary hearings and/or disciplinary arbitration.

Human Relations Programs and Standards provides policy administration and support; County recruitment oversight and support; performs classification, compensation and organizational studies; coordinates and provides staffing position recommendations for the budget; and provides training and organizational development on a multitude of personnel and employee development topics to all County departments to maintain sustainable staffing levels and educated personnel across the County such that services and programs are provided in the most efficient and effective way possible. This division works in conjunction with County Counsel as employment law changes frequently and personnel policies must be evaluated and amended to ensure compliance with the new laws.

Operations and Benefits provides medical, dental, vision, and life insurance to approximately 4,200 participants, including full-time County employees, COBRA participants, and their families. Additionally, the medical program is offered to pre-Medicare (under age 65) retirees. Unemployment Insurance is provided to approximately 4,700 County employees, including part-time and seasonal employees. The medical, dental, vision, and unemployment insurance programs are self-funded, meaning that claims are paid on a fee-for-service basis and rates are established based on underwriting for the programs. A Wellness Program provides employees

with tools and opportunities to develop healthy habits and life balance. The unit is responsible for processing medical leaves of absences, including those related to the Family Medical Leave Act (FMLA) and Workers’ Compensation, and a return to work program to allow injured employees to perform modified tasks and/or work schedules. The unit also completes all data entry for personnel actions for all full-time and part-time employees, including hires, terminations, promotions, step increases, and performance evaluations as well as mass salary updates.

Board of Supervisors Priority Area



The CEO – Human Relations Division supports the following Board of Supervisors priority:

| | | |
|----------------------------|---|--------------------|
| Priority | <i>Delivering efficient public services to benefit our residents and businesses</i> | |
| Mission Statement | To guide the organization and serve the public interest, implement the Board of Supervisors’ priorities, and support County departments in achieving their missions | |
| | To create an environment that attracts, cultivates, and retains a world-class workforce | |
| Two-Year Strategies | Strategies are defined in the Department’s two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results | |
| Success Measures | Customer Experience | OSHA Incident Rate |
| Two-Year Objectives | <i>Lead</i> the organization with real-time HR and safety directions, training, and support while developing forms, materials, and resources for guidance throughout the pandemic emergency response and thereafter | |
| | <i>Develop</i> a workforce development program for Countywide senior leadership succession planning to ensure stability and sustainability of critical operations and services | |
| | <i>Develop</i> and implement a comprehensive recruitment and retention plan that ensures continuity of quality services and reduces the Countywide vacancy rate | |

Department Summary

| CEO - Human Relations | | | | | | |
|---------------------------------------|------------------------|---------------------------------|----------------------------------|------------------------------------|----------------------------------|----------------------------------|
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D - Column C | Change Column D - Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$1,163,404 | \$1,188,800 | \$1,200,510 | \$1,200,510 | \$0 | \$11,710 |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$69,146,414 | \$81,219,180 | \$81,932,680 | \$81,932,680 | \$0 | \$713,500 |
| Miscellaneous Revenue | \$132,993 | \$93,000 | \$95,550 | \$95,550 | \$0 | \$2,550 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$70,442,811 | \$82,500,980 | \$83,228,740 | \$83,228,740 | \$0 | \$727,760 |
| Use of Fund Balance/Retained Earnings | (\$5,695,335) | \$185,055 | \$139,575 | \$139,575 | \$0 | (\$45,480) |
| Total Funding Sources | \$64,747,476 | \$82,686,035 | \$83,368,315 | \$83,368,315 | \$0 | \$682,280 |
| Salaries and Benefits | \$1,837,988 | \$3,257,056 | \$3,354,435 | \$3,354,435 | \$0 | \$97,379 |
| Services and Supplies | \$62,534,721 | \$79,961,771 | \$80,548,711 | \$80,548,711 | \$0 | \$586,940 |
| Other Charges | \$765,000 | \$1,186,549 | \$1,232,395 | \$1,232,395 | \$0 | \$45,846 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$600 | \$600 | \$600 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$65,137,709 | \$84,405,976 | \$85,136,141 | \$85,136,141 | \$0 | \$730,165 |
| General Fund Contribution | \$390,233 | \$1,719,941 | \$1,767,826 | \$1,767,826 | \$0 | \$47,885 |
| Total Allocated Positions | - | 25 | 25 | 27 | 2 | 2 |

2021-2022 Proposed Budget

The 2021-2022 Spending Plan was based on the use of standard escalators applied to the 2020-2021 Final Budget and used a health model projector to estimate medical, vision and dental revenues based on current enrollments, 2021 projected rates and applicable escalators as needed to balance to projected expenditures.

The Spending Plan includes appropriations of \$85.1 million, funded by \$83.2 million in estimated revenue, \$139,575 in use of department fund balance, and \$1.8 million in Net County Cost. Based on the use of fund balance identified in the 2020-2021 Midyear analysis; the Department anticipates there will be \$14,775,446 in available fund balance on July 1, 2021.

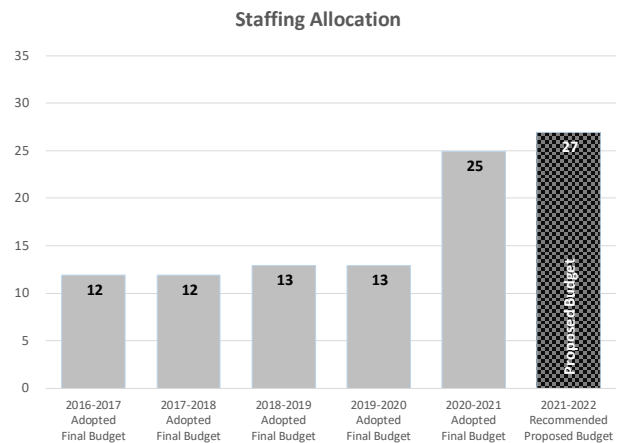
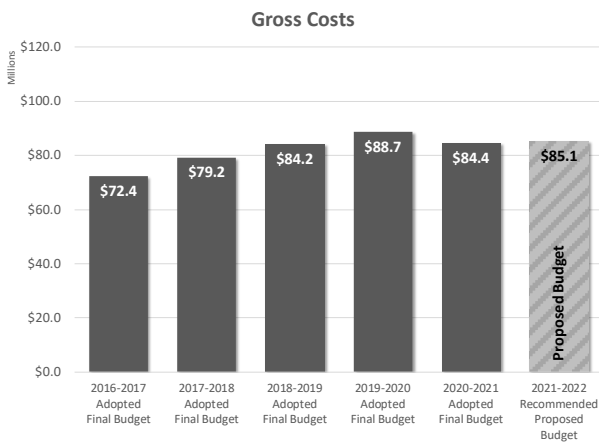
Adjustments to Spending Plan by Legal Budget Unit (LBU)

There are no adjustments to the Spending Plan for the 2021-2022 Proposed Budget. Individual Schedule 9s for all department legal budget units can be found at the end of the department section.

Staffing Allocation

The 2021-2022 Proposed Budget includes a Department staffing allocation of 27, an increase of two over the 2020-2021 Adopted Final Budget allocation. Included in the Fiscal Year 2020-2021 First Quarter Financial Report was the addition of two Confidential Assistant III positions to support the Human Relations Division. Proposed Budget does not include any additional staffing adjustments.

Five-Year Historical Budget Trends



The recommended Proposed Budget of \$85.1 million represents an increase of \$730,165 or 1% compared to Fiscal Year 2020-2021 Adopted Final Budget. The 2021-2022 Proposed Budget is intended to maintain identified service levels in the second year of this operational plan. Projections were based on the following assumptions affecting the cost of doing business: a 3% escalator was used for salaries, a 5% escalator for employee benefits, a 1.1% increase estimated for retirement, a 2.3% CPI (consumer price index) factor was used to project services and supplies, and other charges reflect Department CAP (cost allocation plan) projections provided by the Auditor’s Office. The recommended Proposed Budget includes department-specific assumptions that are reasonably expected to affect the 2021-2022 budget year: assumes unemployment, medical, dental and vision claims will return to pre COVID-19 pandemic levels, with an increase to medical claims for delayed visits, procedures and treatments. The Department averaged 3% growth over the previous five years, which can be attributed to the cost of doing business. In Fiscal Year 2020-2021 costs were transferred from the Chief Executive Office Operations and Services budget to blend the Human Relations staff and functions with the employee benefits, disability management and safety staff and functions.

The recommended Proposed Budget includes a staffing allocation of 25, an increase of two compared to the 2020-2021 Adopted Final Budget allocation count. The previous five-year average increase in staffing was 18.6%. Staffing has increased in total by 15 over the past five years primarily due to the blending of CEO-Human Resources and the former CEO-Risk Management to form CEO-Human Relations to better align staff and workload within functional units.

Key Challenges and Opportunities

- ◆ The first floor Human Relations Division space was remodeled adhering to Americans with Disabilities Act (ADA) requirements. Minor ADA barriers identified for the fifth floor HR space, such as signage and pipe wrap, will be corrected in coordination with the General Services Agency ADA staff using existing funds budgeted in Services and Supplies.
- ◆ Human Relations (HR) is exploring options for how to conduct the 2021 employee benefits open enrollment and continue providing Wellness Initiative activities in the COVID-19 pandemic environment. HR Benefits staff are evaluating virtual platforms and alternatives for future enrollment events and Wellness Initiative outreach and activities.
- ◆ The HR Division is also looking for alternative methods to deliver trainings to Countywide personnel with the new social distancing standards currently in place. HR will be exploring various options including virtual

trainings when possible, larger County facilities to allow for physical distancing, smaller classroom enrollments, etc.

- ◆ The Division continues to watch for any legislative changes to the Affordable Care Act and medical insurance delivery system, occupational safety and health, and Workers' Compensation.

Budgets Contained within the Department

Deferred Compensation (Internal Service Fund)

Funds the oversight and management of the deferred compensation programs for County employees

Dental Insurance (Internal Service Fund)

Funds dental benefits and services for County employees, COBRA participants, and their families; claims administration for the program is provided by Delta Dental

Human Relations (General Fund)

Funds personnel and administrative operations of the division, supporting the Chief Executive Office's payroll, Countywide personnel and labor relations, training and safety functions, and the programs listed in this section

Medical Self-Insurance (Internal Service Fund)

Provides medical insurance for County employees, COBRA participants, pre-Medicare (under age 65) retirees, and their families; two options exist – a High Deductible Health Plan (HDHP) with a Health Savings Account (HSA), or an Exclusive Provider Organization (EPO) Plan (this program has a \$300,000 individual stop loss deductible for calendar year 2021)

Other Employee Benefits (Internal Service Fund)

Funds employee life insurance, management long-term disability, and voluntary insurance programs including accident, critical illness, long-term care and flexible spending accounts

Unemployment Insurance (Internal Service Fund)

Funds unemployment insurance for County employees, including full-time, extra-help, and employment contractors

Vision Care Insurance (Internal Service Fund)

Funds vision benefits and services to full-time County employees, COBRA participants, and their families

Workers' Compensation (Internal Service Fund)

Funds Workers' Compensation benefits to injured employees who have sustained an injury/illness which arises out of employment and in the course of employment with the County; provides funding for claims expenses, excess insurance coverage, actuarial services, claims administration, loss control and prevention, legal defense, licensing fees, support services, and general County overhead (this program has a \$500,000 self-insured retention/deductible)

Individual schedules for each of these budgets are detailed as follows.

Legal Budget Unit (LBU) Schedules

| Chief Executive Office - Deferred Compensation | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 5094 0018094 Internal Service Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$7,000 | \$6,500 | \$6,500 | \$0 | (\$500) |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$80,000 | \$82,400 | \$82,400 | \$0 | \$2,400 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$0 | \$87,000 | \$88,900 | \$88,900 | \$0 | \$1,900 |
| Use of Fund Balance/Retained Earnings | \$0 | \$33,625 | \$47,790 | \$47,790 | \$0 | \$14,165 |
| Total Funding Sources | \$0 | \$120,625 | \$136,690 | \$136,690 | \$0 | \$16,065 |
| Salaries and Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Services and Supplies | \$0 | \$70,625 | \$84,190 | \$84,190 | \$0 | \$13,565 |
| Other Charges | \$0 | \$50,000 | \$52,500 | \$52,500 | \$0 | \$2,500 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$0 | \$120,625 | \$136,690 | \$136,690 | \$0 | \$16,065 |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |

| Chief Executive Office - Dental Insurance | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 5101 0018101 Internal Service Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$23,964 | \$24,000 | \$24,700 | \$24,700 | \$0 | \$700 |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$4,123,062 | \$4,177,115 | \$4,285,320 | \$4,285,320 | \$0 | \$108,205 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$4,147,026 | \$4,201,115 | \$4,310,020 | \$4,310,020 | \$0 | \$108,905 |
| Use of Fund Balance/Retained Earnings | (\$624,244) | \$145,780 | \$137,700 | \$137,700 | \$0 | (\$8,080) |
| Total Funding Sources | \$3,522,782 | \$4,346,895 | \$4,447,720 | \$4,447,720 | \$0 | \$100,825 |
| Salaries and Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Services and Supplies | \$3,483,047 | \$4,275,395 | \$4,373,850 | \$4,373,850 | \$0 | \$98,455 |
| Other Charges | \$39,735 | \$71,500 | \$73,870 | \$73,870 | \$0 | \$2,370 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$3,522,782 | \$4,346,895 | \$4,447,720 | \$4,447,720 | \$0 | \$100,825 |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |

| Chief Executive Office - Human Relations | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 0100 0015600 General Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$1,648,535 | \$2,685,160 | \$2,765,715 | \$2,765,715 | \$0 | \$80,555 |
| Miscellaneous Revenue | \$0 | \$5,000 | \$5,150 | \$5,150 | \$0 | \$150 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$1,648,535 | \$2,690,160 | \$2,770,865 | \$2,770,865 | \$0 | \$80,705 |
| Use of Fund Balance/Retained Earnings | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$1,648,535 | \$2,690,160 | \$2,770,865 | \$2,770,865 | \$0 | \$80,705 |
| Salaries and Benefits | \$1,837,988 | \$3,257,056 | \$3,354,435 | \$3,354,435 | \$0 | \$97,379 |
| Services and Supplies | \$93,265 | \$978,198 | \$1,000,698 | \$1,000,698 | \$0 | \$22,500 |
| Other Charges | \$107,515 | \$174,247 | \$182,958 | \$182,958 | \$0 | \$8,711 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$600 | \$600 | \$600 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$2,038,768 | \$4,410,101 | \$4,538,691 | \$4,538,691 | \$0 | \$128,590 |
| General Fund Contribution | \$390,233 | \$1,719,941 | \$1,767,826 | \$1,767,826 | \$0 | \$47,885 |
| Total Allocated Positions | - | 25 | 25 | 27 | 2 | 2 |

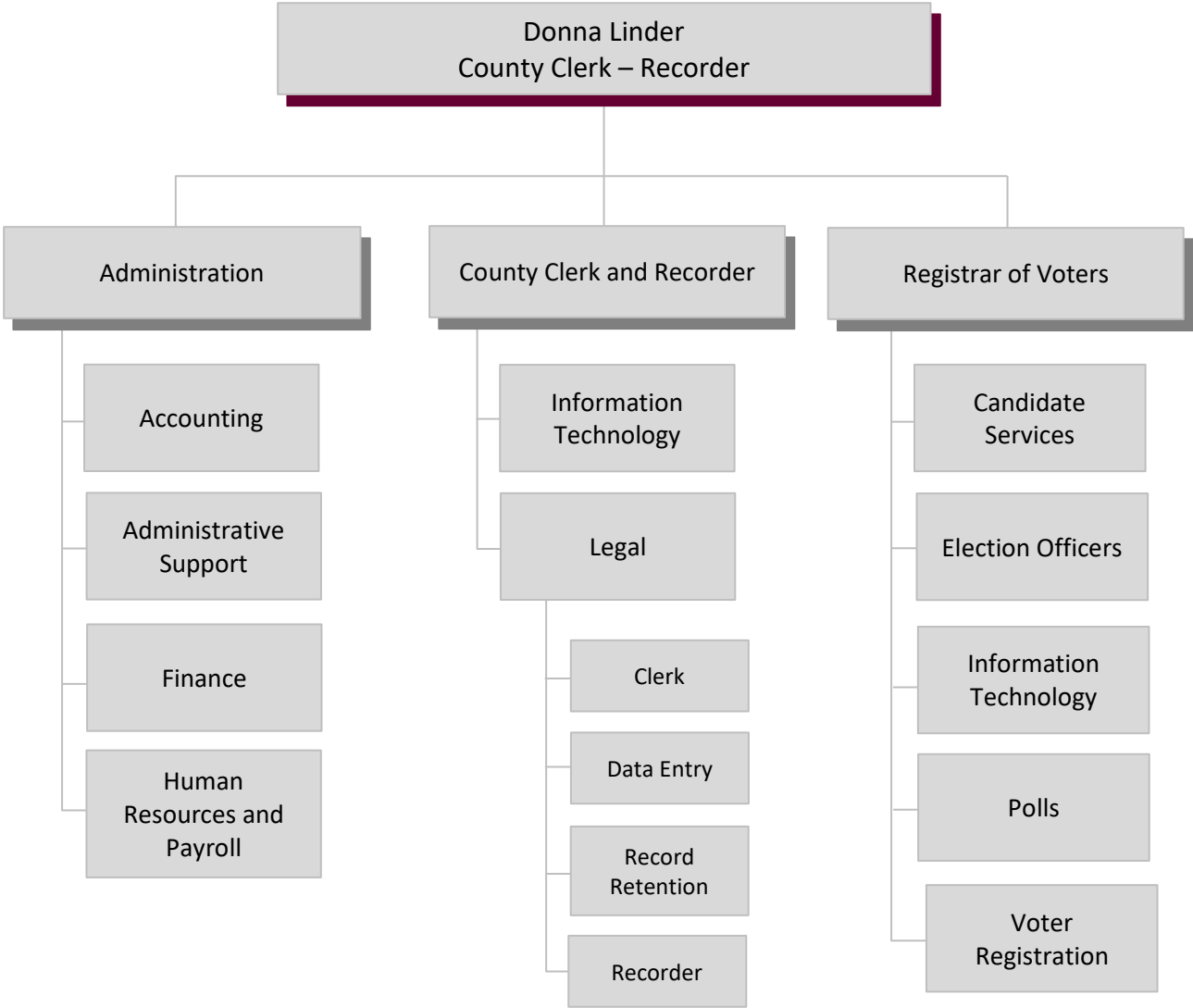
| Chief Executive Office - Medical Self-Insurance | | | | | | |
|---|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 5091 0018091 Internal Service Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$560,020 | \$500,000 | \$515,000 | \$515,000 | \$0 | \$15,000 |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$56,206,261 | \$68,062,295 | \$68,307,970 | \$68,307,970 | \$0 | \$245,675 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$56,766,281 | \$68,562,295 | \$68,822,970 | \$68,822,970 | \$0 | \$260,675 |
| Use of Fund Balance/Retained Earnings | (\$4,086,557) | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$52,679,724 | \$68,562,295 | \$68,822,970 | \$68,822,970 | \$0 | \$260,675 |
| Salaries and Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Services and Supplies | \$52,679,724 | \$67,994,880 | \$68,238,848 | \$68,238,848 | \$0 | \$243,968 |
| Other Charges | \$0 | \$567,415 | \$584,122 | \$584,122 | \$0 | \$16,707 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$52,679,724 | \$68,562,295 | \$68,822,970 | \$68,822,970 | \$0 | \$260,675 |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |

| Chief Executive Office - Other Employee Benefits | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 5093 0018093 Internal Service Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$7,404 | \$300 | \$310 | \$310 | \$0 | \$10 |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$404,360 | \$179,350 | \$182,175 | \$182,175 | \$0 | \$2,825 |
| Miscellaneous Revenue | \$132,886 | \$8,000 | \$8,000 | \$8,000 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$544,650 | \$187,650 | \$190,485 | \$190,485 | \$0 | \$2,835 |
| Use of Fund Balance/Retained Earnings | (\$76,926) | (\$64,650) | (\$64,660) | (\$64,660) | \$0 | (\$10) |
| Total Funding Sources | \$467,724 | \$123,000 | \$125,825 | \$125,825 | \$0 | \$2,825 |
| Salaries and Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Services and Supplies | \$172,587 | \$122,750 | \$125,575 | \$125,575 | \$0 | \$2,825 |
| Other Charges | \$295,137 | \$250 | \$250 | \$250 | \$0 | \$0 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$467,724 | \$123,000 | \$125,825 | \$125,825 | \$0 | \$2,825 |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |

| Chief Executive Office - Unemployment Insurance | | | | | | |
|---|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 5071 0018071 Internal Service Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$11,354 | \$8,000 | \$6,000 | \$6,000 | \$0 | (\$2,000) |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$681,900 | \$548,280 | \$548,280 | \$548,280 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$693,254 | \$556,280 | \$554,280 | \$554,280 | \$0 | (\$2,000) |
| Use of Fund Balance/Retained Earnings | (\$57,880) | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$635,374 | \$556,280 | \$554,280 | \$554,280 | \$0 | (\$2,000) |
| Salaries and Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Services and Supplies | \$635,329 | \$556,270 | \$554,270 | \$554,270 | \$0 | (\$2,000) |
| Other Charges | \$45 | \$10 | \$10 | \$10 | \$0 | \$0 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$635,374 | \$556,280 | \$554,280 | \$554,280 | \$0 | (\$2,000) |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |

| Chief Executive Office - Vision Care Insurance | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 5111 0018111 Internal Service Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$5,265 | \$5,500 | \$4,000 | \$4,000 | \$0 | (\$1,500) |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$687,875 | \$660,010 | \$730,350 | \$730,350 | \$0 | \$70,340 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$693,140 | \$665,510 | \$734,350 | \$734,350 | \$0 | \$68,840 |
| Use of Fund Balance/Retained Earnings | (\$62,105) | \$70,300 | \$18,745 | \$18,745 | \$0 | (\$51,555) |
| Total Funding Sources | \$631,035 | \$735,810 | \$753,095 | \$753,095 | \$0 | \$17,285 |
| Salaries and Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Services and Supplies | \$610,777 | \$700,200 | \$716,300 | \$716,300 | \$0 | \$16,100 |
| Other Charges | \$20,258 | \$35,610 | \$36,795 | \$36,795 | \$0 | \$1,185 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$631,035 | \$735,810 | \$753,095 | \$753,095 | \$0 | \$17,285 |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |

| Chief Executive Office - Workers Compensation | | | | | | |
|---|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 5081 0018081 Internal Service Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$555,397 | \$644,000 | \$644,000 | \$644,000 | \$0 | \$0 |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$5,394,421 | \$4,906,970 | \$5,112,870 | \$5,112,870 | \$0 | \$205,900 |
| Miscellaneous Revenue | \$107 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$5,949,925 | \$5,550,970 | \$5,756,870 | \$5,756,870 | \$0 | \$205,900 |
| Use of Fund Balance/Retained Earnings | (\$787,623) | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$5,162,302 | \$5,550,970 | \$5,756,870 | \$5,756,870 | \$0 | \$205,900 |
| Salaries and Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Services and Supplies | \$4,859,992 | \$5,263,453 | \$5,454,980 | \$5,454,980 | \$0 | \$191,527 |
| Other Charges | \$302,310 | \$287,517 | \$301,890 | \$301,890 | \$0 | \$14,373 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$5,162,302 | \$5,550,970 | \$5,756,870 | \$5,756,870 | \$0 | \$205,900 |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |



1021 I Street, Modesto, CA 95354 Tel: (209) 525-5250
www.stancounty.com/clerkrecorder, www.stanvote.com
County Clerk – Recorder Suite 101, Registrar of Voters Suite 102

County Clerk – Recorder

| | FY 2020-2021 Adopted Final Budget | FY 2021-2022 Recommended Proposed Budget |
|---|--|---|
| Budget Summary: | | |
| Total Revenue | \$5,328,621 | \$4,024,251 |
| Use of Fund Balance/ Retained Earnings | \$798,067 | \$488,049 |
| Gross Costs | \$9,351,260 | \$7,821,163 |
| General Fund Contributions | \$3,224,572 | \$3,308,863 |
| % Funded by General Fund | 34.5% | 42.3% |
| Total Allocated Positions | 48 | 48 |

Department Services and Programs

The **Administration** division of the County Clerk Recorder Department provides administrative support for the Department and is responsible for personnel administration, including all human resource functions, finance and budget preparation, the collection and payment of fees to outside governmental agencies and other internal County departments, accounts payable and receivable, and contract administration. Administration is responsible for working with management and key staff to oversee and analyze staffing, budget adherence, statutory and legal changes and how those changes affect policies and procedures. Administration also works with staff and management to implement changes to business practices, policies and procedures.

The **County Clerk and Recorder** division activities include processing, filing and indexing documents including fictitious business name statements, marriage licenses, domestic partnerships, notary certificates, oaths of office, environmental impact reports, registration of professional photocopiers, process servers, and various permits. As Commissioner of Civil Marriages, the County Clerk also performs marriage ceremonies. The Recorder function provides recordation, indexing and

maintenance of property ownership documents, such as deeds, deeds of trust, liens, maps and official records as well as birth, death and marriage licenses. The office maintains, preserves and safeguards public access to records by providing quality documents. The Modernization Trust fund and Vital and Health Statistics budgets also fall under the County Clerk and Recorder division.

The **Registrar of Voters** division provides Stanislaus County citizens the ability to exercise their constitutional right to vote. The Registrar of Voters registers voters, processes candidate applications and filings, and conducts elections. This includes administering Federal, State, County, and local district elections within Stanislaus County and involves designing precincts, identifying polling places, recruiting election officers, maintaining voter registration records, processing vote-by-mail ballot applications, managing candidate and campaign filings, providing guidance and information pertaining to election laws, verifying petitions, interfacing with State and Federal elections agencies, and conducting voter outreach programs. For more information, visit the Registrar of Voters’ website at www.stanvote.com or call the division at (209) 525-5200.

Board of Supervisors Priority Area



The County Clerk – Recorder supports the following Board of Supervisors priority:

| | | |
|----------------------------|---|-----------------------------------|
| Priority | <i>Delivering efficient public services to benefit our residents and businesses</i> | |
| Mission Statement | To serve Stanislaus County by providing essential records management and election services in a fair, accessible and transparent manner | |
| Two-Year Strategies | Strategies are defined in the Department's two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results | |
| Success Measures | Uniform District Election Law (UDEL) Election | Statewide Direct Primary Election |
| Two-Year Objectives | Conduct the November 2020 General Presidential Election and June 2022 Statewide Gubernatorial Election successfully by ensuring staff are fully trained using the latest equipment and informed on the latest mandates | |
| | Improve voter knowledge of relevant changes in election processes through education and outreach | |
| | Install and train staff on a new document retrieval system | |

Department Summary

| Clerk-Recorder | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D - Column C | Change Column D - Column B |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|----------------------------------|----------------------------------|
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$110,549 | \$135,000 | \$135,000 | \$135,000 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$2,452,806 | \$1,380,090 | \$0 | \$0 | \$0 | (\$1,380,090) |
| Charges for Service | \$3,879,087 | \$3,450,330 | \$3,488,190 | \$3,488,190 | \$0 | \$37,860 |
| Miscellaneous Revenue | \$401,611 | \$363,201 | \$401,061 | \$401,061 | \$0 | \$37,860 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$6,844,053 | \$5,328,621 | \$4,024,251 | \$4,024,251 | \$0 | (\$1,304,370) |
| Use of Fund Balance/Retained Earnings | (\$139,643) | \$798,067 | \$851,982 | \$488,049 | (\$363,933) | (\$310,018) |
| Total Funding Sources | \$6,704,410 | \$6,126,688 | \$4,876,233 | \$4,512,300 | (\$363,933) | (\$1,614,388) |
| Salaries and Benefits | \$4,049,919 | \$4,533,668 | \$4,602,964 | \$4,602,964 | \$0 | \$69,296 |
| Services and Supplies | \$2,521,582 | \$3,903,943 | \$2,234,723 | \$2,234,723 | \$0 | (\$1,669,220) |
| Other Charges | \$717,042 | \$762,799 | \$825,476 | \$825,476 | \$0 | \$62,677 |
| Fixed Assets | | | | | | |
| Equipment | \$1,934,545 | \$150,000 | \$157,500 | \$157,500 | \$0 | \$7,500 |
| Other Financing Uses | \$1,292,737 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$665 | \$850 | \$500 | \$500 | \$0 | (\$350) |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$10,516,490 | \$9,351,260 | \$7,821,163 | \$7,821,163 | \$0 | (\$1,530,097) |
| General Fund Contribution | \$3,812,080 | \$3,224,572 | \$2,944,930 | \$3,308,863 | \$363,933 | \$84,291 |
| Total Allocated Positions | - | 48 | 48 | 48 | 0 | 0 |

2021-2022 Proposed Budget

The 2021-2022 Spending Plan was based on the use of standard escalators applied to the 2020-2021 Final Budget and includes appropriations of \$7.8 million, funded by \$4 million in estimated revenue, \$851,982 in department fund balance and \$2.9 million in Net County Cost.

With the recommended adjustments, the 2021-2022 Proposed Budget totals \$7.8 million, funded by \$4 million in estimated revenue, \$488,049 in the use of department fund balance and \$3.3 million in Net County Cost. The recommended adjustments, relative to the Spending Plan, increase appropriations by \$363,933, resulting in an increase in Net County Cost. Based on the use of fund balance identified in the 2020-2021 Midyear analysis, it is anticipated there will be \$1.2 million available on July 1, 2021.

Adjustments to Spending Plan by Legal Budget Unit (LBU)

The Department performed a review of salary costs in the Modernization budget unit and developed a plan to redirect these costs to the Clerk-Recorder budget unit. An increase in appropriations of \$363,933 funded by Net County Cost is being recommended for salary costs previously funded in the Modernization budget unit.

Clerk-Recorder – An increase in appropriations of \$363,933 is being recommended for ongoing salary costs funded by Net County Cost tied to a decrease in allocation of salary costs in the Modernization budget unit.

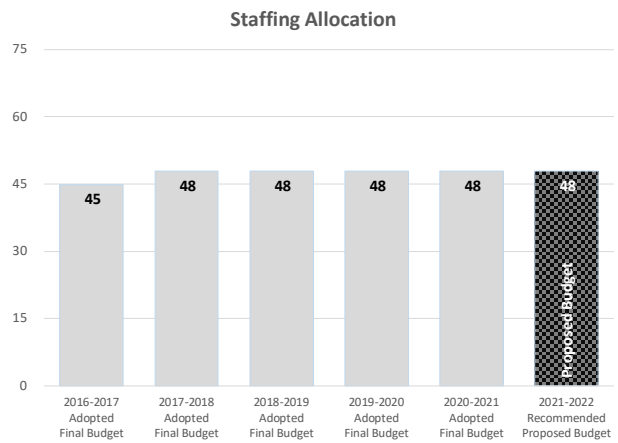
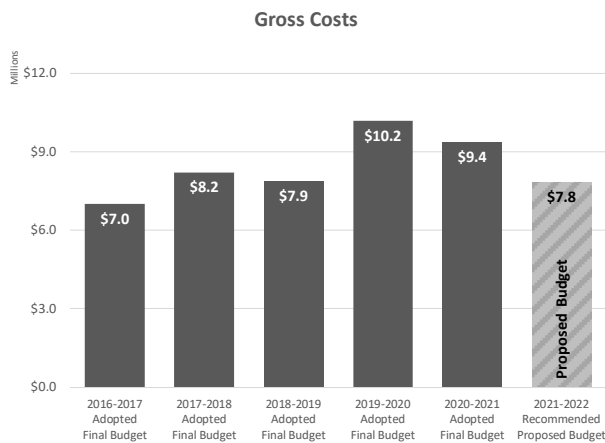
Modernization – A decrease in the use of department fund balance of \$363,933, is recommended for salary costs being redirected to the Clerk-Recorder budget unit. The Department completed an analysis in August of 2020 to determine eligible salary costs in this budget unit per Government Code §27361 which states that Modernization Trust Funds are provided “solely to support, maintain, improve, and provide for the full operation for modernized creation, retention, and retrieval of information in each county’s system of recorded documents.” The analysis revealed the current allocation was implemented over 20 years ago to support the General Fund during an economic downturn. The analysis included comparison county surveys and it was determined the County is utilizing a much higher percentage in salary costs than those of comparison counties. After discussions with Chief Executive staff, County Counsel opinion and data analysis of comparison counties, the Department developed a plan to redirect a percentage of these costs to the Clerk-Recorder budget unit to reduce the dependency of the Modernization budget. The current percentage is 30% and the recommended change in 2021-2022 will bring the amount charged to Modernization to 20%; the Department hopes to reduce on an incremental basis in subsequent years to reach an overall ratio of approximately 10% in salary costs in this budget unit. Further adjustments will be considered in future annual budget cycles.

Recommendation: It is recommended to increase appropriations by \$363,933 funded by Net County Cost and decrease the use of department fund balance by \$363,933.

Staffing Allocation

The 2021-2022 Proposed Budget includes a Department staffing allocation of 48, consistent with the 2020-2021 Adopted Final Budget allocation. There are no staffing recommendations at Proposed Budget.

Five-Year Historical Budget Trends



The recommended Proposed Budget of \$7.8 million represents a decrease of \$1.5 million or 16.4% compared to Fiscal Year 2020-2021 Adopted Final Budget. This decrease is attributed to salary costs that were reimbursable with CARES CRF/FEMA funds and elections costs reimbursable by a grant from the Secretary of State in Fiscal Year 2020-2021.

The recommended Proposed Budget includes a staffing allocation of 48, the same number of positions as the 2020-2021 Adopted Final Budget allocation count. The increase in staffing effective 2017-2018 forward is to support department operations.

Key Challenges and Opportunities

Remodel Project - The Department is currently in the process of upgrading and redesigning the Clerk Recorder Division to ensure compliance with the Americans with Disabilities Act. Construction is anticipated to begin in September 2021.

Election - The Elections Division is currently preparing for an unscheduled, but likely Gubernatorial recall election to take place at the end of 2021.

Transition - The Elections Division is currently making final preparations to transition to the Voters’ Choice Act.

Budgets Contained within the Department

Recorder Division (General Fund)

Funds the Clerk-Recorder division’s responsibility to process documents and records as required by law and reports all manner of business related to marriage licenses, certified copies of vital statistic records, document filings, and recordings of real property

Elections Division (General Fund)

Funds the Clerk-Recorder Elections division in providing Stanislaus County citizens the ability to exercise their constitutional right to vote

Modernization Trust Fund (Special Revenue Fund)

Funds necessary operations, maintenance, and upgrades for electronic processing equipment within the Clerk-Recorder’s Office, supported by specific recording fees

Vital Health Statistics (Special Revenue Fund)

Funds the restoration and preservation of original vital statistics documents (Birth, Death, and Marriage Certificates) showing significant deterioration, as well as the printing and management of appropriate forms permitting public access to records, supported by certified copies

Individual schedules for each of these budgets are detailed as follows.

Legal Budget Unit (LBU) Schedules

| Clerk-Recorder | | | | | | |
|---------------------------------------|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 0100 0020001 | | | | | | |
| General Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$110,549 | \$135,000 | \$135,000 | \$135,000 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$2,472 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$2,368,404 | \$2,025,778 | \$2,063,638 | \$2,063,638 | \$0 | \$37,860 |
| Miscellaneous Revenue | \$401,611 | \$363,201 | \$401,061 | \$401,061 | \$0 | \$37,860 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$2,883,036 | \$2,523,979 | \$2,599,699 | \$2,599,699 | \$0 | \$75,720 |
| Use of Fund Balance/Retained Earnings | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$2,883,036 | \$2,523,979 | \$2,599,699 | \$2,599,699 | \$0 | \$75,720 |
| Salaries and Benefits | \$2,071,700 | \$2,085,935 | \$2,158,161 | \$2,522,094 | \$363,933 | \$436,159 |
| Services and Supplies | \$178,728 | \$174,232 | \$173,327 | \$173,327 | \$0 | (\$905) |
| Other Charges | \$557,996 | \$611,235 | \$664,359 | \$664,359 | \$0 | \$53,124 |
| Fixed Assets | | | | | | |
| Equipment | \$80,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$552,572 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$650 | \$850 | \$500 | \$500 | \$0 | (\$350) |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$3,441,646 | \$2,872,252 | \$2,996,347 | \$3,360,280 | \$363,933 | \$488,028 |
| General Fund Contribution | \$558,610 | \$348,273 | \$396,648 | \$760,581 | \$363,933 | \$412,308 |
| Total Allocated Positions | - | 34 | 34 | 34 | 0 | 0 |

| Clerk-Recorder - Elections | | | | | | |
|---------------------------------------|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 0100 0020299 General Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$2,450,334 | \$1,380,090 | \$0 | \$0 | \$0 | (\$1,380,090) |
| Charges for Service | \$513,076 | \$534,127 | \$534,127 | \$534,127 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$2,963,410 | \$1,914,217 | \$534,127 | \$534,127 | \$0 | (\$1,380,090) |
| Use of Fund Balance/Retained Earnings | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$2,963,410 | \$1,914,217 | \$534,127 | \$534,127 | \$0 | (\$1,380,090) |
| Salaries and Benefits | \$1,282,371 | \$1,482,241 | \$1,450,346 | \$1,450,346 | \$0 | (\$31,895) |
| Services and Supplies | \$2,180,738 | \$3,156,711 | \$1,470,946 | \$1,470,946 | \$0 | (\$1,685,765) |
| Other Charges | \$159,046 | \$151,564 | \$161,117 | \$161,117 | \$0 | \$9,553 |
| Fixed Assets | | | | | | |
| Equipment | \$1,854,545 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$740,165 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$15 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$6,216,880 | \$4,790,516 | \$3,082,409 | \$3,082,409 | \$0 | (\$1,708,107) |
| General Fund Contribution | \$3,253,470 | \$2,876,299 | \$2,548,282 | \$2,548,282 | \$0 | (\$328,017) |
| Total Allocated Positions | - | 14 | 14 | 14 | 0 | 0 |

| Clerk-Recorder - Modernization | | | | | | |
|---------------------------------------|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1723 0020500 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$938,088 | \$835,425 | \$835,425 | \$835,425 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$938,088 | \$835,425 | \$835,425 | \$835,425 | \$0 | \$0 |
| Use of Fund Balance/Retained Earnings | (\$80,124) | \$629,067 | \$682,982 | \$319,049 | (\$363,933) | (\$310,018) |
| Total Funding Sources | \$857,964 | \$1,464,492 | \$1,518,407 | \$1,154,474 | (\$363,933) | (\$310,018) |
| Salaries and Benefits | \$695,848 | \$965,492 | \$994,457 | \$630,524 | (\$363,933) | (\$334,968) |
| Services and Supplies | \$162,116 | \$349,000 | \$366,450 | \$366,450 | \$0 | \$17,450 |
| Other Charges | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fixed Assets | | | | | | |
| Equipment | \$0 | \$150,000 | \$157,500 | \$157,500 | \$0 | \$7,500 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$857,964 | \$1,464,492 | \$1,518,407 | \$1,154,474 | (\$363,933) | (\$310,018) |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |

| Clerk-Recorder - Vital & Health Statistics | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1786 0020601 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$59,519 | \$55,000 | \$55,000 | \$55,000 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$59,519 | \$55,000 | \$55,000 | \$55,000 | \$0 | \$0 |
| Use of Fund Balance/Retained Earnings | (\$59,519) | \$169,000 | \$169,000 | \$169,000 | \$0 | \$0 |
| Total Funding Sources | \$0 | \$224,000 | \$224,000 | \$224,000 | \$0 | \$0 |
| Salaries and Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Services and Supplies | \$0 | \$224,000 | \$224,000 | \$224,000 | \$0 | \$0 |
| Other Charges | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$0 | \$224,000 | \$224,000 | \$224,000 | \$0 | \$0 |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |



1010 Tenth Street, Suite 6400, Modesto, CA 95354 Tel: (209) 525-6376
www.stancounty.com/counsel

County Counsel

| | FY 2020-2021 Adopted Final Budget | FY 2021-2022 Recommended Proposed Budget |
|---|--|---|
| Budget Summary: | | |
| Total Revenue | \$1,940,501 | \$2,183,551 |
| Use of Fund Balance/ Retained Earnings | \$0 | \$0 |
| Gross Costs | \$3,818,699 | \$4,218,826 |
| General Fund Contributions | \$1,878,198 | \$2,035,275 |
| % Funded by General Fund | 49.2% | 48.2% |
| Total Allocated Positions | 18 | 19 |

Department Services and Programs

The office of County Counsel serves as principal legal counsel for the Board of Supervisors and provides legal services to all County departments, offices, agencies, and commissions.

The office provides legal advice on all matters that impact the overall operation of County government. The office renders legal advice and litigation support on issues such as health care, public safety, child welfare, social services, land development, environmental protection, public finance, taxation, and elections. The County Counsel also provides legal services on a fee basis to other public entities where it is obligated to do so such as special districts, joint powers authorities (JPAs), and the Civil Grand Jury. County Counsel also supports the Stanislaus County Local Agency Formation Commission (LAFCO).

As identified in the organizational chart and described below, the office provides legal services through eight practice areas. Many of the 12 attorneys are assigned to three or more of these practice areas.

The **Primary Clients** team provides legal support to the Board of Supervisors, Chief Executive Officer (CEO), various commissions and officers, and on special projects and issues of vital concern to the County.

The **Administration** team supports departmental administration, planning, fiscal management, and personnel services; provides supervision of all litigation and advisory efforts; and aligns services to available resources to maintain fiscal stability and to provide quality, accurate, effective, and timely legal advice to all County departments so that they may

fulfill their respective missions and objectives while reducing the risk of liability.

The **Child Welfare** Team provides all legal and court representation for the Community Services Agency (CSA) in its child dependency cases from detention hearings through termination of parental rights, including all appeals and petitions for extraordinary writs arising out of such matters. Attorneys meet with Social Workers to assist with case management strategy and the presentation of matters before the court. Training on a variety of topics ensures effective services and is provided to (1) Social Workers on all aspects of providing child dependency services; (2) prospective foster parents as part of the Foster Pride Program; and (3) for community programs such as a Court Appointed Special Advocate (CASA). Attorneys also analyze new legislation and provide opinions to the Department, offering legal assistance in preparing contracts necessary for providing child dependency services.

The **Code Enforcement** team performs the administrative and litigation work necessary to enforce the County Codes to abate nuisance conditions, zoning violations, compliance with business licensing, cannabis permitting enforcement and animal court. This team works primarily with the Planning Department, Department of Environmental Resources, Nuisance Abatement, Building Permits, Fire, Tax Collector, CEO, Sheriff, and Public Works.

The **Contracts, Financing and Public Works** team performs work related to personal and professional service contracts, Capital Projects and Public Works construction, real property acquisitions/dispositions, leases, bond financing, special assessment districts, elections, and taxes.

The **Health and Welfare** team performs work related to the County's Health Services Agency, which includes the County clinics, the Public Health Officer, as well as the departments of Public Health and Behavioral Health and Recovery Services. The team also represents the Public Guardian in probate and conservatorship matters.

The area of **Human Relations** team provides all necessary legal support, advice, and representation before State and Federal courts and administrative agencies regarding labor relations and personnel matters that involve County employees. In addition, these attorneys serve as primary counsel for Human Resource issues Countywide. Services in this area include the drafting and review of personnel and salary ordinances along with the provision of legal advice regarding labor arbitrations, unfair labor practices, various discrimination complaints, and other investigations.

The **Land Use** team performs work related to planning, zoning, redevelopment, building and

ordinance compliance. Principal clients include the CEO, Board of Supervisors, Planning Commission, Planning Department, Building and Safety, and LAFCO.

The **Public Safety, Risk Management and Litigation** team performs work related to the public's safety, analysis of the County's insurance requirements, evaluation and management of significant countywide risks, hazards and exposures to minimize risks of financial losses, and management and direction of the County's litigation efforts. This team works closely with the Board of Supervisors, Sheriff's Department, Probation Department and the CEO.

The primary goal of the office of County Counsel is to provide high quality and cost-effective legal services to all clients in a timely manner consistent with the highest ethical standards. Achieving these goals requires experienced and dedicated attorneys and support staff who can adjust to the ever-changing regulatory, legislative, and judicial environment in which the County operates.

Board of Supervisors Priority Area



County Counsel supports the following Board of Supervisors priority:

| | |
|----------------------------|---|
| Priority | <i>Delivering efficient public services to benefit our residents and businesses</i> |
| Mission Statement | To provide high quality and cost-effective legal services to our clients in a timely manner consistent with the highest ethical standards |
| Two-Year Strategies | Strategies are defined in the Department's two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results. |
| Success Measures | Customer Experience |
| Two-Year Objectives | <i>Provide</i> highly competent legal advice to clients on matters related to their duties and responsibilities, aligning services to available resources to maintain fiscal stability |
| | <i>Implement</i> and customize a new case management system |
| | <i>Deliver</i> legal services to client departments efficiently and economically |
| | <i>Provide</i> State-mandated training on ethics for elected and appointed officials and the prevention of workplace harassment and bullying to County staff |
| | <i>Maximize</i> revenue and interfund reimbursements by focusing on full-cost recovery through accurate billable rates to chargeable client departments and by streamlining timekeeping tasks |

Department Summary

| County Counsel | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D - Column C | Change Column D - Column B |
|---------------------------------------|------------------------|---------------------------------|----------------------------------|------------------------------------|----------------------------------|----------------------------------|
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$30,532 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$1,701,860 | \$1,940,501 | \$1,997,061 | \$2,183,551 | \$186,490 | \$243,050 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$1,732,392 | \$1,940,501 | \$1,997,061 | \$2,183,551 | \$186,490 | \$243,050 |
| Use of Fund Balance/Retained Earnings | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$1,732,392 | \$1,940,501 | \$1,997,061 | \$2,183,551 | \$186,490 | \$243,050 |
| Salaries and Benefits | \$2,711,466 | \$3,308,014 | \$3,411,919 | \$3,676,669 | \$264,750 | \$368,655 |
| Services and Supplies | \$243,850 | \$238,777 | \$244,482 | \$244,482 | \$0 | \$5,705 |
| Other Charges | \$282,383 | \$271,463 | \$297,225 | \$297,225 | \$0 | \$25,762 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$30 | \$445 | \$450 | \$450 | \$0 | \$5 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$3,237,729 | \$3,818,699 | \$3,954,076 | \$4,218,826 | \$264,750 | \$400,127 |
| General Fund Contribution | \$1,505,337 | \$1,878,198 | \$1,957,015 | \$2,035,275 | \$78,260 | \$157,077 |
| Total Allocated Positions | - | 18 | 18 | 19 | 1 | 1 |

2021-2022 Proposed Budget

The 2021-2022 Spending Plan was based on the use of standard escalators applied to the 2020-2021 Final Budget and includes appropriations of \$4 million, funded by \$2 million in estimated revenue and \$2 million in Net County Cost.

With the recommended adjustments, the 2021-2022 Proposed Budget totals \$4.2 million in appropriations, funded by \$2.2 million in estimated revenue and \$2 million in Net County Cost. The recommended adjustments, relative to the Spending Plan, increase appropriations by \$264,750 with a \$186,490 increase in estimated revenue resulting in a \$78,260 increase in Net County Cost.

Adjustments to Spending Plan by Legal Budget Unit (LBU)

There are two technical adjustments in County Counsel's budget for items that have been previously approved by the Board of Supervisors after the development of the Spending Plan. These are the following:

The Fiscal Year 2020-2021 First Quarter Report was approved by the Board of Supervisors in November 2020 and included additional appropriations for County Counsel to secure additional Contract Employee resources. The Department experienced an increase in requests for counsel assistance from department clients including the Sheriff's office. To assist the Department in meeting client demand by providing legal services to the Sheriff's Department, the addition of \$45,350 in ongoing Net County Cost was approved.

The Fiscal Year 2020-2021 Midyear Financial Report included the addition of one Deputy County Counsel V position to provide legal services associated with the Cannabis program. Appropriations for salaries and benefits of the position are included in the Fiscal Year 2021-2022 Adopted Proposed Budget. The position has an ongoing cost of \$219,400 and is funded by \$186,490 in estimated revenue and \$32,910 in Net County Cost.

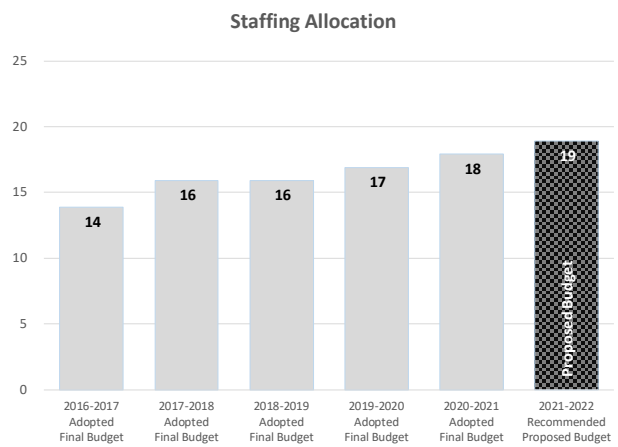
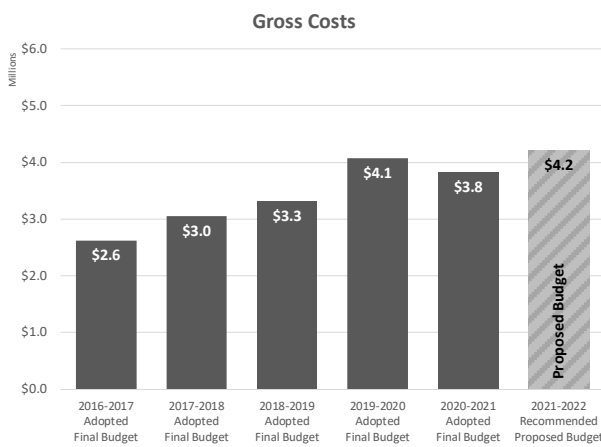
Recommendation: It is recommended to increase appropriations by \$264,750 million and increase estimated revenue by \$186,490, resulting in an increase in Net County Cost of \$78,260.

Staffing Allocation

The 2021-2022 Proposed Budget includes a Department staffing allocation of 19, an increase of one over the 2020-2021 Adopted Final Budget allocation. Included in the Fiscal Year 2020-2021 Midyear Financial report was the addition of one Attorney V position to provide legal services associated with the Cannabis program.

Staffing Recommendation: It is recommended to reclassify one Attorney V position to a block-budgeted Deputy County Counsel V to bring the position into alignment with the existing classification structure within County Counsel.

Five-Year Historical Budget Trends



The recommended Proposed Budget of \$4.2 million represents an increase of \$.4 million or 10.5% from Fiscal Year 2020-2021 Adopted Final Budget. This is slightly higher than the average growth of 9.7% experienced over the previous five years and represents Board approved new service levels in Fiscal Year 2020-2021.

The recommended Proposed Budget includes a staffing allocation of 19, an increase of one position or 5.6% compared to the 2020-2021 Adopted Final Budget allocation count. The previous five-year average increase in staffing was 5.3% in line with the Fiscal Year 2021-2022 increase.

Key Challenges and Opportunities

Client Service and Support - County Council will continue ongoing efforts to improve service and support to Department clients, including:

- Developing and implementing new ways of doing business, strengthening current practices, and enhancing client relationships through continuous and effective communication.
- Utilizing new and effective technologies to update office systems and programs to improve organizational effectiveness.

Pandemic Impacts - County Counsel is experiencing an escalation in demand for legal services across all practice areas due to the impacts of COVID-19. The increases are especially pronounced in the areas of public health, public safety, and human resources. Juvenile dependency is experiencing significant operational strain as the four-member team is responding to the Superior Court which is conducting hearings in three different locations to allow for necessary social distancing.

Budget Contained within the Department

County Counsel (General Fund)

The budget funds the Department's provision of Legal Services through the direct billing of client departments and General Fund support.

Individual schedule for this budget is detailed as follows.

Legal Budget Unit (LBU) Schedule

| County Counsel | | | | | | |
|---------------------------------------|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 0100 002200 General Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$30,532 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$1,701,860 | \$1,940,501 | \$1,997,061 | \$2,183,551 | \$186,490 | \$243,050 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$1,732,392 | \$1,940,501 | \$1,997,061 | \$2,183,551 | \$186,490 | \$243,050 |
| Use of Fund Balance/Retained Earnings | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$1,732,392 | \$1,940,501 | \$1,997,061 | \$2,183,551 | \$186,490 | \$243,050 |
| Salaries and Benefits | \$2,711,466 | \$3,308,014 | \$3,411,919 | \$3,676,669 | \$264,750 | \$368,655 |
| Services and Supplies | \$243,850 | \$238,777 | \$244,482 | \$244,482 | \$0 | \$5,705 |
| Other Charges | \$282,383 | \$271,463 | \$297,225 | \$297,225 | \$0 | \$25,762 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$30 | \$445 | \$450 | \$450 | \$0 | \$5 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$3,237,729 | \$3,818,699 | \$3,954,076 | \$4,218,826 | \$264,750 | \$400,127 |
| General Fund Contribution | \$1,505,337 | \$1,878,198 | \$1,957,015 | \$2,035,275 | \$78,260 | \$157,077 |
| Total Allocated Positions | - | 18 | 18 | 19 | 1 | 1 |

County Operations
(Delivering Efficient Public Services)

| | FY 2020-2021 Adopted Final Budget | FY 2021-2022 Recommended Proposed Budget |
|---|--|---|
| Budget Summary: | | |
| Total Revenue | \$45,163,285 | \$46,730,430 |
| Use of Fund Balance/ Retained Earnings | \$459,462 | \$486,097 |
| Gross Costs | \$104,727,259 | \$89,449,193 |
| General Fund Contributions | \$59,104,512 | \$42,232,666 |
| % Funded by General Fund | 56.4% | 47.2% |
| Total Allocated Positions | 0 | 0 |

Department Services and Programs

County Operations is a division within the Chief Executive Office that houses a variety of budgets related to countywide operations.

The **Airport** budget funds improvements at the Modesto City/County Airport using revenue received from aircraft taxes, including airplane hangar maintenance, installation of fire suppression systems, and security improvements.

Appropriations for Contingencies serves as the contingency fund for Stanislaus County in order to provide funding for unexpected and emergency financial exposures which may arise during the fiscal year as a result of reductions to Federal and/or State revenue, a sudden downturn in the economy, or other unforeseen program and community needs. County policy requires that a base amount for contingencies be set at a level of at least 2% of the average annual General Fund revenue of the preceding three fiscal years; additional funds can be set aside for anticipated exposures identified for each fiscal year.

The **Cannabis Program** budget was established in Fiscal Year 2018-2019 to fund positions in the District Attorney, Environmental Resources, and Sheriff’s Departments, along with funding for Chief Executive Office and County Counsel assistance for the enforcement of illegal cannabis activities using revenue derived from the Development Agreements for permitted cannabis business activities. The Community Benefit Contribution budget was established in Fiscal Year 2019-2020 and funds community programs and public projects that focus on youth. In Fiscal Year 2020-2021, this budget has been converted from a General Fund Budget to an Enterprise Fund.

Capital Improvement Financing Authority (CIFA) provides funding for certain financial borrowing expenses and other professional staff service costs related to County financing initiatives.

Debt Service provides funding for the private placement HVAC Financing for the Community Services Facility, which is offset by rent revenue to reimburse the County for prior capital expenditures. It also provides funding for the Library’s Tobacco Endowment loan. The County currently maintains an extremely low level of debt.

The **Crows Landing Air Facility** budget provides funding for security and master planning of the air facility acquired from the Federal government in late 2004. The County has designated the facility as the Crows Landing Industrial Business Park for the purpose of job creation.

Focus on Prevention is a county-wide initiative that aims to improve the quality of life for all Stanislaus County residents and families through coordinated prevention efforts that work across multiple sectors to promote health and wellbeing. The initiative is driven to achieve and sustain tangible results in the following areas: our families are healthy physically, mentally, and spiritually and are supported by *strong and safe neighborhoods* and communities; our families and young people are getting a *first-rate education*; our families have access to affordable housing; and our families are participating in and supported by a *healthy economy*.

General Fund Contribution to Other Programs provides funds for programs and outside agencies for which no State or Federal mandate exists, but where Board of Supervisors’ policy or contractual

obligation results in a contribution from the General Fund. The **General Fund Match Vehicle License Fee** budget receives and distributes Vehicle License Fee (VLF) Realignment revenue used to fund Stanislaus County public health, mental health, and social service programs and is a major funding source for County health programs. This is purely a pass-through budget, with VLF monies received transferred directly to the appropriate County departments; no General Fund discretionary dollars are used. **Mandated County Match** contains local funds used to leverage Federal and State funding for a variety of programs and functions that have a required County contribution via a mandated match or maintenance of effort (MOE).

General Liability provides for the funding of property, casualty, surety, fiduciary, and excess insurance premiums; liability, auto and personal injury claim losses; self-insured retention; legal

defense; and actuarial services. The unit also reviews vendor insurance documents to verify they conform to contract/agreement requirements.

Professional Liability provides funds for the management of claim losses, legal defense, cost of claims administration, actuarial services, and the administration of medical malpractice insurance.

The budgets contained in County Operations changed in this budget cycle. The following budgets were moved to the General Services Agency, consistent with the transfer of the Capital Projects and Tenth Street Place functions and employees: **ADA Self-Evaluation and Transition Plan, County Facilities, and Plant Acquisition**. In addition, due to the shuffle of functions and positions related to the CEO – Human Relations Division, the following budgets have been added: **General Liability** and **Professional Liability**.

Board of Supervisors Priority Area



County Operations supports the following Board of Supervisors priority:

| | |
|--------------------------|---|
| Priority | <i>Delivering efficient public services to benefit our residents and businesses</i> |
| Mission Statement | To guide the organization and serve the public interest, implement the Board of Supervisors' priorities, and support County departments in achieving their missions |

Department Summary

| County Operations (Efficient) | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|----------------------------------|----------------------------------|
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D - Column C | Change Column D - Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$260,525 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$5,374 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$454,054 | \$461,600 | \$463,405 | \$463,405 | \$0 | \$1,805 |
| Intergovernmental Revenue | \$32,134,533 | \$30,112,000 | \$30,115,360 | \$30,115,360 | \$0 | \$3,360 |
| Charges for Service | \$12,738,723 | \$13,924,685 | \$15,481,665 | \$15,481,665 | \$0 | \$1,556,980 |
| Miscellaneous Revenue | \$184,500 | \$200,000 | \$205,000 | \$205,000 | \$0 | \$5,000 |
| Other Financing Sources | \$200,000 | \$465,000 | \$465,000 | \$465,000 | \$0 | \$0 |
| Total Revenue | \$45,977,709 | \$45,163,285 | \$46,730,430 | \$46,730,430 | \$0 | \$1,567,145 |
| Use of Fund Balance/Retained Earnings | (\$99,078) | \$459,462 | \$486,097 | \$486,097 | \$0 | \$26,635 |
| Total Funding Sources | \$45,878,631 | \$45,622,747 | \$47,216,527 | \$47,216,527 | \$0 | \$1,593,780 |
| Salaries and Benefits | \$0 | \$118,200 | \$123,450 | \$123,450 | \$0 | \$5,250 |
| Services and Supplies | \$9,742,771 | \$13,849,236 | \$11,986,697 | \$11,986,697 | \$0 | (\$1,862,539) |
| Other Charges | \$7,599,886 | \$9,286,721 | \$9,358,793 | \$9,358,793 | \$0 | \$72,072 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$56,946,860 | \$69,534,142 | \$52,820,224 | \$56,041,293 | \$3,221,069 | (\$13,492,849) |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | (\$71,371) | (\$69,550) | (\$69,550) | (\$69,550) | \$0 | \$0 |
| Contingencies | \$0 | \$12,008,510 | \$12,008,510 | \$12,008,510 | \$0 | \$0 |
| Gross Costs | \$74,218,146 | \$104,727,259 | \$86,228,124 | \$89,449,193 | \$3,221,069 | (\$15,278,066) |
| General Fund Contribution | \$28,339,515 | \$59,104,512 | \$39,011,597 | \$42,232,666 | \$3,221,069 | (\$16,871,846) |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |

2021-2022 Proposed Budget

The 2021-2022 Spending Plan was based on the use of standard escalators applied to the 2020-2021 Final Budget and includes appropriations of \$86.2 million, funded by \$46.7 million in estimated revenue, \$486,097 in use of department fund balance, and \$39 million in Net County Cost.

With the recommended adjustments, the 2021-2022 Proposed Budget totals \$89.4 million, funded by \$46.7 million in estimated revenue, \$486,097 in use of department fund balance, and \$42.2 million in Net County Cost. The recommended adjustments, relative to the Spending Plan, increase appropriations by \$3.2 million resulting in a \$3.2 million increase in Net County Cost.

Based on the use of Retained Earnings identified in the 2020-2021 Midyear analysis, the Department anticipates there will be (\$542,049) in available fund balance on July 1, 2021. The negative fund balance is largely the result of the County's General Liability Program actuarial long-term liabilities which as of June 30, 2020 total \$5.5 million. This liability is an accounting entry that adjusts annually and is not indicative of the performance of the General Liability Program.

Adjustments to Spending Plan by Legal Budget Unit (LBU)

Mandated County Match and Contributions to Other Programs

Recommendations for County Match by departments require a transfer from the Mandated County Match and Contributions to Other Programs budget units in order to provide that match. A net increase in appropriations of \$3.2 million is recommended to provide County match to the following departments and programs included in department sections:

- \$33,757 – For the District Attorney’s Violence Against Women grant approved in a Board Agenda Item dated March 16, 2021
- \$554,725 – Contribution to Public Works Roads and Bridges to fund Illegal Dumping Program
- \$176,579 – Contribution to Auditor-Controller - Enterprise Resource Program
- (\$6,572) – Net Decrease to Contribution to Health Services Agency to right-size County contribution due to additional revenue projected
- \$2,462,580 – Increase to BHRS-Public Guardian per the Strategic Plan approved by the Board on March 30, 2021, via Board Resolution 2021-0136

| General Fund Contribution to Other Programs Summary | | | |
|--|--|--|--|
| Department/Agency/Division | 2021-2022 Spending Plan | 2021-2022 Recommended Adjustments | 2021-2022 Proposed Budget |
| Aging and Veterans Services - Area Agency on Aging | \$ 412,287 | \$ - | \$ 412,287 |
| Auditor-Controller - Enterprise Resource Plan | - | 176,579 | 176,579 |
| District Attorney - Real Estate Fraud Prosecution | 71,227 | - | 71,227 |
| District Attorney - Violence Against Women Grant | - | 33,757 | 33,757 |
| Environmental Resources - Environmental Resources | 378,742 | - | 378,742 |
| General Services Agency - 12th Street Office Building | 25,900 | - | 25,900 |
| General Services Agency - Stanislaus Veterans Center | 295,693 | - | 295,693 |
| Health Services Agency - Clinics and Ancillary Services | - | 2,250,000 | 2,250,000 |
| Library | 491,810 | - | 491,810 |
| Local Area Formation Commission (LAFCO) | 226,588 | - | 226,588 |
| North McHenry Sales Tax | 2,680,000 | - | 2,680,000 |
| Public Works - Road and Bridge | 51,300 | 554,725 | 606,025 |
| Sheriff - County Fire Service Fund | 212,988 | - | 212,988 |
| Sheriff - Court Security | 299,356 | - | 299,356 |
| Stanislaus Animal Services Agency (SASA) | 2,032,209 | - | 2,032,209 |
| Stanislaus Council of Governments (StanCOG) | 4,223 | - | 4,223 |
| Stanislaus County Law Library | 54,240 | - | 54,240 |
| Total General Fund Contributions to Other Programs | \$ 7,236,563 | \$ 3,015,061 | \$ 10,251,624 |

| Mandated County Match Summary | | | |
|---|--|--|--|
| Department/Agency/Division | 2021-2022 Spending Plan | 2021-2022 Recommended Adjustments | 2021-2022 Proposed Budget |
| Behavioral Health and Recovery Services | \$ 825,359 | \$ - | \$ 825,359 |
| Behavioral Health and Recovery Services - Public Guardian | 1,155,565 | 2,462,580 | 3,618,145 |
| Community Services Agency - General Assistance | 1,381,702 | - | 1,381,702 |
| Community Services Agency - IHSS Provider Wages | 3,709,512 | - | 3,709,512 |
| Community Services Agency - PA Benefits | 98,323 | - | 98,323 |
| Community Services Agency - Program Services and Support | 2,663,419 | - | 2,663,419 |
| Community Services Agency - Public Economic Assistance | 3,727,896 | - | 3,727,896 |
| Environmental Resources | 590,890 | - | 590,890 |
| Health Services Agency - Clinics and Ancillary Services | 3,113,397 | (3,113,397) | - |
| Health Services Agency - Indigent Health Care Program | 300,000 | (300,000) | - |
| Health Services Agency - Public Health | 2,353,978 | 1,156,825 | 3,510,803 |
| Total General Fund Contributions to Other Programs | \$ 19,920,041 | \$ 206,008 | \$ 20,126,049 |

Key Challenges and Opportunities

The Focus on Prevention community initiative is sponsored by the Board of Supervisors and is entering the eighth year of a ten-year commitment of \$1 million annually to support prevention efforts to improve the quality of life in our County. County staff administer the funding, provide support to the Stewardship Council comprised of leaders from all sectors of the Community, and source consultants/other services as needed to carry forward the mission: to support and align leaders in long-term movements across sectors and systems so that all residents experience well-being.

Budgets Contained within the Department

Airport (General Fund)

The revenue received from Aircraft Taxes is used to fund this budget and is transferred to the City of Modesto for improvements to the facility

Appropriations for Contingencies (General Fund)

Serves as the contingency fund for Stanislaus County, providing funds to meet unexpected and emergency financial exposures which may arise during the fiscal year

Cannabis Program (General/Enterprise Fund)

Established in Fiscal Year 2018-2019, provides for community contribution programs, cannabis activity enforcement, and program oversight

Capital Improvement Financing Authority (General Fund)

Provides funding for certain financial borrowing expenses and other professional staff service costs related to County financing initiatives

Crows Landing Air Facility (General Fund)

Provides funding for security and master planning of the air facility acquired from the Federal government in late 2004; the County has designated the former Crows Landing Air Facility as the Crows Landing Industrial Business Park for the purpose of job creation

Debt Service (General Fund)

Provides funding for County debt obligations; current debt is limited to the Heating, Ventilation, and Air Conditioning (HVAC) system at the Community Services Facility and Tobacco Endowment borrowing for the Library

Focus on Prevention (General Fund)

Funds the County's multi-sector collaborative process to resolve the fundamental challenges confronting families and communities in the County with a focus on a first-rate education, strengthening families, and homelessness

General Fund Contribution to Other Programs (General Fund)

Funds programs for which no State or Federal mandate exists; programs have a General Fund contribution as a result of a Board of Supervisors' policy decision or contractual obligation

General Fund Match Vehicle License Fee (General Fund)

Receives and distributes Vehicle License Fee realignment revenue and is used to fund Stanislaus County Public Health, Mental Health, and Social Services programs

General Liability (Internal Service Fund)

Funds auto, property, casualty, surety, fiduciary, and excess insurance premiums; auto, liability, and medical claim losses; self-insured retention; legal defense; actuarial services; and administrative costs (this program has a \$250,000 self-insured retention/deductible)

Mandated County Match (General Fund)

Provides local funds used to leverage Federal and State funding for a variety of programs and functions that have a mandated match or maintenance of effort requirement

Professional Liability (Internal Service Fund)

Funds the management of claim losses, legal defense, cost of claims administration, actuarial services, and the administration of medical malpractice insurance; effective October 1, 2014, the County is participating in a fully insured program through Public Risk Innovation, Solutions, and Management (PRISM) with a \$10,000 deductible; however, claims incurred prior to this date fall under the self-insured program

Individual schedules for each of these budgets are detailed as follows.

Legal Budget Unit (LBU) Schedules

| County Operations - Airport | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 0100 0016041 General Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Use of Fund Balance/Retained Earnings | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Salaries and Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Services and Supplies | \$165,059 | \$180,000 | \$180,000 | \$180,000 | \$0 | \$0 |
| Other Charges | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$165,059 | \$180,000 | \$180,000 | \$180,000 | \$0 | \$0 |
| General Fund Contribution | \$165,059 | \$180,000 | \$180,000 | \$180,000 | \$0 | \$0 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |

| County Operations - Appropriations for Contingencies | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 0100 0016071 General Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Use of Fund Balance/Retained Earnings | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Salaries and Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Services and Supplies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Charges | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$12,008,510 | \$12,008,510 | \$12,008,510 | \$0 | \$0 |
| Gross Costs | \$0 | \$12,008,510 | \$12,008,510 | \$12,008,510 | \$0 | \$0 |
| General Fund Contribution | \$0 | \$12,008,510 | \$12,008,510 | \$12,008,510 | \$0 | \$0 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |
| County Operations - Cannabis Program | | | | | | |
| 4085 0068000 Enterprise Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$0 | \$3,559,965 | \$3,667,165 | \$3,667,165 | \$0 | \$107,200 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$0 | \$3,559,965 | \$3,667,165 | \$3,667,165 | \$0 | \$107,200 |
| Use of Fund Balance/Retained Earnings | \$0 | (\$159,203) | (\$171,468) | (\$171,468) | \$0 | (\$12,265) |
| Total Funding Sources | \$0 | \$3,400,762 | \$3,495,697 | \$3,495,697 | \$0 | \$94,935 |
| Salaries and Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Services and Supplies | \$0 | \$400,000 | \$400,000 | \$400,000 | \$0 | \$0 |
| Other Charges | \$0 | \$3,000,762 | \$3,095,697 | \$3,095,697 | \$0 | \$94,935 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$0 | \$3,400,762 | \$3,495,697 | \$3,495,697 | \$0 | \$94,935 |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |

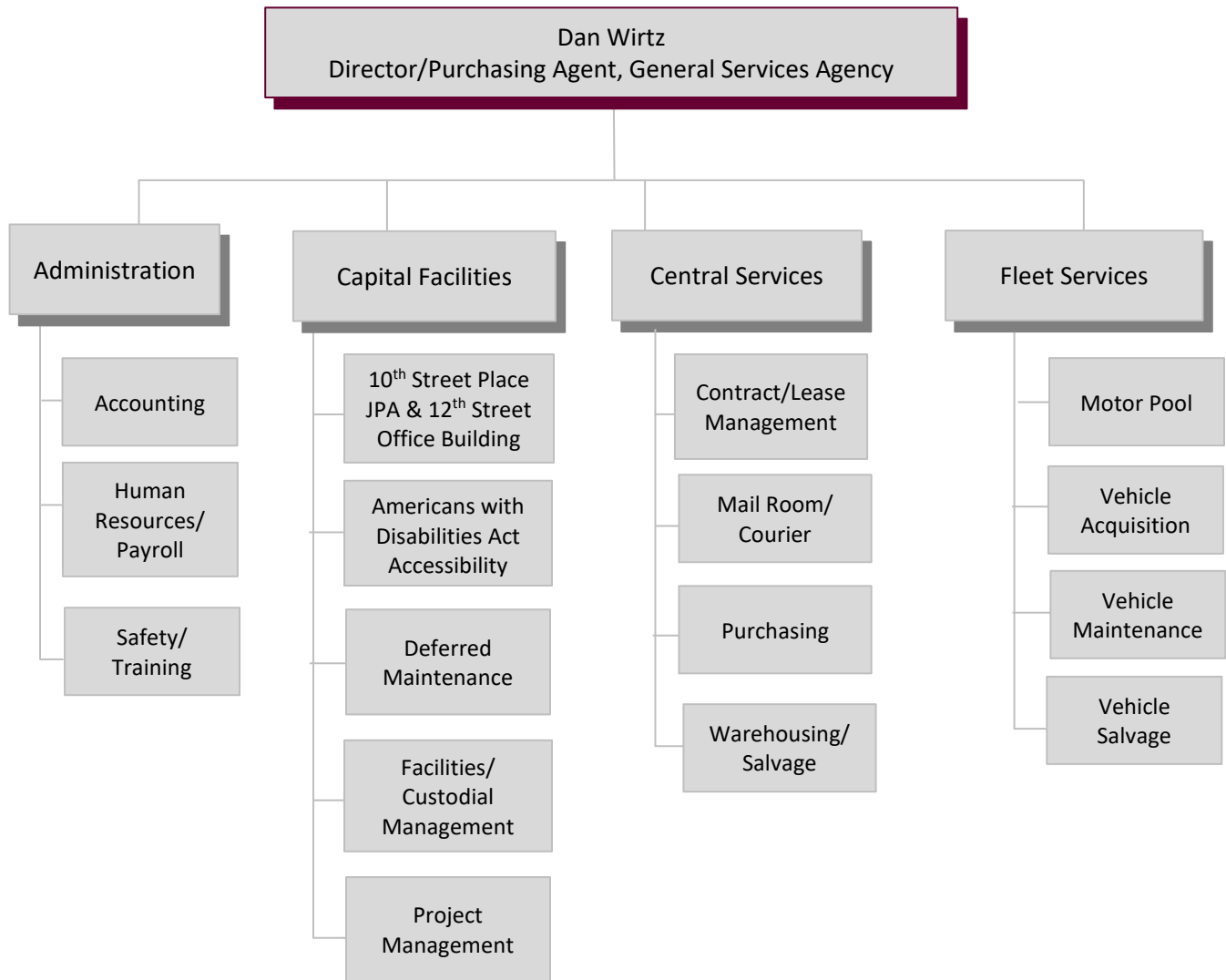
| County Operations - Capital Improvement Financing Authority | | | | | | |
|---|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 0100 0016021 General Fund | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Use of Fund Balance/Retained Earnings | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Salaries and Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Services and Supplies | \$32,317 | \$140,633 | \$140,633 | \$140,633 | \$0 | \$0 |
| Other Charges | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$32,317 | \$140,633 | \$140,633 | \$140,633 | \$0 | \$0 |
| General Fund Contribution | \$32,317 | \$140,633 | \$140,633 | \$140,633 | \$0 | \$0 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |
| County Operations - Crows Landing Air Facility | | | | | | |
| 0100 0016046 General Fund | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | \$184,500 | \$200,000 | \$205,000 | \$205,000 | \$0 | \$5,000 |
| Other Financing Sources | \$0 | \$30,000 | \$30,000 | \$30,000 | \$0 | \$0 |
| Total Revenue | \$184,500 | \$230,000 | \$235,000 | \$235,000 | \$0 | \$5,000 |
| Use of Fund Balance/Retained Earnings | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$184,500 | \$230,000 | \$235,000 | \$235,000 | \$0 | \$5,000 |
| Salaries and Benefits | \$0 | \$118,200 | \$123,450 | \$123,450 | \$0 | \$5,250 |
| Services and Supplies | \$1,362,535 | \$3,071,886 | \$11,428 | \$11,428 | \$0 | (\$3,060,458) |
| Other Charges | \$24,831 | \$99,914 | \$100,122 | \$100,122 | \$0 | \$208 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$1,387,366 | \$3,290,000 | \$235,000 | \$235,000 | \$0 | (\$3,055,000) |
| General Fund Contribution | \$1,202,866 | \$3,060,000 | \$0 | \$0 | \$0 | (\$3,060,000) |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |

| County Operations - Debt Service | | | | | | |
|--|----------------------|----------------------|----------------------|----------------------|-----------------------|-----------------------|
| 0100 0016081 General Fund | FY 2019-2020 | FY 2020-2021 | FY 2021-2022 | FY 2021-2022 | Change | Change |
| | Actual | Final Budget | Spending Plan | Proposed Budget | Column D- Column C | Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$371,100 | \$376,600 | \$376,600 | \$376,600 | \$0 | \$0 |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$1,389,672 | \$1,399,000 | \$1,399,000 | \$1,399,000 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$435,000 | \$435,000 | \$435,000 | \$0 | \$0 |
| Total Revenue | \$1,760,772 | \$2,210,600 | \$2,210,600 | \$2,210,600 | \$0 | \$0 |
| Use of Fund Balance/Retained Earnings | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$1,760,772 | \$2,210,600 | \$2,210,600 | \$2,210,600 | \$0 | \$0 |
| Salaries and Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Services and Supplies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Charges | \$102,113 | \$220,000 | \$220,000 | \$220,000 | \$0 | \$0 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$586,328 | \$586,000 | \$586,000 | \$586,000 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | (\$71,371) | (\$69,550) | (\$69,550) | (\$69,550) | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$617,070 | \$736,450 | \$736,450 | \$736,450 | \$0 | \$0 |
| General Fund Contribution | (\$1,143,702) | (\$1,474,150) | (\$1,474,150) | (\$1,474,150) | \$0 | \$0 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |
| County Operations - Focus on Prevention | | | | | | |
| 0100 0016000 General Fund | FY 2019-2020 | FY 2020-2021 | FY 2021-2022 | FY 2021-2022 | Change | Change |
| | Actual | Final Budget | Spending Plan | Proposed Budget | Column D- Column C | Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$250,676 | \$112,000 | \$115,360 | \$115,360 | \$0 | \$3,360 |
| Charges for Service | \$33,963 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$284,639 | \$112,000 | \$115,360 | \$115,360 | \$0 | \$3,360 |
| Use of Fund Balance/Retained Earnings | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$284,639 | \$112,000 | \$115,360 | \$115,360 | \$0 | \$3,360 |
| Salaries and Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Services and Supplies | \$937,110 | \$652,420 | \$368,634 | \$368,634 | \$0 | (\$283,786) |
| Other Charges | \$592,456 | \$650,697 | \$671,846 | \$671,846 | \$0 | \$21,149 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$104,572 | \$72,000 | \$74,880 | \$74,880 | \$0 | \$2,880 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$1,634,138 | \$1,375,117 | \$1,115,360 | \$1,115,360 | \$0 | (\$259,757) |
| General Fund Contribution | \$1,349,499 | \$1,263,117 | \$1,000,000 | \$1,000,000 | \$0 | (\$263,117) |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |

| County Operations - General Fund Contribution to Other Programs | | | | | | |
|---|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 0100 0016401 General Fund | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$200,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$200,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Use of Fund Balance/Retained Earnings | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$200,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Salaries and Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Services and Supplies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Charges | \$5,074,433 | \$5,050,260 | \$4,997,260 | \$4,997,260 | \$0 | (\$53,000) |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$4,805,457 | \$3,424,363 | \$2,239,303 | \$5,254,364 | \$3,015,061 | \$1,830,001 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$9,879,890 | \$8,474,623 | \$7,236,563 | \$10,251,624 | \$3,015,061 | \$1,777,001 |
| General Fund Contribution | \$9,679,890 | \$8,474,623 | \$7,236,563 | \$10,251,624 | \$3,015,061 | \$1,777,001 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |
| County Operations - General Fund Match - Vehicle License Fee | | | | | | |
| 0100 0016051 General Fund | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$31,883,857 | \$30,000,000 | \$30,000,000 | \$30,000,000 | \$0 | \$0 |
| Charges for Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$31,883,857 | \$30,000,000 | \$30,000,000 | \$30,000,000 | \$0 | \$0 |
| Use of Fund Balance/Retained Earnings | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$31,883,857 | \$30,000,000 | \$30,000,000 | \$30,000,000 | \$0 | \$0 |
| Salaries and Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Services and Supplies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Charges | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$31,883,857 | \$30,000,000 | \$30,000,000 | \$30,000,000 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$31,883,857 | \$30,000,000 | \$30,000,000 | \$30,000,000 | \$0 | \$0 |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |

| County Operations - General Liability | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 5051 0018051 Internal Service Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$78,451 | \$80,000 | \$81,700 | \$81,700 | \$0 | \$1,700 |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$6,802,418 | \$8,093,370 | \$9,379,705 | \$9,379,705 | \$0 | \$1,286,335 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$6,880,869 | \$8,173,370 | \$9,461,405 | \$9,461,405 | \$0 | \$1,288,035 |
| Use of Fund Balance/Retained Earnings | (\$18,311) | \$542,665 | \$646,315 | \$646,315 | \$0 | \$103,650 |
| Total Funding Sources | \$6,862,558 | \$8,716,035 | \$10,107,720 | \$10,107,720 | \$0 | \$1,391,685 |
| Salaries and Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Services and Supplies | \$6,536,027 | \$8,462,060 | \$9,845,214 | \$9,845,214 | \$0 | \$1,383,154 |
| Other Charges | \$326,531 | \$253,975 | \$262,506 | \$262,506 | \$0 | \$8,531 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$6,862,558 | \$8,716,035 | \$10,107,720 | \$10,107,720 | \$0 | \$1,391,685 |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |
| County Operations - Mandated County Match | | | | | | |
| 0100 0016061 General Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$5,374 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$5,374 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Use of Fund Balance/Retained Earnings | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$5,374 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Salaries and Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Services and Supplies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Charges | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$19,566,646 | \$35,451,779 | \$19,920,041 | \$20,126,049 | \$206,008 | (\$15,325,730) |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$19,566,646 | \$35,451,779 | \$19,920,041 | \$20,126,049 | \$206,008 | (\$15,325,730) |
| General Fund Contribution | \$19,561,272 | \$35,451,779 | \$19,920,041 | \$20,126,049 | \$206,008 | (\$15,325,730) |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |

| County Operations - Professional Liability | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 5061 0018061 Internal Service Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$4,503 | \$5,000 | \$5,105 | \$5,105 | \$0 | \$105 |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$777,070 | \$872,350 | \$1,035,795 | \$1,035,795 | \$0 | \$163,445 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$781,573 | \$877,350 | \$1,040,900 | \$1,040,900 | \$0 | \$163,550 |
| Use of Fund Balance/Retained Earnings | (\$80,767) | \$76,000 | \$11,250 | \$11,250 | \$0 | (\$64,750) |
| Total Funding Sources | \$700,806 | \$953,350 | \$1,052,150 | \$1,052,150 | \$0 | \$98,800 |
| Salaries and Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Services and Supplies | \$700,723 | \$942,237 | \$1,040,788 | \$1,040,788 | \$0 | \$98,551 |
| Other Charges | \$83 | \$11,113 | \$11,362 | \$11,362 | \$0 | \$249 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$700,806 | \$953,350 | \$1,052,150 | \$1,052,150 | \$0 | \$98,800 |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |



1010 10th Street, Suite 5400, Modesto, CA 95354 Tel: (209) 525-7640
www.stancounty.com/gsa

General Services Agency

| | FY 2020-2021 Adopted Final Budget | FY 2021-2022 Recommended Proposed Budget |
|---|--|---|
| Budget Summary: | | |
| Total Revenue | \$22,151,309 | \$22,982,435 |
| Use of Fund Balance/ Retained Earnings | \$824,000 | \$595,800 |
| Gross Costs | \$30,609,829 | \$28,725,419 |
| General Fund Contributions | \$7,634,520 | \$5,147,184 |
| % Funded by General Fund | 24.9% | 17.9% |
| Total Allocated Positions | 73 | 75 |

Department Services and Programs

The General Services Agency (GSA) provides centralized services over a broad spectrum of support areas, including maintenance and custodial services for County-owned facilities, capital projects administration, contract and purchasing assistance, and fleet management services. These activities are funded through fees that are charged to client departments and customers.

The **Administration Division** provides the Department wide leadership and oversees budgeting, accounting, human resources, payroll, safety and training functions. Additionally, the Administration Division oversees Central Services/Purchasing and Fleet Services.

Capital Facilities Division is responsible for Capital Projects, Deferred Maintenance (DM), Facilities Maintenance (FM), Americans with Disabilities Act (ADA) program, along with the overall facility operations for the 10th Street Joint Powers Agency (JPA), 12th Street Office Building and the Veterans Center. The Capital Facilities Division is responsible for new construction, expansion, renovation, replacement, demolition or sale of existing facilities within the County. The Capital Facilities Division is also responsible for the development of the Capital Improvement Plan.

The DM program serves to bridge the gap between capital projects and facilities maintenance. The DM program receives many requests throughout the year to address various deferred maintenance projects including heating, ventilation and air conditioning (HVAC) replacement, roof replacement, elevator modernization, flooring and painting

projects. FM is comprised of Maintenance and Custodial Services. Maintenance maintains and operates building systems, equipment and the lock shop for over 2.5 million square feet of County-owned and leased facilities, while Custodial Services ensures that County-owned facilities within the County core service area are maintained to a professional standard for all users to work and interact with customers in a safe and healthy environment. The ADA program provides oversight and technical support to ensure access to facilities and services are compliant with ADA guidelines.

Central Services is responsible for acquiring goods and services, negotiating contracts, leasing property and equipment, providing consultation on procurement needs and contract facilitation to County departments, in addition to the sale and/or disposal of surplus County property, mailroom, messenger, and salvage services. As an Internal Service Fund, the costs of these services are charged to all County departments based on the level of service provided.

Fleet Services is responsible for over 1,300 County vehicles and other pieces of specialized equipment. Fleet Services provides full vehicle maintenance services, including assistance with vehicle acquisition, registration, preventative maintenance, accident management, repair, motor pool services, and salvage/auction services. Fleet Services complies with State and Federal regulatory requirements including vehicle smog inspection, Occupational Safety and Health Administration (OSHA) vehicle safety standards, and Environmental Protection Agency (EPA) hazardous waste standards.

Board of Supervisors Priority Area



The General Services Agency supports the following Board of Supervisors priority:

| | | |
|----------------------------|---|--|
| Priority | <i>Delivering efficient public services to benefit our residents and businesses</i> | |
| Mission Statement | <p>The General Services Agency provides a wide range of internal services for our customer departments. Supporting their good works with our own – so that they may each successfully deliver for our community. Service, after all, is our middle name...</p> | |
| Two-Year Strategies | <p>Strategies are defined in the Department's two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results</p> | |
| Success Measures | Customer Experience | Negotiated Savings of Procurement Services |
| Two-Year Objectives | <p>Respond to customer billing inquiries within 24 hours and resolve any billing inquiries within 10 business days</p> | |
| | <p>Deliver procurement services that provide overall value to the County efficiently, including increasing cost savings by a targeted 10% from the start of Fiscal Year 2019-2020 through the end of Fiscal Year 2020-2021, as measured by existing purchasing reporting practices</p> | |
| | <p>Complete a Countywide building, equipment and staffing analysis to evaluate whether current staffing levels are within industry standards based on County facility square footage maintained by the division</p> | |
| | <p>Close 100% of work orders in the fleet services work order system by the end of each month which will ensure timely billing of fleet services maintenance costs</p> | |
| | <p>Prioritize and coordinate the completion of \$500,000 annually in repairs to meet Americans with Disability Act (ADA) requirements for the County's 27 departments and present the results annually to the Board of Supervisors' Capital Facilities Committee</p> | |

Department Summary

| General Services Agency | | | | | | |
|---------------------------------------|------------------------|---------------------------------|----------------------------------|------------------------------------|----------------------------------|----------------------------------|
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D - Column C | Change Column D - Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$694,702 | \$542,750 | \$542,750 | \$542,750 | \$0 | \$0 |
| Intergovernmental Revenue | \$378,820 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$19,023,497 | \$21,508,304 | \$22,339,685 | \$22,339,685 | \$0 | \$831,381 |
| Miscellaneous Revenue | \$93,824 | \$100,255 | \$100,000 | \$100,000 | \$0 | (\$255) |
| Other Financing Sources | \$97,419 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$20,288,262 | \$22,151,309 | \$22,982,435 | \$22,982,435 | \$0 | \$831,126 |
| Use of Fund Balance/Retained Earnings | (\$1,646,881) | \$824,000 | \$595,800 | \$595,800 | \$0 | (\$228,200) |
| Total Funding Sources | \$18,641,381 | \$22,975,309 | \$23,578,235 | \$23,578,235 | \$0 | \$602,926 |
| Salaries and Benefits | \$5,896,749 | \$8,356,125 | \$8,552,325 | \$8,552,325 | \$0 | \$196,200 |
| Services and Supplies | \$13,091,862 | \$19,074,775 | \$16,948,160 | \$16,948,160 | \$0 | (\$2,126,615) |
| Other Charges | \$2,478,904 | \$2,798,929 | \$2,859,934 | \$2,859,934 | \$0 | \$61,005 |
| Fixed Assets | | | | | | |
| Buildings & Improvements | \$55,796 | \$80,000 | \$0 | \$0 | \$0 | (\$80,000) |
| Equipment | (\$584,718) | \$260,000 | \$175,000 | \$325,000 | \$150,000 | \$65,000 |
| Other Financing Uses | \$15,223,446 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$38,600 | \$40,000 | \$40,000 | \$40,000 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$36,200,639 | \$30,609,829 | \$28,575,419 | \$28,725,419 | \$150,000 | (\$1,884,410) |
| General Fund Contribution | \$17,559,258 | \$7,634,520 | \$4,997,184 | \$5,147,184 | \$150,000 | (\$2,487,336) |
| Total Allocated Positions | - | 73 | 73 | 75 | 2 | 2 |

2021-2022 Proposed Budget

The 2021-2022 Spending Plan was based on the use of standard escalators applied to the 2020-2021 Final Budget and includes appropriations of \$28.6 million, funded by \$23 million in estimated revenue, \$595,800 in Department fund balance, and \$5 million in Net County Cost.

With the recommended adjustments, the 2021-2022 Proposed Budget totals \$28.7 million, funded by \$23 million in estimated revenue, \$595,800 in Department fund balance and \$5.1 million in Net County Cost. The recommended adjustments, relative to the Spending Plan, increase appropriations by \$150,000, resulting in a \$150,000 increase in Net County Cost. Based on the use of fund balance identified in the 2020-2021 Midyear analysis, the Department anticipates there will be \$3.3 million in available fund balance on July 1, 2021.

Adjustments to Spending Plan by Legal Budget Unit (LBU)

Capital Facilities – The Department would like to purchase a Project Management Information System to serve General Services Agency (GSA) and Public Works. The total estimated cost of system is \$300,000 for initial procurement, implementation, training, and first year subscription. The cost will be split equally between GSA and Public Works at \$150,000 each. The GSA share will be funded by Net County Cost. Ongoing license fees will be included in project overhead costs and no additional NCC will be requested.

Recommendation: It is recommended to increase appropriations by \$150,000, funded by Net County Cost.

Projects

The General Services Agency active project listing includes projects that are in various stages of planning, design or construction. Currently, there are 48 active projects for Fiscal Year 2021-2022.

Capital Facilities Projects

- 10th Street Place JPA – Basement Carpet Replacement
- 10th Street Place JPA – Closed Captioning for Board/Council Televised Broadcasts
- 10th Street Place JPA – Exterior West Wall Resealing Project
- 10th Street Place JPA – Fire Alarm Panel Replacement
- 10th Street Place JPA – Lactation Room Project
- 10th Street Place JPA – Occupancy Study and Updated Space Allocations
- ADA – Professional Services
- ADA – Tracking Database Project
- Agricultural Commissioner’s Harvest Hall Modernization
- Agricultural Commissioner’s Warehouse Remodel
- CEO – County Center II Asset Management Study
- CEO Human Relations - County Center III Learning Institute Upgrades
- Clerk-Recorder Remodel
- Community Services Facility Exterior/Interior Security Modernization
- Community Services Facility Master Planning
- GSA – Capital Improvement Plan Update
- GSA – Energy Savings Study County and City
- GSA – Facilities Maintenance/Custodial County Center II Operations and Facility Assessment
- GSA – Fleet Service Operations and Facility Assessment
- GSA – Warehouse Office Space Remodel
- Health Services Agency Administration/Public Health New Facility
- Information Technology Central – 801 11th St. Cooling Tower
- Library – Facility Equipment Needs Assessment
- Library – Modesto Library Maker Space
- Library – Old Empire Library Demolition or Reuse
- Library – Turlock Library Remodel
- Parks – Bonita Pool and Park Upgrades
- Parks – Frank Raines Cleanup
- Parks – Woodward Concession Stand and Parking Lot
- Probation – Blue Gum Facility and Parking Lot Upgrades
- Sheriff – Civil Division Relocation
- Sheriff – Indoor Firearms Range and Training Facility
- Sheriff – Office of Emergency Services New Facility
- Sheriff – Operations Center Standalone HVAC
- Sheriff – Patterson Substation ADA upgrades
- Sheriff – Public Safety Center Fire/Life/Safety
- Sheriff – Public Safety Center Master Planning
- Sheriff – Public Safety Center Programs and Medical Program Facility

- Sheriff – Public Safety Center Support Services HVAC
- Sheriff – Public Safety Center Unit One HVAC
- Sheriff – Public Safety Center Upper Tier Security Barriers
- Sheriff – Public Safety Center Wastewater Project
- Sheriff – Specialty Team Vehicle Storage
- Sheriff – Training Center Classroom Replacement

Software Systems

- GSA – Electronic Construction Management Software System
- GSA – Capital Improvement Plan Software System
- GSA – Cost Accounting Management System (CAMS) Workorder System Replacement
- GSA – Reservation Software for Crows Landing Air Facility and Veterans Center

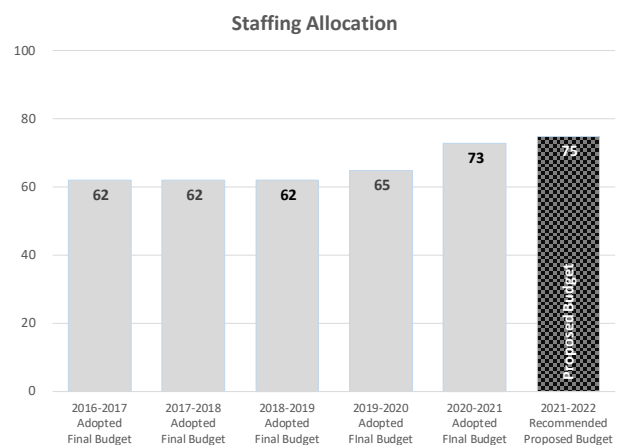
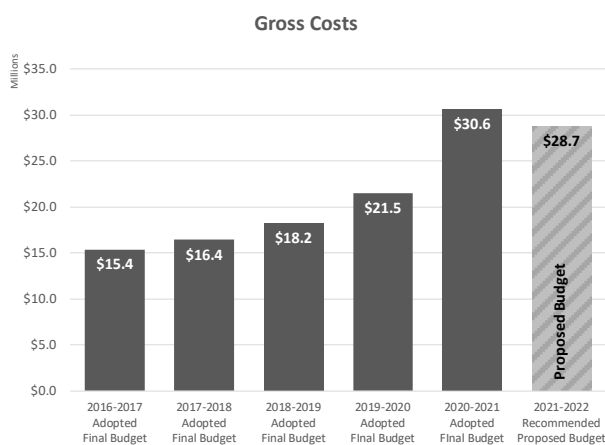
Fixed Assets | Vehicles

The General Services Agency has 43 vehicles between divisions supporting daily work and 22 in Motor Pool for use by all County departments, for a total of 65 vehicles. Of the 43 division vehicles, 15 meet the minimum age requirement to be considered for replacement under the Fleet Services Policy. Of the 20 Motor Pool Vehicles, 16 meet the minimum age requirement to be considered for replacement under the Fleet Services Policy.

Staffing Allocation

The 2021-2022 Proposed Budget includes a Department staffing allocation of 75, an increase of two over the 2020-2021 Final Budget allocation. On March 2, 2021, the Board of Supervisors approved a Reorganization and Staffing Plan that included the addition of one block-budgeted Manager I/II for human resources functions, the transfer in of one Manager I position, and reclassification of four positions.

Five-Year Historical Budget Trends



Key Challenges and Opportunities

Americans with Disabilities Act Database - By Fall 2021, it is anticipated that the County’s Americans with Disabilities Act (ADA)/Civil Rights Coordinator will implement a countywide ADA database in coordination with Information Technology Central. The database will serve as a clearinghouse for all 27 departments to document progress to removing barriers to programs and services.

Infrastructure Challenges Maintenance of aging buildings and equipment has remained a priority for the Department and it continues to address both immediate and long-term infrastructural challenges by utilizing annual deferred maintenance funding with approximately 173 projects completed over the past six years at a cost of \$10.1 million.

County Buildings - The expanding footprint of County buildings challenges the staffing levels and requires new ways to approach preventative and routine maintenance service level demands.

Fuel Pricing - The volatility in fuel commodity pricing makes it increasingly challenging to forecast annual costs without adjustments during the fiscal year.

Budgets Contained within the Department

12th Street Office Building (Special Revenue Fund)

Funds operational costs associated with the 12th Street Office Building Condominium Association including utilities, maintenance, custodial, and other ongoing costs of the building.

Administration (General Fund)

Funds oversight and direction for the General Services Agency (GSA), and ensures that all GSA divisions are achieving operational efficiency and exceptional standards.

ADA Self-Evaluation and Transition Plan Project (General Fund)

Provides funding for improvements to County facilities, programs, and policies as outlined in the Americans with Disabilities Act (ADA) Self-Evaluation and Transition Plan.

Capital Projects (General Fund) (Included in Administration Schedule)

Capital Projects provides overall capital projects management for the County. Capital Projects staff research, analyze, and monitor County facilities to establish the most appropriate plans for the development of new facilities and renovations, the remodeling of existing properties, and long-term vision for countywide facilities to meet the needs of the organization, including the provision of County services at accessible locations. The division also supports daily maintenance and operations of the 10th Street Place Joint Powers Agency office building.

Central Services Division (Internal Service Fund)

Funds the management of property and equipment leasing, acquisition of goods and services, contract negotiation, and consultation on procurement needs to County departments, in addition to the sale and/or disposal of surplus County property, mailroom, messenger, and salvage services.

County Facilities (General Fund)

Provides funding for minor facility improvements and costs associated with maintenance and utilities for existing County property including the United Community Center in Grayson, Keyes Community Center, Paradise-Burbank Hall, Law Library, Mancini Hall, the 12th Street Parking Garage, 625 I Street and other County facility-related expenses.

Facilities Maintenance Division (Internal Service Fund)

Funds two main programs, Maintenance Services and Custodial Services.

Fleet Services Division (Internal Service Fund)

Funds preventative and prescriptive maintenance for nearly 1,300 County vehicles and other pieces of specialized equipment.

Plant Acquisition (General Fund)

Provides funding for the acquisition, repair, and remodel of existing and new County facilities.

Stanislaus Veterans Center (Special Revenue Fund)

Funds the County share of costs for the Stanislaus Veterans Center Banquet Hall and Conference Center.

Utilities (Internal Service Fund)

Funds countywide utility payments made on behalf of County departments.

Individual schedules for each of these budgets are detailed as followed.

Legal Budget Unit (LBU) Schedules

| General Services Agency - 12th Street - Office Building | | | | | | |
|---|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 171A 0016200 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$19,113 | \$20,800 | \$20,800 | \$20,800 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$19,113 | \$20,800 | \$20,800 | \$20,800 | \$0 | \$0 |
| Use of Fund Balance/Retained Earnings | (\$836) | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$18,277 | \$20,800 | \$20,800 | \$20,800 | \$0 | \$0 |
| Salaries and Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Services and Supplies | \$7,082 | \$8,800 | \$8,800 | \$8,800 | \$0 | \$0 |
| Other Charges | \$30,889 | \$37,900 | \$37,900 | \$37,900 | \$0 | \$0 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$37,971 | \$46,700 | \$46,700 | \$46,700 | \$0 | \$0 |
| General Fund Contribution | \$19,694 | \$25,900 | \$25,900 | \$25,900 | \$0 | \$0 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |

| General Services Agency - Administration | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 0100 0019010 General Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$769,769 | \$1,783,909 | \$1,838,985 | \$1,838,985 | \$0 | \$55,076 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$769,769 | \$1,783,909 | \$1,838,985 | \$1,838,985 | \$0 | \$55,076 |
| Use of Fund Balance/Retained Earnings | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$769,769 | \$1,783,909 | \$1,838,985 | \$1,838,985 | \$0 | \$55,076 |
| Salaries and Benefits | \$703,224 | \$1,871,160 | \$1,927,560 | \$1,927,560 | \$0 | \$56,400 |
| Services and Supplies | \$970,884 | \$2,738,600 | \$2,183,000 | \$2,183,000 | \$0 | (\$555,600) |
| Other Charges | \$52,515 | \$161,070 | \$168,175 | \$168,175 | \$0 | \$7,105 |
| Fixed Assets | | | | | | |
| Equipment | \$0 | \$0 | \$0 | \$150,000 | \$150,000 | \$150,000 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$1,726,623 | \$4,770,830 | \$4,278,735 | \$4,428,735 | \$150,000 | (\$342,095) |
| General Fund Contribution | \$956,854 | \$2,986,921 | \$2,439,750 | \$2,589,750 | \$150,000 | (\$397,171) |
| Total Allocated Positions | - | 13 | 13 | 15 | 2 | 2 |

| General Services Agency - ADA Self-Evaluation and Transition Plan Project | | | | | | |
|---|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 0100 0016006 General Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Use of Fund Balance/Retained Earnings | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Salaries and Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Services and Supplies | \$11,021 | \$1,890,100 | \$500,000 | \$500,000 | \$0 | (\$1,390,100) |
| Other Charges | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$11,021 | \$1,890,100 | \$500,000 | \$500,000 | \$0 | (\$1,390,100) |
| General Fund Contribution | \$11,021 | \$1,890,100 | \$500,000 | \$500,000 | \$0 | (\$1,390,100) |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |

| General Services Agency - Central Services Division | | | | | | |
|---|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 5001 0018210 Internal Service Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$1,637,838 | \$1,861,200 | \$1,904,700 | \$1,904,700 | \$0 | \$43,500 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$1,637,838 | \$1,861,200 | \$1,904,700 | \$1,904,700 | \$0 | \$43,500 |
| Use of Fund Balance/Retained Earnings | (\$162,394) | \$68,000 | \$70,000 | \$70,000 | \$0 | \$2,000 |
| Total Funding Sources | \$1,475,444 | \$1,929,200 | \$1,974,700 | \$1,974,700 | \$0 | \$45,500 |
| Salaries and Benefits | \$1,078,431 | \$1,348,900 | \$1,379,700 | \$1,379,700 | \$0 | \$30,800 |
| Services and Supplies | \$130,515 | \$188,600 | \$193,500 | \$193,500 | \$0 | \$4,900 |
| Other Charges | \$330,070 | \$391,700 | \$401,500 | \$401,500 | \$0 | \$9,800 |
| Fixed Assets | | | | | | |
| Equipment | (\$63,572) | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$1,475,444 | \$1,929,200 | \$1,974,700 | \$1,974,700 | \$0 | \$45,500 |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 13 | 13 | 13 | 0 | 0 |

| General Services Agency - County Facilities | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 0100 0016091 General Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$615,666 | \$482,750 | \$482,750 | \$482,750 | \$0 | \$0 |
| Intergovernmental Revenue | \$796 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | \$2,800 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$619,262 | \$482,750 | \$482,750 | \$482,750 | \$0 | \$0 |
| Use of Fund Balance/Retained Earnings | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$619,262 | \$482,750 | \$482,750 | \$482,750 | \$0 | \$0 |
| Salaries and Benefits | \$68 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Services and Supplies | \$376,892 | \$279,467 | \$279,402 | \$279,402 | \$0 | (\$65) |
| Other Charges | \$653,711 | \$646,848 | \$646,848 | \$646,848 | \$0 | \$0 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$298,435 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$38,600 | \$40,000 | \$40,000 | \$40,000 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$1,367,706 | \$966,315 | \$966,250 | \$966,250 | \$0 | (\$65) |
| General Fund Contribution | \$748,444 | \$483,565 | \$483,500 | \$483,500 | \$0 | (\$65) |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |

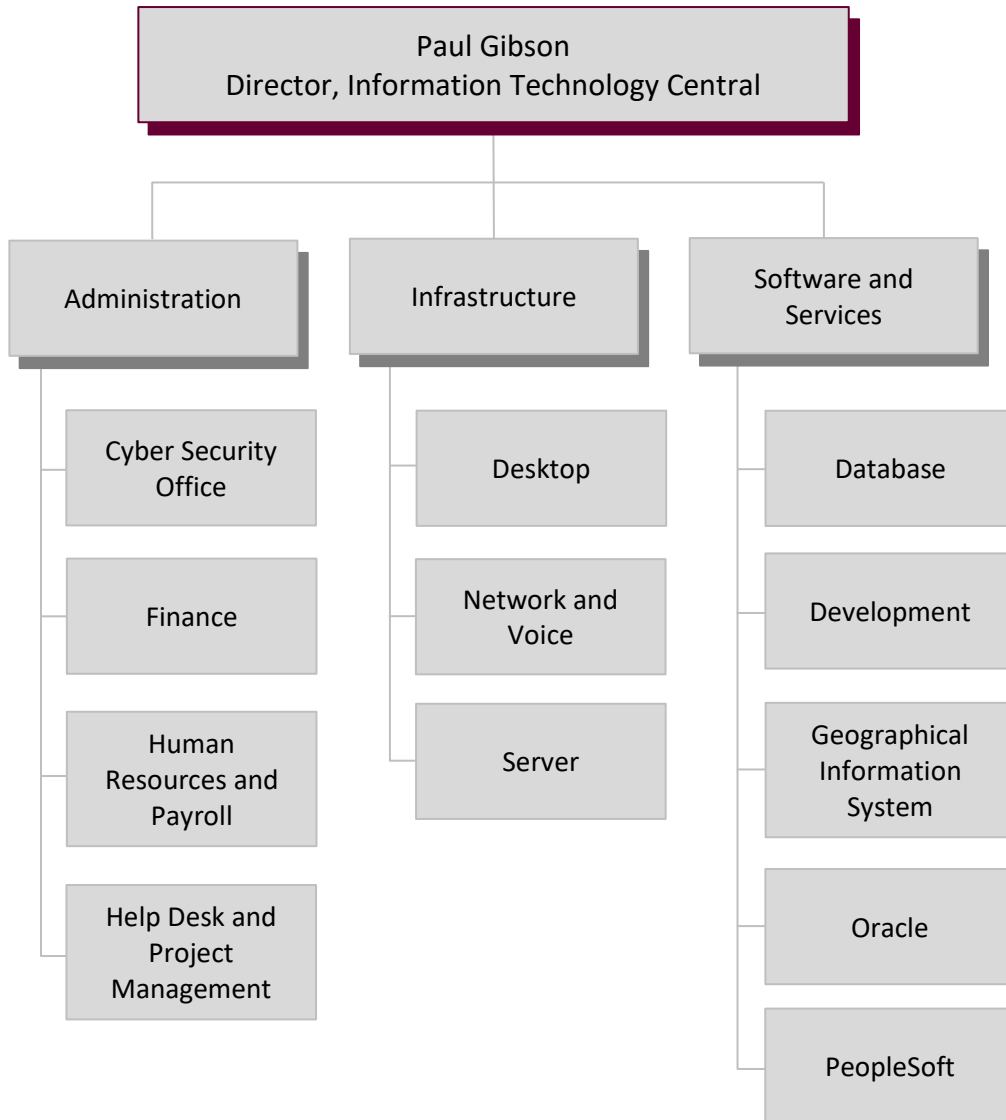
| General Services Agency - Facilities Maintenance Division | | | | | | |
|---|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 5170 0018700 Internal Service Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$16,417 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$7,379,369 | \$7,787,250 | \$8,110,500 | \$8,110,500 | \$0 | \$323,250 |
| Miscellaneous Revenue | \$40 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$7,395,826 | \$7,787,250 | \$8,110,500 | \$8,110,500 | \$0 | \$323,250 |
| Use of Fund Balance/Retained Earnings | (\$1,111,701) | \$386,000 | \$315,800 | \$315,800 | \$0 | (\$70,200) |
| Total Funding Sources | \$6,284,125 | \$8,173,250 | \$8,426,300 | \$8,426,300 | \$0 | \$253,050 |
| Salaries and Benefits | \$3,013,338 | \$3,854,600 | \$4,000,100 | \$4,000,100 | \$0 | \$145,500 |
| Services and Supplies | \$2,738,957 | \$3,223,550 | \$3,378,600 | \$3,378,600 | \$0 | \$155,050 |
| Other Charges | \$926,742 | \$940,100 | \$972,600 | \$972,600 | \$0 | \$32,500 |
| Fixed Assets | | | | | | |
| Equipment | (\$394,912) | \$155,000 | \$75,000 | \$75,000 | \$0 | (\$80,000) |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$6,284,125 | \$8,173,250 | \$8,426,300 | \$8,426,300 | \$0 | \$253,050 |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 37 | 37 | 37 | 0 | 0 |

| General Services Agency - Fleet Services Division | | | | | | |
|---|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 5021 0018500 Internal Service Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$3,940,587 | \$4,118,745 | \$4,247,200 | \$4,247,200 | \$0 | \$128,455 |
| Miscellaneous Revenue | \$10,984 | \$20,255 | \$20,000 | \$20,000 | \$0 | (\$255) |
| Other Financing Sources | \$98,319 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$4,049,890 | \$4,139,000 | \$4,267,200 | \$4,267,200 | \$0 | \$128,200 |
| Use of Fund Balance/Retained Earnings | (\$420,333) | \$270,000 | \$110,000 | \$110,000 | \$0 | (\$160,000) |
| Total Funding Sources | \$3,629,557 | \$4,409,000 | \$4,377,200 | \$4,377,200 | \$0 | (\$31,800) |
| Salaries and Benefits | \$1,065,673 | \$1,251,000 | \$1,214,500 | \$1,214,500 | \$0 | (\$36,500) |
| Services and Supplies | \$2,366,190 | \$2,630,800 | \$2,709,800 | \$2,709,800 | \$0 | \$79,000 |
| Other Charges | \$323,928 | \$342,200 | \$352,900 | \$352,900 | \$0 | \$10,700 |
| Fixed Assets | | | | | | |
| Buildings & Improvements | \$0 | \$80,000 | \$0 | \$0 | \$0 | (\$80,000) |
| Equipment | (\$126,234) | \$105,000 | \$100,000 | \$100,000 | \$0 | (\$5,000) |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$3,629,557 | \$4,409,000 | \$4,377,200 | \$4,377,200 | \$0 | (\$31,800) |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 10 | 10 | 10 | 0 | 0 |

| General Services Agency - Plant Acquisition | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 0100 0016031 General Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$378,024 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | (\$900) | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$377,124 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Use of Fund Balance/Retained Earnings | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$377,124 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Salaries and Benefits | \$36,015 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Services and Supplies | \$868,058 | \$1,859,750 | \$1,159,750 | \$1,159,750 | \$0 | (\$700,000) |
| Other Charges | \$19,796 | \$92,591 | \$92,591 | \$92,591 | \$0 | \$0 |
| Fixed Assets | | | | | | |
| Buildings & Improvements | \$55,796 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$14,925,011 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$15,904,676 | \$1,952,341 | \$1,252,341 | \$1,252,341 | \$0 | (\$700,000) |
| General Fund Contribution | \$15,527,552 | \$1,952,341 | \$1,252,341 | \$1,252,341 | \$0 | (\$700,000) |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |

| General Services Agency - Stanislaus Veterans Center | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1665 0016600 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$62,619 | \$60,000 | \$60,000 | \$60,000 | \$0 | \$0 |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$309,495 | \$323,200 | \$323,200 | \$323,200 | \$0 | \$0 |
| Miscellaneous Revenue | \$80,000 | \$80,000 | \$80,000 | \$80,000 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$452,114 | \$463,200 | \$463,200 | \$463,200 | \$0 | \$0 |
| Use of Fund Balance/Retained Earnings | \$32,249 | \$100,000 | \$100,000 | \$100,000 | \$0 | \$0 |
| Total Funding Sources | \$484,363 | \$563,200 | \$563,200 | \$563,200 | \$0 | \$0 |
| Salaries and Benefits | \$0 | \$30,465 | \$30,465 | \$30,465 | \$0 | \$0 |
| Services and Supplies | \$646,318 | \$650,308 | \$650,308 | \$650,308 | \$0 | \$0 |
| Other Charges | \$133,738 | \$178,120 | \$178,120 | \$178,120 | \$0 | \$0 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$780,056 | \$858,893 | \$858,893 | \$858,893 | \$0 | \$0 |
| General Fund Contribution | \$295,693 | \$295,693 | \$295,693 | \$295,693 | \$0 | \$0 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |

| General Services Agency - Utilities | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 5170 0018720 Internal Service Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$4,967,326 | \$5,613,200 | \$5,894,300 | \$5,894,300 | \$0 | \$281,100 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$4,967,326 | \$5,613,200 | \$5,894,300 | \$5,894,300 | \$0 | \$281,100 |
| Use of Fund Balance/Retained Earnings | \$16,134 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$4,983,460 | \$5,613,200 | \$5,894,300 | \$5,894,300 | \$0 | \$281,100 |
| Salaries and Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Services and Supplies | \$4,975,945 | \$5,604,800 | \$5,885,000 | \$5,885,000 | \$0 | \$280,200 |
| Other Charges | \$7,515 | \$8,400 | \$9,300 | \$9,300 | \$0 | \$900 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$4,983,460 | \$5,613,200 | \$5,894,300 | \$5,894,300 | \$0 | \$281,100 |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |



801 11th Street, Modesto, CA 95354 Tel: (209) 525-4357
www.stancounty.com/ITC/

Information Technology Central

| | FY 2020-2021 Adopted Final Budget | FY 2021-2022 Recommended Proposed Budget |
|---|--|---|
| Budget Summary: | | |
| Total Revenue | \$14,352,675 | \$13,717,594 |
| Use of Fund Balance/ Retained Earnings | \$729,634 | \$421,980 |
| Gross Costs | \$16,088,841 | \$14,139,574 |
| General Fund Contributions | \$1,006,532 | \$0 |
| % Funded by General Fund | 6.3% | 0.0% |
| Total Allocated Positions | 45 | 45 |

Department Services and Programs

The Department provides information technology services and support for County departments. Collectively, Information Technology Central (ITC), manages the County’s financial management system, human resource management system, website and the intranet.

The **Administration** division oversees the day-to-day operations of the Department. This division manages human resources, payroll, accounts payable, accounts receivable, procurement and performance measurements. Also, the Project Management Office, Help Desk and the Cyber Security Office are components of the Administration division. The Help Desk staff are customer service specialists who act as the conduit between customers and staff.

The **Infrastructure** division manages the physical components of the County’s technology systems. This includes the routers and switches that make up the wide area network, the file servers, storage and

backup systems that reside in the redundant, secure data center. The infrastructure team also provides direct support for desktop and mobile computer hardware. ITC’s dedicated network and voice engineers manage the Voice over IP (VoIP) telephone system. Wireless networking and Internet access are other services supported by the Infrastructure division.

The **Software and Services** division includes developers, analysts and other specialists who focus on the digital elements of technology. This division develops and enhances custom code designed to meet specific departmental requirements. Software and Services staff has developed and continue to maintain such critical County systems as Check Reconciliation and Budget Monitoring, as well as many other systems on behalf of departments. The Geographical Information System (GIS) provided both internally and to the public is managed in this division. Other services offered include software development and database administration.

Board of Supervisors Priority Area



The Information Technology Central supports the following Board of Supervisors priority:

| | | |
|----------------------------|--|------------------------|
| Priority | <i>Delivering efficient public services to benefit our residents and businesses</i> | |
| Mission Statement | To help departments successfully implement and manage technologies that address their business challenges in a responsive, progressive and friendly way | |
| Two-Year Strategies | Strategies are defined in the Department's two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results | |
| Success Measures | Customer Experience | Total System Down Time |
| Two-Year Objectives | <i>Update</i> the County's Information Technology Strategic Plan, informed by results of the Countywide Information Technology Assessment | |
| | <i>Implement</i> prioritized recommendations identified in the Information Technology Strategic Plan | |
| | <i>Implement</i> a standardized Countywide remote work platform | |

Department Summary

| Information Technology Central | | | | | | |
|---------------------------------------|------------------------|---------------------------------|----------------------------------|------------------------------------|----------------------------------|----------------------------------|
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D - Column C | Change Column D - Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$317,580 | \$2,332,896 | \$0 | \$0 | \$0 | (\$2,332,896) |
| Charges for Service | \$10,579,480 | \$12,019,779 | \$13,717,594 | \$13,717,594 | \$0 | \$1,697,815 |
| Miscellaneous Revenue | \$41,151 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | (\$7,095) | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$10,931,116 | \$14,352,675 | \$13,717,594 | \$13,717,594 | \$0 | (\$635,081) |
| Use of Fund Balance/Retained Earnings | (\$3,230,141) | \$729,634 | \$421,980 | \$421,980 | \$0 | (\$307,654) |
| Total Funding Sources | \$7,700,975 | \$15,082,309 | \$14,139,574 | \$14,139,574 | \$0 | (\$942,735) |
| Salaries and Benefits | \$4,851,553 | \$6,481,644 | \$6,564,532 | \$6,564,532 | \$0 | \$82,888 |
| Services and Supplies | \$3,178,578 | \$8,457,232 | \$6,329,132 | \$6,329,132 | \$0 | (\$2,128,100) |
| Other Charges | \$632,321 | \$666,402 | \$699,819 | \$699,819 | \$0 | \$33,417 |
| Fixed Assets | | | | | | |
| Equipment | \$38,523 | \$483,563 | \$546,091 | \$546,091 | \$0 | \$62,528 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$8,700,975 | \$16,088,841 | \$14,139,574 | \$14,139,574 | \$0 | (\$1,949,267) |
| General Fund Contribution | \$1,000,000 | \$1,006,532 | \$0 | \$0 | \$0 | (\$1,006,532) |
| Total Allocated Positions | - | 45 | 45 | 45 | 0 | 0 |

2021-2022 Proposed Budget

The 2021-2022 Spending Plan was based on the use of standard escalators applied to the 2020-2021 Final Budget and includes appropriations of \$14.1 million, funded by \$13.7 million in estimated revenue, and \$421,980 in Department retained earnings. Based on the use of retained earnings identified in the 2020-2021 Midyear analysis; the Department anticipates there will be \$1.5 million available on July 1, 2021.

Adjustments to Spending Plan by Legal Budget Unit (LBU)

There are no adjustments to the Spending Plan for 2021-2022 Proposed Budget. Individual Schedule 9s for all department legal budget units can be found at the end of the department section.

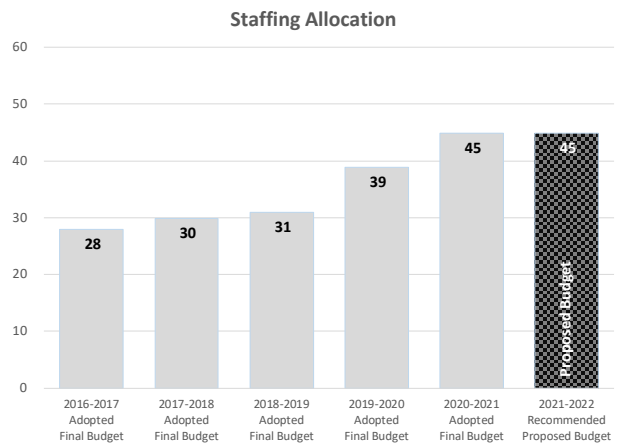
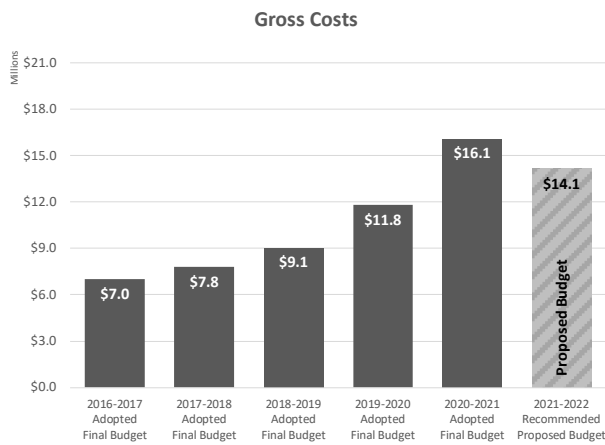
Fixed Assets | Vehicles

The Proposed Budget includes a total of \$546,091 in Fixed Assets for data storage, virtual desktop platform hardware, network equipment replacements and upgrades and IT security hardware and software and one replacement vehicle. In Fiscal Year 2021-2022, scheduled upgrades and improvements have been identified at County sites including 1010 10th Street, Harvest Hall, 3705 Oakdale Road and at 801 11th Street server room.

Staffing Allocation

The 2021-2022 Proposed Budget includes an estimated staffing level of 45, consistent with the 2020-2021 Final Budget allocation.

Five-Year Historical Budget Trends



Key Challenges and Opportunities

Americans with Disabilities Act - The Department will continue to work with General Services Agency on mitigating any Americans with Disabilities Act barriers at the Department’s office location at 801 11th Street in Modesto.

Technology Assessment - The Department will focus on recommendations related to the Gartner Information Technology assessment, which proposes aligning not just Information Technology Central, but County Information Technology in total towards an operating model pattern focused on services rather than the current asset focus.

Enterprise Resource Planning Project - The Department will continue to be heavily involved in the Enterprise Resource Planning project, especially as it moves into the implementation phase.

Budgets Contained within the Department

Information Technology Central (Internal Service Fund)

This budget funds the Information Technology Central (ITC) Department which provides services and support for all County Departments including systems infrastructure, software, and other services such as project management.

Information Technology Central – Telecommunication (Internal Service Fund)

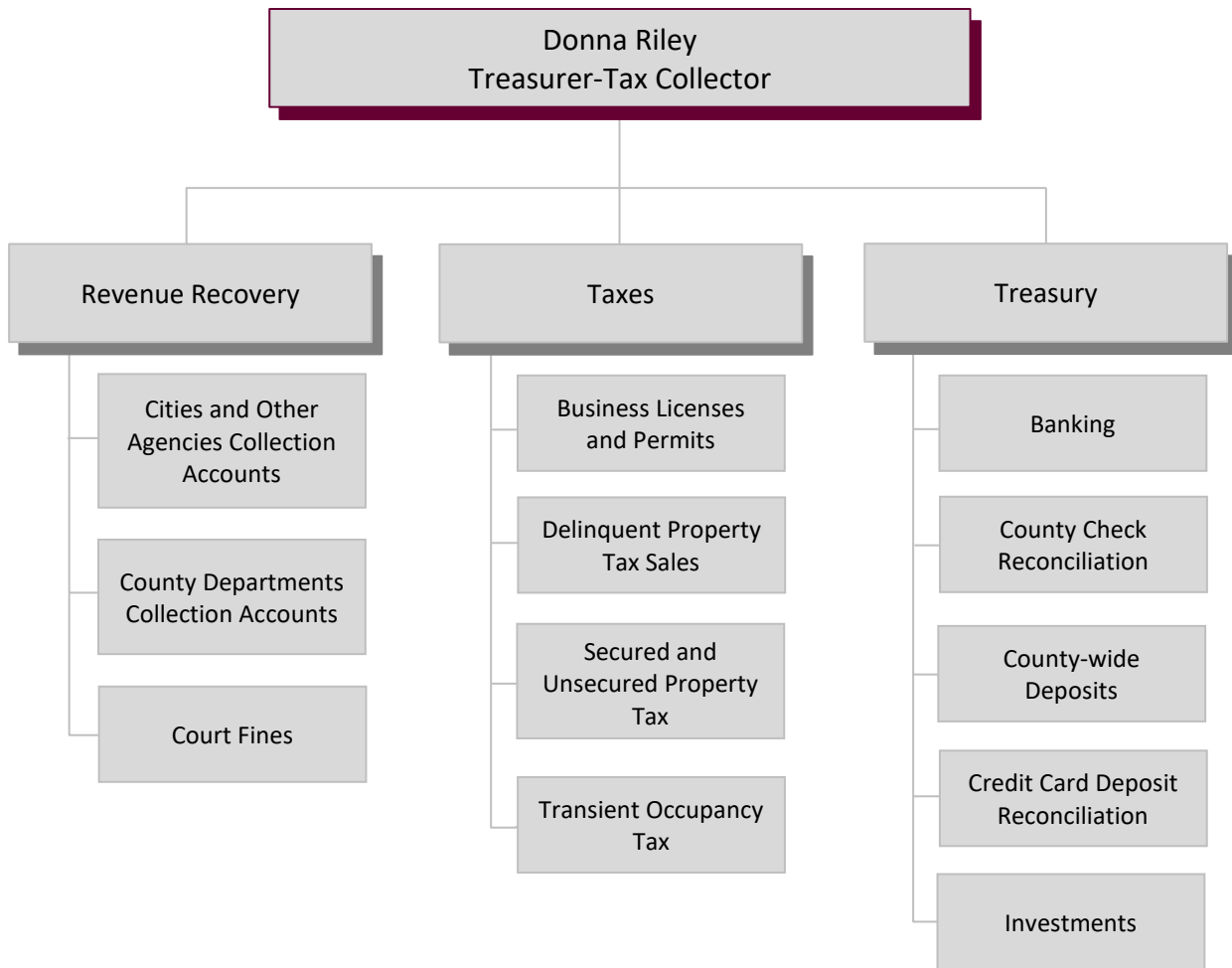
This budget funds the telecommunications function of ITC which supports the Countywide Voice Over Internet Protocol telephony system as well as other telephone systems.

Individual schedules for each of these budgets are detailed as follows.

Legal Budget Unit (LBU) Schedules

| Information Technology Central | | | | | | |
|---------------------------------------|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 5031 0048100 Internal Service Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$272,241 | \$2,332,896 | \$0 | \$0 | \$0 | (\$2,332,896) |
| Charges for Service | \$9,163,777 | \$10,602,089 | \$12,229,019 | \$12,229,019 | \$0 | \$1,626,930 |
| Miscellaneous Revenue | \$41,151 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | (\$7,095) | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$9,470,074 | \$12,934,985 | \$12,229,019 | \$12,229,019 | \$0 | (\$705,966) |
| Use of Fund Balance/Retained Earnings | (\$3,337,128) | \$529,390 | \$354,018 | \$354,018 | \$0 | (\$175,372) |
| Total Funding Sources | \$6,132,946 | \$13,464,375 | \$12,583,037 | \$12,583,037 | \$0 | (\$881,338) |
| Salaries and Benefits | \$4,612,118 | \$6,166,140 | \$6,249,028 | \$6,249,028 | \$0 | \$82,888 |
| Services and Supplies | \$2,062,305 | \$7,429,832 | \$5,374,382 | \$5,374,382 | \$0 | (\$2,055,450) |
| Other Charges | \$420,000 | \$441,372 | \$463,536 | \$463,536 | \$0 | \$22,164 |
| Fixed Assets | | | | | | |
| Equipment | \$38,523 | \$433,563 | \$496,091 | \$496,091 | \$0 | \$62,528 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$7,132,946 | \$14,470,907 | \$12,583,037 | \$12,583,037 | \$0 | (\$1,887,870) |
| General Fund Contribution | \$1,000,000 | \$1,006,532 | \$0 | \$0 | \$0 | (\$1,006,532) |
| Total Allocated Positions | - | 43 | 43 | 43 | 0 | 0 |

| Information Technology Central - Telecommunications | | | | | | |
|---|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 5011 0048200 Internal Service Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$45,339 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$1,415,703 | \$1,417,690 | \$1,488,575 | \$1,488,575 | \$0 | \$70,885 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$1,461,042 | \$1,417,690 | \$1,488,575 | \$1,488,575 | \$0 | \$70,885 |
| Use of Fund Balance/Retained Earnings | \$106,987 | \$200,244 | \$67,962 | \$67,962 | \$0 | (\$132,282) |
| Total Funding Sources | \$1,568,029 | \$1,617,934 | \$1,556,537 | \$1,556,537 | \$0 | (\$61,397) |
| Salaries and Benefits | \$239,435 | \$315,504 | \$315,504 | \$315,504 | \$0 | \$0 |
| Services and Supplies | \$1,116,273 | \$1,027,400 | \$954,750 | \$954,750 | \$0 | (\$72,650) |
| Other Charges | \$212,321 | \$225,030 | \$236,283 | \$236,283 | \$0 | \$11,253 |
| Fixed Assets | | | | | | |
| Equipment | \$0 | \$50,000 | \$50,000 | \$50,000 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$1,568,029 | \$1,617,934 | \$1,556,537 | \$1,556,537 | \$0 | (\$61,397) |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 2 | 2 | 2 | 0 | 0 |



1010 10th Street, Suites 2500 & 5700, Modesto, California 95354
Taxes (209) 525-6388, Treasury (209) 525-6524, Revenue Recovery (209) 525-4450
www.stancounty.com/tr-tax/

Treasurer-Tax Collector

| | FY 2020-2021 Adopted Final Budget | FY 2021-2022 Recommended Proposed Budget |
|---|--|---|
| Budget Summary: | | |
| Total Revenue | \$2,782,938 | \$2,873,851 |
| Use of Fund Balance/ Retained Earnings | \$0 | \$0 |
| Gross Costs | \$3,750,412 | \$3,876,260 |
| General Fund Contributions | \$967,474 | \$1,002,409 |
| % Funded by General Fund | 25.8% | 25.9% |
| Total Allocated Positions | 33 | 33 |

Department Services and Programs

The Treasurer – Tax Collector Department is made up of three distinct divisions: Revenue Recovery, Taxes, and Treasury.

The **Revenue Recovery** Division provides a centralized collection, billing and debt resolution service to all County departments and interagency participants. The division utilizes well-qualified, knowledgeable staff to collect on outstanding debts using professional collection and billing services for the resolution of debts owed to the County and other partnering agencies. Revenue Recovery clients consist of over 20 County departments, several city agencies and the Superior Courts of Stanislaus County. There are four major collection programs operating within the Revenue Recovery Division consisting of the Courts, Health Services Agency, unsecured tax, and other miscellaneous department collections.

The **Taxes** Division collects secured and unsecured property taxes along with other revenues to help a variety of public agencies meet their financial goals. The Department also collects fees for various types of licenses and permits.

The **Treasury** Division accepts deposits for all County departments, school districts and special districts; processes deposits for countywide over-the-counter credit card payments; and receives absent heir funds to be held in trust before distribution to the State of California. Staff ensure the accurate payment and reconciliation of approved check disbursements and wire transfers; process forged check claims to recover funds and ensure that there are adequate funds available to cover liquidity needs of the Treasury; and invest any excess temporarily idle funds in the Stanislaus County Treasury Pool. Staff also maintain the County’s Tobacco Endowment funds.

Board of Supervisors Priority Area



The Treasurer-Tax Collector supports the following Board of Supervisors priority:

| | | |
|----------------------------|---|-----------------------------|
| Priority | Delivering efficient public services to benefit our residents and businesses | |
| Mission Statement | To serve the citizens of Stanislaus County by collecting property tax and other revenues to help a variety of public agencies meet their financial goals | |
| Two-Year Strategies | Strategies are defined in the Department's two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results | |
| Success Measures | Revenue Recovery Outstanding Fees Balance Collection | Treasury Pool Earnings Rate |
| Two-Year Objectives | Establish an online business licensing system in the Property Tax division to enable citizens to apply and pay for various licenses and permits | |
| | Complete the evaluation of proposals submitted to Stanislaus County for banking and other financial services, establish new contracts, and transition departments into new services, which may include all new bank accounts | |
| | Transition the tax-defaulted property tax auction to an online real estate auction website with the intent of improving sale prices and providing a larger return to parties of interest | |

Department Summary

| Treasurer-Tax Collector | | | | | | |
|---------------------------------------|------------------------|---------------------------------|----------------------------------|------------------------------------|----------------------------------|----------------------------------|
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D - Column C | Change Column D - Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$69,981 | \$107,200 | \$111,000 | \$111,000 | \$0 | \$3,800 |
| Fines, Forfeitures, Penalties | \$130,485 | \$64,300 | \$66,600 | \$66,600 | \$0 | \$2,300 |
| Revenue from use of Assets | \$716,664 | \$731,685 | \$750,995 | \$750,995 | \$0 | \$19,310 |
| Intergovernmental Revenue | \$47,357 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$1,500,507 | \$1,830,138 | \$1,894,041 | \$1,894,041 | \$0 | \$63,903 |
| Miscellaneous Revenue | \$32,283 | \$24,615 | \$25,415 | \$25,415 | \$0 | \$800 |
| Other Financing Sources | \$22,095 | \$25,000 | \$25,800 | \$25,800 | \$0 | \$800 |
| Total Revenue | \$2,519,372 | \$2,782,938 | \$2,873,851 | \$2,873,851 | \$0 | \$90,913 |
| Use of Fund Balance/Retained Earnings | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$2,519,372 | \$2,782,938 | \$2,873,851 | \$2,873,851 | \$0 | \$90,913 |
| Salaries and Benefits | \$2,996,932 | \$3,299,887 | \$3,410,929 | \$3,410,929 | \$0 | \$111,042 |
| Services and Supplies | \$562,635 | \$734,390 | \$750,100 | \$750,100 | \$0 | \$15,710 |
| Other Charges | \$346,741 | \$456,835 | \$481,731 | \$481,731 | \$0 | \$24,896 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | (\$480,903) | (\$740,700) | (\$766,500) | (\$766,500) | \$0 | (\$25,800) |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$3,425,405 | \$3,750,412 | \$3,876,260 | \$3,876,260 | \$0 | \$125,848 |
| General Fund Contribution | \$906,033 | \$967,474 | \$1,002,409 | \$1,002,409 | \$0 | \$34,935 |
| Total Allocated Positions | - | 33 | 33 | 33 | 0 | 0 |

2021-2022 Proposed Budget

The 2021-2022 Spending Plan was based on the use of standard escalators applied to the 2020-2021 Final Budget and includes appropriations of \$3.9 million, estimated revenue of \$2.9 million and \$1 million in Net County Cost.

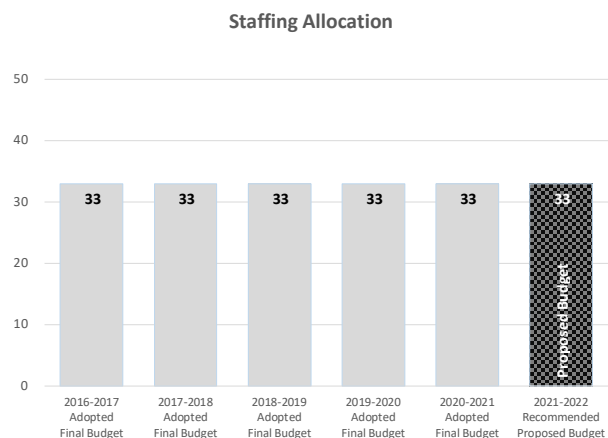
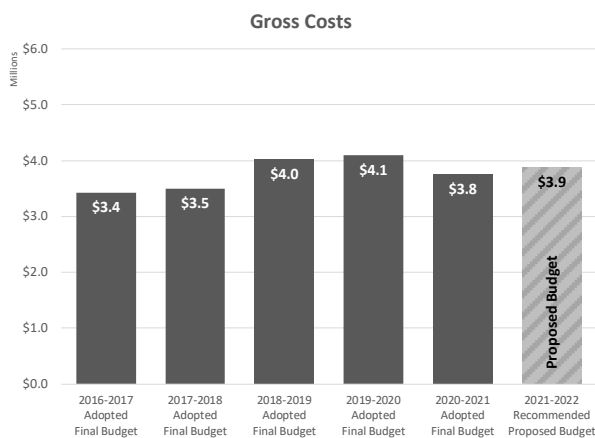
Adjustments to Spending Plan by Legal Budget Unit (LBU)

There are no adjustments to the Spending Plan for the 2021-2022 Proposed Budget.

Staffing Allocation

The 2021-2022 Proposed Budget includes a Department staffing allocation of 33, consistent with the 2020-2021 Adopted Final Budget allocation. The Proposed Budget does not include any additional staffing adjustments.

Five-Year Historical Trends



The recommended Proposed Budget of \$3.9 million represents an increase of \$125,848 or 3.4% compared to Fiscal Year 2020-2021 Adopted Final Budget. The Department averaged 2.8% growth over the previous five years, which can be attributed to the cost-of-doing business.

The recommended Proposed Budget includes a staffing allocation of 33, the same number of positions as the 2020-2021 Adopted Final Budget allocation count and same over the previous five years.

Key Challenges and Opportunities

Online Services - In Fiscal Year 2021-2022, the Property Tax Division will be transitioning to on an online auction service with Bid4Assets for the sale of tax defaulted properties. The intention is to streamline the auction process, remove staff vulnerabilities associated with an in-person auction that is open to the public and to return greater excess proceeds to parties of interest. The division will also be implementing an online business licensing payment system and transitioning e-pay services to Point & Pay for online property tax payments which will provide additional payment features such as e-billing, recurring payments, mobile pay, and options to pay by PayPal and ApplePay. Tax bills will also include a QRC code for an easy payment link.

Banking Services - In Fiscal Year 2021-2022, the Treasury Division will be transitioning into new banking services with J.P. Morgan. New services will include payee positive pay, controlled disbursements, and an interface to the County's financial management system. Treasury will assist all County departments, Schools and Special Districts that are impacted by the change which will include all new bank accounts.

Payment Processing - In Fiscal Year 2021-2022, the Revenue Recovery Division will be improving its payment webpage and offering additional payment options through FIS Worldpay. New services will include recurring payments, mobile pay, and options to pay by PayPal and ApplePay.

Budgets Contained within the Department

Admin/Taxes (General Fund)

Funds Tax division and a portion of administrative staff of the Treasurer-Tax Collector Department to process tax payments, assist taxpayers with their questions, and provide information regarding property taxes

Revenue Recovery (General Fund)

Funds division and a portion of administrative staff to collect outstanding debt owed to over 20 County departments and agencies, assist debtors, and maintain records to ensure the accuracy of accounts owed, supported by charges to customer departments and agencies

Treasury Division (General Fund)

Funds division and a portion of administrative staff to process Countywide deposits, wire transfers, check disbursements, bank reconciliations, and investment of excess idle funds, supported by Treasury earnings

Individual schedules for each of these budgets are detailed as follows.

Legal Budget Unit (LBU) Schedules

| Treasurer - Admin/Taxes | | | | | | |
|---------------------------------------|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 0100 0030001 General Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$69,981 | \$107,200 | \$111,000 | \$111,000 | \$0 | \$3,800 |
| Fines, Forfeitures, Penalties | \$130,485 | \$64,300 | \$66,600 | \$66,600 | \$0 | \$2,300 |
| Revenue from use of Assets | \$18,225 | \$1,700 | \$1,800 | \$1,800 | \$0 | \$100 |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$307,753 | \$342,900 | \$354,900 | \$354,900 | \$0 | \$12,000 |
| Miscellaneous Revenue | \$30,166 | \$24,200 | \$25,000 | \$25,000 | \$0 | \$800 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$556,610 | \$540,300 | \$559,300 | \$559,300 | \$0 | \$19,000 |
| Use of Fund Balance/Retained Earnings | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$556,610 | \$540,300 | \$559,300 | \$559,300 | \$0 | \$19,000 |
| Salaries and Benefits | \$1,283,091 | \$1,328,945 | \$1,379,919 | \$1,379,919 | \$0 | \$50,974 |
| Services and Supplies | \$198,699 | \$239,620 | \$247,480 | \$247,480 | \$0 | \$7,860 |
| Other Charges | \$174,108 | \$208,949 | \$220,360 | \$220,360 | \$0 | \$11,411 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | (\$169,102) | (\$269,740) | (\$286,050) | (\$286,050) | \$0 | (\$16,310) |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$1,486,796 | \$1,507,774 | \$1,561,709 | \$1,561,709 | \$0 | \$53,935 |
| General Fund Contribution | \$930,186 | \$967,474 | \$1,002,409 | \$1,002,409 | \$0 | \$34,935 |
| Total Allocated Positions | - | 11 | 11 | 11 | 0 | 0 |

| Treasurer - Revenue Recovery | | | | | | |
|---------------------------------------|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 0100 0030002 General Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$17,533 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$47,357 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$1,192,754 | \$1,487,238 | \$1,539,141 | \$1,539,141 | \$0 | \$51,903 |
| Miscellaneous Revenue | \$2,117 | \$415 | \$415 | \$415 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$1,259,761 | \$1,487,653 | \$1,539,556 | \$1,539,556 | \$0 | \$51,903 |
| Use of Fund Balance/Retained Earnings | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$1,259,761 | \$1,487,653 | \$1,539,556 | \$1,539,556 | \$0 | \$51,903 |
| Salaries and Benefits | \$1,265,743 | \$1,559,164 | \$1,607,324 | \$1,607,324 | \$0 | \$48,160 |
| Services and Supplies | \$215,751 | \$284,470 | \$287,420 | \$287,420 | \$0 | \$2,950 |
| Other Charges | \$127,390 | \$191,949 | \$202,432 | \$202,432 | \$0 | \$10,483 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | (\$353,801) | (\$547,930) | (\$557,620) | (\$557,620) | \$0 | (\$9,690) |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$1,255,083 | \$1,487,653 | \$1,539,556 | \$1,539,556 | \$0 | \$51,903 |
| General Fund Contribution | (\$4,678) | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 18 | 18 | 18 | 0 | 0 |

| Treasurer - Treasury | | | | | | |
|---------------------------------------|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 0100 0030004 General Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$680,906 | \$729,985 | \$749,195 | \$749,195 | \$0 | \$19,210 |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$22,095 | \$25,000 | \$25,800 | \$25,800 | \$0 | \$800 |
| Total Revenue | \$703,001 | \$754,985 | \$774,995 | \$774,995 | \$0 | \$20,010 |
| Use of Fund Balance/Retained Earnings | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$703,001 | \$754,985 | \$774,995 | \$774,995 | \$0 | \$20,010 |
| Salaries and Benefits | \$448,098 | \$411,778 | \$423,686 | \$423,686 | \$0 | \$11,908 |
| Services and Supplies | \$148,185 | \$210,300 | \$215,200 | \$215,200 | \$0 | \$4,900 |
| Other Charges | \$45,243 | \$55,937 | \$58,939 | \$58,939 | \$0 | \$3,002 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$42,000 | \$76,970 | \$77,170 | \$77,170 | \$0 | \$200 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$683,526 | \$754,985 | \$774,995 | \$774,995 | \$0 | \$20,010 |
| General Fund Contribution | (\$19,475) | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 4 | 4 | 4 | 0 | 0 |

Delivering Community Infrastructure

Introduction

Departments contained within the Board of Supervisors' priority of *Delivering efficient public services and community infrastructure to benefit our residents and businesses*, focus primarily on delivering community infrastructure. Departments within this priority area meet the infrastructure needs of the community and protect natural resources to improve the quality of life for County residents while enabling expansion of a robust economy.

Focused on the environment and infrastructure, some of the supportive functions provided by this priority area include protecting and promoting the health, safety, and welfare of persons and property throughout the County.

The following departments support the delivery of efficient public services through their daily operations:

- ◆ Environmental Resources promotes a safe and healthy environment and improves the quality of life in our community through a balance of science, education, partnerships and environmental regulation.
- ◆ Parks and Recreation manages a variety of parks and recreation facilities, including five regional parks and ten community parks that provide the community an opportunity to enjoy the outdoors at a reasonable cost.
- ◆ Planning and Community Development promotes economic development through diverse land use, enhancing community infrastructure, improving public services, and providing streamlined permit processing services.
 - ◆ The Public Works department facilitates the safe and efficient movement of people, goods and services throughout the County by designing, building and maintaining a regional public transportation system.



Priority Highlights

Over-arching goals for departments *Delivering community infrastructure to benefit our residents and businesses*, include: ensuring reliable water resources – quantity and quality; improving transportation circulation; promoting effective solid waste disposal; and developing a comprehensive flood control strategy. Departments delivering efficient community infrastructure continually work to improve County residents' experiences while utilizing public venues, services and the

transportation system. Public Works has 38 active projects related to road maintenance and improvements with funding from Measure L, a local transportation tax, Senate Bill 1, a State Transportation Tax, and Public Facilities Fees obligations. Parks and Recreation will continue to enhance public facilities and community and regional parks. This includes renovation projects at Bonita Park and Pool, Oregon Park, and Burbank-Paradise Park. Planning and Community

Development funding will go towards a variety of projects including the West Modesto Sewer Infrastructure Improvement Project, Housing Projects, and continuing to improve customer service with respect to permit processing times. Environmental Resources continues to improve the

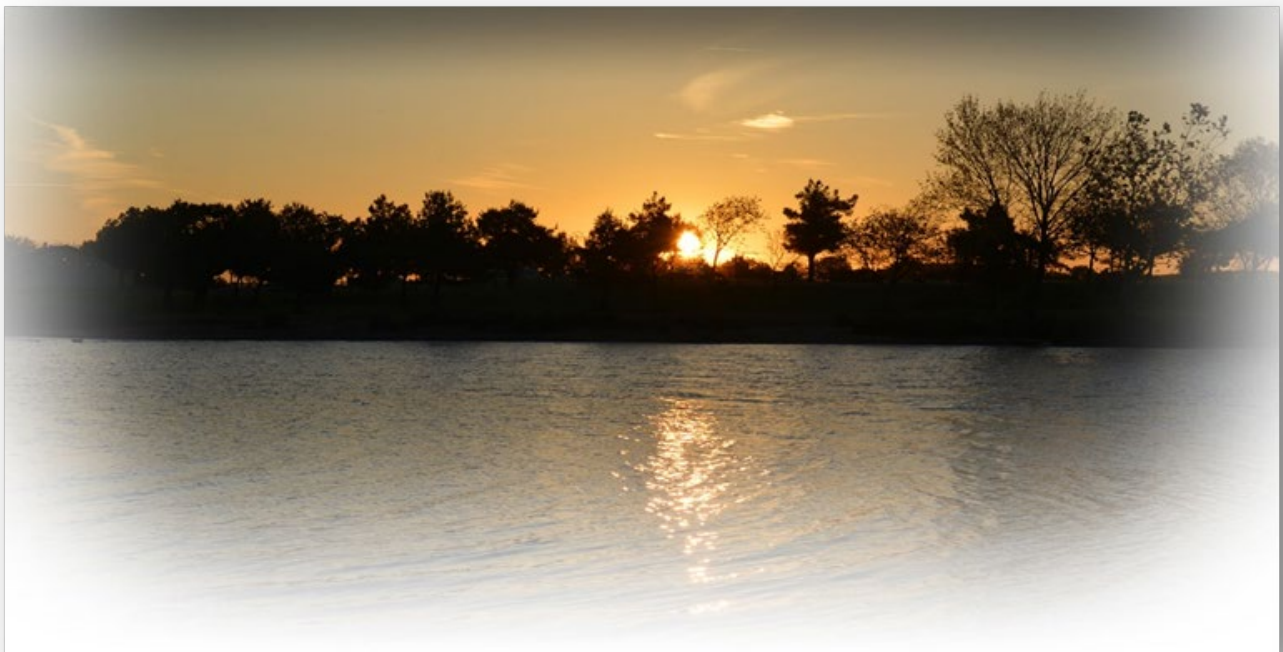
quality of life for the community through education, investigation and inspection services in Hazardous Materials, Solid Waste Management, Landfill Operations, Environmental Health and Milk and Dairy.

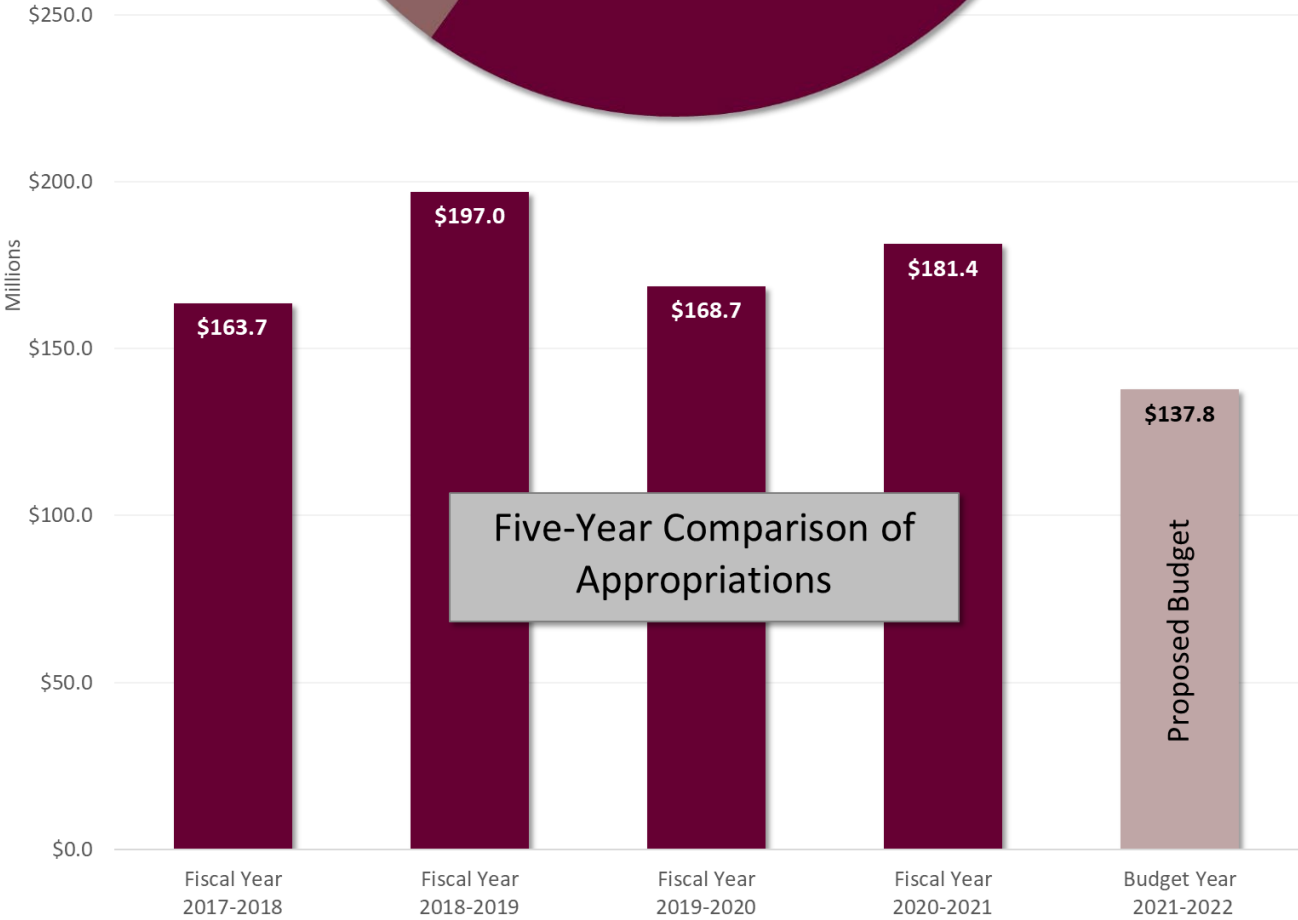
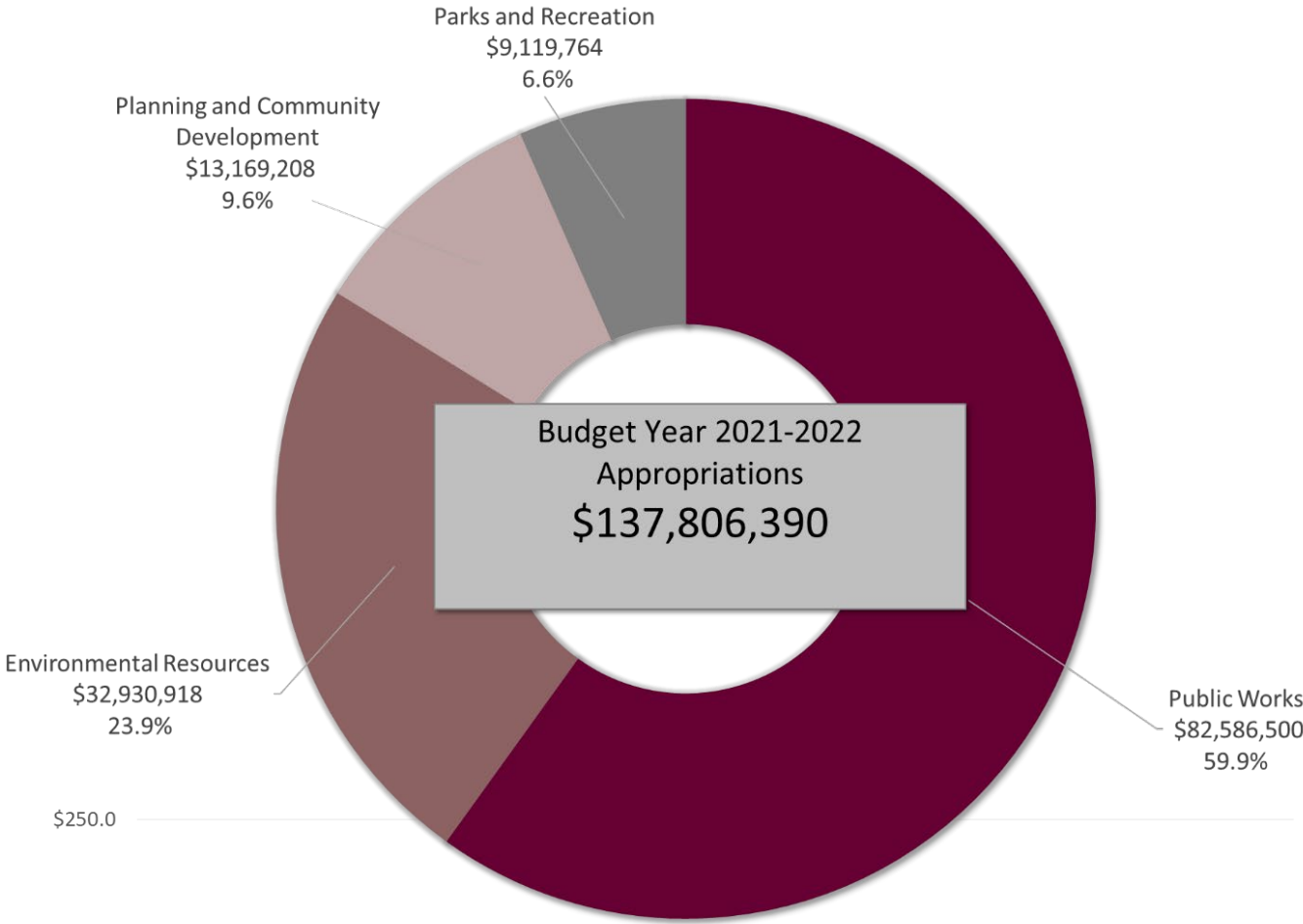
Priority Appropriations and Trends

Fiscal Year 2021-2022 appropriations total \$137.8 million for the priority of *Delivering Community Infrastructure*. Public Works makes up 60% of this priority budget with a key focus on transportation system maintenance and improvement projects. Environmental Resources accounts for approximately 24% of this priority budget and is focused on the preparation and implementation of four separate Groundwater Sustainability Plans (GSPs) required by the Sustainable Groundwater Management Act (SGMA), which addresses the sustainable yield from the groundwater basins within its geographic footprint and political boundaries. The remaining 16% of the appropriations are dedicated to Planning and Community Development and Parks and Recreation.

Five-year historical trends show a growth in this priority area surged in Fiscal Year 2018-2019 primarily due to increased revenue for Road and Bridge from State, Federal, and local sources for multiple road and bridge projects. The decrease in appropriations for Fiscal Year 2019-2020 is attributed to a decrease in Road and Bridge projects in Public Works.

The decrease in appropriations in the Fiscal Year 2021-2022 Proposed Budget is primarily attributed to the elimination of the Local Transit budget in Public Works. Transit services are transitioning to the Stanislaus Regional Transit Authority effective July 1, 2021.





Delivering Community Infrastructure Summary of Budget Appropriations

| Page | Fund | Org | Recommended Proposed Budget 2021-2022 | |
|--|---|---------|---|--------------|
| 323 | Environmental Resources | | \$32,930,918 | |
| | 1001 | 0034100 | Environmental Resources | \$9,066,555 |
| | 1004 | 0034204 | AB 939 - Source Reduction and Recycle | \$860,100 |
| | 1014 | 0034234 | Abandoned Vehicle Abatement | \$93,899 |
| | 1010 | 0034211 | Beverage Container Recycling | \$29,484 |
| | 1016 | 0034237 | Code Enforcement Abatement | \$20,000 |
| | 1005 | 0034205 | Disclosure Program | \$365,615 |
| | 4021 | 0041100 | Fink Road Landfill | \$16,942,543 |
| | 4031 | 0041200 | Geer Road Landfill | \$3,192,878 |
| | 0100 | 0034300 | Groundwater Program | \$1,139,283 |
| | 1002 | 0034202 | Household Hazardous Waste | \$942,966 |
| | 1009 | 0034209 | Trust Fund | \$5,300 |
| | 1008 | 0034207 | Used Oil Recycling | \$86,908 |
| | 1003 | 0034203 | Vehicle Registration Fee Surcharge | \$68,000 |
| | 1012 | 0034200 | Waste Tire Enforcement Grant | \$117,387 |
| 339 | Parks and Recreation | | \$9,119,764 | |
| | 0100 | 0035110 | Parks and Recreation | \$8,046,850 |
| | 1727 | 0035452 | Fish and Wildlife | \$20,000 |
| | 1728 | 0035453 | Modesto Reservoir Patrol | \$23,000 |
| | 1702 | 0035450 | Off-Highway Vehicle Fund | \$807,307 |
| | 1694 | 0035701 | Regional Water Safety Training Center | \$0 |
| | 0100 | 0035420 | Tuolumne River Regional Park | \$222,607 |
| 348 | Planning and Community Development | | \$13,169,208 | |
| | 0100 | 0025101 | Planning and Community Development | \$3,094,509 |
| | 1206 | 0040400 | Building Permits | \$2,880,447 |
| | 1746 | 0043290 | Dangerous Building Abatement | \$40,000 |
| | 179A | 0025521 | General Plan Maintenance | \$348,390 |
| | 1290 | 0025000 | Special Revenue Grants | \$6,805,862 |
| 357 | Public Works | | \$82,586,500 | |
| | 1201 | 0040001 | Administration | \$1,759,620 |
| | 4001 | 0041510 | Local Transit System | \$0 |
| | 5121 | 0042100 | Morgan Shop | \$4,611,170 |
| | 1101 | 0040399 | Road and Bridge | \$76,215,710 |
| Delivering Community Infrastructure Total | | | \$137,806,390 | |



3800 Cornucopia Way, Suite C, Modesto, CA 95358 Tel: (209) 525-6700
www.stancounty.com/er

Environmental Resources

| | FY 2020-2021 Adopted Final Budget | FY 2021-2022 Recommended Proposed Budget |
|---|--|---|
| Budget Summary: | | |
| Total Revenue | \$20,372,483 | \$20,628,604 |
| Use of Fund Balance/ Retained Earnings | \$9,500,938 | \$10,314,579 |
| Gross Costs | \$31,889,460 | \$32,930,918 |
| General Fund Contributions | \$2,016,039 | \$1,987,735 |
| % Funded by General Fund | 6.3% | 6.0% |
| Total Allocated Positions | 105 | 105 |

Department Services and Programs

The Department provides for State and local mandated education, investigation, inspection services, and operations in the following programs: Environmental Health; Hazardous Materials; Solid Waste Management; Code Enforcement; Landfill Operations; Milk and Dairy; and Water Resources Management. For more information, call (209) 525-6700 or visit www.stancounty.com/er

The **Administration** division provides central administrative support for the department and is responsible for safety, finance and budget preparation, administration, human resource management, contracts administration, information technology and water resource management. Administration is responsible for working with key staff to identify, analyze, and monitor regulatory and legal changes; understand the implications of these changes to County policies and procedures; communicate business process changes to staff; and implement new processes and policies as needed.

The **Environmental Health** division performs routine inspections of retail food facilities, including mobile food facilities and Cottage Food Operations, for compliance with health and safety codes and responds to complaints of improper food handling, alleged food poisoning, unsanitary conditions and vermin infestations. This division is also responsible for the enforcement of the Safe Body Art Act which includes permitting body artists and inspecting body art facilities. As a component of the Housing Program, the division conducts investigative inspections of residential single and multiple family units on a complaint basis to determine whether housing violations exist. The division also inspects for compliance with State codes and issues permits for

the operations of detention facilities, organized camps and employee housing. Additionally, this division investigates complaints regarding environmental concerns such as rodents, flies and other insects as well as complaints concerning failed sewage disposal systems; it conducts inspections of new and rehabilitated private sewage disposal systems for compliance with health and safety codes and inspects septic tank/chemical toilet pumper trucks. As a State-delegated Local Primary Agency, the division is responsible for regulatory oversight of local public water systems with less than 200 service connections. Staff ensures compliance with the California Safe Drinking Act and provides information on contaminants found in drinking water supplies and remedial alternatives. The division is also responsible for issuing permits for the installation, construction, and destruction of private wells. The Recreational Health program ensures acceptable water quality, structural safety, and the availability of life-saving equipment at all public pools and spas to determine suitability for human contact.

Hazardous Materials is certified by the California Environmental Protection Agency to serve as the Certified Unified Program Agency (CUPA) for Stanislaus County to perform mandated inspections, enforcement activities and reporting required for businesses that store hazardous materials. These services and requirements are performed under six CUPA programs: Hazardous Material Business Plan (HMBP), California Accidental Release Prevention (Cal-ARP), Aboveground Petroleum Storage Act (APSA), Hazardous Waste Generator (HWG), Hazardous Materials Management Plan (HMMP)/Hazardous Materials Inventory Statements (HMIS) and the Underground Storage Tank (UST).

Regulated businesses are required to submit a Business Plan and certify an annual inventory of chemicals stored onsite. The division also provides public educational services and holds free workshops for these programs. In addition to the CUPA programs, the division also regulates and provides services for the Medical Waste Program, Monitoring Well construction and destruction, operates a Permanent Household Hazardous Waste Facility collecting household waste and E-Waste from small businesses and residents of Stanislaus County, and participates in the after-hours County Wide Emergency Response. The Division regulates a total of approximately 2,500 facilities in the County.

Code Enforcement investigates violations of zoning and cannabis regulations. It works to achieve voluntary compliance through notification and education. When necessary, the division uses legal procedures such as citation issuances and forced clean-ups to abate nuisances. Examples of abatements include boarding structures, removing junk, rubbish, abandoned vehicles, graffiti removal, and securing vacant lands used for illegal dumping. The division's goal is to eliminate blight and improve the quality of life for residents, visitors and business owners.

Solid Waste provides administration and enforcement of the County's Refuse Ordinance, administration of the four refuse collection agreements for the unincorporated areas and administration of the Stanislaus County Recycling Market Development Zone program. Additionally, this division manages the permit process of refuse collectors, recycling facilities, and food processing by-product use sites; is responsible for the administration and enforcement of the Food

Processing By-product Ordinance Codes and prepares and updates the County-wide Integrated Waste Management Plan for the County and its nine cities; provides educational resources and outreach materials to the public promoting source reduction, reuse and recycling, manages and administers two grants which provides the opportunity to develop and maintain used oil and beverage container recycling programs; and is responsible for enforcing the California Tire Recycling Act.

The **Landfill** division operates the Fink Road Landfill that provides landfill services for Class III municipal solid waste for all of Stanislaus County. Landfill services are also provided for the combustion ash that results from the transformation of municipal solid waste at the adjacent Waste-to-Energy Facility. This division also oversees the closed Geer Road Landfill. The facility stopped accepting waste in 1990 and went through an official closure in accordance with State requirements in 1995. The facility is now in a post-closure monitoring and maintenance mode. In addition to daily operations, the Landfill division addresses roadside dumping requests in the unincorporated areas of the County.

Milk and Dairy inspects market milk ("Grade A") and manufacturing grade ("Grade B") dairy farms for conformance with quality and sanitation requirements, samples milk at the producer level and conducts an analysis for bacterial content and the presence of contaminants to ensure safety; routinely collects samples of finished products from retail outlets and analyzes for compliance with standards; investigates consumer complaints and follows up with appropriate actions; and condemns milk and milk products that may be unfit or unsafe for human consumption.

Board of Supervisors Priority Area



The Environmental Resources supports the following Board of Supervisors priority:

| | | |
|----------------------------|--|---|
| Priority | <i>Delivering community infrastructure to benefit our residents and businesses</i> | |
| Mission Statement | We protect our community by promoting a safe and healthy environment | |
| Two-Year Strategies | Strategies are defined in the Department's two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results | |
| Success Measures | Timely code enforcement compliance | Maintain and exceed 50% waste diversion |
| Two-Year Objectives | Develop Groundwater Sustainability Plans for the Modesto and Turlock (East and West) Groundwater Subbasins and bring to the Board of Supervisors for consideration of approval and adoption | |
| | Develop and implement an Organics Waste Recycling Program pursuant to the mandates of SB 1383 Short-lived Climate Pollutants and a new County Ordinance including program enforcement provisions | |
| | Complete Geer Road Landfill projects required by the new Waste Discharge Requirements of the California Regional Water Quality Control Board | |

Department Summary

| Environmental Resources | | | | | | |
|---------------------------------------|------------------------|---------------------------------|----------------------------------|------------------------------------|----------------------------------|----------------------------------|
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D - Column C | Change Column D - Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$47,128 | \$43,000 | \$44,398 | \$44,398 | \$0 | \$1,398 |
| Revenue from use of Assets | \$778,116 | \$521,000 | \$521,000 | \$521,000 | \$0 | \$0 |
| Intergovernmental Revenue | \$1,088,527 | \$866,132 | \$873,375 | \$873,375 | \$0 | \$7,243 |
| Charges for Service | \$17,348,065 | \$15,062,348 | \$15,235,389 | \$15,235,389 | \$0 | \$173,041 |
| Miscellaneous Revenue | \$68,182 | \$54,766 | \$55,507 | \$55,507 | \$0 | \$741 |
| Other Financing Sources | \$2,392,286 | \$3,825,237 | \$3,898,935 | \$3,898,935 | \$0 | \$73,698 |
| Total Revenue | \$21,722,304 | \$20,372,483 | \$20,628,604 | \$20,628,604 | \$0 | \$256,121 |
| Use of Fund Balance/Retained Earnings | \$255,445 | \$9,500,938 | \$8,224,579 | \$10,314,579 | \$2,090,000 | \$813,641 |
| Total Funding Sources | \$21,977,749 | \$29,873,421 | \$28,853,183 | \$30,943,183 | \$2,090,000 | \$1,069,762 |
| Salaries and Benefits | \$10,169,394 | \$11,417,329 | \$11,852,635 | \$11,852,635 | \$0 | \$435,306 |
| Services and Supplies | \$5,856,841 | \$10,867,850 | \$10,922,046 | \$10,922,046 | \$0 | \$54,196 |
| Other Charges | \$5,051,699 | \$4,443,022 | \$4,624,278 | \$4,624,278 | \$0 | \$181,256 |
| Fixed Assets | | | | | | |
| Buildings & Improvements | \$25,712 | \$485,000 | \$0 | \$100,000 | \$100,000 | (\$385,000) |
| Equipment | \$310,084 | \$1,335,000 | \$0 | \$1,990,000 | \$1,990,000 | \$655,000 |
| Other Financing Uses | \$1,921,079 | \$3,800,000 | \$3,887,400 | \$3,887,400 | \$0 | \$87,400 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | (\$458,741) | (\$445,441) | (\$445,441) | \$0 | \$13,300 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$23,334,809 | \$31,889,460 | \$30,840,918 | \$32,930,918 | \$2,090,000 | \$1,041,458 |
| General Fund Contribution | \$1,357,060 | \$2,016,039 | \$1,987,735 | \$1,987,735 | \$0 | (\$28,304) |
| Total Allocated Positions | - | 105 | 105 | 105 | 0 | 0 |

2021-2022 Proposed Budget

The 2021-2022 Spending Plan was based on the use of standard escalators applied to the 2020-2021 Final Budget and includes appropriations of \$30.8 million, funded by \$20.6 million in estimated revenue, \$8.2 million in Department fund balance, and \$2 million in Net County Cost.

With the recommended adjustments, the 2021-2022 Proposed Budget totals \$32.9 million, funded by \$20.6 million in estimated revenue, \$10.3 million in department fund balance and \$2 million in Net County Cost. The recommended adjustments, relative to the Spending Plan, increase appropriations by \$2.1 million, resulting in a \$2.1 million increase in the use of department fund balance/retained earnings. Based on the use of fund balance identified in the 2020-2021 Midyear analysis; the Department anticipates there will be \$20 million in available fund balance/retained earnings on July 1, 2021.

Adjustments to Spending Plan by Legal Budget Unit (LBU)

Fink Road Landfill – Fixed Asset appropriations that were not included in the Spending Plan in the amount of \$2,090,000, is included for equipment, vehicles, and on-site improvements, funded by Department retained earnings.

Recommendation: It is recommended to increase appropriations by \$2.1 million, funded by retained earnings.

Fixed Assets | Vehicles

The Department has a total fleet of 49 vehicles of those, 8 meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.

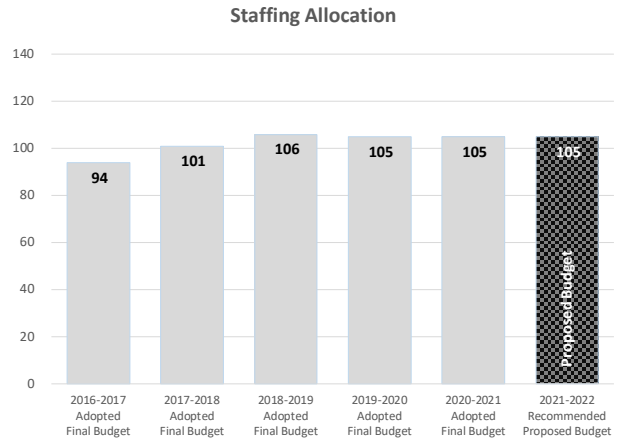
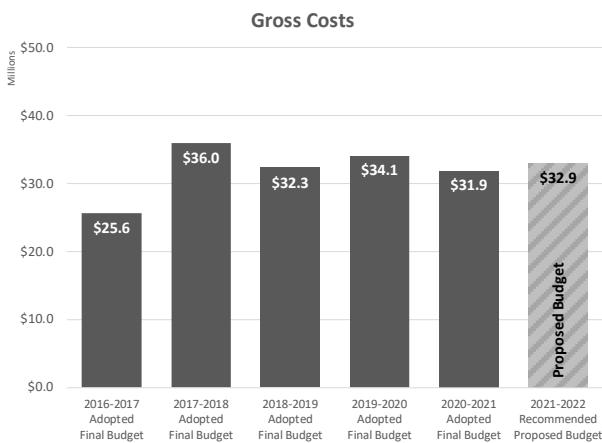
The Proposed Budget includes \$2.1 million in Fixed Assets for the following:

- ◆ \$40,000 to replace a passenger truck at Fink Road Landfill.
- ◆ \$50,000 to purchase two solar powered, portable/towable electronic message boards for Fink Road Landfill.
- ◆ Replacement of a D9 Dozer at the Fink Road Landfill. The total cost is estimated to be \$1.7 million.
- ◆ Unforeseen onsite improvement/equipment replacement needs throughout the year of \$300,000.

Staffing Allocation

The 2021-2022 Proposed Budget includes a Department staffing allocation of 105, consistent with the 2020-2021 Adopted Final Budget allocation.

Five-Year Historical Trends



Key Challenges and Opportunities

Americans with Disabilities Act - The Department has made Americans with Disabilities Act (ADA) barrier corrections identified within the Accessibility Compliance Survey, in priority order, starting with the lowest-cost items in the most public accessible areas. In addition, The Agricultural (Ag) Center, Stanislaus Building, County Department Tenants (Ag Commissioner, Department of Environmental Resources and University Cooperative Extension) have formed an Ag Center Joint Tenants Subcommittee which meets regularly to continuously plan and coordinate the correction of the identified ADA barriers within the Accessibility Compliance Survey as funds are available. The Operating and Spending Plans included in this two-year budget do not currently include a specific financial commitment for ADA projects at this time.

Emissions - In September 2016, Governor Brown signed SB 1383, establishing methane emissions reduction targets in a statewide effort to reduce emissions of short-lived climate pollutants. Methane emissions resulting from the decomposition of organic waste in landfills (and other areas) are considered a significant source of greenhouse gas emissions which contribute to climate change. Organic waste accounts for a significant portion of California’s overall waste stream and food waste alone accounts for about 15% of total landfill disposal. The

concept being that increasing food waste diversion and expanding organic composting will help reduce methane emissions. SB 1383 establishes various targets to obtain a 50% reduction in the level of statewide disposal of organic waste from the 2014 level by the year 2020 and a 75% reduction by the year 2025. A related bill, AB 1219, was signed into law in 2017, which requires the Department to educate food facilities about their ability to donate food which is also directed at reducing organic material from the waste stream. The implementation date for SB 1383 is January 1, 2022, and the State is currently finalizing the regulations, which makes it challenging for the regulated entities to plan and implement local organic diversion programs in time to meet the deadline. The Solid Waste Management division will be developing recommendations for revising the County Ordinance and waste diversion programs with a focus on the removal of organics. The Department anticipates returning to the Board with program and staffing considerations in Fiscal Year 2021-2022.

Health and Sanitation Standards - On September 18, 2018, Governor Brown signed AB 626, which allows “microenterprise home kitchen operations,” beyond what is currently allowed in the Cottage Food Operation category. Effective January 1, 2019, each county had the discretion to opt-in to the program or by default, opt-out. Staff tracked the AB 626 cleanup legislation to determine the impacts/benefits of opting in or out. The cleanup bill, AB 377, was approved by Governor Brown on October 7, 2019. The most significant revision in AB 377 was the removal of the “lead agency” requirement (Section 114367.2(j)) where “a lead local agency” is to be vested with the sole authority to accept all applications, fees, and issue permits. The Department will bring forward a recommendation to the Board of Supervisors during Fiscal Year 2021-2022.

Itinerant Vendors - SB 946 was passed and made effective January 1, 2019. The bill severely restricts the authority of local governments to effectively regulate itinerant vendors (commonly referred to as street corner vendors). The current County ordinance is not in compliance with SB 946, and as such, the Department cannot enforce in the same manner as we have in the past. SB 946 prevents the County from determining what zones itinerant vendors are allowed to sell in, including the right of way. The zoning requirements were a key part of the County’s previous enforcement strategy. SB 946 also limits the sanctions that the Department can impart on unauthorized vendors. Per the law, only administrative citations can be issued to an unauthorized vendor and confiscation, arrest, or other criminal action cannot be taken against the vendor. County Code Enforcement has no authority to detain vendors and demand identification for citation purposes, which greatly impacts staff ability to cite and collect on citations. Code Enforcement is working intricately with County Counsel and the Planning & Community Development Department to develop a strategy for future enforcement and licensing options.

Budgets Contained within the Department

Environmental Resources (Special Revenue Fund)

Funds programs within the following divisions of Environmental Resources: Environmental Health, Code Enforcement, Hazardous Materials, Solid Waste, Water Resources, and Milk and Dairy.

AB 939/Source Reduction and Recycle (Special Revenue Fund)

Funds the reporting required by AB 939 for the County and each of the incorporated cities excluding the City of Modesto. The AB 939 program is designed to meet the legislation’s goals for source reduction, recycling, and education.

Abandoned Vehicle Abatement (Special Revenue Fund)

The Abandoned Vehicle Abatement (AVA) program responds to abandoned vehicle complaints on both public and private property resulting in the removal of many abandoned vehicles in the unincorporated areas of Stanislaus County each year. The budget funds the staff time and miscellaneous expenses related to the operations of the AVA program.

Beverage Container Recycling (Special Revenue Fund)

Funds the promotion of source reduction, reuse and recycling of beverage containers, and provides public education specific to beverage recycling.

Code Enforcement Abatement (Special Revenue Fund)

This budget was established to create a specific, revolving fund for the more difficult abatement cases. The intent of this fund is to allow cost protection for legal processes above and beyond what the Department has budgeted to do their work. A committee comprised of the Director of Environmental Resources, Director of Planning and Community Development, County Counsel, and the Chief Executive Office designee reviews and approved uses.

Disclosure Program (Special Revenue Fund)

Funds inspection, re-inspection, follow-up, processing the California Environmental Reporting System (CERS) submittals, enforcement, and implementation of applicable State Law and regulation.

Fink Road Landfill (Enterprise Fund)

Funds the Fink Road Landfill services for Class III municipal solid waste for all Stanislaus County. Landfill services are also provided for the combustion ash that results from the transformation of municipal solid waste at the adjacent Waste-to-Energy facility.

Geer Road Landfill (Enterprise Fund)

Funds the Geer Road Landfill post-closure monitoring and maintenance. The Geer Road Landfill is no longer an active landfill. The facility stopped accepting waste in 1990 and went through an official closure in accordance with State requirements in 1995. The facility is now in a post-closure monitoring and maintenance mode.

Groundwater Program (General Fund)

Funds the activities required to comply with Sustainable Groundwater Management Act (SGMA). This includes participating in Groundwater Sustainability Agencies (GSA) and the development and implementation of Groundwater Sustainability Plans (GSP).

Household Hazardous Waste (Special Revenue Fund)

Funds the collection and proper disposal of Household Hazardous Waste collected from Stanislaus County residents at the permanent Household Hazardous Collection Center and during temporary collection events. This program provides for the diversion of household hazardous waste and electronic waste from sewer systems, landfill, and roadside dumping.

Trust Fund (Special Revenue Fund)

This budget provides critical grant funding for environmental enforcement and/or the enhancement of the environment within the County of Stanislaus. All public agencies and non-profit organizations are eligible for the grants.

Used Oil Recycling (Special Revenue Fund)

Funds the public education and financial support of used oil and used oil filter recycling-related activities. Waste oil is a hazardous waste and these programs are intended to help prevent the improper release and contamination of soil and/or groundwater.

Vehicle Registration Fee Surcharge (Special Revenue Fund)

Funds the purchase of Department vehicles and equipment that achieve a reduction in air emissions to improve air quality and protect the health and safety of County residents. In the early 1990's, the Regional Air Pollution Control District was formed, leaving a fund balance of those fees previously collected with the Department of Environmental Resources. Interest earned on the fund balance is the only source of revenue to this fund.

Waste Tire Enforcement Grant (Special Revenue Fund)

Funds inspection, re-inspection, follow-up, surveillance and enforcement of tire dealers, auto dismantlers, tire haulers, and other points of waste tire generation to ensure compliance with all applicable laws and regulations of these facilities.

Individual schedules for each of these budgets are detailed as follows.

Legal Budget Unit (LBU) Schedules

| Environmental Resources | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1001 0034100 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$46,291 | \$43,000 | \$44,398 | \$44,398 | \$0 | \$1,398 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$522,698 | \$167,453 | \$172,896 | \$172,896 | \$0 | \$5,443 |
| Charges for Service | \$5,475,590 | \$5,318,704 | \$5,491,565 | \$5,491,565 | \$0 | \$172,861 |
| Miscellaneous Revenue | \$41,018 | \$22,766 | \$23,507 | \$23,507 | \$0 | \$741 |
| Other Financing Sources | \$822,036 | \$706,057 | \$706,057 | \$706,057 | \$0 | \$0 |
| Total Revenue | \$6,907,633 | \$6,257,980 | \$6,438,423 | \$6,438,423 | \$0 | \$180,443 |
| Use of Fund Balance/Retained Earnings | \$1,139,572 | \$1,541,017 | \$1,658,500 | \$1,658,500 | \$0 | \$117,483 |
| Total Funding Sources | \$8,047,205 | \$7,798,997 | \$8,096,923 | \$8,096,923 | \$0 | \$297,926 |
| Salaries and Benefits | \$8,653,482 | \$9,121,546 | \$9,476,345 | \$9,476,345 | \$0 | \$354,799 |
| Services and Supplies | \$799,759 | \$756,717 | \$654,453 | \$654,453 | \$0 | (\$102,264) |
| Other Charges | \$1,028,366 | \$1,030,141 | \$1,075,532 | \$1,075,532 | \$0 | \$45,391 |
| Fixed Assets | | | | | | |
| Equipment | \$166,275 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | (\$1,243,617) | (\$2,139,775) | (\$2,139,775) | (\$2,139,775) | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$9,404,265 | \$8,768,629 | \$9,066,555 | \$9,066,555 | \$0 | \$297,926 |
| General Fund Contribution | \$1,357,060 | \$969,632 | \$969,632 | \$969,632 | \$0 | \$0 |
| Total Allocated Positions | - | 86 | 86 | 86 | 0 | 0 |

| Environmental Resources - AB 939 - Source Reduction and Recycle | | | | | | |
|---|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1004 0034204 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$5,828 | \$5,000 | \$5,000 | \$5,000 | \$0 | \$0 |
| Intergovernmental Revenue | \$136,044 | \$289,900 | \$289,900 | \$289,900 | \$0 | \$0 |
| Charges for Service | \$571,214 | \$565,200 | \$565,200 | \$565,200 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$713,086 | \$860,100 | \$860,100 | \$860,100 | \$0 | \$0 |
| Use of Fund Balance/Retained Earnings | (\$77,865) | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$635,221 | \$860,100 | \$860,100 | \$860,100 | \$0 | \$0 |
| Salaries and Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Services and Supplies | \$355,570 | \$392,500 | \$392,500 | \$392,500 | \$0 | \$0 |
| Other Charges | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$279,651 | \$467,600 | \$467,600 | \$467,600 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$635,221 | \$860,100 | \$860,100 | \$860,100 | \$0 | \$0 |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |

| Environmental Resources - Abandoned Vehicle Abatement | | | | | | |
|---|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1014 0034234 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$66,846 | \$60,000 | \$61,800 | \$61,800 | \$0 | \$1,800 |
| Charges for Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$66,846 | \$60,000 | \$61,800 | \$61,800 | \$0 | \$1,800 |
| Use of Fund Balance/Retained Earnings | \$3,556 | \$30,795 | \$32,099 | \$32,099 | \$0 | \$1,304 |
| Total Funding Sources | \$70,402 | \$90,795 | \$93,899 | \$93,899 | \$0 | \$3,104 |
| Salaries and Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Services and Supplies | \$3,600 | \$7,622 | \$7,798 | \$7,798 | \$0 | \$176 |
| Other Charges | \$183 | \$3,173 | \$3,301 | \$3,301 | \$0 | \$128 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$66,619 | \$80,000 | \$82,800 | \$82,800 | \$0 | \$2,800 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$70,402 | \$90,795 | \$93,899 | \$93,899 | \$0 | \$3,104 |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |

| Environmental Resources - Beverage Container Recycling | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1010 0034211 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$29,484 | \$29,484 | \$29,484 | \$29,484 | \$0 | \$0 |
| Charges for Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$29,484 | \$29,484 | \$29,484 | \$29,484 | \$0 | \$0 |
| Use of Fund Balance/Retained Earnings | (\$313) | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$29,171 | \$29,484 | \$29,484 | \$29,484 | \$0 | \$0 |
| Salaries and Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Services and Supplies | \$17,162 | \$20,484 | \$20,484 | \$20,484 | \$0 | \$0 |
| Other Charges | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$12,009 | \$9,000 | \$9,000 | \$9,000 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$29,171 | \$29,484 | \$29,484 | \$29,484 | \$0 | \$0 |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |

| Environmental Resources - Code Enforcement Abatement | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1016 0034237 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Use of Fund Balance/Retained Earnings | \$0 | \$20,000 | \$20,000 | \$20,000 | \$0 | \$0 |
| Total Funding Sources | \$0 | \$20,000 | \$20,000 | \$20,000 | \$0 | \$0 |
| Salaries and Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Services and Supplies | \$0 | \$9,217 | \$9,217 | \$9,217 | \$0 | \$0 |
| Other Charges | \$0 | \$10,783 | \$10,783 | \$10,783 | \$0 | \$0 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$0 | \$20,000 | \$20,000 | \$20,000 | \$0 | \$0 |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |

| Environmental Resources - Disclosure Program | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1005 0034205 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$8,424 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$339,177 | \$347,444 | \$347,444 | \$347,444 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$347,601 | \$347,444 | \$347,444 | \$347,444 | \$0 | \$0 |
| Use of Fund Balance/Retained Earnings | (\$48,700) | \$7,556 | \$18,171 | \$18,171 | \$0 | \$10,615 |
| Total Funding Sources | \$298,901 | \$355,000 | \$365,615 | \$365,615 | \$0 | \$10,615 |
| Salaries and Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Services and Supplies | \$0 | \$5,000 | \$5,115 | \$5,115 | \$0 | \$115 |
| Other Charges | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$298,901 | \$350,000 | \$360,500 | \$360,500 | \$0 | \$10,500 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$298,901 | \$355,000 | \$365,615 | \$365,615 | \$0 | \$10,615 |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |

| Environmental Resources - Fink Road Landfill | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 4021 0041100 Enterprise Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$721,448 | \$500,000 | \$500,000 | \$500,000 | \$0 | \$0 |
| Intergovernmental Revenue | \$4,534 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$10,370,779 | \$8,075,000 | \$8,075,000 | \$8,075,000 | \$0 | \$0 |
| Miscellaneous Revenue | (\$728) | \$10,000 | \$10,000 | \$10,000 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$11,096,033 | \$8,585,000 | \$8,585,000 | \$8,585,000 | \$0 | \$0 |
| Use of Fund Balance/Retained Earnings | (\$738,501) | \$7,560,829 | \$6,267,543 | \$8,357,543 | \$2,090,000 | \$796,714 |
| Total Funding Sources | \$10,357,532 | \$16,145,829 | \$14,852,543 | \$16,942,543 | \$2,090,000 | \$796,714 |
| Salaries and Benefits | \$1,515,912 | \$2,066,090 | \$2,138,330 | \$2,138,330 | \$0 | \$72,240 |
| Services and Supplies | \$2,779,950 | \$5,653,300 | \$5,783,325 | \$5,783,325 | \$0 | \$130,025 |
| Other Charges | \$3,984,719 | \$2,926,439 | \$3,043,488 | \$3,043,488 | \$0 | \$117,049 |
| Fixed Assets | | | | | | |
| Buildings & Improvements | \$12,063 | \$375,000 | \$0 | \$100,000 | \$100,000 | (\$275,000) |
| Equipment | \$143,809 | \$1,325,000 | \$0 | \$1,990,000 | \$1,990,000 | \$665,000 |
| Other Financing Uses | \$1,921,079 | \$3,800,000 | \$3,887,400 | \$3,887,400 | \$0 | \$87,400 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$10,357,532 | \$16,145,829 | \$14,852,543 | \$16,942,543 | \$2,090,000 | \$796,714 |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 18 | 18 | 18 | 0 | 0 |

| Environmental Resources - Geer Road Landfill | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 4031 0041200 Enterprise Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$16,674 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$1,570,250 | \$3,119,180 | \$3,192,878 | \$3,192,878 | \$0 | \$73,698 |
| Total Revenue | \$1,586,924 | \$3,119,180 | \$3,192,878 | \$3,192,878 | \$0 | \$73,698 |
| Use of Fund Balance/Retained Earnings | \$79,342 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$1,666,266 | \$3,119,180 | \$3,192,878 | \$3,192,878 | \$0 | \$73,698 |
| Salaries and Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Services and Supplies | \$1,641,442 | \$2,999,775 | \$3,068,770 | \$3,068,770 | \$0 | \$68,995 |
| Other Charges | \$24,824 | \$119,405 | \$124,108 | \$124,108 | \$0 | \$4,703 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$1,666,266 | \$3,119,180 | \$3,192,878 | \$3,192,878 | \$0 | \$73,698 |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |

| Environmental Resources - Groundwater Program | | | | | | |
|---|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 0100 0034300 General Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$0 | \$115,000 | \$115,000 | \$115,000 | \$0 | \$0 |
| Charges for Service | \$0 | \$6,000 | \$6,180 | \$6,180 | \$0 | \$180 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$0 | \$121,000 | \$121,180 | \$121,180 | \$0 | \$180 |
| Use of Fund Balance/Retained Earnings | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$0 | \$121,000 | \$121,180 | \$121,180 | \$0 | \$180 |
| Salaries and Benefits | \$0 | \$229,693 | \$237,960 | \$237,960 | \$0 | \$8,267 |
| Services and Supplies | \$0 | \$591,214 | \$551,363 | \$551,363 | \$0 | (\$39,851) |
| Other Charges | \$0 | \$336,500 | \$349,960 | \$349,960 | \$0 | \$13,460 |
| Fixed Assets | | | | | | |
| Equipment | \$0 | \$10,000 | \$0 | \$0 | \$0 | (\$10,000) |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$0 | \$1,167,407 | \$1,139,283 | \$1,139,283 | \$0 | (\$28,124) |
| General Fund Contribution | \$0 | \$1,046,407 | \$1,018,103 | \$1,018,103 | \$0 | (\$28,304) |
| Total Allocated Positions | - | 1 | 1 | 1 | 0 | 0 |

| Environmental Resources - Household Hazardous Waste | | | | | | |
|---|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1002 0034202 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$16,017 | \$12,000 | \$12,000 | \$12,000 | \$0 | \$0 |
| Intergovernmental Revenue | \$136,044 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$591,305 | \$750,000 | \$750,000 | \$750,000 | \$0 | \$0 |
| Miscellaneous Revenue | \$27,067 | \$22,000 | \$22,000 | \$22,000 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$770,433 | \$784,000 | \$784,000 | \$784,000 | \$0 | \$0 |
| Use of Fund Balance/Retained Earnings | (\$47,249) | \$271,441 | \$158,966 | \$158,966 | \$0 | (\$112,475) |
| Total Funding Sources | \$723,184 | \$1,055,441 | \$942,966 | \$942,966 | \$0 | (\$112,475) |
| Salaries and Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Services and Supplies | \$202,613 | \$278,860 | \$275,860 | \$275,860 | \$0 | (\$3,000) |
| Other Charges | \$9,747 | \$16,581 | \$17,106 | \$17,106 | \$0 | \$525 |
| Fixed Assets | | | | | | |
| Buildings & Improvements | \$13,649 | \$110,000 | \$0 | \$0 | \$0 | (\$110,000) |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$497,175 | \$650,000 | \$650,000 | \$650,000 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$723,184 | \$1,055,441 | \$942,966 | \$942,966 | \$0 | (\$112,475) |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |

| Environmental Resources - Trust Fund | | | | | | |
|---------------------------------------|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1009 0034209 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$817 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$817 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Use of Fund Balance/Retained Earnings | \$4,446 | \$5,300 | \$5,300 | \$5,300 | \$0 | \$0 |
| Total Funding Sources | \$5,263 | \$5,300 | \$5,300 | \$5,300 | \$0 | \$0 |
| Salaries and Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Services and Supplies | \$5,263 | \$5,300 | \$5,300 | \$5,300 | \$0 | \$0 |
| Other Charges | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$5,263 | \$5,300 | \$5,300 | \$5,300 | \$0 | \$0 |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |

| Environmental Resources - Used Oil Recycling | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1008 0034207 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$86,908 | \$86,908 | \$86,908 | \$86,908 | \$0 | \$0 |
| Charges for Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | \$825 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$87,733 | \$86,908 | \$86,908 | \$86,908 | \$0 | \$0 |
| Use of Fund Balance/Retained Earnings | \$3,940 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$91,673 | \$86,908 | \$86,908 | \$86,908 | \$0 | \$0 |
| Salaries and Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Services and Supplies | \$51,482 | \$60,908 | \$60,908 | \$60,908 | \$0 | \$0 |
| Other Charges | \$3,860 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$36,331 | \$26,000 | \$26,000 | \$26,000 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$91,673 | \$86,908 | \$86,908 | \$86,908 | \$0 | \$0 |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |

| Environmental Resources - Vehicle Registration Fee Surcharge | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1003 0034203 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$837 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$8,908 | \$4,000 | \$4,000 | \$4,000 | \$0 | \$0 |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$9,745 | \$4,000 | \$4,000 | \$4,000 | \$0 | \$0 |
| Use of Fund Balance/Retained Earnings | (\$9,745) | \$64,000 | \$64,000 | \$64,000 | \$0 | \$0 |
| Total Funding Sources | \$0 | \$68,000 | \$68,000 | \$68,000 | \$0 | \$0 |
| Salaries and Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Services and Supplies | \$0 | \$68,000 | \$68,000 | \$68,000 | \$0 | \$0 |
| Other Charges | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$0 | \$68,000 | \$68,000 | \$68,000 | \$0 | \$0 |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |

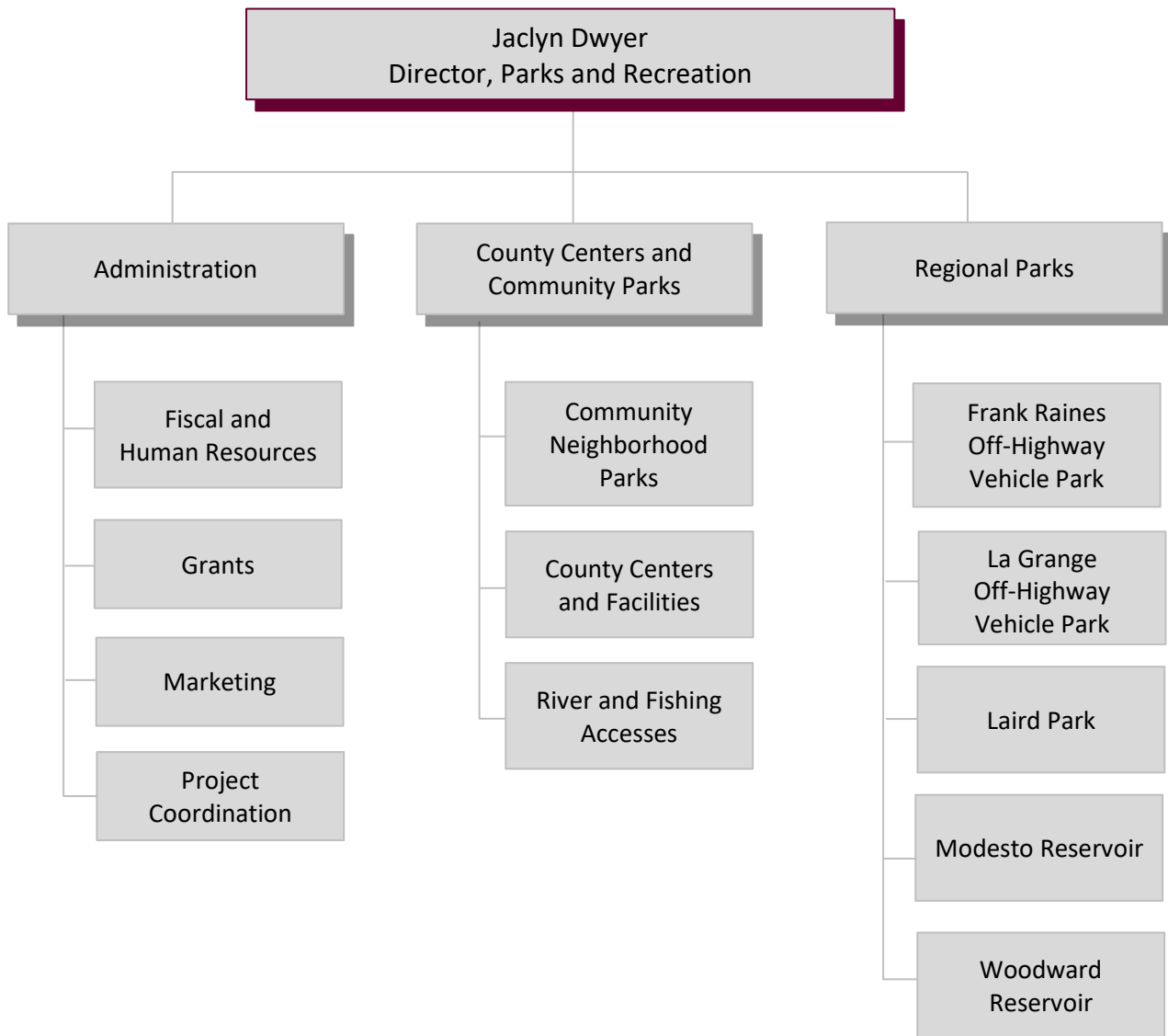
| Environmental Resources - Waste Tire Enforcement Grant | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1012 0034200 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$105,969 | \$117,387 | \$117,387 | \$117,387 | \$0 | \$0 |
| Charges for Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$105,969 | \$117,387 | \$117,387 | \$117,387 | \$0 | \$0 |
| Use of Fund Balance/Retained Earnings | (\$53,038) | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$52,931 | \$117,387 | \$117,387 | \$117,387 | \$0 | \$0 |
| Salaries and Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Services and Supplies | \$0 | \$18,953 | \$18,953 | \$18,953 | \$0 | \$0 |
| Other Charges | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$52,931 | \$98,434 | \$98,434 | \$98,434 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$52,931 | \$117,387 | \$117,387 | \$117,387 | \$0 | \$0 |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |

Related Links

For additional information about Environmental Resources, refer to the division's website at:

<http://www.stancounty.com/er/>

Facebook page at: <https://www.facebook.com/StanslausHHW/> and <https://www.facebook.com/willy.recycle>



3800 Cornucopia Way, Suite D, Modesto, CA 95358 Tel: (209) 525-6750
www.stancounty.com/parks

Parks and Recreation

| | FY 2020-2021 Adopted Final Budget | FY 2021-2022 Recommended Proposed Budget |
|---|--|---|
| Budget Summary: | | |
| Total Revenue | \$8,387,973 | \$5,779,178 |
| Use of Fund Balance/ Retained Earnings | \$97,517 | \$67,441 |
| Gross Costs | \$12,203,350 | \$9,119,764 |
| General Fund Contributions | \$3,717,860 | \$3,273,145 |
| % Funded by General Fund | 30.5% | 35.9% |
| Total Allocated Positions | 55 | 55 |

Department Services and Programs

The Department maintains five regional parks, 12 neighborhood parks, 10 community parks, two Off-Highway Vehicle (OHV) parks, four cemeteries, two bridges, La Grange historical areas, five fishing access points along rivers and lakes, one swimming pool, one organized youth camp, and numerous acres of open space and river bottom.

The **Administration** division implements the functions of budget, human resources, marketing, grant coordination, project management, partner development, and aligning maintenance, operational, and customer needs.

The **County Centers and Community Parks** division manages the maintenance and operations of the parks, flood control landscape, and streetscapes within County Service Areas 1, 10, 16, 18, 19, 21, 22, 24, 25, 26, and Del Rio Heights Landscape Assessment District; the Helen White Trail; Fox Grove, Riverdale and Las Palmas Fishing Accesses; Pauper’s, Cemetery; the Regional Water Safety Training Center located in Empire; Atlas, Bonita, Burbank-Paradise, Empire Community, Empire Tot Lot, Fairview, Leroy F. Fitzsimmons, Mono, Oregon Drive, Parklawn, Riverdale, Salida, and the United Community Parks. Additionally, the Community Parks/County Centers Division is responsible for landscape/grounds maintenance services at the following facilities: County Clerk-Recorder/Elections Building, 801 11th Street Building, Health Services Agency (County Center 2), Learning Institute (County Center 3), Probation and Juvenile Hall (County Center 5), 11 Libraries, Behavioral Health and Recovery Services facilities including Stanislaus Recovery Center (Ceres), a portion of County Center

l, 12th Street Garage and offices, Old City Hall, 1010 Tenth Street, Mancini Hall, and the Coroner’s Office.

The **Regional Parks** division is responsible for the maintenance and operations of Woodward Reservoir, Modesto Reservoir, Frank Raines Off-Highway Vehicle Park, La Grange Off-Highway Vehicle Park, Laird Park and a small lot within the Knights Ferry area. The Department has operated recreational facilities at Woodward Reservoir in partnership with South San Joaquin Irrigation District (SSJID) for over 50 years. This facility encompasses 6,667 acres, including 2,900 acres covered by the reservoir.

The Department has operated recreational facilities at Modesto Reservoir in partnership with Modesto Irrigation District (MID) for more than 50 years. This facility covers 5,080 acres, including 2,800 acres covered by the reservoir.

The La Grange Regional Park includes the Off-Highway Vehicle area; Gold Dredge area; Livery Stables, Jail, School House, and Museum; Joe Domecq Wilderness area; Kiwanis Camp; Basso and Old La Grange Bridge; La Grange Cemetery; Robert’s Ferry Cemetery; French Bar Cemetery, Basso Fishing Access; Turlock State Lake Fishing Access; and 225 acres of river bottom along the Tuolumne River.

Frank Raines Regional Park includes the Off-Highway Vehicle area; Campground; Day Use Park, and the Minniear Area, which encompasses over 1,000 acres of undeveloped land designed for non-motorized recreation use.

Laird Regional Park consists of 97 acres of land, 30 of which open to the public for recreational purposes. This park also serves the role of a neighborhood park.

Board of Supervisors Priority Area



Parks and Recreation supports the following Board of Supervisors priority:

| Priority | <i>Delivering community infrastructure to benefit our residents and businesses</i> | |
|---------------------|---|--------------------------|
| Mission Statement | <p style="text-align: center;">Enrich. Inspire. Experience. Create.</p> <p><i>Enrich</i> the Stanislaus County community through parks and recreation by providing recreational opportunities for all local residents. <i>Inspire</i> our residents to not only improve their overall physical and mental health and wellness but to recreate close to home. Provide the local residents with the best public recreation <i>experience</i> possible by creating events, programming, activities, and park spaces for them to maximize their enjoyment in Stanislaus County. <i>Create</i> a different kind of experience for residents when navigating local government. Working with our customers to help streamline our processes and ease of use.</p> | |
| Two-Year Strategies | <p>Strategies are defined in the Department's two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results</p> | |
| Success Measures | Annual visitation to Regional Parks | Online Reservation Count |
| Two-Year Objectives | <p><i>Integrate</i> a new inventory software system that will streamline the maintenance and inventory processes to improve incident response with a proactive approach</p> | |
| | <p><i>Integrate</i> a new online reservation system that will provide more control over the reservation process, the money collected, and customer service issues; it will also allow the Department to start selling tickets to County-hosted events and programs</p> | |
| | <p><i>Complete</i> the Bonita Pool Project giving residents of Crows Landing access to a public pool which has not been available for over a decade</p> | |
| | <p><i>Initiate</i> the Parks After Dark Program that will bring low-cost activities to residents at some of the County's high-risk parks with the goal of improving neighborhood and park cohesiveness, reducing vandalism, and growing the Department's community outreach</p> | |
| | <p><i>Expand</i> recreational opportunities at Modesto Reservoir by offering a rental system that will include water sport equipment</p> | |

Department Summary

| Parks and Recreation | | | | | | |
|---------------------------------------|------------------------|---------------------------------|----------------------------------|------------------------------------|----------------------------------|----------------------------------|
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D - Column C | Change Column D - Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$49,390 | \$45,450 | \$46,200 | \$46,200 | \$0 | \$750 |
| Fines, Forfeitures, Penalties | \$2,560 | \$1,000 | \$1,000 | \$1,000 | \$0 | \$0 |
| Revenue from use of Assets | \$35,413 | \$26,600 | \$26,600 | \$26,600 | \$0 | \$0 |
| Intergovernmental Revenue | \$662,860 | \$3,569,335 | \$682,085 | \$682,085 | \$0 | (\$2,887,250) |
| Charges for Service | \$4,325,504 | \$4,692,573 | \$4,902,008 | \$4,902,008 | \$0 | \$209,435 |
| Miscellaneous Revenue | \$25,532 | \$53,015 | \$121,285 | \$121,285 | \$0 | \$68,270 |
| Other Financing Sources | \$280,054 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$5,381,313 | \$8,387,973 | \$5,779,178 | \$5,779,178 | \$0 | (\$2,608,795) |
| Use of Fund Balance/Retained Earnings | (\$85,563) | \$97,517 | \$67,441 | \$67,441 | \$0 | (\$30,076) |
| Total Funding Sources | \$5,295,750 | \$8,485,490 | \$5,846,619 | \$5,846,619 | \$0 | (\$2,638,871) |
| Salaries and Benefits | \$4,536,201 | \$5,214,500 | \$5,327,356 | \$5,327,356 | \$0 | \$112,856 |
| Services and Supplies | \$1,989,046 | \$2,450,413 | \$2,476,765 | \$2,476,765 | \$0 | \$26,352 |
| Other Charges | \$1,258,523 | \$1,228,889 | \$1,372,780 | \$1,372,780 | \$0 | \$143,891 |
| Fixed Assets | | | | | | |
| Buildings & Improvements | \$345,087 | \$2,975,585 | \$0 | \$0 | \$0 | (\$2,975,585) |
| Equipment | \$296,470 | \$391,100 | \$0 | \$0 | \$0 | (\$391,100) |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$516,920 | (\$57,137) | (\$57,137) | (\$57,137) | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$8,942,247 | \$12,203,350 | \$9,119,764 | \$9,119,764 | \$0 | (\$3,083,586) |
| General Fund Contribution | \$3,646,497 | \$3,717,860 | \$3,273,145 | \$3,273,145 | \$0 | (\$444,715) |
| Total Allocated Positions | - | 55 | 55 | 55 | 0 | 0 |

2021-2022 Proposed Budget

The 2021-2022 Spending Plan was based on the use of standard escalators applied to the 2020-2021 Final Budget and includes appropriations of \$9.1 million, funded by \$5.8 million in estimated revenue, \$67,441 in department fund balance, and \$3.3 million in Net County Cost. Based on the use of fund balance identified in the 2020-2021 Midyear analysis; the Department anticipates there will be \$754,993 in available fund balance on July 1, 2021.

Adjustments to Spending Plan by Legal Budget Unit (LBU)

There are no adjustments to the Spending Plan for 2021-2022 Proposed Budget. Individual Schedule 9s for all department legal budget units can be found at the end of the department section.

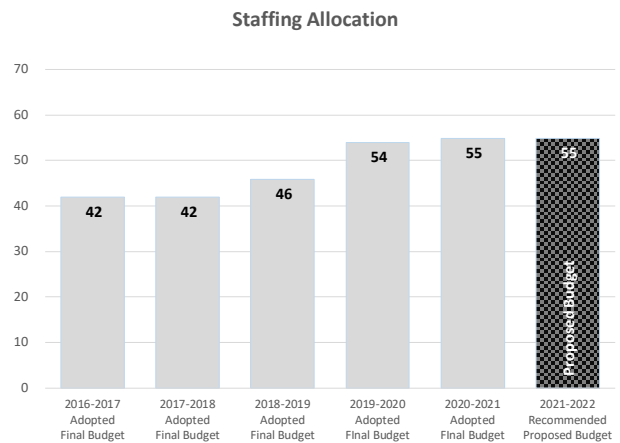
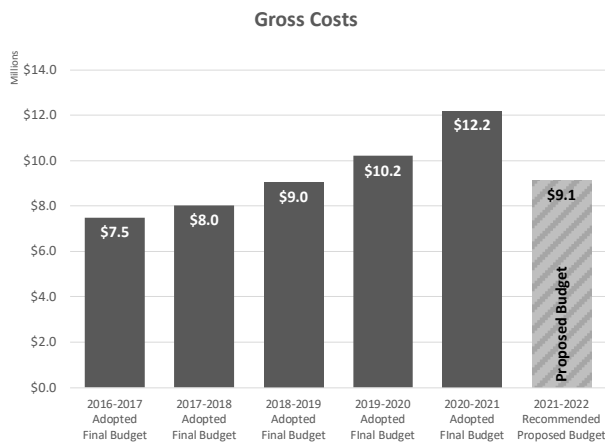
Fixed Assets | Vehicles

The Parks and Recreation Department has a total fleet of 53 vehicles; of those, 24 meet the minimum age and mileage requirements to be considered for replacement under the Fleet Services Policy.

Staffing Allocation

The 2021-2022 Proposed Budget includes an estimated staffing level of 55, consistent with the 2020-2021 Final Budget allocation.

Five-Year Historical Trends



Key Challenges and Opportunities

Pandemic Impacts - COVID-19 impacts had significant impacts to the Department’s revenue in 2020 and 2021 due to park closures. It is anticipated that social distancing and other protective measures will be in place for some time, which may restrict occupancy rates at the reservoirs. These impacts continue to affect Department revenue, including camping, day-use activities, and special events.

Americans with Disabilities Act - The Department is focusing on the removal of structural barriers to provide access to programs and services offered to the public, per ADA requirements. The Department has designated one staff member to focus on these issues in the parks and makes continuous improvements throughout the year. These include restroom and parking facility upgrades, as well as implementation when new amenities are added to existing play structures.

Recreation - A key challenge for the Department of Parks and Recreation is creating a Recreation Division within the Department. Recreation is a go-to industry to help meet current social issues (i.e. health, social services, community development). Recreation is an essential community service and one of the highest enablers of wellness and life satisfaction. The Department will be focusing on the expansion of this arm to better foster community involvement, experience, and community cohesion.

Community Impacts - Communities everywhere are facing unprecedented environmental, social, and economic challenges, which in turn make them more vulnerable to degradation and less able to restore, let alone improve, complex services and systems that meet high livability standards. In its unique central role, the Parks and Recreation Department unites people across social, racial, and economic divides. It can be a catalyst to help communities become more resilient and better adapted to thrive. Community events, as well as an expansion in programming, and pro-active services, is essential to this endeavor. Having staff in place to take on these challenges will have a positive impact on Stanislaus County for generations to come.

Reservation System - Reserve America was purchased in February of 2016 for the purpose of allowing customers to make online camping reservations for full hookup sites at Woodward Reservoir, Modesto Reservoir, and Frank Raines Regional Parks. The Department will focus on moving away from this system and acquiring one that will allow more control over the content, fees, and interactions with customers.

Data Management - Having an accurate and all-encompassing inventory, tracking, and work order system is essential to the safety of the community and fiscal transparency of the Parks and Recreation Department. Developing a comprehensive zoned maintenance schedule to make sure both fixed assets and staff are utilized in the most efficient and productive way possible. The Department plans to purchase a software package that will make this possible.

Budgets Contained within the Department

Parks and Recreation (General Fund)

Funds the divisions of Administration, County Centers, Community, and Regional Parks.

Fish and Wildlife (Special Revenue Fund)

Provides educational and recreational opportunities that support the protection, conservation, propagation, and preservation of fish and wildlife.

Modesto Reservoir Patrol (Special Revenue Fund)

Supports enhanced services to protect the water quality at Modesto Reservoir Regional Park. Modesto Reservoir is operated in partnership with the Modesto Irrigation District's water treatment plant.

Off-Highway Vehicle Fund (Special Revenue Fund)

Provides development and activities of Off-Highway Vehicle (OHV) parks, funded through reimbursable OHV grants from the State, fees collected through the Department of Motor Vehicles for off-highway park use, and fees for services.

Regional Water Safety Training Center (Special Revenue Fund)

Provides general maintenance and operation of the regional aquatic facility located at Empire Community Park. Recreational and instructional swim programs are provided through an agreement with the Stanislaus County Police Activities League since the facility opened.

Tuolumne River Regional Park (General Fund)

Provides maintenance and preservation of seven miles of river corridor, while allowing continued joint development in a manner that creates positive recreational ventures. This budget is funded through contributions agreed by the participating agencies through a Joint Powers Agreement between the County, City of Modesto, and City of Ceres.

Individual schedules for each of these budgets are detailed as follows.

Legal Budget Unit (LBU) Schedules

| Parks and Recreation | | | | | | |
|---------------------------------------|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 0100 0035110 General Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$44,655 | \$41,700 | \$42,450 | \$42,450 | \$0 | \$750 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$25,578 | \$25,600 | \$25,600 | \$25,600 | \$0 | \$0 |
| Intergovernmental Revenue | \$23,675 | \$2,960,199 | \$28,169 | \$28,169 | \$0 | (\$2,932,030) |
| Charges for Service | \$4,181,566 | \$4,569,373 | \$4,778,808 | \$4,778,808 | \$0 | \$209,435 |
| Miscellaneous Revenue | \$18,372 | \$53,015 | \$121,285 | \$121,285 | \$0 | \$68,270 |
| Other Financing Sources | \$280,054 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$4,573,900 | \$7,649,887 | \$4,996,312 | \$4,996,312 | \$0 | (\$2,653,575) |
| Use of Fund Balance/Retained Earnings | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$4,573,900 | \$7,649,887 | \$4,996,312 | \$4,996,312 | \$0 | (\$2,653,575) |
| Salaries and Benefits | \$4,536,201 | \$5,214,500 | \$5,327,356 | \$5,327,356 | \$0 | \$112,856 |
| Services and Supplies | \$1,335,005 | \$1,922,141 | \$1,951,093 | \$1,951,093 | \$0 | \$28,952 |
| Other Charges | \$938,414 | \$715,051 | \$825,538 | \$825,538 | \$0 | \$110,487 |
| Fixed Assets | | | | | | |
| Buildings & Improvements | \$345,087 | \$2,975,585 | \$0 | \$0 | \$0 | (\$2,975,585) |
| Equipment | \$296,470 | \$375,000 | \$0 | \$0 | \$0 | (\$375,000) |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$516,920 | (\$57,137) | (\$57,137) | (\$57,137) | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$7,968,097 | \$11,145,140 | \$8,046,850 | \$8,046,850 | \$0 | (\$3,098,290) |
| General Fund Contribution | \$3,394,197 | \$3,495,253 | \$3,050,538 | \$3,050,538 | \$0 | (\$444,715) |
| Total Allocated Positions | - | 55 | 55 | 55 | 0 | 0 |

| Parks and Recreation - Fish and Wildlife | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1727 0035452 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$2,383 | \$1,000 | \$1,000 | \$1,000 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$2,383 | \$1,000 | \$1,000 | \$1,000 | \$0 | \$0 |
| Use of Fund Balance/Retained Earnings | (\$2,383) | \$19,000 | \$19,000 | \$19,000 | \$0 | \$0 |
| Total Funding Sources | \$0 | \$20,000 | \$20,000 | \$20,000 | \$0 | \$0 |
| Salaries and Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Services and Supplies | \$0 | \$20,000 | \$20,000 | \$20,000 | \$0 | \$0 |
| Other Charges | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$0 | \$20,000 | \$20,000 | \$20,000 | \$0 | \$0 |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |

| Parks and Recreation - Modesto Reservoir Patrol | | | | | | |
|---|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1728 0035453 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$23,000 | \$23,000 | \$23,000 | \$23,000 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$23,000 | \$23,000 | \$23,000 | \$23,000 | \$0 | \$0 |
| Use of Fund Balance/Retained Earnings | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$23,000 | \$23,000 | \$23,000 | \$23,000 | \$0 | \$0 |
| Salaries and Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Services and Supplies | \$23,000 | \$23,000 | \$23,000 | \$23,000 | \$0 | \$0 |
| Other Charges | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$23,000 | \$23,000 | \$23,000 | \$23,000 | \$0 | \$0 |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |

| Parks and Recreation - Off-Highway Vehicle Fund | | | | | | |
|---|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1702 0035450 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$4,735 | \$3,750 | \$3,750 | \$3,750 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$177 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$9,613 | \$1,000 | \$1,000 | \$1,000 | \$0 | \$0 |
| Intergovernmental Revenue | \$639,185 | \$609,136 | \$653,916 | \$653,916 | \$0 | \$44,780 |
| Charges for Service | \$120,218 | \$100,200 | \$100,200 | \$100,200 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$773,928 | \$714,086 | \$758,866 | \$758,866 | \$0 | \$44,780 |
| Use of Fund Balance/Retained Earnings | (\$97,628) | \$78,517 | \$48,441 | \$48,441 | \$0 | (\$30,076) |
| Total Funding Sources | \$676,300 | \$792,603 | \$807,307 | \$807,307 | \$0 | \$14,704 |
| Salaries and Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Services and Supplies | \$392,363 | \$262,665 | \$260,065 | \$260,065 | \$0 | (\$2,600) |
| Other Charges | \$283,937 | \$513,838 | \$547,242 | \$547,242 | \$0 | \$33,404 |
| Fixed Assets | | | | | | |
| Equipment | \$0 | \$16,100 | \$0 | \$0 | \$0 | (\$16,100) |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$676,300 | \$792,603 | \$807,307 | \$807,307 | \$0 | \$14,704 |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |

| Parks and Recreation - Regional Water Safety Training Center | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1694 0035701 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$222 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$720 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | \$7,160 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$8,102 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Use of Fund Balance/Retained Earnings | \$14,448 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$22,550 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Salaries and Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Services and Supplies | \$36,308 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Charges | \$36,172 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$72,480 | \$0 | \$0 | \$0 | \$0 | \$0 |
| General Fund Contribution | \$49,930 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |

| Parks and Recreation - Tuolumne River Regional Park | | | | | | |
|---|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 0100 0035420 General Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Use of Fund Balance/Retained Earnings | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Salaries and Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Services and Supplies | \$202,370 | \$222,607 | \$222,607 | \$222,607 | \$0 | \$0 |
| Other Charges | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$202,370 | \$222,607 | \$222,607 | \$222,607 | \$0 | \$0 |
| General Fund Contribution | \$202,370 | \$222,607 | \$222,607 | \$222,607 | \$0 | \$0 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |



1010 10th Street, Suite 3400, Modesto, CA 95354 Tel: (209) 525-6330
www.stancounty.com/planning

Planning and Community Development

| | FY 2020-2021 Adopted Final Budget | FY 2021-2022 Recommended Proposed Budget |
|---|--|---|
| Budget Summary: | | |
| Total Revenue | \$15,272,676 | \$11,294,641 |
| Use of Fund Balance/ Retained Earnings | \$30,966 | \$38,107 |
| Gross Costs | \$17,056,505 | \$13,169,208 |
| General Fund Contributions | \$1,752,863 | \$1,836,460 |
| % Funded by General Fund | 10.3% | 13.9% |
| Total Allocated Positions | 35 | 36 |

Department Services and Programs

The Department oversees a diversity of services and programs aimed at protecting the health, safety, and welfare of persons and property through appropriate permitting of land use and development. The Department also supports efforts: to provide public services and improved infrastructure to low- and moderate-income communities; to provide homeless prevention and homeless services; and to plan for increased affordable housing development. The Department serves as staff to the Stanislaus County Airport Land Use Commission and Successor Agency of the former Stanislaus County Redevelopment Agency. The Department is also the lead entity for Stanislaus Urban County funding provided by the U.S. Department of Housing and Urban Development (HUD) and the designated Administrative Entity for California Emergency Solutions Grant (ESG) funding received by the Stanislaus Community System of Care.

The Department’s centralized **Administrative Support** services are provided by a diverse staff responsible for finance and budget preparation and monitoring; information technology; human resources; safety compliance; collection and payment of fees; accounts payable and receivable; and contracts administration.

The **Building Permits** division provides administration of building permits in compliance with minimum standards set forth within the California Code of Regulations Title 24 for new and existing buildings being altered, repaired and/or constructed; oversees the County’s One-Stop-Shop permitting process; assigns new addresses; provides Flood Plain Administration for construction permits; provides contract plan checking and inspection services to the cities of Ceres and Oakdale; calculates and collects Public Facilities Fees for the County; and administers the Dangerous Building Abatement program.

Land Use Entitlement and Grants services are administered by the Planning and Community Development divisions. The Planning division provides administration of the County’s General Plan; Zoning and Subdivision Ordinances; Stanislaus County Planning Commission and Airport Land Use Commission; Land Use Entitlement permitting; environmental reviews/ compliance; surface mining and reclamation; and Williamson Act contracts. The Community Development division provides administration of federal entitlement, state, and local funding supporting various community development, public service, emergency solutions, and housing programs.

Board of Supervisors Priority Area



Planning and Community Development supports the following Board of Supervisors priority:

| | | |
|----------------------------|---|--|
| Priority | <i>Delivering community infrastructure to benefit our residents and businesses</i> | |
| Mission Statement | To promote community and economic development by providing a diverse land use base focused on promoting and protecting local agriculture, enhancing community infrastructure and public services, and providing high quality, streamlined permit processing services for the benefit of all our customers | |
| Two-Year Strategies | Strategies are defined in the Department's two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results | |
| Success Measures | Increase online permit applications | Number of days to process applications |
| Two-Year Objectives | Full implementation of the grant management software for online grant submittals, paperless grant reviews, and funding reimbursement requests for U.S. Department of Housing and Urban Development and State Housing and Community Development grant programs administered by the Department by June 30, 2022. | |
| | Complete the surveying and community outreach needed for State Water Board funding of the West Modesto Sewer Infrastructure Project and submit application for funding by neighborhood if survey results reflect eligibility by December 31, 2021 | |
| | Implement an online customer guide for building permit and land use applications to give property owners, design professionals, and developers access to comprehensive information 24/7 and to reduce phone and counter inquiries for general permitting information by June 30, 2022 | |
| | Develop an Affordable Housing Plan/Housing Policy Framework and make available for use by property owners Accessory Dwelling Unit plans funded by State SB 2 Year One Planning Grant and State Local Early Action Planning Grant Program by June 30, 2022 | |

Department Summary

| Planning and Community Development | | | | | | |
|---------------------------------------|------------------------|---------------------------------|----------------------------------|------------------------------------|----------------------------------|----------------------------------|
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D - Column C | Change Column D - Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$1,963,701 | \$2,288,609 | \$2,357,267 | \$2,357,267 | \$0 | \$68,658 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$40,045 | \$30,000 | \$30,898 | \$30,898 | \$0 | \$898 |
| Intergovernmental Revenue | \$2,305,069 | \$11,035,476 | \$6,824,294 | \$6,824,294 | \$0 | (\$4,211,182) |
| Charges for Service | \$1,679,704 | \$1,757,999 | \$1,809,986 | \$1,921,454 | \$111,468 | \$163,455 |
| Miscellaneous Revenue | \$94,441 | \$159,002 | \$159,090 | \$159,090 | \$0 | \$88 |
| Other Financing Sources | \$22 | \$1,590 | \$1,638 | \$1,638 | \$0 | \$48 |
| Total Revenue | \$6,082,982 | \$15,272,676 | \$11,183,173 | \$11,294,641 | \$111,468 | (\$3,978,035) |
| Use of Fund Balance/Retained Earnings | \$2,042,442 | \$30,966 | \$38,107 | \$38,107 | \$0 | \$7,141 |
| Total Funding Sources | \$8,125,424 | \$15,303,642 | \$11,221,280 | \$11,332,748 | \$111,468 | (\$3,970,894) |
| Salaries and Benefits | \$3,969,292 | \$4,340,887 | \$4,479,889 | \$4,591,357 | \$111,468 | \$250,470 |
| Services and Supplies | \$3,867,505 | \$10,344,785 | \$6,532,649 | \$6,532,649 | \$0 | (\$3,812,136) |
| Other Charges | \$1,578,973 | \$2,337,933 | \$2,044,802 | \$2,044,802 | \$0 | (\$293,131) |
| Fixed Assets | | | | | | |
| Equipment | (\$60) | \$32,500 | \$0 | \$0 | \$0 | (\$32,500) |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$523 | \$400 | \$400 | \$400 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$9,416,233 | \$17,056,505 | \$13,057,740 | \$13,169,208 | \$111,468 | (\$3,887,297) |
| General Fund Contribution | \$1,290,809 | \$1,752,863 | \$1,836,460 | \$1,836,460 | \$0 | \$83,597 |
| Total Allocated Positions | - | 35 | 35 | 36 | 1 | 1 |

2021-2022 Proposed Budget

The 2021-2022 Spending Plan was based on the use of standard escalators applied to the 2020-2021 Final Budget and includes appropriations of \$13 million, funded by \$11.2 million in estimated revenue, \$38,107 in Department fund balance, and \$1.8 million in Net County Cost.

With the recommended adjustments, the 2021-2022 Proposed Budget totals \$13.2 million, funded by \$11.3 million in estimated revenue, \$38,107 in Department fund balance and \$1.8 million in Net County Cost. The recommended adjustments, relative to the Spending Plan, increase appropriations by \$111,468 with an equal increase in estimated revenue.

The Proposed Budget relies on the use of \$38,107 in departmental fund balance. Based on the use of fund balance identified in the 2020-2021 Midyear analysis, the Department anticipates there will be \$5.8 million in available fund balance on July 1, 2021.

Adjustments to Spending Plan by Legal Budget Unit (LBU)

The 2021-2022 Proposed Budget includes a Department staffing allocation of one new Staff Services Coordinator position funded by grant revenue of \$111,468.

Recommendation: It is recommended to increase estimated revenue and appropriations by \$111,468.

Fixed Assets | Vehicles

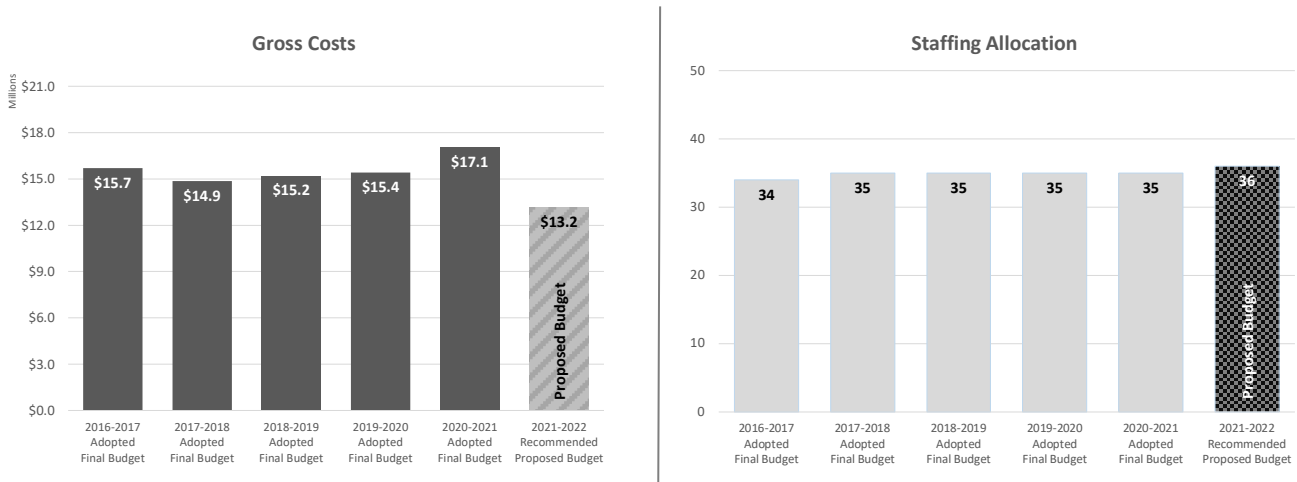
The department has a total fleet of six vehicles; of those, one meets the minimum age and mileage requirement to be considered for replacement under the Fleet Services Policy.

Staffing Allocation

The 2021-2022 Proposed Budget includes a Department staffing allocation of 36, an increase of one position over the 2020-2021 Adopted Budget allocation. The Proposed Budget includes an addition of one Staff Services Coordinator position to support Emergency Solutions Grants (ESG) and various grant programs.

Staffing Recommendation: It is recommended to add one Staff Services Coordinator position to support grant programs including Emergency Solutions Grants (ESG).

Five-Year Historical Budget Trends



The recommended Proposed Budget includes a staffing allocation of 36, an increase of one position compared to the 2020-2021 Adopted Final Budget allocation count. The previous five-year average increase in staffing was 1.2%. Staffing has increased in total by two positions over the past five years, primarily to support grant programs.

Key Challenges and Opportunities

Pandemic Impacts - Revenue impacts as a result of the COVID-19 outbreak have been less impactful than originally expected. Building Permit Services has seen an increase in building permit activity for projects with lower valuations resulting in a 11% decline in revenue. Planning Services has seen an increase in application requests resulting in a 5% increase in revenue. Community Development has been awarded Coronavirus Aid Relief and Economic Securities (CARES) Act funding to assist the community with COVID-19 impacts.

Grant Funding - Permanent Local Housing Allocation Funding (PLHA) under SB 2, Building Jobs and Homes Act, and Local Early Action Planning (LEAP) Grant funding will be available for the County’s use to support affordable housing development. This funding, in addition to Community Development Block Grant and Emergency Solutions Grant funding allocated under the CARES Act, will provide administrative funding to help the Department offset potential revenue losses associated with declining permits resulting from the COVID-19 outbreak and a general slowdown in the economy. As there has not been a significant decline in permits, there is a need for an additional Planner position to assist with the increased workload associated with administering the PLHA, LEAP, and CARES funding. The Department will continue examining staffing needs to determine the best time to bring this request forward.

Lobby Upgrades - The Department continues to work with the City of Modesto to secure funding to upgrade the 20-year-old third-floor lobby and counter area at 10th Street Place. Design options for the upgrade have been prepared and a preferred option selected by the third-floor partners. While the County has been prepared to fund its portion of the upgrade, the City does not have the funding and, as such, the project is on hold. With the COVID-19 outbreak, the front counter area has been retrofitted with plexiglass, but a permanent solution to address ergonomics, improved security, and compliance with the Americans with Disabilities Act (ADA) requirements is still needed. The Department will continue to work with the City to identify funding options allowing for the implementation of the upgrade.

Staffing - The County and City of Modesto have agreed to cost sharing of the third-floor lobby receptionist, with the position being held by the City of Modesto. As the economic impacts of the COVID-19 outbreak fully materialize, the Department will be monitoring the potential impact to this position if the City of Modesto and/or County funding for the shared position is decreased. Existing Department staffing workloads will be impacted if funding for the receptionist position is not available and the position must be staffed part-time by existing Department staff.

Online Services - COVID-19 has provided the Department the opportunity to fully implement its online permitting and electronic plan check services; however, with the broadened option to process permits electronically come new challenges with the quality of applications received without the benefit of an over-the-counter review prior to submittal. Dealing with the quality of applications submitted requires additional staff time for email and phone communications with customers and an increased customer expectation of expedited turnaround times for permit review and issuance. Efficiencies being experienced with the by-appointment-only front counter process may result in the Department altering its public counter hours (setting aside specific time for appointments only with limited walk-in customers at certain times) once the COVID-19 business limitations are lifted. The change in hours may provide a better balance for managing increased online opportunities with more effective delivery of services offered by an appointment system.

Budgets Contained within the Department

Planning and Community Development (General Fund)

Funds Department administration and land use entitlement services including general public inquiries, permitting, and associated environmental review and compliance.

Building Permits (Special Revenue Fund)

Funds building safety services through building permit plan checking and inspections services; and calculation and collection of Public Facilities Fees for the County.

Dangerous Building Abatement (Special Revenue Fund)

Funds abatement of dangerous buildings that pose a distinct health and safety threat to the residents of Stanislaus County.

General Plan Maintenance (Special Revenue Fund)

Funds the ongoing maintenance to the Stanislaus County General Plan, including ordinance amendments needed to implement the General Plan and preparation of state-mandated annual reports.

Special Revenue Grants (Special Revenue Fund)

Funds several Federal entitlement grant programs including the Community Development Block Grant, Emergency Solutions Grant (ESG), Neighborhood Stabilization Program, Home Investment Partnership Program, and State grant programs including State funded ESG and Senate Bill 2, Building Jobs and Homes Act.

Individual schedules for each of these budgets are detailed as follows.

Legal Budget Unit (LBU) Schedules

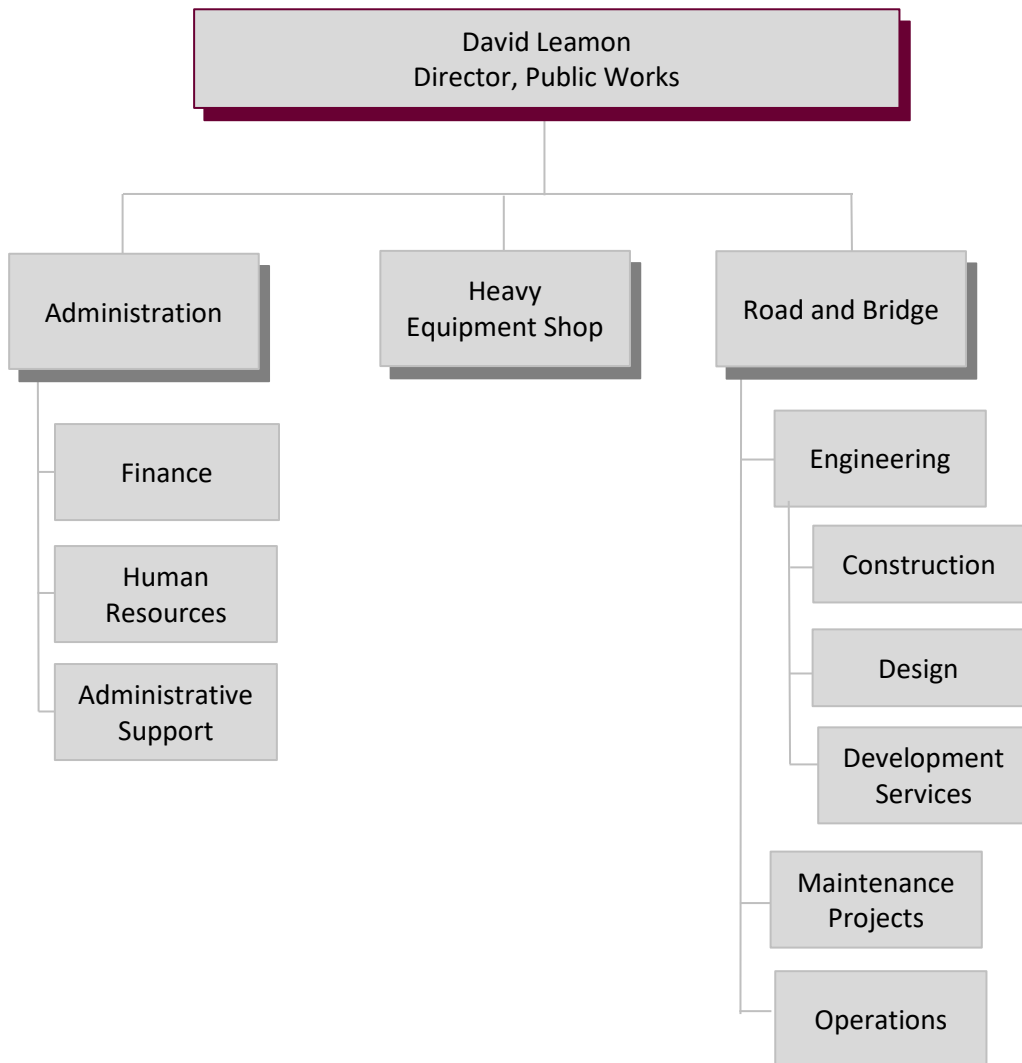
| Planning and Community Development | | | | | | |
|---------------------------------------|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 0100 0025101 General Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$370,376 | \$192,735 | \$198,517 | \$198,517 | \$0 | \$5,782 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$37,959 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$945,826 | \$917,395 | \$944,917 | \$1,056,385 | \$111,468 | \$138,990 |
| Miscellaneous Revenue | \$20 | \$1,465 | \$1,509 | \$1,509 | \$0 | \$44 |
| Other Financing Sources | \$19 | \$1,590 | \$1,638 | \$1,638 | \$0 | \$48 |
| Total Revenue | \$1,354,200 | \$1,113,185 | \$1,146,581 | \$1,258,049 | \$111,468 | \$144,864 |
| Use of Fund Balance/Retained Earnings | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$1,354,200 | \$1,113,185 | \$1,146,581 | \$1,258,049 | \$111,468 | \$144,864 |
| Salaries and Benefits | \$2,121,925 | \$2,241,580 | \$2,317,695 | \$2,429,163 | \$111,468 | \$187,583 |
| Services and Supplies | \$175,032 | \$204,090 | \$210,213 | \$210,213 | \$0 | \$6,123 |
| Other Charges | \$347,529 | \$419,978 | \$454,733 | \$454,733 | \$0 | \$34,755 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$523 | \$400 | \$400 | \$400 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$2,645,009 | \$2,866,048 | \$2,983,041 | \$3,094,509 | \$111,468 | \$228,461 |
| General Fund Contribution | \$1,290,809 | \$1,752,863 | \$1,836,460 | \$1,836,460 | \$0 | \$83,597 |
| Total Allocated Positions | - | 18 | 18 | 19 | 1 | 1 |

| Planning - Building Permits | | | | | | |
|---------------------------------------|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1206 0040400 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$1,593,325 | \$2,095,874 | \$2,158,750 | \$2,158,750 | \$0 | \$62,876 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$15,979 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$604,083 | \$625,024 | \$643,774 | \$643,774 | \$0 | \$18,750 |
| Miscellaneous Revenue | \$1,155 | \$1,474 | \$1,518 | \$1,518 | \$0 | \$44 |
| Other Financing Sources | \$3 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$2,214,545 | \$2,722,372 | \$2,804,042 | \$2,804,042 | \$0 | \$81,670 |
| Use of Fund Balance/Retained Earnings | \$319,325 | \$101,575 | \$76,405 | \$76,405 | \$0 | (\$25,170) |
| Total Funding Sources | \$2,533,870 | \$2,823,947 | \$2,880,447 | \$2,880,447 | \$0 | \$56,500 |
| Salaries and Benefits | \$1,847,367 | \$2,099,307 | \$2,162,194 | \$2,162,194 | \$0 | \$62,887 |
| Services and Supplies | \$245,478 | \$182,144 | \$186,684 | \$186,684 | \$0 | \$4,540 |
| Other Charges | \$441,085 | \$509,996 | \$531,569 | \$531,569 | \$0 | \$21,573 |
| Fixed Assets | | | | | | |
| Equipment | (\$60) | \$32,500 | \$0 | \$0 | \$0 | (\$32,500) |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$2,533,870 | \$2,823,947 | \$2,880,447 | \$2,880,447 | \$0 | \$56,500 |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 17 | 17 | 17 | 0 | 0 |

| Planning - Dangerous Building Abatement | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1746 0043290 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$0 | \$24,000 | \$24,000 | \$24,000 | \$0 | \$0 |
| Miscellaneous Revenue | \$18,583 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$18,583 | \$24,000 | \$24,000 | \$24,000 | \$0 | \$0 |
| Use of Fund Balance/Retained Earnings | \$7,649 | \$24,000 | \$16,000 | \$16,000 | \$0 | (\$8,000) |
| Total Funding Sources | \$26,232 | \$48,000 | \$40,000 | \$40,000 | \$0 | (\$8,000) |
| Salaries and Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Services and Supplies | \$13,350 | \$30,000 | \$26,000 | \$26,000 | \$0 | (\$4,000) |
| Other Charges | \$12,882 | \$18,000 | \$14,000 | \$14,000 | \$0 | (\$4,000) |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$26,232 | \$48,000 | \$40,000 | \$40,000 | \$0 | (\$8,000) |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |

| Planning - General Plan Maintenance | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 179A 0025521 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$31,002 | \$30,000 | \$30,898 | \$30,898 | \$0 | \$898 |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$127,795 | \$190,580 | \$196,295 | \$196,295 | \$0 | \$5,715 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$158,797 | \$220,580 | \$227,193 | \$227,193 | \$0 | \$6,613 |
| Use of Fund Balance/Retained Earnings | \$54,701 | \$116,295 | \$121,197 | \$121,197 | \$0 | \$4,902 |
| Total Funding Sources | \$213,498 | \$336,875 | \$348,390 | \$348,390 | \$0 | \$11,515 |
| Salaries and Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Services and Supplies | \$2,740 | \$115,135 | \$117,780 | \$117,780 | \$0 | \$2,645 |
| Other Charges | \$210,758 | \$221,740 | \$230,610 | \$230,610 | \$0 | \$8,870 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$213,498 | \$336,875 | \$348,390 | \$348,390 | \$0 | \$11,515 |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |

| Planning - Special Revenue Grants | | | | | | |
|---------------------------------------|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1290 0025000 | | | | | | |
| Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$9,043 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$2,251,131 | \$11,035,476 | \$6,824,294 | \$6,824,294 | \$0 | (\$4,211,182) |
| Charges for Service | \$2,000 | \$1,000 | \$1,000 | \$1,000 | \$0 | \$0 |
| Miscellaneous Revenue | \$74,683 | \$156,063 | \$156,063 | \$156,063 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$2,336,857 | \$11,192,539 | \$6,981,357 | \$6,981,357 | \$0 | (\$4,211,182) |
| Use of Fund Balance/Retained Earnings | \$1,660,767 | (\$210,904) | (\$175,495) | (\$175,495) | \$0 | \$35,409 |
| Total Funding Sources | \$3,997,624 | \$10,981,635 | \$6,805,862 | \$6,805,862 | \$0 | (\$4,175,773) |
| Salaries and Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Services and Supplies | \$3,430,905 | \$9,813,416 | \$5,991,972 | \$5,991,972 | \$0 | (\$3,821,444) |
| Other Charges | \$566,719 | \$1,168,219 | \$813,890 | \$813,890 | \$0 | (\$354,329) |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$3,997,624 | \$10,981,635 | \$6,805,862 | \$6,805,862 | \$0 | (\$4,175,773) |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |



1716 Morgan Road, Modesto, CA 95358 Tel: (209) 525-4130
www.stancounty.com/publicworks/

Public Works

| | FY 2020-2021 Adopted Final Budget | FY 2021-2022 Recommended Proposed Budget |
|---|--|---|
| Budget Summary: | | |
| Total Revenue | \$110,405,265 | \$81,961,555 |
| Use of Fund Balance/ Retained Earnings | \$9,643,680 | \$18,920 |
| Gross Costs | \$120,215,245 | \$82,586,500 |
| General Fund Contributions | \$166,300 | \$606,025 |
| % Funded by General Fund | 0.1% | 0.7% |
| Total Allocated Positions | 121 | 117 |

Department Services and Programs

To facilitate the safe and efficient movement of people, goods and services throughout Stanislaus County, the Public Works Department designs, builds and maintains County roadways and bridges, and operates a regional public transportation system.

The **Administration** division provides leadership, operational coordination, human resources support, safety programs, and policy development for all divisions in Public Works. The Administrative division is responsible for finance and budget preparation and administration; accounts payable, receivable, payroll and cost accounting; personnel administration and management, and as a customer contact for road related service requests.

In Fiscal Year 2019-2020, the **Engineering** division was merged with the **Roads and Bridge** division to increase efficiencies of operations, projects and funding sources. This unit has three areas; Design, Construction and Development Services. The Design Engineering unit provides design for road and bridge construction and reconstruction projects. This unit produces plans and specifications for the Department's Capital Improvement Plan and the Regional Transportation Plan. Those design plans become projects that are overseen by the Construction Engineering unit while being constructed by the contracting industry. More information about the Design division and current projects can be found at <http://www.stancounty.com/publicworks/division/design/>. The office of the County Surveyor functions within the Engineering division. The primary function of the County Surveyor's office is to protect, maintain and perpetuate land survey monuments. The responsibility of this office also includes the

quality control of land mapping throughout the County by the public and private sectors.

The Development Services unit provides review of off-site development plans, writes conditions of approval, supports the Stanislaus County Planning Commission, and issues encroachment and transportation permits involving county roads. The Traffic division handles traffic signals, signs and parking management by collecting and analyzing traffic collision, traffic volume and speed data, and conducting various traffic engineering studies. Development Services also oversees the County's state mandated Storm Water Pollution Prevention Program. For additional information, visit <http://www.stancounty.com/publicworks/division/development/>.

The **Heavy Equipment Shop** is an Internal Service Fund operation that provides equipment and vehicles to other Public Works divisions, primarily the Road and Bridge division, and operates a Compressed Natural Gas (CNG) and diesel fuel station available to other County departments and local governments. In addition, the Shop provides vehicle and equipment maintenance, as requested, to other County Departments. In Fiscal Year 2020-2021, the Heavy Equipment Shop added a new organization, Morgan Shop Fueling Station. The addition of this new organization will allow the Heavy Equipment Shop to track operational costs more efficiently in order to set pricing for its internal and external customers.

The **Road and Bridge** division Road Operations maintain Stanislaus County's existing system of 1,510.72 road miles and 224 bridges by performing

preventive maintenance, roadway resurfacing, maintenance of bridge and storm water systems, signing and striping of roadways, and vegetation control. In addition to the 24-hour emergency response to road hazards and weather-related emergencies, the Operations unit provides maintenance for County Service Areas (CSA), storm

drain systems, and lighting districts. The Maintenance Projects unit commences construction on design plans that have been funded and awarded. The Road and Bridge Division is also responsible for the newly created Alley Crew to support the Illegal Dumping Program and Sign Shop.

Board of Supervisors Priority Area



Public Works supports the following Board of Supervisors priority:

| | | |
|----------------------------|--|--------------------------|
| Priority | <i>Delivering community infrastructure to benefit our residents and businesses</i> | |
| Mission Statement | To manage and improve infrastructure through safe and efficient use of resources and assets, for the benefit of our citizens | |
| Two-Year Strategies | Strategies are defined in the Department's two-year objectives, established to support progress on the success measures, with program services and annual performance outcomes monitored to affect desired results | |
| Success Measures | Pavement Condition Index rating | Increase StaRT Ridership |
| Two-Year Objectives | <i>Resurface</i> 150 miles of roads to facilitate the safe and efficient movement of people, goods, and services throughout Stanislaus County, benefiting residents and businesses | |
| | <i>Re-stripe</i> 750 miles of road centers and edges for the benefit and safety of residents and businesses | |
| | <i>Implement</i> efficiency opportunities in contracting, service deployment, and service integration for Stanislaus Regional Transit (StaRT) | |

Department Summary

| Public Works | | | | | | |
|---------------------------------------|------------------------|---------------------------------|----------------------------------|------------------------------------|----------------------------------|----------------------------------|
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D - Column C | Change Column D - Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$15,485,049 | \$10,405,750 | \$10,858,075 | \$6,600,250 | (\$4,257,825) | (\$3,805,500) |
| Licenses, Permits, Franchises | \$26,761 | \$24,500 | \$24,500 | \$24,500 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$165 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$862,410 | \$302,850 | \$302,950 | \$227,950 | (\$75,000) | (\$74,900) |
| Intergovernmental Revenue | \$36,495,357 | \$65,342,585 | \$48,065,820 | \$46,495,130 | (\$1,570,690) | (\$18,847,455) |
| Charges for Service | \$7,156,736 | \$7,739,370 | \$7,872,640 | \$7,211,850 | (\$660,790) | (\$527,520) |
| Miscellaneous Revenue | \$986,285 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$19,882,772 | \$26,590,210 | \$21,401,875 | \$21,401,875 | \$0 | (\$5,188,335) |
| Total Revenue | \$80,895,535 | \$110,405,265 | \$88,525,860 | \$81,961,555 | (\$6,564,305) | (\$28,443,710) |
| Use of Fund Balance/Retained Earnings | (\$8,110,780) | \$9,643,680 | \$2,005,355 | \$18,920 | (\$1,986,435) | (\$9,624,760) |
| Total Funding Sources | \$72,784,755 | \$120,048,945 | \$90,531,215 | \$81,980,475 | (\$8,550,740) | (\$38,068,470) |
| Salaries and Benefits | \$12,378,223 | \$14,668,945 | \$15,334,825 | \$14,627,460 | (\$707,365) | (\$41,485) |
| Services and Supplies | \$42,538,043 | \$69,498,855 | \$43,863,160 | \$38,455,380 | (\$5,407,780) | (\$31,043,475) |
| Other Charges | \$8,366,109 | \$14,252,485 | \$14,879,980 | \$12,912,385 | (\$1,967,595) | (\$1,340,100) |
| Fixed Assets | | | | | | |
| Buildings & Improvements | \$439,011 | \$820,000 | \$525,000 | \$0 | (\$525,000) | (\$820,000) |
| Equipment | (\$114,711) | \$1,650,000 | \$250,000 | \$400,000 | \$150,000 | (\$1,250,000) |
| Other Financing Uses | \$9,387,793 | \$19,324,960 | \$15,729,550 | \$15,729,550 | \$0 | (\$3,595,410) |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | (\$16,112) | \$0 | \$0 | \$461,725 | \$461,725 | \$461,725 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$72,978,356 | \$120,215,245 | \$90,582,515 | \$82,586,500 | (\$7,996,015) | (\$37,628,745) |
| General Fund Contribution | \$193,601 | \$166,300 | \$51,300 | \$606,025 | \$554,725 | \$439,725 |
| Total Allocated Positions | - | 121 | 121 | 117 | -4 | -4 |

2021-2022 Proposed Budget

The 2021-2022 Spending Plan was based on the use of standard escalators applied to the 2020-2021 Final Budget and includes appropriations of \$90.6 million, funded by \$88.5 million in estimated revenue, \$2 million in department fund balance/retained earnings, and \$51,300 in Net County Cost.

With the recommended adjustments, the 2021-2022 Proposed Budget totals \$82.6 million, funded by \$82 million in estimated revenue, \$18,920 in department fund balance and \$606,025 in Net County Cost. The recommended adjustments, relative to the Spending Plan, decrease appropriations by \$8 million, resulting in a decrease in estimated revenue of \$6.6 million and \$2 million decrease in use of department fund balance/retained earnings, and a \$554,725 increase in Net County Cost. Based on the use of fund balance identified in the 2020-2021 Midyear analysis; the Department anticipates there will be \$44.1 million in available fund balance on July 1, 2021.

Adjustments to Spending Plan by Legal Budget Unit (LBU)

Roads and Bridges - Purchase Project Management Information System to serve General Services Agency and Public Works. Total estimated cost of system is \$300,000 for initial procurement, implementation, training, and first year subscription. Cost will be split equally between GSA and PW of \$150,000 each. Public Works share is funded by department fund balance.

Roads and Bridges – Add Alley Crew to support Illegal Dumping Program at an annual cost of \$554,725, funded by Net County Cost. The Alley Crew includes three dedicated staff, operating supplies, landfill fees and equipment.

Transit – Eliminate Transit budget; decrease appropriations by \$8.7 million. Transit activities will transfer to Stanislaus Regional Transit Authority effective July 1, 2021.

Recommendation: It is recommended to decrease appropriations by \$8 million and decrease estimated revenue by \$6.5 million, resulting in a \$2 million decrease in the use of department fund balance and an increase in Net County Cost of \$554,725.

Projects

The Road & Bridge active project listing includes projects that are in various stages of planning, design or construction. Currently, there are 38 active projects for Fiscal Year 2021-2022.

Measure L Projects

- ◆ Traffic Signal / Intelligent Transportation System (ITS)
- ◆ Golden State/Golf/Berkeley
- ◆ Annual Traffic Safety Improvements
- ◆ Crows Landing Road @ 7th Street Signal
- ◆ Crows Landing Road @ River/Marshall Signal
- ◆ Highway Safety Improvement Program (HSIP) Cycle 8 – Corridor Striping
- ◆ HSIP Cycle 8 – Curves and Striping
- ◆ 2022 Countywide Annual Chip Seal
- ◆ Urban Pavement Preservation
- ◆ ADA Curb Ramps
- ◆ Quincy Road over TID Lateral No 3
- ◆ Hickman Road Bridge Replacement
- ◆ Annual Force Account
- ◆ Airport Neighborhood Active Transportation Connectivity (ATC)
- ◆ Bret Harte Elementary ATC
- ◆ Robinson Road Elementary ATC
- ◆ Downtown Denair Sidewalk
- ◆ Stanislaus Council of Governments (StanCOG) Countywide Pavement Study

Senate Bill 1 (SB1)

- ◆ 2021 and 2022 Countywide Annual Chip Seal
- ◆ 2022 Countywide Centerline and Edge-line Striping
- ◆ Gates Road/Dakota Avenue/Diablo Grande Boulevard Pavement Preservation
- ◆ Del Puerto Canyon Road Improvements Phase I
- ◆ Milton Road Bridge over Roack Creek Tributary
- ◆ Seventh Street Bridge over Tuolumne River
- ◆ Montpelier Road Bridge over TID Main Canal
- ◆ Oakdale-Waterford Highway Bridge over Claribel Lateral
- ◆ Hickman Road Bridge Replacement
- ◆ Crows Landing Road Bridge Replacement
- ◆ Quincy Road Bridge over TID Later No 3
- ◆ Curb Ramps – Paradise/Victoria
- ◆ Sisk Road and Kiernan Court Pavement Rehabilitation

- ◆ Garner Road Pavement Rehabilitation
- ◆ Paradise Road Pavement Rehabilitation
- ◆ Tenaya Drive Pavement Rehabilitation
- ◆ North County Corridor – Safety Grade Separation

The Department will also be continuing with projects that will take advantage of the County’s Public Facilities Fee (PFF) for Transportation.

- ◆ State Route 132 West – Dakota to Gates
- ◆ McHenry Avenue – Ladd Road to San Joaquin County line Widening
- ◆ North County Transportation Corridor Phase I

Fixed Assets | Vehicles

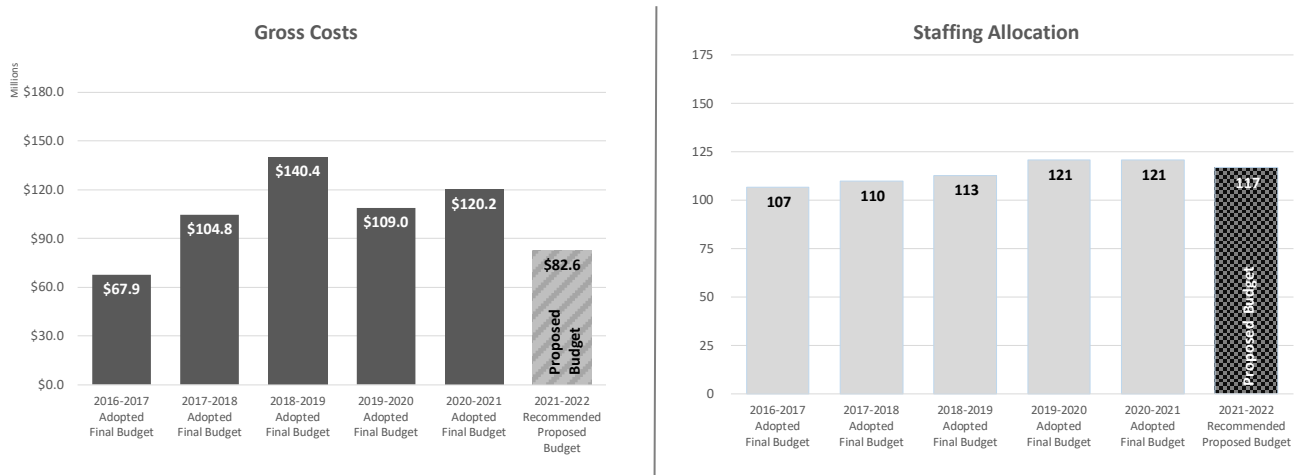
The Proposed Budget includes \$250,000 in Fixed Assets to replace five trucks and \$150,000 to purchase a Project Management Information System. Public Works will continue to seek grant opportunities to leverage funds on the replacement vehicles.

Staffing Allocation

The 2021-2022 Proposed Budget includes a Department staffing allocation of 117, which is a decrease of four positions from the 2019-2020 Adopted Final Budget allocation. The Fiscal Year 2020-2021 Midyear Financial Report added an Accountant II position in Administration. On April 27, 2021, the Board of Supervisors approved the deletion of five positions associated with the transfer of Transit activities to the Stanislaus Regional Transit Authority effective July 1, 2021.

Staffing Recommendation: It is recommended to reclassify one vacant Accountant II position to Staff Services Analyst to align departmental needs, along with current and anticipated job duties of the position, with the appropriate classification.

Five-Year Historical Budget Trends



The recommended Proposed Budget includes a staffing allocation of 117, a decrease of four positions compared to 2020-2021 Adopted Final Budget allocation count. The Reduction-In-Force approved by the Board of Supervisor April 27, 2021 (BOS 2021-0169) included the deletion of five positions in the Local Transit System effective July 1, 2021 associated with the transfer of Transit activities to the Stanislaus Regional Transit Authority.

Key Challenges and Opportunities

Americans with Disabilities Act - Public Works continues to work on projects that assist in the removal of Americans with Disabilities Act (ADA) barriers. Annually, the Department has built into its Spending Plan between \$800,000 – 1,000,000 for capital projects addressing ADA issues.

State and Local Revenue Sources - Going into Fiscal Year 2020-2021, Public Works faced a decline in its major revenue sources of HUTA and SB1 due to COVID-19. The statewide shelter-in-place order has caused fuel consumption to decrease. The California State Association of Counties (CSAC) estimates a \$129 million reduction in the county formula transportation revenues for Fiscal Year 2019-2020 and \$116 million reduction in Fiscal Year 2020-2021. Revenue projections were reduced between 9%-16%, based on State projections and actual revenues received. The Department Spending Plan was also reflective of those challenges. During this time, Public Works took the opportunity to review all active projects and adjust schedules and timelines, when possible other funding sources were assigned in order for staff to take full advantage of cost accounting recoverability. Methodologies were reviewed and updated in order for the Department to recover all eligible costs. Public Works is optimistic Fiscal Year 2021-2022 will see an increase in the major revenue sources. HUTA and SB1 have been projected to come in stronger and the Department is looking at the Governor’s May revision to solidify the Final Budget numbers. Measure L has shown to be very consistent with no noticeable impact due to the pandemic and it is believed the revenue can be increased for Final Budget. The increase will allow the Department to continue forward progress on major projects and operations without relying on fund balance.

Flood Plain Administration - As part of the Fiscal Year 2018-2019 Midyear Financial Report, flood plain administration was transferred to the Public Works Department. FEMA is currently working on a project to update the flood hazard data along the San Joaquin River, Tuolumne River, and Dry Creek within Stanislaus County. The project includes updating the hydraulic modeling of the rivers and creek to provide base flood elevation information for the 1-percent annual chance storm, also known as the “100-year flood,” in areas where the flood hazard is currently mapped without this data. The new maps will provide a better representation of the areas within Stanislaus County that are currently threatened each rainy season by the flood hazard. Public Works will be responsible for the review of FEMA work, community outreach and public input as well as any research needed for public input. Public Works will also be looking at establishing a maintenance fee for issues of flood, storm water, and ground water maintenance in its upcoming fee study. Completion of the hydraulic modeling and the maintenance fee work will continue into Fiscal Year 2021-2022.

Budgets Contained within the Department

Administration (Special Revenue Fund)

The Administration division provides leadership, operational coordination, policy development, human resources, and fiscal oversight for all Public Works’ divisions.

Engineering (Special Revenue Fund)

Provides design services and construction management for various road and bridge construction and reconstruction projects performed by the Road and Bridge division. In Fiscal Year 2019-2020, this budget was merged with Road and Bridge.

Local Transit System (Enterprise Fund)

This budget is being eliminated in Fiscal Year 2021-2022. Transit services have been transferred to the new Stanislaus Regional Transit Authority (StanRTA) effective July 1, 2021.

Morgan Shop (Internal Service Fund)

Provides equipment and vehicles to other Public Works divisions, primarily Road and Bridge. The user divisions pay a rental rate to Morgan Shop when using equipment and vehicles.

Road and Bridge (Special Revenue Fund)

This budget provides for the maintenance of Stanislaus County's road system and bridges.

Individual schedules for each of these budgets are detailed as follows.

Legal Budget Unit (LBU) Schedules

| Public Works - Administration | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1201 0040001 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$292 | \$350 | \$350 | \$350 | \$0 | \$0 |
| Intergovernmental Revenue | \$56,340 | \$46,500 | \$46,500 | \$46,500 | \$0 | \$0 |
| Charges for Service | \$1,402,132 | \$1,752,390 | \$1,712,770 | \$1,712,770 | \$0 | (\$39,620) |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$1,458,764 | \$1,799,240 | \$1,759,620 | \$1,759,620 | \$0 | (\$39,620) |
| Use of Fund Balance/Retained Earnings | (\$9,667) | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$1,449,097 | \$1,799,240 | \$1,759,620 | \$1,759,620 | \$0 | (\$39,620) |
| Salaries and Benefits | \$1,127,074 | \$1,138,665 | \$1,128,990 | \$1,128,990 | \$0 | (\$9,675) |
| Services and Supplies | \$114,606 | \$226,195 | \$176,630 | \$176,630 | \$0 | (\$49,565) |
| Other Charges | \$207,417 | \$434,380 | \$454,000 | \$454,000 | \$0 | \$19,620 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$1,449,097 | \$1,799,240 | \$1,759,620 | \$1,759,620 | \$0 | (\$39,620) |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 8 | 8 | 9 | 1 | 1 |

| Public Works - Engineering | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1202 0040249 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service | \$43,170 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Miscellaneous Revenue | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$706,359 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$749,529 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Use of Fund Balance/Retained Earnings | (\$749,529) | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Funding Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Salaries and Benefits | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Services and Supplies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Charges | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 0 | 0 | 0 | 0 | 0 |

| Public Works - Local Transit System | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 4001 0041510 Enterprise Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$7,627,816 | \$3,870,750 | \$4,257,825 | \$0 | (\$4,257,825) | (\$3,870,750) |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$165 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$381,560 | \$75,000 | \$75,000 | \$0 | (\$75,000) | (\$75,000) |
| Intergovernmental Revenue | \$1,794,157 | \$4,203,350 | \$1,570,690 | \$0 | (\$1,570,690) | (\$4,203,350) |
| Charges for Service | \$466,259 | \$629,320 | \$660,790 | \$0 | (\$660,790) | (\$629,320) |
| Miscellaneous Revenue | \$9,167 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue | \$10,279,124 | \$8,778,420 | \$6,564,305 | \$0 | (\$6,564,305) | (\$8,778,420) |
| Use of Fund Balance/Retained Earnings | (\$2,833,154) | \$2,390,495 | \$2,136,435 | \$0 | (\$2,136,435) | (\$2,390,495) |
| Total Funding Sources | \$7,445,970 | \$11,168,915 | \$8,700,740 | \$0 | (\$8,700,740) | (\$11,168,915) |
| Salaries and Benefits | \$463,703 | \$723,830 | \$707,365 | \$0 | (\$707,365) | (\$723,830) |
| Services and Supplies | \$5,133,014 | \$6,638,800 | \$5,464,780 | \$0 | (\$5,464,780) | (\$6,638,800) |
| Other Charges | \$1,751,131 | \$1,906,285 | \$2,003,595 | \$0 | (\$2,003,595) | (\$1,906,285) |
| Fixed Assets | | | | | | |
| Buildings & Improvements | \$252,393 | \$500,000 | \$525,000 | \$0 | (\$525,000) | (\$500,000) |
| Equipment | (\$154,271) | \$1,400,000 | \$0 | \$0 | \$0 | (\$1,400,000) |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$7,445,970 | \$11,168,915 | \$8,700,740 | \$0 | (\$8,700,740) | (\$11,168,915) |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 5 | 5 | 0 | -5 | -5 |

| Public Works - Morgan Shop | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 5121 0042100 Internal Service Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Licenses, Permits, Franchises | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intergovernmental Revenue | \$207 | \$100,000 | \$100,000 | \$100,000 | \$0 | \$0 |
| Charges for Service | \$3,377,368 | \$4,276,750 | \$4,356,170 | \$4,356,170 | \$0 | \$79,420 |
| Miscellaneous Revenue | \$433,753 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$220,000 | \$5,000 | \$5,000 | \$5,000 | \$0 | \$0 |
| Total Revenue | \$4,031,328 | \$4,381,750 | \$4,461,170 | \$4,461,170 | \$0 | \$79,420 |
| Use of Fund Balance/Retained Earnings | (\$430,951) | \$150,000 | \$150,000 | \$150,000 | \$0 | \$0 |
| Total Funding Sources | \$3,600,377 | \$4,531,750 | \$4,611,170 | \$4,611,170 | \$0 | \$79,420 |
| Salaries and Benefits | \$905,896 | \$1,038,955 | \$1,090,825 | \$1,090,825 | \$0 | \$51,870 |
| Services and Supplies | \$1,455,690 | \$1,720,975 | \$1,742,195 | \$1,742,195 | \$0 | \$21,220 |
| Other Charges | \$1,199,231 | \$1,521,820 | \$1,528,150 | \$1,528,150 | \$0 | \$6,330 |
| Fixed Assets | | | | | | |
| Equipment | \$39,560 | \$250,000 | \$250,000 | \$250,000 | \$0 | \$0 |
| Other Financing Uses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$3,600,377 | \$4,531,750 | \$4,611,170 | \$4,611,170 | \$0 | \$79,420 |
| General Fund Contribution | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Allocated Positions | - | 9 | 9 | 9 | 0 | 0 |

| Public Works - Road and Bridge | | | | | | |
|--|------------------------|---------------------------------|----------------------------------|------------------------------------|---------------------------------|---------------------------------|
| 1101 0040399 Special Revenue Fund | | | | | | |
| | FY 2019-2020 Actual | FY 2020-2021 Final Budget | FY 2021-2022 Spending Plan | FY 2021-2022 Proposed Budget | Change Column D- Column C | Change Column D- Column B |
| | Column A | Column B | Column C | Column D | Column E | Column F |
| Taxes | \$7,857,233 | \$6,535,000 | \$6,600,250 | \$6,600,250 | \$0 | \$65,250 |
| Licenses, Permits, Franchises | \$26,761 | \$24,500 | \$24,500 | \$24,500 | \$0 | \$0 |
| Fines, Forfeitures, Penalties | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revenue from use of Assets | \$480,558 | \$227,500 | \$227,600 | \$227,600 | \$0 | \$100 |
| Intergovernmental Revenue | \$34,644,653 | \$60,992,735 | \$46,348,630 | \$46,348,630 | \$0 | (\$14,644,105) |
| Charges for Service | \$1,867,807 | \$1,080,910 | \$1,142,910 | \$1,142,910 | \$0 | \$62,000 |
| Miscellaneous Revenue | \$543,365 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Financing Sources | \$18,956,413 | \$26,585,210 | \$21,396,875 | \$21,396,875 | \$0 | (\$5,188,335) |
| Total Revenue | \$64,376,790 | \$95,445,855 | \$75,740,765 | \$75,740,765 | \$0 | (\$19,705,090) |
| Use of Fund Balance/Retained Earnings | (\$4,087,479) | \$7,103,185 | (\$281,080) | (\$131,080) | \$150,000 | (\$7,234,265) |
| Total Funding Sources | \$60,289,311 | \$102,549,040 | \$75,459,685 | \$75,609,685 | \$150,000 | (\$26,939,355) |
| Salaries and Benefits | \$9,881,550 | \$11,767,495 | \$12,407,645 | \$12,407,645 | \$0 | \$640,150 |
| Services and Supplies | \$35,834,733 | \$60,912,885 | \$36,479,555 | \$36,536,555 | \$57,000 | (\$24,376,330) |
| Other Charges | \$5,208,330 | \$10,390,000 | \$10,894,235 | \$10,930,235 | \$36,000 | \$540,235 |
| Fixed Assets | | | | | | |
| Buildings & Improvements | \$186,618 | \$320,000 | \$0 | \$0 | \$0 | (\$320,000) |
| Equipment | \$0 | \$0 | \$0 | \$150,000 | \$150,000 | \$150,000 |
| Other Financing Uses | \$9,387,793 | \$19,324,960 | \$15,729,550 | \$15,729,550 | \$0 | (\$3,595,410) |
| Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intrafund | (\$16,112) | \$0 | \$0 | \$461,725 | \$461,725 | \$461,725 |
| Contingencies | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Gross Costs | \$60,482,912 | \$102,715,340 | \$75,510,985 | \$76,215,710 | \$704,725 | (\$26,499,630) |
| General Fund Contribution | \$193,601 | \$166,300 | \$51,300 | \$606,025 | \$554,725 | \$439,725 |
| Total Allocated Positions | - | 99 | 99 | 99 | 0 | 0 |

Stanislaus County Staffing Summary

Allocation List – Three Year Comparison

| Department | 2019-2020 | 2020-2021 | 2021-2022 |
|--|--------------|--------------|-----------------|
| | Final Budget | Final Budget | Proposed Budget |
| Agricultural Commissioner | 40 | 40 | 40 |
| Aging and Veterans Services - Area Agency on Aging | 17 | 18 | 18 |
| Aging and Veterans Services - Veterans' Services | 6 | 6 | 6 |
| Animal Services | 33 | 35 | 35 |
| Assessor | 58 | 58 | 61 |
| Auditor Controller | 40 | 40 | 41 |
| Auditor Controller - Enterprise Resource Planning | 0 | 1 | 2 |
| Behavioral Health and Recovery Services (BHRS) | 280 | 269 | 246 |
| BHRS - Alcohol and Drug Program | 42 | 42 | 36 |
| BHRS - Managed Care | 12 | 12 | 10 |
| BHRS - Mental Health Services Act | 110 | 112 | 103 |
| BHRS - Public Guardian | 10 | 17 | 22 |
| BHRS - Stanislaus Recovery Center | 35 | 35 | 30 |
| Board of Supervisors | 10 | 10 | 10 |
| Chief Executive Office - County Fire Service Fund | 9 | 0 | 0 |
| Chief Executive Office - Office of Emergency Serv/Fire Warden | 8 | 0 | 0 |
| Chief Executive Office - Human Relations | 13 | 25 | 27 |
| Chief Executive Office - Operations and Services | 57 | 36 | 35 |
| Child Support Services | 161 | 161 | 161 |
| Children and Families Commission | 5 | 5 | 5 |
| Clerk-Recorder - Elections Division | 14 | 14 | 14 |
| Clerk-Recorder - Recorder Division | 34 | 34 | 34 |
| Community Services Agency - Program Services and Support | 1,144 | 1,155 | 1,154 |
| Cooperative Extension | 5 | 5 | 6 |
| County Counsel | 17 | 18 | 19 |
| District Attorney - Automobile Insurance Fraud Prosecution | 1 | 1 | 1 |
| District Attorney - Criminal Division | 133 | 133 | 133 |
| District Attorney - Elder Abuse Advocacy and Outreach | 1 | 1 | 1 |
| District Attorney - Real Estate Fraud Prosecution | 2 | 2 | 2 |
| District Attorney - Unserved/Underserved Victims Advocacy and Outreach | 2 | 2 | 2 |
| District Attorney - Victim Services Program | 11 | 12 | 12 |
| District Attorney - Violence Against Women | 2 | 2 | 2 |
| Environmental Resources | 87 | 86 | 86 |
| Environmental Resources - Fink Road Landfill | 18 | 18 | 18 |
| Environmental Resources - Groundwater Program | 0 | 1 | 1 |
| General Services Agency - Administration | 5 | 13 | 15 |
| General Services Agency - Central Services | 13 | 13 | 13 |
| General Services Agency - Facilities Maintenance | 37 | 37 | 37 |
| General Services Agency - Fleet Services | 10 | 10 | 10 |

| Department | 2019-2020 | 2020-2021 | 2021-2022 |
|---|--------------|--------------|-----------------|
| | Final Budget | Final Budget | Proposed Budget |
| Health Services Agency - Administration | 82 | 82 | 82 |
| Health Services Agency - Clinics and Ancillary Services | 178 | 178 | 178 |
| Health Services Agency - Public Health | 171 | 180 | 181 |
| Information Technology Central | 37 | 43 | 43 |
| Information Technology Central - Telecommunications | 2 | 2 | 2 |
| Law Library | 2 | 2 | 2 |
| Library | 76 | 72 | 72 |
| Local Agency Formation Commission | 3 | 3 | 3 |
| Parks and Recreation | 54 | 55 | 55 |
| Planning and Community Development - Building Permits | 17 | 17 | 17 |
| Planning and Community Development - Planning | 18 | 18 | 19 |
| Probation - Administration | 23 | 23 | 23 |
| Probation - Community Corrections Partnership | 32 | 32 | 33 |
| Probation - Corrections Performance Incentive Fund | 2 | 2 | 2 |
| Probation - Field Services | 112 | 112 | 112 |
| Probation - Institutional Services | 54 | 54 | 54 |
| Probation - Juvenile Commitment Facility | 29 | 29 | 29 |
| Probation - Juvenile Justice Crime Prevention Act | 15 | 15 | 15 |
| Probation - Youthful Offender Block Grant | 16 | 16 | 16 |
| Public Defender | 51 | 51 | 57 |
| Public Works - Administration | 8 | 8 | 9 |
| Public Works - Local Transit System | 5 | 5 | 0 |
| Public Works - Morgan Shop | 9 | 9 | 9 |
| Public Works - Road and Bridge | 99 | 99 | 99 |
| Sheriff - Administration | 85 | 85 | 85 |
| Sheriff - Adult Detention Expansion | 80 | 80 | 80 |
| Sheriff - Cal ID Program | 2 | 2 | 2 |
| Sheriff - CAL-MMET | 4 | 4 | 4 |
| Sheriff - Contract Cities | 70 | 71 | 71 |
| Sheriff - County Fire Service Fund | 0 | 9 | 9 |
| Sheriff - Court Security | 39 | 39 | 39 |
| Sheriff - Detention | 277 | 279 | 279 |
| Sheriff - Jail Commissary/Inmate Welfare | 6 | 6 | 6 |
| Sheriff - Office of Emergency Serv/Fire Warden | 0 | 9 | 10 |
| Sheriff - Operations | 176 | 182 | 183 |
| Sheriff - Vehicle Theft Unit | 1 | 1 | 1 |
| StanCERA | 16 | 16 | 16 |
| Stanislaus Regional 911 | 59 | 59 | 59 |
| Treasurer - Admin/Taxes | 11 | 11 | 11 |
| Treasurer - Revenue Recovery | 18 | 18 | 18 |
| Treasurer - Treasury | 4 | 4 | 4 |
| Workforce Development | 91 | 92 | 92 |
| Total Staffing | 4,516 | 4,553 | 4,529 |

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
As of July 3, 2021

| | STEP 1 MIN --- | STEP 2 --- | STEP 3 MID FLAT | STEP 4 --- | STEP 5 MAX --- | |
|--------------------------------------|---------------------------|---------------|-----------------------|---------------|----------------------|-------|
| AGING & VETERANS SERVICES | | | | | | |
| AREA AGENCY ON AGING | | | | | | |
| 1 | Dir Area Agency On Aging | 49.94 | --- | 62.43 | --- | 74.92 |
| 1 | Manager III | 35.28 | --- | 44.10 | --- | 52.92 |
| 2 | Manager II | 31.20 | --- | 39.00 | --- | 46.80 |
| 1 | Confidential Assistant IV | 23.53 | --- | 29.41 | --- | 35.29 |
| 1 | MH Clinician II | 34.78 | 36.52 | 38.35 | 40.27 | 42.28 |
| 1 | Staff Serv Coordinator | 33.19 | 34.85 | 36.59 | 38.42 | 40.34 |
| 1 | Social Worker IV | 30.54 | 32.07 | 33.67 | 35.35 | 37.12 |
| 1 | Accountant II | 29.46 | 30.93 | 32.48 | 34.10 | 35.81 |
| 3 | Social Worker III | 27.35 | 28.72 | 30.16 | 31.67 | 33.25 |
| 1 | Staff Serv Analyst | 27.34 | 28.71 | 30.15 | 31.66 | 33.24 |
| 2 | Staff Serv Tech | 21.65 | 22.73 | 23.87 | 25.06 | 26.31 |
| 1 | Accounting Tech | 21.58 | 22.66 | 23.79 | 24.98 | 26.23 |
| 1 | Community Health Work III | 21.06 | 22.11 | 23.22 | 24.38 | 25.60 |
| 1 | Dir Of Volunteer Serv | 18.63 | 19.56 | 20.54 | 21.57 | 22.65 |
| 18 | * BUDGET UNIT TOTAL * | | | | | |
| VETERANS SERVICES | | | | | | |
| 1 | Manager II | 31.20 | --- | 39.00 | --- | 46.80 |
| 1 | Staff Serv Analyst | 27.34 | 28.71 | 30.15 | 31.66 | 33.24 |
| 3 | Veterans Serv Rep | 22.22 | 23.33 | 24.50 | 25.73 | 27.02 |
| 1 | Admin Clerk III | 18.85 | 19.79 | 20.78 | 21.82 | 22.91 |
| 6 | * BUDGET UNIT TOTAL * | | | | | |
| 24 | ** DEPARTMENT TOTAL ** | | | | | |

AGRICULTURAL COMMISSIONER

| | | | | | | |
|----------------------------------|--------------------------------|-------|-------|-------|-------|-------|
| AGRICULTURAL COMMISSIONER | | | | | | |
| 1 | County Agri Comm & Sealer | 49.94 | --- | 62.43 | --- | 74.92 |
| 1 | Asst Ag Commissioner | 39.88 | --- | 49.85 | --- | 59.82 |
| 4 | Deputy Ag Com/Sealer | 31.20 | --- | 39.00 | --- | 46.80 |
| 1 | Confidential Assistant IV | 23.53 | --- | 29.41 | --- | 35.29 |
| 1 | Confidential Assistant III | 19.58 | --- | 24.48 | --- | 29.38 |
| 1 | Software Developer/Analyst III | 37.78 | 39.67 | 41.65 | 43.73 | 45.92 |
| 1 | Software Developer II | 32.65 | 34.28 | 35.99 | 37.79 | 39.68 |
| 23 | Ag/Weights&Meas Insp III | 27.75 | 29.14 | 30.60 | 32.13 | 33.74 |
| 1 | Application Specialist II | 27.70 | 29.09 | 30.54 | 32.07 | 33.67 |
| 1 | Staff Serv Tech | 21.65 | 22.73 | 23.87 | 25.06 | 26.31 |
| 1 | Accounting Tech | 21.58 | 22.66 | 23.79 | 24.98 | 26.23 |
| 2 | Admin Clerk III | 18.85 | 19.79 | 20.78 | 21.82 | 22.91 |
| 1 | Agricultural Assistant II | 18.80 | 19.74 | 20.73 | 21.77 | 22.86 |
| 1 | Account Clerk II | 17.40 | 18.27 | 19.18 | 20.14 | 21.15 |
| 40 | * BUDGET UNIT TOTAL * | | | | | |

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
As of July 3, 2021

| STEP 1 | STEP 2 | STEP 3 | STEP 4 | STEP 5 |
|--------|--------|--------|--------|--------|
| MIN | --- | MID | --- | MAX |
| --- | --- | FLAT | --- | --- |

AGRICULTURAL COMMISSIONER (Continued)

40 **** DEPARTMENT TOTAL ****

ANIMAL SERVICES

ANIMAL SERVICES

| | | | | | | |
|-------|---------------------------|-------|-------|-------|-------|-------|
| 1 | Dir of Animal Services | 49.94 | --- | 62.43 | --- | 74.92 |
| 1 | County Veterinarian | 61.20 | --- | 76.50 | --- | 91.80 |
| 1 | Manager II | 31.20 | --- | 39.00 | --- | 46.80 |
| 1 | Confidential Assistant IV | 23.53 | --- | 29.41 | --- | 35.29 |
| 1 | Maintenance Engineer III | 25.37 | 26.64 | 27.97 | 29.37 | 30.84 |
| 1 | Supv Acct Admin Clerk II | 24.86 | 26.10 | 27.41 | 28.78 | 30.22 |
| 4 | Animal Svc Oper Supv | 22.58 | 23.71 | 24.90 | 26.15 | 27.46 |
| 6 | Animal Serv Offcr II | 20.33 | 21.35 | 22.42 | 23.54 | 24.72 |
| 3 | Animal Care Spec III | 19.66 | 20.64 | 21.67 | 22.75 | 23.89 |
| 5 | Admin Clerk III | 18.85 | 19.79 | 20.78 | 21.82 | 22.91 |
| 10 | Animal Care Spec II | 18.12 | 19.03 | 19.98 | 20.98 | 22.03 |
| 1 | Account Clerk II | 17.40 | 18.27 | 19.18 | 20.14 | 21.15 |
| <hr/> | | | | | | |
| 35 | * BUDGET UNIT TOTAL * | | | | | |

35 **** DEPARTMENT TOTAL ****

ASSESSOR

ASSESSOR

| | | | | | | |
|-------|--------------------------------|-------|-------|-------|-------|-------|
| 1 | Assessor | --- | --- | 85.80 | --- | --- |
| 2 | Manager IV | 39.88 | --- | 49.85 | --- | 59.82 |
| 1 | Confidential Assistant IV | 23.53 | --- | 29.41 | --- | 35.29 |
| 1 | Sr Software Developer/Analyst | 43.70 | 45.89 | 48.18 | 50.59 | 53.12 |
| 1 | Software Developer/Analyst III | 37.78 | 39.67 | 41.65 | 43.73 | 45.92 |
| 1 | Supv Auditor Appraiser | 36.67 | 38.50 | 40.43 | 42.45 | 44.57 |
| 4 | Supv Appraiser | 34.94 | 36.69 | 38.52 | 40.45 | 42.47 |
| 2 | Sr Auditor-Appraiser | 33.27 | 34.93 | 36.68 | 38.51 | 40.44 |
| 2 | Application Specialist III | 32.65 | 34.28 | 35.99 | 37.79 | 39.68 |
| 7 | Sr Appraiser | 31.72 | 33.31 | 34.98 | 36.73 | 38.57 |
| 4 | Auditor-Appraiser III | 30.22 | 31.73 | 33.32 | 34.99 | 36.74 |
| 16 | Appraiser III | 28.83 | 30.27 | 31.78 | 33.37 | 35.04 |
| 1 | Cadastral Supervisor | 28.36 | 29.78 | 31.27 | 32.83 | 34.47 |
| 4 | Supv Assessment Tech II | 24.86 | 26.10 | 27.41 | 28.78 | 30.22 |
| 1 | Cadastral Technician II | 23.40 | 24.57 | 25.80 | 27.09 | 28.44 |
| 2 | Appraiser Tech | 19.78 | 20.77 | 21.81 | 22.90 | 24.05 |
| 9 | Assessment Technician II | 19.66 | 20.64 | 21.67 | 22.75 | 23.89 |
| 1 | Admin Clerk II | 16.68 | 17.51 | 18.39 | 19.31 | 20.28 |
| 1 | Admin Clerk I | 16.14 | 16.95 | 17.80 | 18.69 | 19.62 |
| <hr/> | | | | | | |
| 61 | * BUDGET UNIT TOTAL * | | | | | |

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
As of July 3, 2021

| STEP 1 | STEP 2 | STEP 3 | STEP 4 | STEP 5 |
|--------|--------|--------|--------|--------|
| MIN | --- | MID | --- | MAX |
| --- | --- | FLAT | --- | --- |

ASSESSOR (Continued)

61 **** DEPARTMENT TOTAL ****

AUDITOR CONTROLLER

AUDITOR CONTROLLER

| | | | | | | |
|-------|----------------------------|-------|-------|-------|-------|-------|
| 1 | Auditor-Controller | --- | --- | 85.80 | --- | --- |
| 1 | Asst Auditor Controller | 44.32 | --- | 55.40 | --- | 66.48 |
| 4 | Manager IV | 39.88 | --- | 49.85 | --- | 59.82 |
| 3 | Manager II | 31.20 | --- | 39.00 | --- | 46.80 |
| 1 | Manager I | 27.79 | --- | 34.74 | --- | 41.69 |
| 1 | Confidential Assistant V | 28.02 | --- | 35.03 | --- | 42.04 |
| 2 | Confidential Assistant IV | 23.53 | --- | 29.41 | --- | 35.29 |
| 7 | Confidential Assistant III | 19.58 | --- | 24.48 | --- | 29.38 |
| 9 | Accountant III | 32.37 | 33.99 | 35.69 | 37.47 | 39.34 |
| 2 | Accountant II | 29.46 | 30.93 | 32.48 | 34.10 | 35.81 |
| 1 | Accounting Supv | 26.16 | 27.47 | 28.84 | 30.28 | 31.79 |
| 1 | Accountant I | 23.03 | 24.18 | 25.39 | 26.66 | 27.99 |
| 5 | Accounting Tech | 21.58 | 22.66 | 23.79 | 24.98 | 26.23 |
| 3 | Account Clerk III | 19.66 | 20.64 | 21.67 | 22.75 | 23.89 |
| <hr/> | | | | | | |
| 41 | * BUDGET UNIT TOTAL * | | | | | |

ENTERPRISE RESOURCE PLANNING

| | | | | | | |
|-------|---------------------------|-------|-----|-------|-----|-------|
| 1 | Manager IV | 39.88 | --- | 49.85 | --- | 59.82 |
| 0 | Manager II | 31.20 | --- | 39.00 | --- | 46.80 |
| 1 | Confidential Assistant IV | 23.53 | --- | 29.41 | --- | 35.29 |
| <hr/> | | | | | | |
| 2 | * BUDGET UNIT TOTAL * | | | | | |

43 **** DEPARTMENT TOTAL ****

BEHAVIORAL HEALTH & RECOV SVS

ALCOHOL & DRUG PROGRAM

| | | | | | | |
|----|-------------------------------|-------|-------|-------|-------|-------|
| 1 | Manager IV | 39.88 | --- | 49.85 | --- | 59.82 |
| 1 | MH Coordinator | 38.71 | 40.65 | 42.68 | 44.81 | 47.05 |
| 3 | MH Clinician II | 34.78 | 36.52 | 38.35 | 40.27 | 42.28 |
| 1 | Staff Serv Coordinator | 33.19 | 34.85 | 36.59 | 38.42 | 40.34 |
| 2 | Behavioral Health Coordinator | 28.36 | 29.78 | 31.27 | 32.83 | 34.47 |
| 1 | Staff Serv Analyst | 27.34 | 28.71 | 30.15 | 31.66 | 33.24 |
| 18 | Behavioral Health Splst. II | 25.39 | 26.66 | 27.99 | 29.39 | 30.86 |
| 2 | LVN III | 24.88 | 26.12 | 27.43 | 28.80 | 30.24 |
| 3 | Clinical Serv Tech II | 19.03 | 19.98 | 20.98 | 22.03 | 23.13 |
| 2 | Admin Clerk III | 18.85 | 19.79 | 20.78 | 21.82 | 22.91 |
| 2 | Admin Clerk II | 16.68 | 17.51 | 18.39 | 19.31 | 20.28 |

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
As of July 3, 2021

| STEP 1 | STEP 2 | STEP 3 | STEP 4 | STEP 5 |
|--------|--------|--------|--------|--------|
| MIN | --- | MID | --- | MAX |
| --- | --- | FLAT | --- | --- |

BEHAVIORAL HEALTH & RECOV SVS (Continued)

ALCOHOL & DRUG PROGRAM (Continued)

36 * BUDGET UNIT TOTAL *

BEHAVIORAL HEALTH & RECOV SVS

| | | | | | |
|----------------------------------|--------|--------|--------|--------|--------|
| 1 Behavioral Health Director | 70.10 | --- | 87.62 | --- | 105.14 |
| 1 Behavioral Hlth Medical Dir | 107.26 | --- | 134.08 | --- | 160.90 |
| 1 Assoc Director | 49.94 | --- | 62.43 | --- | 74.92 |
| 1 Asst Director | 44.32 | --- | 55.40 | --- | 66.48 |
| 5 Manager IV | 39.88 | --- | 49.85 | --- | 59.82 |
| 8 Manager III | 35.28 | --- | 44.10 | --- | 52.92 |
| 6 Manager II | 31.20 | --- | 39.00 | --- | 46.80 |
| 1 Manager I | 27.79 | --- | 34.74 | --- | 41.69 |
| 1 Confidential Assistant V | 28.02 | --- | 35.03 | --- | 42.04 |
| 2 Confidential Assistant IV | 23.53 | --- | 29.41 | --- | 35.29 |
| 6 Confidential Assistant III | 19.58 | --- | 24.48 | --- | 29.38 |
| 4 Psychiatrist | 97.87 | 102.76 | 107.90 | 113.30 | 118.97 |
| 1 Sr Psych Nurse Practitioner | 59.37 | 62.34 | 65.46 | 68.73 | 72.17 |
| 1 Sr Systems Engineer | 43.70 | 45.89 | 48.18 | 50.59 | 53.12 |
| 1 Sr Software Developer/Analyst | 43.70 | 45.89 | 48.18 | 50.59 | 53.12 |
| 2 Clinical Psychologist | 39.09 | 41.04 | 43.09 | 45.24 | 47.50 |
| 12 MH Coordinator | 38.71 | 40.65 | 42.68 | 44.81 | 47.05 |
| 16 Psychiatric Nurse II | 38.15 | 40.06 | 42.06 | 44.16 | 46.37 |
| 2 Software Developer/Analyst III | 37.78 | 39.67 | 41.65 | 43.73 | 45.92 |
| 1 Sr Application Specialist | 37.78 | 39.67 | 41.65 | 43.73 | 45.92 |
| 69 MH Clinician II | 34.78 | 36.52 | 38.35 | 40.27 | 42.28 |
| 3 Staff Serv Coordinator | 33.19 | 34.85 | 36.59 | 38.42 | 40.34 |
| 4 Accountant III | 32.37 | 33.99 | 35.69 | 37.47 | 39.34 |
| 1 Accountant II | 29.46 | 30.93 | 32.48 | 34.10 | 35.81 |
| 1 Med Records Coordinator | 28.36 | 29.78 | 31.27 | 32.83 | 34.47 |
| 2 Behavioral Health Coordinator | 28.36 | 29.78 | 31.27 | 32.83 | 34.47 |
| 5 Application Specialist II | 27.70 | 29.09 | 30.54 | 32.07 | 33.67 |
| 7 Staff Serv Analyst | 27.34 | 28.71 | 30.15 | 31.66 | 33.24 |
| 34 Behavioral Health Splst. II | 25.39 | 26.66 | 27.99 | 29.39 | 30.86 |
| 4 Behavioral Health Advocate | 25.39 | 26.66 | 27.99 | 29.39 | 30.86 |
| 6 Accounting Tech | 21.58 | 22.66 | 23.79 | 24.98 | 26.23 |
| 2 Family Services Specialist II | 20.76 | 21.80 | 22.89 | 24.03 | 25.23 |
| 3 Account Clerk III | 19.66 | 20.64 | 21.67 | 22.75 | 23.89 |
| 3 Med Records Clerk | 19.09 | 20.04 | 21.04 | 22.09 | 23.19 |
| 7 Clinical Serv Tech II | 19.03 | 19.98 | 20.98 | 22.03 | 23.13 |
| 14 Admin Clerk III | 18.85 | 19.79 | 20.78 | 21.82 | 22.91 |
| 4 Admin Clerk II | 16.68 | 17.51 | 18.39 | 19.31 | 20.28 |
| 4 Stock/Delivery Clerk II | 16.27 | 17.08 | 17.93 | 18.83 | 19.77 |

246 * BUDGET UNIT TOTAL *

MANAGED CARE

| | | | | | |
|------------------------|-------|-------|-------|-------|-------|
| 2 Psychiatric Nurse II | 38.15 | 40.06 | 42.06 | 44.16 | 46.37 |
|------------------------|-------|-------|-------|-------|-------|

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
As of July 3, 2021

| STEP 1 | STEP 2 | STEP 3 | STEP 4 | STEP 5 |
|--------|--------|--------|--------|--------|
| MIN | --- | MID | --- | MAX |
| --- | --- | FLAT | --- | --- |

BEHAVIORAL HEALTH & RECOV SVS (Continued)

MANAGED CARE (Continued)

| | | | | | | |
|-------|-----------------------|-------|-------|-------|-------|-------|
| 2 | MH Clinician II | 34.78 | 36.52 | 38.35 | 40.27 | 42.28 |
| 1 | Staff Serv Tech | 21.65 | 22.73 | 23.87 | 25.06 | 26.31 |
| 3 | Clinical Serv Tech II | 19.03 | 19.98 | 20.98 | 22.03 | 23.13 |
| 1 | Admin Clerk III | 18.85 | 19.79 | 20.78 | 21.82 | 22.91 |
| 1 | Admin Clerk II | 16.68 | 17.51 | 18.39 | 19.31 | 20.28 |
| <hr/> | | | | | | |
| 10 | * BUDGET UNIT TOTAL * | | | | | |

MENTAL HEALTH SERVICES ACT

| | | | | | | |
|-------|-------------------------------|-------|-------|-------|-------|-------|
| 1 | Manager IV | 39.88 | --- | 49.85 | --- | 59.82 |
| 3 | Manager III | 35.28 | --- | 44.10 | --- | 52.92 |
| 2 | Manager II | 31.20 | --- | 39.00 | --- | 46.80 |
| 4 | MH Coordinator | 38.71 | 40.65 | 42.68 | 44.81 | 47.05 |
| 4 | Psychiatric Nurse II | 38.15 | 40.06 | 42.06 | 44.16 | 46.37 |
| 2 | Systems Engineer II | 37.78 | 39.67 | 41.65 | 43.73 | 45.92 |
| 16 | MH Clinician II | 34.78 | 36.52 | 38.35 | 40.27 | 42.28 |
| 2 | Staff Serv Coordinator | 33.19 | 34.85 | 36.59 | 38.42 | 40.34 |
| 3 | Behavioral Health Coordinator | 28.36 | 29.78 | 31.27 | 32.83 | 34.47 |
| 3 | Staff Serv Analyst | 27.34 | 28.71 | 30.15 | 31.66 | 33.24 |
| 29 | Behavioral Health Splst. II | 25.39 | 26.66 | 27.99 | 29.39 | 30.86 |
| 6 | Behavioral Health Advocate | 25.39 | 26.66 | 27.99 | 29.39 | 30.86 |
| 16 | Clinical Serv Tech II | 19.03 | 19.98 | 20.98 | 22.03 | 23.13 |
| 10 | Admin Clerk III | 18.85 | 19.79 | 20.78 | 21.82 | 22.91 |
| 1 | Dir Of Volunteer Serv | 18.63 | 19.56 | 20.54 | 21.57 | 22.65 |
| 1 | Admin Clerk II | 16.68 | 17.51 | 18.39 | 19.31 | 20.28 |
| <hr/> | | | | | | |
| 103 | * BUDGET UNIT TOTAL * | | | | | |

PUBLIC GUARDIAN

| | | | | | | |
|-------|-------------------------------|-------|-------|-------|-------|-------|
| 1 | Manager IV | 39.88 | --- | 49.85 | --- | 59.82 |
| 1 | Manager II | 31.20 | --- | 39.00 | --- | 46.80 |
| 1 | Conservator Investigator Supv | 30.33 | 31.85 | 33.44 | 35.11 | 36.87 |
| 3 | Conservator Investigator | 27.51 | 28.89 | 30.33 | 31.85 | 33.44 |
| 8 | Deputy Public Guardian II | 24.73 | 25.97 | 27.27 | 28.63 | 30.06 |
| 4 | Accounting Tech | 21.58 | 22.66 | 23.79 | 24.98 | 26.23 |
| 2 | Admin Clerk III | 18.85 | 19.79 | 20.78 | 21.82 | 22.91 |
| 2 | Stock/Delivery Clerk II | 16.27 | 17.08 | 17.93 | 18.83 | 19.77 |
| <hr/> | | | | | | |
| 22 | * BUDGET UNIT TOTAL * | | | | | |

STANISLAUS RECOVERY CENTER

| | | | | | | |
|----|-------------------------------|-------|-------|-------|-------|-------|
| 3 | MH Clinician II | 34.78 | 36.52 | 38.35 | 40.27 | 42.28 |
| 1 | Staff Serv Coordinator | 33.19 | 34.85 | 36.59 | 38.42 | 40.34 |
| 1 | Behavioral Health Coordinator | 28.36 | 29.78 | 31.27 | 32.83 | 34.47 |
| 7 | Behavioral Health Splst. II | 25.39 | 26.66 | 27.99 | 29.39 | 30.86 |
| 15 | Clinical Serv Tech II | 19.03 | 19.98 | 20.98 | 22.03 | 23.13 |
| 1 | Admin Clerk III | 18.85 | 19.79 | 20.78 | 21.82 | 22.91 |

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
As of July 3, 2021

| STEP 1 | STEP 2 | STEP 3 | STEP 4 | STEP 5 |
|--------|--------|--------|--------|--------|
| MIN | --- | MID | --- | MAX |
| --- | --- | FLAT | --- | --- |

BEHAVIORAL HEALTH & RECOV SVS (Continued)

STANISLAUS RECOVERY CENTER (Continued)

| | | | | | | |
|-------|------------------------|-------|-------|-------|-------|-------|
| 1 | Admin Clerk II | 16.68 | 17.51 | 18.39 | 19.31 | 20.28 |
| 1 | Asst Cook II | 15.38 | 16.15 | 16.96 | 17.81 | 18.70 |
| <hr/> | | | | | | |
| 30 | * BUDGET UNIT TOTAL * | | | | | |
| <hr/> | | | | | | |
| 447 | ** DEPARTMENT TOTAL ** | | | | | |

BOARD OF SUPERVISORS

BOARD OF SUPERVISORS

| | | | | | | |
|-------|---------------------------|-------|-----|-------|-----|-------|
| 1 | Chairman Bd of Supervisor | --- | --- | 51.13 | --- | --- |
| 4 | Supervisor | --- | --- | 45.65 | --- | --- |
| 5 | Confidential Assistant IV | 23.53 | --- | 29.41 | --- | 35.29 |
| <hr/> | | | | | | |
| 10 | * BUDGET UNIT TOTAL * | | | | | |
| <hr/> | | | | | | |
| 10 | ** DEPARTMENT TOTAL ** | | | | | |

CHIEF EXECUTIVE OFFICE

HUMAN RELATIONS

| | | | | | | |
|-------|----------------------------|-------|-----|-------|-----|-------|
| 1 | Human Relations Director | 62.93 | --- | 78.66 | --- | 94.39 |
| 3 | Manager IV | 39.88 | --- | 49.85 | --- | 59.82 |
| 7 | Manager III | 35.28 | --- | 44.10 | --- | 52.92 |
| 1 | Confidential Assistant V | 28.02 | --- | 35.03 | --- | 42.04 |
| 6 | Confidential Assistant IV | 23.53 | --- | 29.41 | --- | 35.29 |
| 9 | Confidential Assistant III | 19.58 | --- | 24.48 | --- | 29.38 |
| <hr/> | | | | | | |
| 27 | * BUDGET UNIT TOTAL * | | | | | |

OPERATIONS AND SERVICES

| | | | | | | |
|-------|------------------------------|-------|-----|--------|-----|--------|
| 1 | Chief Exec Officer | --- | --- | 145.96 | --- | --- |
| 1 | Asst Exec Offcr/Chief Op Off | 73.59 | --- | 91.99 | --- | 110.39 |
| 2 | Asst Executive Officer | 70.10 | --- | 87.62 | --- | 105.14 |
| 3 | Deputy Exec Officer | 49.94 | --- | 62.43 | --- | 74.92 |
| 10 | Manager IV | 39.88 | --- | 49.85 | --- | 59.82 |
| 7 | Manager III | 35.28 | --- | 44.10 | --- | 52.92 |
| 1 | Manager I | 27.79 | --- | 34.74 | --- | 41.69 |
| 1 | Confidential Assistant V | 28.02 | --- | 35.03 | --- | 42.04 |
| 6 | Confidential Assistant IV | 23.53 | --- | 29.41 | --- | 35.29 |
| 3 | Confidential Assistant III | 19.58 | --- | 24.48 | --- | 29.38 |
| <hr/> | | | | | | |
| 35 | * BUDGET UNIT TOTAL * | | | | | |
| <hr/> | | | | | | |
| 62 | ** DEPARTMENT TOTAL ** | | | | | |

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
As of July 3, 2021

| | STEP 1 MIN --- | STEP 2 --- | STEP 3 MID FLAT | STEP 4 --- | STEP 5 MAX --- |
|---------------------------------|----------------------|---------------|-----------------------|---------------|----------------------|
| CHILD SUPPORT SERVICES | | | | | |
| CHILD SUPPORT SERVICES | | | | | |
| 1 Dir of Child Support Services | 57.19 | --- | 71.49 | --- | 85.79 |
| 1 Chief Attorney | 54.51 | --- | 68.14 | --- | 81.77 |
| 1 Asst Director | 44.32 | --- | 55.40 | --- | 66.48 |
| 3 Manager III | 35.28 | --- | 44.10 | --- | 52.92 |
| 6 Manager II | 31.20 | --- | 39.00 | --- | 46.80 |
| 1 Confidential Assistant IV | 23.53 | --- | 29.41 | --- | 35.29 |
| 2 Confidential Assistant III | 19.58 | --- | 24.48 | --- | 29.38 |
| 5 Attorney V | 60.77 | 63.81 | 67.00 | 70.35 | 73.87 |
| 2 Systems Engineer II | 37.78 | 39.67 | 41.65 | 43.73 | 45.92 |
| 2 Application Specialist III | 32.65 | 34.28 | 35.99 | 37.79 | 39.68 |
| 1 Accountant II | 29.46 | 30.93 | 32.48 | 34.10 | 35.81 |
| 1 Application Specialist II | 27.70 | 29.09 | 30.54 | 32.07 | 33.67 |
| 2 Staff Serv Analyst | 27.34 | 28.71 | 30.15 | 31.66 | 33.24 |
| 11 Child Support Supervisor | 26.48 | 27.80 | 29.19 | 30.65 | 32.18 |
| 1 Accounting Supv | 26.16 | 27.47 | 28.84 | 30.28 | 31.79 |
| 2 Supv Legal Clerk II | 24.86 | 26.10 | 27.41 | 28.78 | 30.22 |
| 71 Child Support Offcr II | 22.42 | 23.54 | 24.72 | 25.96 | 27.26 |
| 6 Accounting Tech | 21.58 | 22.66 | 23.79 | 24.98 | 26.23 |
| 13 Legal Clerk IV | 20.57 | 21.60 | 22.68 | 23.81 | 25.00 |
| 10 Account Clerk III | 19.66 | 20.64 | 21.67 | 22.75 | 23.89 |
| 10 Legal Clerk III | 18.85 | 19.79 | 20.78 | 21.82 | 22.91 |
| 8 Admin Clerk II | 16.68 | 17.51 | 18.39 | 19.31 | 20.28 |
| 1 Admin Clerk I | 16.14 | 16.95 | 17.80 | 18.69 | 19.62 |
| 161 * BUDGET UNIT TOTAL * | | | | | |
| 161 ** DEPARTMENT TOTAL ** | | | | | |

CHILDREN & FAMILIES COMM

| | | | | | |
|-------------------------------------|-------|-------|-------|-------|-------|
| CHILDREN & FAMILIES COMM | | | | | |
| 1 Executive Director - CFC | 49.94 | --- | 62.43 | --- | 74.92 |
| 1 Confidential Assistant IV | 23.53 | --- | 29.41 | --- | 35.29 |
| 1 Staff Serv Coordinator | 33.19 | 34.85 | 36.59 | 38.42 | 40.34 |
| 1 Accountant III | 32.37 | 33.99 | 35.69 | 37.47 | 39.34 |
| 1 Account Clerk III | 19.66 | 20.64 | 21.67 | 22.75 | 23.89 |
| 5 * BUDGET UNIT TOTAL * | | | | | |
| 5 ** DEPARTMENT TOTAL ** | | | | | |

CLERK/RECORDER

| | | | | | |
|---------------------------|-------|-----|-------|-----|-------|
| ELECTIONS DIVISION | | | | | |
| 1 Manager III | 35.28 | --- | 44.10 | --- | 52.92 |
| 2 Manager II | 31.20 | --- | 39.00 | --- | 46.80 |

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DEPARTMENT POSITION ALLOCATION REPORT
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| STEP 1 | STEP 2 | STEP 3 | STEP 4 | STEP 5 |
|--------|--------|--------|--------|--------|
| MIN | --- | MID | --- | MAX |
| --- | --- | FLAT | --- | --- |

CLERK/RECORDER (Continued)

ELECTIONS DIVISION (Continued)

| | | | | | | |
|-------|----------------------------|-------|-------|-------|-------|-------|
| 1 | Systems Engineer II | 37.78 | 39.67 | 41.65 | 43.73 | 45.92 |
| 1 | Application Specialist III | 32.65 | 34.28 | 35.99 | 37.79 | 39.68 |
| 1 | Staff Serv Analyst | 27.34 | 28.71 | 30.15 | 31.66 | 33.24 |
| 3 | Staff Serv Tech | 21.65 | 22.73 | 23.87 | 25.06 | 26.31 |
| 1 | Storekeeper II | 20.64 | 21.67 | 22.75 | 23.89 | 25.08 |
| 4 | Legal Clerk III | 18.85 | 19.79 | 20.78 | 21.82 | 22.91 |
| <hr/> | | | | | | |
| 14 | * BUDGET UNIT TOTAL * | | | | | |

RECORDER DIVISION

| | | | | | | |
|-------|----------------------------|-------|-------|-------|-------|-------|
| 1 | County Clerk-Recorder | --- | --- | 74.92 | --- | --- |
| 1 | Manager III | 35.28 | --- | 44.10 | --- | 52.92 |
| 1 | Manager II | 31.20 | --- | 39.00 | --- | 46.80 |
| 1 | Confidential Assistant IV | 23.53 | --- | 29.41 | --- | 35.29 |
| 1 | Confidential Assistant II | 17.38 | --- | 21.72 | --- | 26.06 |
| 1 | Sr Systems Engineer | 43.70 | 45.89 | 48.18 | 50.59 | 53.12 |
| 1 | Application Specialist III | 32.65 | 34.28 | 35.99 | 37.79 | 39.68 |
| 1 | Accountant II | 29.46 | 30.93 | 32.48 | 34.10 | 35.81 |
| 2 | Supv Legal Clerk II | 24.86 | 26.10 | 27.41 | 28.78 | 30.22 |
| 4 | Legal Clerk IV | 20.57 | 21.60 | 22.68 | 23.81 | 25.00 |
| 1 | Account Clerk III | 19.66 | 20.64 | 21.67 | 22.75 | 23.89 |
| 19 | Legal Clerk III | 18.85 | 19.79 | 20.78 | 21.82 | 22.91 |
| <hr/> | | | | | | |
| 34 | * BUDGET UNIT TOTAL * | | | | | |

48 **** DEPARTMENT TOTAL ****

COMMUNITY SERVICES AGENCY

SERVICE & SUPPORT

| | | | | | | |
|----|--------------------------------|-------|-------|-------|-------|--------|
| 1 | Dir of Community Servs Agency | 70.10 | --- | 87.62 | --- | 105.14 |
| 4 | Asst Director | 44.32 | --- | 55.40 | --- | 66.48 |
| 10 | Manager IV | 39.88 | --- | 49.85 | --- | 59.82 |
| 25 | Manager III | 35.28 | --- | 44.10 | --- | 52.92 |
| 6 | Manager II | 31.20 | --- | 39.00 | --- | 46.80 |
| 1 | Confidential Assistant V | 28.02 | --- | 35.03 | --- | 42.04 |
| 2 | Confidential Assistant IV | 23.53 | --- | 29.41 | --- | 35.29 |
| 11 | Confidential Assistant III | 19.58 | --- | 24.48 | --- | 29.38 |
| 2 | Confidential Assistant II | 17.38 | --- | 21.72 | --- | 26.06 |
| 1 | Sr Systems Engineer | 43.70 | 45.89 | 48.18 | 50.59 | 53.12 |
| 2 | Sr Software Developer/Analyst | 43.70 | 45.89 | 48.18 | 50.59 | 53.12 |
| 7 | Systems Engineer II | 37.78 | 39.67 | 41.65 | 43.73 | 45.92 |
| 8 | Software Developer/Analyst III | 37.78 | 39.67 | 41.65 | 43.73 | 45.92 |
| 1 | Sr Application Specialist | 37.78 | 39.67 | 41.65 | 43.73 | 45.92 |
| 3 | Special Investigator III | 35.94 | 37.74 | 39.63 | 41.61 | 43.69 |
| 32 | Social Worker Supv II | 35.37 | 37.14 | 39.00 | 40.95 | 43.00 |

STANISLAUS COUNTY
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| STEP 1 | STEP 2 | STEP 3 | STEP 4 | STEP 5 |
|--------|--------|--------|--------|--------|
| MIN | --- | MID | --- | MAX |
| --- | --- | FLAT | --- | --- |

COMMUNITY SERVICES AGENCY (Continued)

SERVICE & SUPPORT (Continued)

| | | | | | | |
|-----|--------------------------------|-------|-------|-------|-------|-------|
| 3 | Staff Serv Coordinator | 33.19 | 34.85 | 36.59 | 38.42 | 40.34 |
| 10 | Application Specialist III | 32.65 | 34.28 | 35.99 | 37.79 | 39.68 |
| 10 | Special Investigator II | 32.59 | 34.22 | 35.93 | 37.73 | 39.62 |
| 10 | Accountant III | 32.37 | 33.99 | 35.69 | 37.47 | 39.34 |
| 141 | Social Worker V | 32.08 | 33.68 | 35.36 | 37.13 | 38.99 |
| 61 | Family Services Supervisor | 29.61 | 31.09 | 32.64 | 34.27 | 35.98 |
| 6 | Accountant II | 29.46 | 30.93 | 32.48 | 34.10 | 35.81 |
| 4 | Application Specialist II | 27.70 | 29.09 | 30.54 | 32.07 | 33.67 |
| 34 | Social Worker III | 27.35 | 28.72 | 30.16 | 31.67 | 33.25 |
| 7 | Staff Serv Analyst | 27.34 | 28.71 | 30.15 | 31.66 | 33.24 |
| 4 | Accounting Supv | 26.16 | 27.47 | 28.84 | 30.28 | 31.79 |
| 1 | Buyer | 25.35 | 26.62 | 27.95 | 29.35 | 30.82 |
| 28 | Family Services Specialist IV | 25.20 | 26.46 | 27.78 | 29.17 | 30.63 |
| 1 | Supv Legal Clerk II | 24.86 | 26.10 | 27.41 | 28.78 | 30.22 |
| 10 | Supv Acct Admin Clerk II | 24.86 | 26.10 | 27.41 | 28.78 | 30.22 |
| 23 | Social Worker II | 23.78 | 24.97 | 26.22 | 27.53 | 28.91 |
| 1 | Accountant I | 23.03 | 24.18 | 25.39 | 26.66 | 27.99 |
| 13 | Fraud Tech | 22.90 | 24.05 | 25.25 | 26.51 | 27.84 |
| 114 | Family Services Specialist III | 22.90 | 24.05 | 25.25 | 26.51 | 27.84 |
| 2 | Collector | 21.97 | 23.07 | 24.22 | 25.43 | 26.70 |
| 1 | Staff Serv Tech | 21.65 | 22.73 | 23.87 | 25.06 | 26.31 |
| 9 | Accounting Tech | 21.58 | 22.66 | 23.79 | 24.98 | 26.23 |
| 344 | Family Services Specialist II | 20.76 | 21.80 | 22.89 | 24.03 | 25.23 |
| 4 | Storekeeper II | 20.64 | 21.67 | 22.75 | 23.89 | 25.08 |
| 7 | Legal Clerk IV | 20.57 | 21.60 | 22.68 | 23.81 | 25.00 |
| 22 | Account Clerk III | 19.66 | 20.64 | 21.67 | 22.75 | 23.89 |
| 28 | Admin Clerk III | 18.85 | 19.79 | 20.78 | 21.82 | 22.91 |
| 19 | Social Services Assistant | 18.18 | 19.09 | 20.04 | 21.04 | 22.09 |
| 5 | Account Clerk II | 17.40 | 18.27 | 19.18 | 20.14 | 21.15 |
| 2 | Interviewer II | 17.37 | 18.24 | 19.15 | 20.11 | 21.12 |
| 107 | Admin Clerk II | 16.68 | 17.51 | 18.39 | 19.31 | 20.28 |
| 7 | Stock/Delivery Clerk II | 16.27 | 17.08 | 17.93 | 18.83 | 19.77 |

1,154 * BUDGET UNIT TOTAL *

1,154 ** DEPARTMENT TOTAL **

COOPERATIVE EXTENSION

COOPERATIVE EXTENSION

| | | | | | | |
|---|---------------------------|-------|-------|-------|-------|-------|
| 1 | Confidential Assistant IV | 23.53 | --- | 29.41 | --- | 35.29 |
| 1 | Master Gardener | 27.34 | 28.71 | 30.15 | 31.66 | 33.24 |
| 1 | Staff Serv Tech | 21.65 | 22.73 | 23.87 | 25.06 | 26.31 |
| 2 | Admin Secretary | 21.13 | 22.19 | 23.30 | 24.47 | 25.69 |
| 1 | Agricultural Assistant II | 18.80 | 19.74 | 20.73 | 21.77 | 22.86 |

6 * BUDGET UNIT TOTAL *

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
As of July 3, 2021

| STEP 1 | STEP 2 | STEP 3 | STEP 4 | STEP 5 |
|--------|--------|--------|--------|--------|
| MIN | --- | MID | --- | MAX |
| --- | --- | FLAT | --- | --- |

COOPERATIVE EXTENSION (Continued)

| | |
|---|-------------------------------|
| 6 | ** DEPARTMENT TOTAL ** |
|---|-------------------------------|

COUNTY COUNSEL

COUNTY COUNSEL

| | | | | | | |
|-------|----------------------------|-------|-------|--------|-------|--------|
| 1 | County Counsel | 85.72 | --- | 107.15 | --- | 128.58 |
| 1 | Asst County Counsel | 65.55 | --- | 81.94 | --- | 98.33 |
| 11 | Deputy County Counsel V | 53.49 | --- | 66.86 | --- | 80.23 |
| 1 | Confidential Assistant IV | 23.53 | --- | 29.41 | --- | 35.29 |
| 4 | Confidential Assistant III | 19.58 | --- | 24.48 | --- | 29.38 |
| 1 | Paralegal III | 26.67 | 28.00 | 29.40 | 30.87 | 32.41 |
| <hr/> | | | | | | |
| 19 | * BUDGET UNIT TOTAL * | | | | | |

| | |
|----|-------------------------------|
| 19 | ** DEPARTMENT TOTAL ** |
|----|-------------------------------|

DISTRICT ATTORNEY

AUTO INSURANCE FRAUD

| | | | | | | |
|---|--------------------------|-------|-------|-------|-------|-------|
| 1 | Criminal Investigator II | 37.17 | 39.03 | 40.98 | 43.03 | 45.18 |
| 1 | * BUDGET UNIT TOTAL * | | | | | |

CRIMINAL DIVISION

| | | | | | | |
|----|--------------------------------|-------|-------|--------|-------|-------|
| 1 | District Attorney | --- | --- | 105.13 | --- | --- |
| 1 | Asst District Attorney | 62.42 | --- | 78.03 | --- | 93.64 |
| 5 | Chief Dep District Attny | 54.51 | --- | 68.14 | --- | 81.77 |
| 1 | Chief Criminal Investigator | 44.32 | --- | 55.40 | --- | 66.48 |
| 2 | Manager III | 35.28 | --- | 44.10 | --- | 52.92 |
| 2 | Manager II | 31.20 | --- | 39.00 | --- | 46.80 |
| 1 | Confidential Assistant IV | 23.53 | --- | 29.41 | --- | 35.29 |
| 2 | Confidential Assistant III | 19.58 | --- | 24.48 | --- | 29.38 |
| 48 | Attorney V | 60.77 | 63.81 | 67.00 | 70.35 | 73.87 |
| 1 | Research Attorney II | 47.41 | 49.78 | 52.27 | 54.88 | 57.62 |
| 2 | Lieutenant-District Attorney | 38.91 | --- | 48.64 | --- | 58.37 |
| 2 | Systems Engineer II | 37.78 | 39.67 | 41.65 | 43.73 | 45.92 |
| 2 | Software Developer/Analyst III | 37.78 | 39.67 | 41.65 | 43.73 | 45.92 |
| 15 | Criminal Investigator II | 37.17 | 39.03 | 40.98 | 43.03 | 45.18 |
| 1 | Application Specialist II | 27.70 | 29.09 | 30.54 | 32.07 | 33.67 |
| 8 | Paralegal III | 26.67 | 28.00 | 29.40 | 30.87 | 32.41 |
| 4 | Supv Legal Clerk II | 24.86 | 26.10 | 27.41 | 28.78 | 30.22 |
| 1 | Accounting Tech | 21.58 | 22.66 | 23.79 | 24.98 | 26.23 |
| 1 | Systems Technician I | 20.74 | 21.78 | 22.87 | 24.01 | 25.21 |
| 18 | Legal Clerk IV | 20.57 | 21.60 | 22.68 | 23.81 | 25.00 |
| 2 | Victim Advocate II | 19.67 | 20.65 | 21.68 | 22.76 | 23.90 |

**STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT**
As of July 3, 2021

| STEP 1 | STEP 2 | STEP 3 | STEP 4 | STEP 5 |
|--------|--------|--------|--------|--------|
| MIN | --- | MID | --- | MAX |
| --- | --- | FLAT | --- | --- |

DISTRICT ATTORNEY (Continued)

CRIMINAL DIVISION (Continued)

| | | | | | | |
|-----|-----------------------|-------|-------|-------|-------|-------|
| 13 | Legal Clerk III | 18.85 | 19.79 | 20.78 | 21.82 | 22.91 |
| 133 | * BUDGET UNIT TOTAL * | | | | | |

ELDER ABUSE ADVOC & OUTREACH

| | | | | | | |
|---|-----------------------|-------|-------|-------|-------|-------|
| 1 | Victim Advocate II | 19.67 | 20.65 | 21.68 | 22.76 | 23.90 |
| 1 | * BUDGET UNIT TOTAL * | | | | | |

REAL ESTATE FRAUD PROSECUTION

| | | | | | | |
|---|--------------------------|-------|-------|-------|-------|-------|
| 1 | Attorney V | 60.77 | 63.81 | 67.00 | 70.35 | 73.87 |
| 1 | Criminal Investigator II | 37.17 | 39.03 | 40.98 | 43.03 | 45.18 |
| 2 | * BUDGET UNIT TOTAL * | | | | | |

UNSERVED/UNDERSERVED VICTIM AD

| | | | | | | |
|---|-----------------------|-------|-------|-------|-------|-------|
| 2 | Victim Advocate II | 19.67 | 20.65 | 21.68 | 22.76 | 23.90 |
| 2 | * BUDGET UNIT TOTAL * | | | | | |

VICTIM SERVICES PROGRAM

| | | | | | | |
|----|----------------------------|-------|-------|-------|-------|-------|
| 1 | Manager II | 31.20 | --- | 39.00 | --- | 46.80 |
| 2 | Victim Services Supervisor | 29.46 | 30.93 | 32.48 | 34.10 | 35.81 |
| 8 | Victim Advocate II | 19.67 | 20.65 | 21.68 | 22.76 | 23.90 |
| 1 | Admin Clerk II | 16.68 | 17.51 | 18.39 | 19.31 | 20.28 |
| 12 | * BUDGET UNIT TOTAL * | | | | | |

VIOLENCE AGAINST WOMEN

| | | | | | | |
|---|-----------------------|-------|-------|-------|-------|-------|
| 1 | Attorney V | 60.77 | 63.81 | 67.00 | 70.35 | 73.87 |
| 1 | Victim Advocate II | 19.67 | 20.65 | 21.68 | 22.76 | 23.90 |
| 2 | * BUDGET UNIT TOTAL * | | | | | |

153 **** DEPARTMENT TOTAL ****

ENVIRONMENTAL RESOURCES

ENVIRONMENTAL RESOURCES

| | | | | | | |
|---|---------------------------|-------|-----|-------|-----|-------|
| 1 | Dir Of Envir Resources | 62.93 | --- | 78.66 | --- | 94.39 |
| 2 | Asst Director | 44.32 | --- | 55.40 | --- | 66.48 |
| 1 | Supv Milk & Dairy Insp | 39.88 | --- | 49.85 | --- | 59.82 |
| 3 | Manager IV | 39.88 | --- | 49.85 | --- | 59.82 |
| 1 | Manager III | 35.28 | --- | 44.10 | --- | 52.92 |
| 2 | Manager II | 31.20 | --- | 39.00 | --- | 46.80 |
| 1 | Confidential Assistant IV | 23.53 | --- | 29.41 | --- | 35.29 |

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
As of July 3, 2021

| STEP 1 | STEP 2 | STEP 3 | STEP 4 | STEP 5 |
|--------|--------|--------|--------|--------|
| MIN | --- | MID | --- | MAX |
| --- | --- | FLAT | --- | --- |

ENVIRONMENTAL RESOURCES (Continued)

ENVIRONMENTAL RESOURCES (Continued)

| | | | | | | |
|-------|--------------------------------|-------|-------|-------|-------|-------|
| 3 | Confidential Assistant III | 19.58 | --- | 24.48 | --- | 29.38 |
| 1 | Sr Systems Engineer | 43.70 | 45.89 | 48.18 | 50.59 | 53.12 |
| 1 | Software Developer/Analyst III | 37.78 | 39.67 | 41.65 | 43.73 | 45.92 |
| 2 | Staff Serv Coordinator | 33.19 | 34.85 | 36.59 | 38.42 | 40.34 |
| 1 | Sr Resource Management Spec | 32.81 | 34.45 | 36.17 | 37.98 | 39.88 |
| 6 | Sr Env Health Spec | 32.81 | 34.45 | 36.17 | 37.98 | 39.88 |
| 4 | Sr Hazard Material Spec | 32.81 | 34.45 | 36.17 | 37.98 | 39.88 |
| 1 | Application Specialist III | 32.65 | 34.28 | 35.99 | 37.79 | 39.68 |
| 12 | Env Health Spec III | 29.73 | 31.22 | 32.78 | 34.42 | 36.14 |
| 8 | Hazard Material Spec III | 29.73 | 31.22 | 32.78 | 34.42 | 36.14 |
| 1 | Milk & Dairy Inspector II | 29.73 | 31.22 | 32.78 | 34.42 | 36.14 |
| 2 | Resource Mgt Spec III | 29.73 | 31.22 | 32.78 | 34.42 | 36.14 |
| 2 | Accountant II | 29.46 | 30.93 | 32.48 | 34.10 | 35.81 |
| 7 | Zoning Enf Offcr | 28.04 | 29.44 | 30.91 | 32.46 | 34.08 |
| 3 | Staff Serv Analyst | 27.34 | 28.71 | 30.15 | 31.66 | 33.24 |
| 1 | Supv Acct Admin Clerk I | 22.59 | 23.72 | 24.91 | 26.16 | 27.47 |
| 2 | Accounting Tech | 21.58 | 22.66 | 23.79 | 24.98 | 26.23 |
| 4 | Admin Secretary | 21.13 | 22.19 | 23.30 | 24.47 | 25.69 |
| 3 | Account Clerk III | 19.66 | 20.64 | 21.67 | 22.75 | 23.89 |
| 5 | Admin Clerk III | 18.85 | 19.79 | 20.78 | 21.82 | 22.91 |
| 4 | Env Tech | 18.13 | 19.04 | 19.99 | 20.99 | 22.04 |
| 2 | Env Resources Aide | 14.00 | 14.70 | 15.44 | 16.21 | 17.02 |
| <hr/> | | | | | | |
| 86 | * BUDGET UNIT TOTAL * | | | | | |

FINK ROAD LANDFILL

| | | | | | | |
|-------|-------------------------|-------|-------|-------|-------|-------|
| 1 | Manager III | 35.28 | --- | 44.10 | --- | 52.92 |
| 1 | Manager I | 27.79 | --- | 34.74 | --- | 41.69 |
| 1 | Landfill Lead Worker | 25.52 | 26.80 | 28.14 | 29.55 | 31.03 |
| 5 | Landfill Equip Oper III | 22.62 | 23.75 | 24.94 | 26.19 | 27.50 |
| 1 | Accounting Tech | 21.58 | 22.66 | 23.79 | 24.98 | 26.23 |
| 5 | Landfill Equip Oper II | 20.55 | 21.58 | 22.66 | 23.79 | 24.98 |
| 2 | Account Clerk III | 19.66 | 20.64 | 21.67 | 22.75 | 23.89 |
| 2 | Env Resources Aide | 14.00 | 14.70 | 15.44 | 16.21 | 17.02 |
| <hr/> | | | | | | |
| 18 | * BUDGET UNIT TOTAL * | | | | | |

GROUNDWATER PROGRAM

| | | | | | | |
|-------|-----------------------|-------|-----|-------|-----|-------|
| 1 | Manager IV | 39.88 | --- | 49.85 | --- | 59.82 |
| <hr/> | | | | | | |
| 1 | * BUDGET UNIT TOTAL * | | | | | |

105 **** DEPARTMENT TOTAL ****

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
As of July 3, 2021

| | STEP 1 MIN --- | STEP 2 --- | STEP 3 MID FLAT | STEP 4 --- | STEP 5 MAX --- | |
|----------------------------------|------------------------------|---------------|-----------------------|---------------|----------------------|-------|
| GENERAL SERVICES AGENCY | | | | | | |
| ADMINISTRATION | | | | | | |
| 1 | General Serv Agency Director | 49.94 | --- | 62.43 | --- | 74.92 |
| 1 | Asst Director | 44.32 | --- | 55.40 | --- | 66.48 |
| 3 | Manager IV | 39.88 | --- | 49.85 | --- | 59.82 |
| 1 | Manager III | 35.28 | --- | 44.10 | --- | 52.92 |
| 2 | Manager II | 31.20 | --- | 39.00 | --- | 46.80 |
| 1 | Confidential Assistant IV | 23.53 | --- | 29.41 | --- | 35.29 |
| 1 | Accountant II | 29.46 | 30.93 | 32.48 | 34.10 | 35.81 |
| 2 | Maintenance Engineer II | 22.98 | 24.13 | 25.34 | 26.61 | 27.94 |
| 2 | Staff Serv Tech | 21.65 | 22.73 | 23.87 | 25.06 | 26.31 |
| 1 | Accounting Tech | 21.58 | 22.66 | 23.79 | 24.98 | 26.23 |
| 15 | * BUDGET UNIT TOTAL * | | | | | |
| CENTRAL SERVICES DIVISION | | | | | | |
| 2 | Manager III | 35.28 | --- | 44.10 | --- | 52.92 |
| 2 | Staff Serv Coordinator | 33.19 | 34.85 | 36.59 | 38.42 | 40.34 |
| 2 | Sr Buyer | 27.26 | 28.62 | 30.05 | 31.55 | 33.13 |
| 2 | Storekeeper II | 20.64 | 21.67 | 22.75 | 23.89 | 25.08 |
| 1 | Account Clerk III | 19.66 | 20.64 | 21.67 | 22.75 | 23.89 |
| 1 | Admin Clerk III | 18.85 | 19.79 | 20.78 | 21.82 | 22.91 |
| 3 | Stock/Delivery Clerk II | 16.27 | 17.08 | 17.93 | 18.83 | 19.77 |
| 13 | * BUDGET UNIT TOTAL * | | | | | |
| FACILITIES MAINTENANCE | | | | | | |
| 1 | Manager III | 35.28 | --- | 44.10 | --- | 52.92 |
| 2 | Building Serv Supv | 29.84 | 31.33 | 32.90 | 34.55 | 36.28 |
| 4 | Maintenance Engineer III | 25.37 | 26.64 | 27.97 | 29.37 | 30.84 |
| 18 | Maintenance Engineer II | 22.98 | 24.13 | 25.34 | 26.61 | 27.94 |
| 1 | Storekeeper II | 20.64 | 21.67 | 22.75 | 23.89 | 25.08 |
| 1 | Sr Custodian | 16.49 | 17.31 | 18.18 | 19.09 | 20.04 |
| 10 | Housekeeper/Custodian | 14.99 | 15.74 | 16.53 | 17.36 | 18.23 |
| 37 | * BUDGET UNIT TOTAL * | | | | | |
| FLEET SERVICES DIVISION | | | | | | |
| 1 | Manager III | 35.28 | --- | 44.10 | --- | 52.92 |
| 1 | Lead Equip Mechanic | 26.13 | 27.44 | 28.81 | 30.25 | 31.76 |
| 6 | Equipment Mechanic | 23.76 | 24.95 | 26.20 | 27.51 | 28.89 |
| 1 | Storekeeper II | 20.64 | 21.67 | 22.75 | 23.89 | 25.08 |
| 1 | Admin Clerk III | 18.85 | 19.79 | 20.78 | 21.82 | 22.91 |
| 10 | * BUDGET UNIT TOTAL * | | | | | |
| 75 | ** DEPARTMENT TOTAL ** | | | | | |

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
As of July 3, 2021

| STEP 1 | STEP 2 | STEP 3 | STEP 4 | STEP 5 |
|--------|--------|--------|--------|--------|
| MIN | --- | MID | --- | MAX |
| --- | --- | FLAT | --- | --- |

HEALTH SERVICES AGENCY

ADMINISTRATION

| | | | | | | |
|----|--------------------------------|-------|-------|-------|-------|--------|
| 1 | Managing Dir Of Hlth Serv Ag | 70.10 | --- | 87.62 | --- | 105.14 |
| 1 | Chief Deputy Director | 57.19 | --- | 71.49 | --- | 85.79 |
| 1 | Assoc Director | 49.94 | --- | 62.43 | --- | 74.92 |
| 1 | Asst Director | 44.32 | --- | 55.40 | --- | 66.48 |
| 3 | Manager IV | 39.88 | --- | 49.85 | --- | 59.82 |
| 3 | Manager III | 35.28 | --- | 44.10 | --- | 52.92 |
| 3 | Manager II | 31.20 | --- | 39.00 | --- | 46.80 |
| 1 | Confidential Assistant V | 28.02 | --- | 35.03 | --- | 42.04 |
| 1 | Confidential Assistant IV | 23.53 | --- | 29.41 | --- | 35.29 |
| 6 | Confidential Assistant III | 19.58 | --- | 24.48 | --- | 29.38 |
| 1 | Confidential Assistant II | 17.38 | --- | 21.72 | --- | 26.06 |
| 1 | Sr Systems Engineer | 43.70 | 45.89 | 48.18 | 50.59 | 53.12 |
| 1 | Sr Software Developer/Analyst | 43.70 | 45.89 | 48.18 | 50.59 | 53.12 |
| 4 | Systems Engineer II | 37.78 | 39.67 | 41.65 | 43.73 | 45.92 |
| 2 | Software Developer/Analyst III | 37.78 | 39.67 | 41.65 | 43.73 | 45.92 |
| 1 | Sr Application Specialist | 37.78 | 39.67 | 41.65 | 43.73 | 45.92 |
| 1 | Staff Serv Coordinator | 33.19 | 34.85 | 36.59 | 38.42 | 40.34 |
| 1 | Software Developer II | 32.65 | 34.28 | 35.99 | 37.79 | 39.68 |
| 2 | Application Specialist III | 32.65 | 34.28 | 35.99 | 37.79 | 39.68 |
| 4 | Accountant III | 32.37 | 33.99 | 35.69 | 37.47 | 39.34 |
| 3 | Accountant II | 29.46 | 30.93 | 32.48 | 34.10 | 35.81 |
| 4 | Application Specialist II | 27.70 | 29.09 | 30.54 | 32.07 | 33.67 |
| 1 | Staff Serv Analyst | 27.34 | 28.71 | 30.15 | 31.66 | 33.24 |
| 1 | Accounting Supv | 26.16 | 27.47 | 28.84 | 30.28 | 31.79 |
| 1 | Accountant I | 23.03 | 24.18 | 25.39 | 26.66 | 27.99 |
| 1 | HSA Facilities Supervisor | 21.28 | 22.34 | 23.46 | 24.63 | 25.86 |
| 4 | Medical Biller II | 20.76 | 21.80 | 22.89 | 24.03 | 25.23 |
| 1 | Storekeeper II | 20.64 | 21.67 | 22.75 | 23.89 | 25.08 |
| 4 | Account Clerk III | 19.66 | 20.64 | 21.67 | 22.75 | 23.89 |
| 5 | Admin Clerk III | 18.85 | 19.79 | 20.78 | 21.82 | 22.91 |
| 3 | Account Clerk II | 17.40 | 18.27 | 19.18 | 20.14 | 21.15 |
| 1 | Admin Clerk II | 16.68 | 17.51 | 18.39 | 19.31 | 20.28 |
| 4 | Stock/Delivery Clerk II | 16.27 | 17.08 | 17.93 | 18.83 | 19.77 |
| 10 | Housekeeper/Custodian | 14.99 | 15.74 | 16.53 | 17.36 | 18.23 |

82 * BUDGET UNIT TOTAL *

CLINICS & ANCILLARY SERVICES

| | | | | | | |
|----|-----------------------|-------|-------|--------|-------|--------|
| 1 | Medical Director | 85.72 | --- | 107.15 | --- | 128.58 |
| 1 | Assoc Director | 49.94 | --- | 62.43 | --- | 74.92 |
| 4 | Sr Nurse Mgr | 42.99 | --- | 53.74 | --- | 64.49 |
| 1 | Nurse Mgr | 38.98 | --- | 48.73 | --- | 58.48 |
| 2 | Manager III | 35.28 | --- | 44.10 | --- | 52.92 |
| 1 | Manager II | 31.20 | --- | 39.00 | --- | 46.80 |
| 8 | Sr Nurse Practitioner | 53.31 | 55.98 | 58.78 | 61.72 | 64.81 |
| 2 | Sr Physician Asst | 48.20 | 50.61 | 53.14 | 55.80 | 58.59 |
| 11 | Staff Nurse III | 40.07 | 42.07 | 44.17 | 46.38 | 48.70 |
| 8 | Staff Nurse II | 37.67 | 39.55 | 41.53 | 43.61 | 45.79 |

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
As of July 3, 2021

| STEP 1 | STEP 2 | STEP 3 | STEP 4 | STEP 5 |
|--------|--------|--------|--------|--------|
| MIN | --- | MID | --- | MAX |
| --- | --- | FLAT | --- | --- |

HEALTH SERVICES AGENCY (Continued)

CLINICS & ANCILLARY SERVICES

(Continued)

| | | | | | | |
|----|---------------------------|-------|-------|-------|-------|-------|
| 5 | MH Clinician II | 34.78 | 36.52 | 38.35 | 40.27 | 42.28 |
| 2 | Staff Serv Coordinator | 33.19 | 34.85 | 36.59 | 38.42 | 40.34 |
| 1 | Staff Serv Analyst | 27.34 | 28.71 | 30.15 | 31.66 | 33.24 |
| 2 | Supv Acct Admin Clerk II | 24.86 | 26.10 | 27.41 | 28.78 | 30.22 |
| 1 | Supv Acct Admin Clerk I | 22.59 | 23.72 | 24.91 | 26.16 | 27.47 |
| 6 | Staff Serv Tech | 21.65 | 22.73 | 23.87 | 25.06 | 26.31 |
| 7 | Community Health Work III | 21.06 | 22.11 | 23.22 | 24.38 | 25.60 |
| 4 | Med Records Clerk | 19.09 | 20.04 | 21.04 | 22.09 | 23.19 |
| 4 | Admin Clerk III | 18.85 | 19.79 | 20.78 | 21.82 | 22.91 |
| 3 | Community Health Work II | 17.81 | 18.70 | 19.64 | 20.62 | 21.65 |
| 44 | Nursing Asst | 16.68 | 17.51 | 18.39 | 19.31 | 20.28 |
| 59 | Admin Clerk II | 16.68 | 17.51 | 18.39 | 19.31 | 20.28 |
| 1 | Therapist Aid | 14.83 | 15.57 | 16.35 | 17.17 | 18.03 |

178 * BUDGET UNIT TOTAL *

PUBLIC HEALTH

| | | | | | | |
|----|---------------------------------|-------|-------|--------|-------|--------|
| 1 | Public Health Officer | 85.72 | --- | 107.15 | --- | 128.58 |
| 1 | Asst Public Health Officer | 70.10 | --- | 87.62 | --- | 105.14 |
| 1 | Assoc Director | 49.94 | --- | 62.43 | --- | 74.92 |
| 1 | Asst Director | 44.32 | --- | 55.40 | --- | 66.48 |
| 1 | Sr Nurse Mgr | 42.99 | --- | 53.74 | --- | 64.49 |
| 1 | Chief Phys/Occupational Therap | 39.88 | --- | 49.85 | --- | 59.82 |
| 2 | Nurse Mgr | 38.98 | --- | 48.73 | --- | 58.48 |
| 4 | Manager III | 35.28 | --- | 44.10 | --- | 52.92 |
| 2 | Manager II | 31.20 | --- | 39.00 | --- | 46.80 |
| 2 | Confidential Assistant III | 19.58 | --- | 24.48 | --- | 29.38 |
| 2 | Phys/Occupational Therapist III | 44.26 | 46.47 | 48.79 | 51.23 | 53.79 |
| 8 | Public Health Nurse III | 42.55 | 44.68 | 46.91 | 49.26 | 51.72 |
| 4 | Phys/Occupational Therapist II | 41.22 | 43.28 | 45.44 | 47.71 | 50.10 |
| 35 | Public Health Nurse II | 40.52 | 42.55 | 44.68 | 46.91 | 49.26 |
| 2 | Staff Nurse II | 37.67 | 39.55 | 41.53 | 43.61 | 45.79 |
| 3 | Epidemiologist II | 36.74 | 38.58 | 40.51 | 42.54 | 44.67 |
| 7 | Staff Serv Coordinator | 33.19 | 34.85 | 36.59 | 38.42 | 40.34 |
| 4 | Social Worker V | 32.08 | 33.68 | 35.36 | 37.13 | 38.99 |
| 1 | Sr Med Investigator | 30.22 | 31.73 | 33.32 | 34.99 | 36.74 |
| 7 | Pub Hlth Nutritionist II | 29.94 | 31.44 | 33.01 | 34.66 | 36.39 |
| 8 | Health Educator | 29.77 | 31.26 | 32.82 | 34.46 | 36.18 |
| 6 | Staff Serv Analyst | 27.34 | 28.71 | 30.15 | 31.66 | 33.24 |
| 8 | Med Investigator | 27.04 | 28.39 | 29.81 | 31.30 | 32.87 |
| 8 | Staff Serv Tech | 21.65 | 22.73 | 23.87 | 25.06 | 26.31 |
| 8 | Community Health Work III | 21.06 | 22.11 | 23.22 | 24.38 | 25.60 |
| 1 | Account Clerk III | 19.66 | 20.64 | 21.67 | 22.75 | 23.89 |
| 1 | Med Records Clerk | 19.09 | 20.04 | 21.04 | 22.09 | 23.19 |
| 15 | Admin Clerk III | 18.85 | 19.79 | 20.78 | 21.82 | 22.91 |
| 21 | Community Health Work II | 17.81 | 18.70 | 19.64 | 20.62 | 21.65 |
| 13 | Admin Clerk II | 16.68 | 17.51 | 18.39 | 19.31 | 20.28 |

STANISLAUS COUNTY
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As of July 3, 2021

| STEP 1 | STEP 2 | STEP 3 | STEP 4 | STEP 5 |
|--------|--------|--------|--------|--------|
| MIN | --- | MID | --- | MAX |
| --- | --- | FLAT | --- | --- |

HEALTH SERVICES AGENCY (Continued)

PUBLIC HEALTH (Continued)

| | | | | | | |
|-----|------------------------|-------|-------|-------|-------|-------|
| 3 | Therapist Aid | 14.83 | 15.57 | 16.35 | 17.17 | 18.03 |
| 181 | * BUDGET UNIT TOTAL * | | | | | |
| 441 | ** DEPARTMENT TOTAL ** | | | | | |

INFORMATION TECHNOLOGY CENTRAL

ITC TELECOMMUNICATIONS

| | | | | | | |
|---|-----------------------|-------|-------|-------|-------|-------|
| 2 | Systems Engineer II | 37.78 | 39.67 | 41.65 | 43.73 | 45.92 |
| 2 | * BUDGET UNIT TOTAL * | | | | | |

INFORMATION TECHNOLOGY CENTRAL

| | | | | | | |
|----|--------------------------------|-------|-------|-------|-------|-------|
| 1 | Director of ITC | 49.94 | --- | 62.43 | --- | 74.92 |
| 1 | Asst Director | 44.32 | --- | 55.40 | --- | 66.48 |
| 2 | Manager IV | 39.88 | --- | 49.85 | --- | 59.82 |
| 1 | Manager III | 35.28 | --- | 44.10 | --- | 52.92 |
| 1 | Confidential Assistant IV | 23.53 | --- | 29.41 | --- | 35.29 |
| 3 | Sr Systems Engineer | 43.70 | 45.89 | 48.18 | 50.59 | 53.12 |
| 5 | Sr Software Developer/Analyst | 43.70 | 45.89 | 48.18 | 50.59 | 53.12 |
| 5 | Systems Engineer II | 37.78 | 39.67 | 41.65 | 43.73 | 45.92 |
| 8 | Software Developer/Analyst III | 37.78 | 39.67 | 41.65 | 43.73 | 45.92 |
| 2 | Sr Application Specialist | 37.78 | 39.67 | 41.65 | 43.73 | 45.92 |
| 1 | Staff Serv Coordinator | 33.19 | 34.85 | 36.59 | 38.42 | 40.34 |
| 1 | Software Developer II | 32.65 | 34.28 | 35.99 | 37.79 | 39.68 |
| 11 | Application Specialist III | 32.65 | 34.28 | 35.99 | 37.79 | 39.68 |
| 1 | Application Specialist II | 27.70 | 29.09 | 30.54 | 32.07 | 33.67 |
| 43 | * BUDGET UNIT TOTAL * | | | | | |
| 45 | ** DEPARTMENT TOTAL ** | | | | | |

LAW LIBRARY

LAW LIBRARY

| | | | | | | |
|---|---------------------------|-------|-------|-------|-------|-------|
| 1 | Confidential Assistant IV | 23.53 | --- | 29.41 | --- | 35.29 |
| 1 | Library Asst II | 18.16 | 19.07 | 20.02 | 21.02 | 22.07 |
| 2 | * BUDGET UNIT TOTAL * | | | | | |
| 2 | ** DEPARTMENT TOTAL ** | | | | | |

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
As of July 3, 2021

| | STEP 1 MIN --- | STEP 2 --- | STEP 3 MID FLAT | STEP 4 --- | STEP 5 MAX --- |
|----------------|-------------------------------|---------------|-----------------------|---------------|----------------------|
| LIBRARY | | | | | |
| LIBRARY | | | | | |
| 1 | 49.94 | --- | 62.43 | --- | 74.92 |
| 4 | 31.20 | --- | 39.00 | --- | 46.80 |
| 1 | 23.53 | --- | 29.41 | --- | 35.29 |
| 4 | 30.74 | 32.28 | 33.89 | 35.58 | 37.36 |
| 1 | 30.06 | 31.56 | 33.14 | 34.80 | 36.54 |
| 1 | 29.46 | 30.93 | 32.48 | 34.10 | 35.81 |
| 14 | 27.11 | 28.47 | 29.89 | 31.38 | 32.95 |
| 1 | 20.64 | 21.67 | 22.75 | 23.89 | 25.08 |
| 1 | 19.66 | 20.64 | 21.67 | 22.75 | 23.89 |
| 1 | 18.85 | 19.79 | 20.78 | 21.82 | 22.91 |
| 43 | 18.16 | 19.07 | 20.02 | 21.02 | 22.07 |
| 72 | * BUDGET UNIT TOTAL * | | | | |
| 72 | ** DEPARTMENT TOTAL ** | | | | |

LOCAL AGENCY FORMATION COMM

| | | | | | |
|------------------------------------|-------------------------------|-----|-------|-----|-------|
| LOCAL AGENCY FORMATION COMM | | | | | |
| 1 | 39.88 | --- | 49.85 | --- | 59.82 |
| 1 | 31.20 | --- | 39.00 | --- | 46.80 |
| 1 | 23.53 | --- | 29.41 | --- | 35.29 |
| 3 | * BUDGET UNIT TOTAL * | | | | |
| 3 | ** DEPARTMENT TOTAL ** | | | | |

PARKS & RECREATION

| | | | | | |
|-------------------------------|-----------------------|-------|-------|-------|-------|
| PARKS & RECREATION | | | | | |
| 1 | 49.94 | --- | 62.43 | --- | 74.92 |
| 1 | 39.88 | --- | 49.85 | --- | 59.82 |
| 3 | 31.20 | --- | 39.00 | --- | 46.80 |
| 1 | 23.53 | --- | 29.41 | --- | 35.29 |
| 2 | 33.19 | 34.85 | 36.59 | 38.42 | 40.34 |
| 1 | 29.46 | 30.93 | 32.48 | 34.10 | 35.81 |
| 1 | 24.92 | 26.17 | 27.48 | 28.85 | 30.29 |
| 10 | 22.13 | 23.24 | 24.40 | 25.62 | 26.90 |
| 1 | 21.58 | 22.66 | 23.79 | 24.98 | 26.23 |
| 16 | 20.55 | 21.58 | 22.66 | 23.79 | 24.98 |
| 1 | 18.85 | 19.79 | 20.78 | 21.82 | 22.91 |
| 2 | 17.40 | 18.27 | 19.18 | 20.14 | 21.15 |
| 15 | 14.00 | 14.70 | 15.44 | 16.21 | 17.02 |
| 55 | * BUDGET UNIT TOTAL * | | | | |

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
As of July 3, 2021

| STEP 1 | STEP 2 | STEP 3 | STEP 4 | STEP 5 |
|--------|--------|--------|--------|--------|
| MIN | --- | MID | --- | MAX |
| --- | --- | FLAT | --- | --- |

PARKS & RECREATION (Continued)

55 **** DEPARTMENT TOTAL ****

PLANNING & COMMUNITY DEV

BUILDING PERMITS

| | | | | | | |
|---|-------------------------|-------|-------|-------|-------|-------|
| 1 | Manager IV | 39.88 | --- | 49.85 | --- | 59.82 |
| 1 | Supv Building Inspector | 35.28 | --- | 44.10 | --- | 52.92 |
| 2 | Building Inspector III | 35.38 | 37.15 | 39.01 | 40.96 | 43.01 |
| 3 | Plan Check Engineer | 35.38 | 37.15 | 39.01 | 40.96 | 43.01 |
| 1 | Staff Serv Coordinator | 33.19 | 34.85 | 36.59 | 38.42 | 40.34 |
| 5 | Building Inspector II | 32.18 | 33.79 | 35.48 | 37.25 | 39.11 |
| 1 | Account Clerk III | 19.66 | 20.64 | 21.67 | 22.75 | 23.89 |
| 2 | Admin Clerk III | 18.85 | 19.79 | 20.78 | 21.82 | 22.91 |
| 1 | Admin Clerk II | 16.68 | 17.51 | 18.39 | 19.31 | 20.28 |

17 * BUDGET UNIT TOTAL *

PLANNING

| | | | | | | |
|---|---------------------------|-------|-------|-------|-------|-------|
| 1 | Dir Of Plan & Comm Devel | 62.93 | --- | 78.66 | --- | 94.39 |
| 1 | Asst Director | 44.32 | --- | 55.40 | --- | 66.48 |
| 1 | Manager IV | 39.88 | --- | 49.85 | --- | 59.82 |
| 3 | Manager III | 35.28 | --- | 44.10 | --- | 52.92 |
| 2 | Confidential Assistant IV | 23.53 | --- | 29.41 | --- | 35.29 |
| 1 | Staff Serv Coordinator | 33.19 | 34.85 | 36.59 | 38.42 | 40.34 |
| 5 | Assoc Planner | 32.49 | 34.11 | 35.82 | 37.61 | 39.49 |
| 1 | Accountant III | 32.37 | 33.99 | 35.69 | 37.47 | 39.34 |
| 1 | Accountant II | 29.46 | 30.93 | 32.48 | 34.10 | 35.81 |
| 2 | Staff Serv Tech | 21.65 | 22.73 | 23.87 | 25.06 | 26.31 |
| 1 | Admin Clerk III | 18.85 | 19.79 | 20.78 | 21.82 | 22.91 |

19 * BUDGET UNIT TOTAL *

36 **** DEPARTMENT TOTAL ****

PROBATION

ADMINISTRATION

| | | | | | | |
|---|------------------------------|-------|-------|-------|-------|-------|
| 1 | Chief Probation Offcr | 62.93 | --- | 78.66 | --- | 94.39 |
| 1 | Asst Chief Probation Officer | 54.94 | --- | 68.67 | --- | 82.40 |
| 1 | Manager IV | 39.88 | --- | 49.85 | --- | 59.82 |
| 2 | Manager III | 35.28 | --- | 44.10 | --- | 52.92 |
| 1 | Manager II | 31.20 | --- | 39.00 | --- | 46.80 |
| 1 | Confidential Assistant IV | 23.53 | --- | 29.41 | --- | 35.29 |
| 4 | Confidential Assistant III | 19.58 | --- | 24.48 | --- | 29.38 |
| 2 | Systems Engineer II | 37.78 | 39.67 | 41.65 | 43.73 | 45.92 |

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
As of July 3, 2021

| STEP 1 | STEP 2 | STEP 3 | STEP 4 | STEP 5 |
|--------|--------|--------|--------|--------|
| MIN | --- | MID | --- | MAX |
| --- | --- | FLAT | --- | --- |

PROBATION (Continued)

ADMINISTRATION (Continued)

| | | | | | | |
|-------|--------------------------------|-------|-------|-------|-------|-------|
| 1 | Software Developer/Analyst III | 37.78 | 39.67 | 41.65 | 43.73 | 45.92 |
| 1 | Supv Prob Ofcfr | 34.20 | 35.91 | 37.71 | 39.60 | 41.58 |
| 1 | Staff Serv Coordinator | 33.19 | 34.85 | 36.59 | 38.42 | 40.34 |
| 2 | Application Specialist III | 32.65 | 34.28 | 35.99 | 37.79 | 39.68 |
| 1 | Accountant III | 32.37 | 33.99 | 35.69 | 37.47 | 39.34 |
| 1 | Accountant I | 23.03 | 24.18 | 25.39 | 26.66 | 27.99 |
| 1 | Accounting Tech | 21.58 | 22.66 | 23.79 | 24.98 | 26.23 |
| 1 | Account Clerk III | 19.66 | 20.64 | 21.67 | 22.75 | 23.89 |
| 1 | Account Clerk II | 17.40 | 18.27 | 19.18 | 20.14 | 21.15 |
| <hr/> | | | | | | |
| 23 | * BUDGET UNIT TOTAL * | | | | | |

COMMUNITY CORRECTIONS PARTNER

| | | | | | | |
|-------|-----------------------|-------|-------|-------|-------|-------|
| 1 | Manager IV - Safety | 39.88 | --- | 49.85 | --- | 59.82 |
| 3 | Supv Prob Ofcfr | 34.20 | 35.91 | 37.71 | 39.60 | 41.58 |
| 3 | Deputy Prob Ofcfr III | 30.10 | 31.61 | 33.19 | 34.85 | 36.59 |
| 2 | Crime Analyst | 28.74 | 30.18 | 31.69 | 33.27 | 34.93 |
| 21 | Deputy Prob Ofcfr II | 26.97 | 28.32 | 29.74 | 31.23 | 32.79 |
| 3 | Legal Clerk III | 18.85 | 19.79 | 20.78 | 21.82 | 22.91 |
| <hr/> | | | | | | |
| 33 | * BUDGET UNIT TOTAL * | | | | | |

CORR PERF INCENTIVE FUND

| | | | | | | |
|-------|-------------------------------|-------|-------|-------|-------|-------|
| 1 | Sr Systems Engineer | 43.70 | 45.89 | 48.18 | 50.59 | 53.12 |
| 1 | Sr Software Developer/Analyst | 43.70 | 45.89 | 48.18 | 50.59 | 53.12 |
| <hr/> | | | | | | |
| 2 | * BUDGET UNIT TOTAL * | | | | | |

FIELD SERVICES

| | | | | | | |
|-------|-----------------------|-------|-------|-------|-------|-------|
| 2 | Manager IV - Safety | 39.88 | --- | 49.85 | --- | 59.82 |
| 10 | Supv Prob Ofcfr | 34.20 | 35.91 | 37.71 | 39.60 | 41.58 |
| 11 | Deputy Prob Ofcfr III | 30.10 | 31.61 | 33.19 | 34.85 | 36.59 |
| 61 | Deputy Prob Ofcfr II | 26.97 | 28.32 | 29.74 | 31.23 | 32.79 |
| 3 | Supv Legal Clerk II | 24.86 | 26.10 | 27.41 | 28.78 | 30.22 |
| 3 | Legal Clerk IV | 20.57 | 21.60 | 22.68 | 23.81 | 25.00 |
| 22 | Legal Clerk III | 18.85 | 19.79 | 20.78 | 21.82 | 22.91 |
| <hr/> | | | | | | |
| 112 | * BUDGET UNIT TOTAL * | | | | | |

INSTITUTIONAL SERVICES

| | | | | | | |
|----|---------------------------------|-------|-------|-------|-------|-------|
| 1 | Manager IV - Safety | 39.88 | --- | 49.85 | --- | 59.82 |
| 1 | Manager II - Safety | 31.20 | --- | 39.00 | --- | 46.80 |
| 1 | Confidential Assistant III | 19.58 | --- | 24.48 | --- | 29.38 |
| 6 | Supv Probation Correction Ofcfr | 30.04 | 31.54 | 33.12 | 34.78 | 36.52 |
| 15 | Probation Corrections Ofcfr III | 26.51 | 27.84 | 29.23 | 30.69 | 32.22 |
| 28 | Probation Corrections Ofcfr II | 23.28 | 24.44 | 25.66 | 26.94 | 28.29 |
| 1 | Storekeeper II | 20.64 | 21.67 | 22.75 | 23.89 | 25.08 |

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
As of July 3, 2021

| STEP 1 | STEP 2 | STEP 3 | STEP 4 | STEP 5 |
|--------|--------|--------|--------|--------|
| MIN | --- | MID | --- | MAX |
| --- | --- | FLAT | --- | --- |

PROBATION (Continued)

INSTITUTIONAL SERVICES (Continued)

| | | | | | | |
|----|-----------------------|-------|-------|-------|-------|-------|
| 1 | Legal Clerk III | 18.85 | 19.79 | 20.78 | 21.82 | 22.91 |
| 54 | * BUDGET UNIT TOTAL * | | | | | |

JJCPA

| | | | | | | |
|----|---------------------------------|-------|-------|-------|-------|-------|
| 1 | Manager IV - Safety | 39.88 | --- | 49.85 | --- | 59.82 |
| 2 | Supv Prob Ofcfr | 34.20 | 35.91 | 37.71 | 39.60 | 41.58 |
| 1 | Deputy Prob Ofcfr III | 30.10 | 31.61 | 33.19 | 34.85 | 36.59 |
| 1 | Supv Probation Correction Ofcfr | 30.04 | 31.54 | 33.12 | 34.78 | 36.52 |
| 7 | Deputy Prob Ofcfr II | 26.97 | 28.32 | 29.74 | 31.23 | 32.79 |
| 1 | Probation Corrections Ofcfr III | 26.51 | 27.84 | 29.23 | 30.69 | 32.22 |
| 1 | Probation Corrections Ofcfr II | 23.28 | 24.44 | 25.66 | 26.94 | 28.29 |
| 1 | Legal Clerk III | 18.85 | 19.79 | 20.78 | 21.82 | 22.91 |
| 15 | * BUDGET UNIT TOTAL * | | | | | |

JUVENILE COMMITMENT FACILITY

| | | | | | | |
|----|---------------------------------|-------|-------|-------|-------|-------|
| 1 | Manager II - Safety | 31.20 | --- | 39.00 | --- | 46.80 |
| 4 | Supv Probation Correction Ofcfr | 30.04 | 31.54 | 33.12 | 34.78 | 36.52 |
| 6 | Probation Corrections Ofcfr III | 26.51 | 27.84 | 29.23 | 30.69 | 32.22 |
| 11 | Probation Corrections Ofcfr II | 23.28 | 24.44 | 25.66 | 26.94 | 28.29 |
| 1 | Supv Custodial Cook | 20.97 | 22.02 | 23.12 | 24.28 | 25.49 |
| 1 | Custodial Cook | 19.08 | 20.03 | 21.03 | 22.08 | 23.18 |
| 1 | Legal Clerk III | 18.85 | 19.79 | 20.78 | 21.82 | 22.91 |
| 4 | Asst Cook II | 15.38 | 16.15 | 16.96 | 17.81 | 18.70 |
| 29 | * BUDGET UNIT TOTAL * | | | | | |

YOBG

| | | | | | | |
|----|---------------------------------|-------|-------|-------|-------|-------|
| 1 | Supv Probation Correction Ofcfr | 30.04 | 31.54 | 33.12 | 34.78 | 36.52 |
| 1 | Crime Analyst | 28.74 | 30.18 | 31.69 | 33.27 | 34.93 |
| 1 | Deputy Prob Ofcfr II | 26.97 | 28.32 | 29.74 | 31.23 | 32.79 |
| 2 | Probation Corrections Ofcfr III | 26.51 | 27.84 | 29.23 | 30.69 | 32.22 |
| 10 | Probation Corrections Ofcfr II | 23.28 | 24.44 | 25.66 | 26.94 | 28.29 |
| 1 | Custodial Cook | 19.08 | 20.03 | 21.03 | 22.08 | 23.18 |
| 16 | * BUDGET UNIT TOTAL * | | | | | |

284 **** DEPARTMENT TOTAL ****

PUBLIC DEFENDER

PUBLIC DEFENDER

| | | | | | | |
|---|---------------------------|-------|-----|-------|-----|--------|
| 1 | Public Defender | 70.10 | --- | 87.62 | --- | 105.14 |
| 2 | Chief Dep Public Defender | 54.51 | --- | 68.14 | --- | 81.77 |
| 1 | Manager II | 31.20 | --- | 39.00 | --- | 46.80 |

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
As of July 3, 2021

| STEP 1 | STEP 2 | STEP 3 | STEP 4 | STEP 5 |
|--------|--------|--------|--------|--------|
| MIN | --- | MID | --- | MAX |
| --- | --- | FLAT | --- | --- |

PUBLIC DEFENDER (Continued)

PUBLIC DEFENDER (Continued)

| | | | | | | |
|-------|---------------------------|-------|-------|-------|-------|-------|
| 1 | Confidential Assistant IV | 23.53 | --- | 29.41 | --- | 35.29 |
| 31 | Attorney V | 60.77 | 63.81 | 67.00 | 70.35 | 73.87 |
| 1 | Special Investigator III | 35.94 | 37.74 | 39.63 | 41.61 | 43.69 |
| 3 | Special Investigator II | 32.59 | 34.22 | 35.93 | 37.73 | 39.62 |
| 2 | Caseworker II | 27.35 | 28.72 | 30.16 | 31.67 | 33.25 |
| 2 | Paralegal III | 26.67 | 28.00 | 29.40 | 30.87 | 32.41 |
| 1 | Supv Legal Clerk II | 24.86 | 26.10 | 27.41 | 28.78 | 30.22 |
| 5 | Legal Clerk IV | 20.57 | 21.60 | 22.68 | 23.81 | 25.00 |
| 4 | Legal Clerk III | 18.85 | 19.79 | 20.78 | 21.82 | 22.91 |
| 3 | Admin Clerk II | 16.68 | 17.51 | 18.39 | 19.31 | 20.28 |
| <hr/> | | | | | | |
| 57 | * BUDGET UNIT TOTAL * | | | | | |
| <hr/> | | | | | | |
| 57 | ** DEPARTMENT TOTAL ** | | | | | |

PUBLIC WORKS

ADMINISTRATION

| | | | | | | |
|-------|----------------------------|-------|-------|-------|-------|--------|
| 1 | Dir Of Public Works | 70.10 | --- | 87.62 | --- | 105.14 |
| 1 | Manager III | 35.28 | --- | 44.10 | --- | 52.92 |
| 1 | Manager II | 31.20 | --- | 39.00 | --- | 46.80 |
| 1 | Confidential Assistant IV | 23.53 | --- | 29.41 | --- | 35.29 |
| 1 | Confidential Assistant III | 19.58 | --- | 24.48 | --- | 29.38 |
| 1 | Accountant II | 29.46 | 30.93 | 32.48 | 34.10 | 35.81 |
| 1 | Staff Serv Analyst | 27.34 | 28.71 | 30.15 | 31.66 | 33.24 |
| 1 | Accounting Tech | 21.58 | 22.66 | 23.79 | 24.98 | 26.23 |
| 1 | Admin Clerk III | 18.85 | 19.79 | 20.78 | 21.82 | 22.91 |
| <hr/> | | | | | | |
| 9 | * BUDGET UNIT TOTAL * | | | | | |

LOCAL TRANSIT SYSTEM

| | | | | | | |
|-------|------------------------|-------|-------|-------|-------|-------|
| 0 | Manager III | 35.28 | --- | 44.10 | --- | 52.92 |
| 0 | Staff Serv Coordinator | 33.19 | 34.85 | 36.59 | 38.42 | 40.34 |
| 0 | Transit Planner | 32.49 | 34.11 | 35.82 | 37.61 | 39.49 |
| 0 | Staff Serv Analyst | 27.34 | 28.71 | 30.15 | 31.66 | 33.24 |
| <hr/> | | | | | | |
| 0 | * BUDGET UNIT TOTAL * | | | | | |

MORGAN SHOP

| | | | | | | |
|-------|------------------------------|-------|-------|-------|-------|-------|
| 1 | Manager III | 35.28 | --- | 44.10 | --- | 52.92 |
| 1 | Heavy Equipment Mechanic III | 27.91 | 29.31 | 30.78 | 32.32 | 33.94 |
| 1 | Staff Serv Analyst | 27.34 | 28.71 | 30.15 | 31.66 | 33.24 |
| 5 | Heavy Equipment Mechanic II | 25.85 | 27.14 | 28.50 | 29.93 | 31.43 |
| 1 | Storekeeper II | 20.64 | 21.67 | 22.75 | 23.89 | 25.08 |
| <hr/> | | | | | | |
| 9 | * BUDGET UNIT TOTAL * | | | | | |

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
As of July 3, 2021

| STEP 1 | STEP 2 | STEP 3 | STEP 4 | STEP 5 |
|--------|--------|--------|--------|--------|
| MIN | --- | MID | --- | MAX |
| --- | --- | FLAT | --- | --- |

PUBLIC WORKS (Continued)

ROAD & BRIDGE

| | | | | | |
|----------------------------------|-------|-------|-------|-------|-------|
| 3 Deputy Dir Public Works | 49.94 | --- | 62.43 | --- | 74.92 |
| 3 Sr Civil Engineer | 44.32 | --- | 55.40 | --- | 66.48 |
| 1 Manager IV | 39.88 | --- | 49.85 | --- | 59.82 |
| 6 Assoc Civil Eng/Assoc Surveyor | 42.79 | 44.93 | 47.18 | 49.54 | 52.02 |
| 10 Asst Engineer/Surveyor | 36.47 | 38.29 | 40.20 | 42.21 | 44.32 |
| 1 Staff Serv Coordinator | 33.19 | 34.85 | 36.59 | 38.42 | 40.34 |
| 1 Accountant III | 32.37 | 33.99 | 35.69 | 37.47 | 39.34 |
| 7 Sr Engineering/Surveying Tech | 31.83 | 33.42 | 35.09 | 36.84 | 38.68 |
| 4 Road Supv | 29.58 | 31.06 | 32.61 | 34.24 | 35.95 |
| 2 Staff Serv Analyst | 27.34 | 28.71 | 30.15 | 31.66 | 33.24 |
| 1 Engineering Technician | 27.17 | 28.53 | 29.96 | 31.46 | 33.03 |
| 8 Sr Road Mntc Worker | 26.55 | 27.88 | 29.27 | 30.73 | 32.27 |
| 48 Road Mntc Worker III | 23.56 | 24.74 | 25.98 | 27.28 | 28.64 |
| 1 Staff Serv Tech | 21.65 | 22.73 | 23.87 | 25.06 | 26.31 |
| 1 Admin Secretary | 21.13 | 22.19 | 23.30 | 24.47 | 25.69 |
| 1 Account Clerk III | 19.66 | 20.64 | 21.67 | 22.75 | 23.89 |
| 1 Admin Clerk III | 18.85 | 19.79 | 20.78 | 21.82 | 22.91 |
| <hr/> | | | | | |
| 99 * BUDGET UNIT TOTAL * | | | | | |

117 **** DEPARTMENT TOTAL ****

RETIREMENT

RETIREMENT

| | | | | | |
|----------------------------------|-------|-------|-------|-------|--------|
| 1 Executive Director | 70.10 | --- | 91.90 | --- | 113.70 |
| 1 Ret. Investment Officer III | 44.32 | --- | 55.40 | --- | 66.48 |
| 2 Manager III | 35.28 | --- | 44.10 | --- | 52.92 |
| 1 Manager II | 31.20 | --- | 39.00 | --- | 46.80 |
| 1 Confidential Assistant V | 28.02 | --- | 35.03 | --- | 42.04 |
| 5 Confidential Assistant IV | 23.53 | --- | 29.41 | --- | 35.29 |
| 3 Confidential Assistant III | 19.58 | --- | 24.48 | --- | 29.38 |
| 1 Attorney V | 60.77 | 63.81 | 67.00 | 70.35 | 73.87 |
| 1 Software Developer/Analyst III | 37.78 | 39.67 | 41.65 | 43.73 | 45.92 |
| <hr/> | | | | | |
| 16 * BUDGET UNIT TOTAL * | | | | | |

16 **** DEPARTMENT TOTAL ****

SHERIFF

ADMINISTRATION

| | | | | | |
|----------------|-------|-----|--------|-----|-------|
| 1 Sheriff | --- | --- | 105.13 | --- | --- |
| 1 Undersheriff | 62.91 | --- | 78.64 | --- | 94.37 |
| 1 Captain | 54.94 | --- | 68.67 | --- | 82.40 |

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
As of July 3, 2021

| STEP 1 | STEP 2 | STEP 3 | STEP 4 | STEP 5 |
|--------|--------|--------|--------|--------|
| MIN | --- | MID | --- | MAX |
| --- | --- | FLAT | --- | --- |

SHERIFF (Continued)

ADMINISTRATION (Continued)

| | | | | | | |
|-------|--------------------------------|-------|-------|-------|-------|-------|
| 2 | Manager IV | 39.88 | --- | 49.85 | --- | 59.82 |
| 1 | Manager III | 35.28 | --- | 44.10 | --- | 52.92 |
| 1 | Manager II | 31.20 | --- | 39.00 | --- | 46.80 |
| 1 | Confidential Assistant V | 28.02 | --- | 35.03 | --- | 42.04 |
| 2 | Confidential Assistant IV | 23.53 | --- | 29.41 | --- | 35.29 |
| 5 | Confidential Assistant III | 19.58 | --- | 24.48 | --- | 29.38 |
| 1 | Confidential Assistant II | 17.38 | --- | 21.72 | --- | 26.06 |
| 1 | Sr Systems Engineer | 43.70 | 45.89 | 48.18 | 50.59 | 53.12 |
| 1 | Sr Software Developer/Analyst | 43.70 | 45.89 | 48.18 | 50.59 | 53.12 |
| 2 | Lieutenant-Sheriff | 42.80 | --- | 53.50 | --- | 64.20 |
| 2 | Sergeant | 41.31 | 43.38 | 45.55 | 47.83 | 50.22 |
| 2 | Systems Engineer II | 37.78 | 39.67 | 41.65 | 43.73 | 45.92 |
| 2 | Software Developer/Analyst III | 37.78 | 39.67 | 41.65 | 43.73 | 45.92 |
| 1 | Sergeant-Custodial | 35.67 | 37.45 | 39.32 | 41.29 | 43.35 |
| 4 | Deputy Sheriff II | 35.60 | 37.38 | 39.25 | 41.21 | 43.27 |
| 1 | Staff Serv Coordinator | 33.19 | 34.85 | 36.59 | 38.42 | 40.34 |
| 3 | Accountant III | 32.37 | 33.99 | 35.69 | 37.47 | 39.34 |
| 1 | Accountant II | 29.46 | 30.93 | 32.48 | 34.10 | 35.81 |
| 3 | Application Specialist II | 27.70 | 29.09 | 30.54 | 32.07 | 33.67 |
| 2 | Staff Serv Analyst | 27.34 | 28.71 | 30.15 | 31.66 | 33.24 |
| 4 | Supv Legal Clerk II | 24.86 | 26.10 | 27.41 | 28.78 | 30.22 |
| 3 | Accounting Tech | 21.58 | 22.66 | 23.79 | 24.98 | 26.23 |
| 1 | Admin Secretary | 21.13 | 22.19 | 23.30 | 24.47 | 25.69 |
| 1 | Storekeeper II | 20.64 | 21.67 | 22.75 | 23.89 | 25.08 |
| 6 | Legal Clerk IV | 20.57 | 21.60 | 22.68 | 23.81 | 25.00 |
| 2 | Account Clerk III | 19.66 | 20.64 | 21.67 | 22.75 | 23.89 |
| 24 | Legal Clerk III | 18.85 | 19.79 | 20.78 | 21.82 | 22.91 |
| 2 | Admin Clerk II | 16.68 | 17.51 | 18.39 | 19.31 | 20.28 |
| 1 | Stock/Delivery Clerk II | 16.27 | 17.08 | 17.93 | 18.83 | 19.77 |
| <hr/> | | | | | | |
| 85 | * BUDGET UNIT TOTAL * | | | | | |

ADULT DETENTION EXPANSION

| | | | | | | |
|-------|--------------------------|-------|-------|-------|-------|-------|
| 2 | Custodial Lieutenant | 38.37 | --- | 47.96 | --- | 57.55 |
| 10 | Sergeant-Custodial | 35.67 | 37.45 | 39.32 | 41.29 | 43.35 |
| 65 | Deputy Sheriff-Custodial | 29.67 | 31.15 | 32.71 | 34.35 | 36.07 |
| 1 | Community Serv Offcr | 19.99 | 20.99 | 22.04 | 23.14 | 24.30 |
| 2 | Legal Clerk III | 18.85 | 19.79 | 20.78 | 21.82 | 22.91 |
| <hr/> | | | | | | |
| 80 | * BUDGET UNIT TOTAL * | | | | | |

CAL-MMET PROGRAM

| | | | | | | |
|-------|-----------------------|-------|-------|-------|-------|-------|
| 1 | Sergeant | 41.31 | 43.38 | 45.55 | 47.83 | 50.22 |
| 2 | Deputy Sheriff II | 35.60 | 37.38 | 39.25 | 41.21 | 43.27 |
| 1 | Legal Clerk III | 18.85 | 19.79 | 20.78 | 21.82 | 22.91 |
| <hr/> | | | | | | |
| 4 | * BUDGET UNIT TOTAL * | | | | | |

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
As of July 3, 2021

| STEP 1 | STEP 2 | STEP 3 | STEP 4 | STEP 5 |
|--------|--------|--------|--------|--------|
| MIN | --- | MID | --- | MAX |
| --- | --- | FLAT | --- | --- |

SHERIFF (Continued)

CAL ID PROGRAM

| | | | | | | |
|---|---------------------------|-------|-------|-------|-------|-------|
| 2 | Application Specialist II | 27.70 | 29.09 | 30.54 | 32.07 | 33.67 |
| 2 | * BUDGET UNIT TOTAL * | | | | | |

CONTRACT CITIES

| | | | | | | |
|----|-----------------------|-------|-------|-------|-------|-------|
| 3 | Lieutenant-Sheriff | 42.80 | --- | 53.50 | --- | 64.20 |
| 7 | Sergeant | 41.31 | 43.38 | 45.55 | 47.83 | 50.22 |
| 50 | Deputy Sheriff II | 35.60 | 37.38 | 39.25 | 41.21 | 43.27 |
| 2 | Supv Legal Clerk II | 24.86 | 26.10 | 27.41 | 28.78 | 30.22 |
| 3 | Community Serv Offcr | 19.99 | 20.99 | 22.04 | 23.14 | 24.30 |
| 6 | Legal Clerk III | 18.85 | 19.79 | 20.78 | 21.82 | 22.91 |
| 71 | * BUDGET UNIT TOTAL * | | | | | |

COUNTY FIRE SERVICE FUND

| | | | | | | |
|---|--------------------------------|-------|-------|-------|-------|-------|
| 1 | Deputy Fire Warden/Dep Dir OES | 39.88 | --- | 49.85 | --- | 59.82 |
| 1 | Manager III - Safety | 35.28 | --- | 44.10 | --- | 52.92 |
| 1 | Sr Systems Engineer | 43.70 | 45.89 | 48.18 | 50.59 | 53.12 |
| 1 | Fire Prevention Specialist III | 29.19 | 30.65 | 32.18 | 33.79 | 35.48 |
| 4 | Fire Prevention Specialist II | 26.53 | 27.86 | 29.25 | 30.71 | 32.25 |
| 1 | Admin Clerk III | 18.85 | 19.79 | 20.78 | 21.82 | 22.91 |
| 9 | * BUDGET UNIT TOTAL * | | | | | |

COURT SECURITY

| | | | | | | |
|----|--------------------------|-------|-------|-------|-------|-------|
| 1 | Lieutenant-Sheriff | 42.80 | --- | 53.50 | --- | 64.20 |
| 2 | Sergeant | 41.31 | 43.38 | 45.55 | 47.83 | 50.22 |
| 16 | Deputy Sheriff II | 35.60 | 37.38 | 39.25 | 41.21 | 43.27 |
| 14 | Deputy Sheriff-Custodial | 29.67 | 31.15 | 32.71 | 34.35 | 36.07 |
| 6 | Security Officer | 18.12 | 19.03 | 19.98 | 20.98 | 22.03 |
| 39 | * BUDGET UNIT TOTAL * | | | | | |

DETENTION

| | | | | | | |
|-----|--------------------------|-------|-------|-------|-------|-------|
| 2 | Captain | 54.94 | --- | 68.67 | --- | 82.40 |
| 1 | Manager II | 31.20 | --- | 39.00 | --- | 46.80 |
| 4 | Custodial Lieutenant | 38.37 | --- | 47.96 | --- | 57.55 |
| 24 | Sergeant-Custodial | 35.67 | 37.45 | 39.32 | 41.29 | 43.35 |
| 194 | Deputy Sheriff-Custodial | 29.67 | 31.15 | 32.71 | 34.35 | 36.07 |
| 3 | Supv Legal Clerk II | 24.86 | 26.10 | 27.41 | 28.78 | 30.22 |
| 1 | Staff Serv Tech | 21.65 | 22.73 | 23.87 | 25.06 | 26.31 |
| 2 | Admin Secretary | 21.13 | 22.19 | 23.30 | 24.47 | 25.69 |
| 1 | Supv Custodial Cook | 20.97 | 22.02 | 23.12 | 24.28 | 25.49 |
| 3 | Legal Clerk IV | 20.57 | 21.60 | 22.68 | 23.81 | 25.00 |
| 2 | Community Serv Offcr | 19.99 | 20.99 | 22.04 | 23.14 | 24.30 |
| 1 | Account Clerk III | 19.66 | 20.64 | 21.67 | 22.75 | 23.89 |
| 8 | Custodial Cook | 19.08 | 20.03 | 21.03 | 22.08 | 23.18 |

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
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|--------|--------|--------|--------|--------|
| MIN | --- | MID | --- | MAX |
| --- | --- | FLAT | --- | --- |

SHERIFF (Continued)

DETENTION (Continued)

| | | | | | | |
|-------|-------------------------|-------|-------|-------|-------|-------|
| 20 | Legal Clerk III | 18.85 | 19.79 | 20.78 | 21.82 | 22.91 |
| 2 | Account Clerk II | 17.40 | 18.27 | 19.18 | 20.14 | 21.15 |
| 5 | Stock/Delivery Clerk II | 16.27 | 17.08 | 17.93 | 18.83 | 19.77 |
| 6 | Asst Cook II | 15.38 | 16.15 | 16.96 | 17.81 | 18.70 |
| <hr/> | | | | | | |
| 279 | * BUDGET UNIT TOTAL * | | | | | |

JAIL COMMISSARY/INMATE WELFARE

| | | | | | | |
|-------|-------------------------------|-------|-------|-------|-------|-------|
| 1 | Sheriff's Support Serv. Supv. | 23.03 | 24.18 | 25.39 | 26.66 | 27.99 |
| 1 | Chaplain | 22.55 | 23.68 | 24.86 | 26.10 | 27.41 |
| 1 | Storekeeper II | 20.64 | 21.67 | 22.75 | 23.89 | 25.08 |
| 1 | Community Serv Offcr | 19.99 | 20.99 | 22.04 | 23.14 | 24.30 |
| 1 | Account Clerk III | 19.66 | 20.64 | 21.67 | 22.75 | 23.89 |
| 1 | Stock/Delivery Clerk II | 16.27 | 17.08 | 17.93 | 18.83 | 19.77 |
| <hr/> | | | | | | |
| 6 | * BUDGET UNIT TOTAL * | | | | | |

OES/FIRE WARDEN

| | | | | | | |
|-------|--------------------------------|-------|-------|-------|-------|-------|
| 1 | Fire Warden/Asst Dir-OES | 54.94 | --- | 68.67 | --- | 82.40 |
| 1 | Deputy Fire Warden/Dep Dir OES | 39.88 | --- | 49.85 | --- | 59.82 |
| 1 | Manager III | 35.28 | --- | 44.10 | --- | 52.92 |
| 1 | Confidential Assistant IV | 23.53 | --- | 29.41 | --- | 35.29 |
| 1 | Data Scientist | 36.74 | 38.58 | 40.51 | 42.54 | 44.67 |
| 3 | Staff Serv Coordinator | 33.19 | 34.85 | 36.59 | 38.42 | 40.34 |
| 1 | Accountant III | 32.37 | 33.99 | 35.69 | 37.47 | 39.34 |
| 1 | Account Clerk III | 19.66 | 20.64 | 21.67 | 22.75 | 23.89 |
| <hr/> | | | | | | |
| 10 | * BUDGET UNIT TOTAL * | | | | | |

OPERATIONS

| | | | | | | |
|-----|----------------------------|--------|-------|--------|-------|--------|
| 2 | Forensic Pathologist | 136.82 | --- | 171.03 | --- | 205.24 |
| 1 | Captain | 54.94 | --- | 68.67 | --- | 82.40 |
| 1 | Manager IV | 39.88 | --- | 49.85 | --- | 59.82 |
| 1 | Manager III | 35.28 | --- | 44.10 | --- | 52.92 |
| 1 | Manager II | 31.20 | --- | 39.00 | --- | 46.80 |
| 6 | Lieutenant-Sheriff | 42.80 | --- | 53.50 | --- | 64.20 |
| 17 | Sergeant | 41.31 | 43.38 | 45.55 | 47.83 | 50.22 |
| 117 | Deputy Sheriff II | 35.60 | 37.38 | 39.25 | 41.21 | 43.27 |
| 2 | Forensic Computer Examiner | 32.65 | 34.28 | 35.99 | 37.79 | 39.68 |
| 5 | Crime Analyst | 28.74 | 30.18 | 31.69 | 33.27 | 34.93 |
| 1 | Supv Public Administrator | 28.04 | 29.44 | 30.91 | 32.46 | 34.08 |
| 2 | Supv Legal Clerk II | 24.86 | 26.10 | 27.41 | 28.78 | 30.22 |
| 6 | Crime Analyst Tech | 22.55 | 23.68 | 24.86 | 26.10 | 27.41 |
| 1 | Admin Secretary | 21.13 | 22.19 | 23.30 | 24.47 | 25.69 |
| 1 | Legal Clerk IV | 20.57 | 21.60 | 22.68 | 23.81 | 25.00 |
| 14 | Community Serv Offcr | 19.99 | 20.99 | 22.04 | 23.14 | 24.30 |
| 1 | Equipment Serv Tech | 19.55 | 20.53 | 21.56 | 22.64 | 23.77 |

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
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| STEP 1 | STEP 2 | STEP 3 | STEP 4 | STEP 5 |
|--------|--------|--------|--------|--------|
| MIN | --- | MID | --- | MAX |
| --- | --- | FLAT | --- | --- |

SHERIFF (Continued)

OPERATIONS (Continued)

| | | | | | | |
|-----|-----------------------------|-------|-------|-------|-------|-------|
| 1 | Forensic Autopsy Technician | 19.09 | 20.04 | 21.04 | 22.09 | 23.19 |
| 1 | Legal Clerk III | 18.85 | 19.79 | 20.78 | 21.82 | 22.91 |
| 2 | Admin Clerk III | 18.85 | 19.79 | 20.78 | 21.82 | 22.91 |
| 183 | * BUDGET UNIT TOTAL * | | | | | |

VEHICLE THEFT

| | | | | | | |
|-----|------------------------|-------|-------|-------|-------|-------|
| 1 | Deputy Sheriff II | 35.60 | 37.38 | 39.25 | 41.21 | 43.27 |
| 1 | * BUDGET UNIT TOTAL * | | | | | |
| 769 | ** DEPARTMENT TOTAL ** | | | | | |

STANISLAUS REGIONAL 911

STANISLAUS REGIONAL 911

| | | | | | | |
|----|---------------------------|-------|-------|-------|-------|-------|
| 1 | Dir Of Emergency Dispatch | 49.94 | --- | 62.43 | --- | 74.92 |
| 1 | Manager IV | 39.88 | --- | 49.85 | --- | 59.82 |
| 4 | Manager III | 35.28 | --- | 44.10 | --- | 52.92 |
| 1 | Manager I | 27.79 | --- | 34.74 | --- | 41.69 |
| 1 | Confidential Assistant IV | 23.53 | --- | 29.41 | --- | 35.29 |
| 5 | Systems Engineer II | 37.78 | 39.67 | 41.65 | 43.73 | 45.92 |
| 39 | Emergency Dispatcher III | 31.09 | 32.64 | 34.27 | 35.98 | 37.78 |
| 2 | Application Specialist II | 27.70 | 29.09 | 30.54 | 32.07 | 33.67 |
| 4 | Emer Call Taker | 21.69 | 22.77 | 23.91 | 25.11 | 26.37 |
| 1 | Account Clerk III | 19.66 | 20.64 | 21.67 | 22.75 | 23.89 |
| 59 | * BUDGET UNIT TOTAL * | | | | | |
| 59 | ** DEPARTMENT TOTAL ** | | | | | |

TREASURER-TAX COLLECTOR

REVENUE RECOVERY

| | | | | | | |
|----|-----------------------|-------|-------|-------|-------|-------|
| 1 | Manager II | 31.20 | --- | 39.00 | --- | 46.80 |
| 1 | Accountant II | 29.46 | 30.93 | 32.48 | 34.10 | 35.81 |
| 1 | Sr Collector | 26.04 | 27.34 | 28.71 | 30.15 | 31.66 |
| 5 | Collector | 21.97 | 23.07 | 24.22 | 25.43 | 26.70 |
| 1 | Accounting Tech | 21.58 | 22.66 | 23.79 | 24.98 | 26.23 |
| 9 | Account Clerk III | 19.66 | 20.64 | 21.67 | 22.75 | 23.89 |
| 18 | * BUDGET UNIT TOTAL * | | | | | |

TREASURER - ADMIN/TAXES

| | | | | | | |
|---|-------------------------|-----|-----|-------|-----|-----|
| 1 | Treasurer-Tax Collector | --- | --- | 85.80 | --- | --- |
|---|-------------------------|-----|-----|-------|-----|-----|

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
As of July 3, 2021

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|--------|--------|--------|--------|--------|
| MIN | --- | MID | --- | MAX |
| --- | --- | FLAT | --- | --- |

TREASURER-TAX COLLECTOR (Continued)

TREASURER - ADMIN/TAXES (Continued)

| | | | | | | |
|-------|---------------------------|-------|-------|-------|-------|-------|
| 1 | Manager IV | 39.88 | --- | 49.85 | --- | 59.82 |
| 1 | Manager II | 31.20 | --- | 39.00 | --- | 46.80 |
| 1 | Confidential Assistant IV | 23.53 | --- | 29.41 | --- | 35.29 |
| 1 | Accountant II | 29.46 | 30.93 | 32.48 | 34.10 | 35.81 |
| 1 | Accountant I | 23.03 | 24.18 | 25.39 | 26.66 | 27.99 |
| 1 | Accounting Tech | 21.58 | 22.66 | 23.79 | 24.98 | 26.23 |
| 4 | Account Clerk III | 19.66 | 20.64 | 21.67 | 22.75 | 23.89 |
| <hr/> | | | | | | |
| 11 | * BUDGET UNIT TOTAL * | | | | | |

TREASURY

| | | | | | | |
|-------|-----------------------|-------|-------|-------|-------|-------|
| 1 | Manager III | 35.28 | --- | 44.10 | --- | 52.92 |
| 1 | Accountant II | 29.46 | 30.93 | 32.48 | 34.10 | 35.81 |
| 1 | Accounting Tech | 21.58 | 22.66 | 23.79 | 24.98 | 26.23 |
| 1 | Account Clerk III | 19.66 | 20.64 | 21.67 | 22.75 | 23.89 |
| <hr/> | | | | | | |
| 4 | * BUDGET UNIT TOTAL * | | | | | |

33 **** DEPARTMENT TOTAL ****

WORKFORCE DEVELOPMENT

WORKFORCE DEVELOPMENT

| | | | | | | |
|-------|--------------------------------|-------|-------|-------|-------|-------|
| 1 | Workforce Development Director | 49.94 | --- | 62.43 | --- | 74.92 |
| 1 | Asst Director | 44.32 | --- | 55.40 | --- | 66.48 |
| 4 | Manager III | 35.28 | --- | 44.10 | --- | 52.92 |
| 1 | Confidential Assistant IV | 23.53 | --- | 29.41 | --- | 35.29 |
| 1 | Confidential Assistant II | 17.38 | --- | 21.72 | --- | 26.06 |
| 1 | Sr Systems Engineer | 43.70 | 45.89 | 48.18 | 50.59 | 53.12 |
| 1 | Systems Engineer II | 37.78 | 39.67 | 41.65 | 43.73 | 45.92 |
| 1 | Software Developer/Analyst III | 37.78 | 39.67 | 41.65 | 43.73 | 45.92 |
| 2 | Staff Serv Coordinator | 33.19 | 34.85 | 36.59 | 38.42 | 40.34 |
| 1 | Software Developer II | 32.65 | 34.28 | 35.99 | 37.79 | 39.68 |
| 1 | Accountant III | 32.37 | 33.99 | 35.69 | 37.47 | 39.34 |
| 5 | Family Services Supervisor | 29.61 | 31.09 | 32.64 | 34.27 | 35.98 |
| 1 | Application Specialist II | 27.70 | 29.09 | 30.54 | 32.07 | 33.67 |
| 6 | Staff Serv Analyst | 27.34 | 28.71 | 30.15 | 31.66 | 33.24 |
| 3 | Family Services Specialist IV | 25.20 | 26.46 | 27.78 | 29.17 | 30.63 |
| 1 | Accountant I | 23.03 | 24.18 | 25.39 | 26.66 | 27.99 |
| 47 | Family Services Specialist III | 22.90 | 24.05 | 25.25 | 26.51 | 27.84 |
| 1 | Staff Serv Tech | 21.65 | 22.73 | 23.87 | 25.06 | 26.31 |
| 2 | Accounting Tech | 21.58 | 22.66 | 23.79 | 24.98 | 26.23 |
| 1 | Family Services Specialist II | 20.76 | 21.80 | 22.89 | 24.03 | 25.23 |
| 1 | Account Clerk III | 19.66 | 20.64 | 21.67 | 22.75 | 23.89 |
| 2 | Admin Clerk III | 18.85 | 19.79 | 20.78 | 21.82 | 22.91 |
| 6 | Admin Clerk II | 16.68 | 17.51 | 18.39 | 19.31 | 20.28 |
| 1 | Stock/Delivery Clerk II | 16.27 | 17.08 | 17.93 | 18.83 | 19.77 |
| <hr/> | | | | | | |
| 92 | * BUDGET UNIT TOTAL * | | | | | |

STANISLAUS COUNTY
DEPARTMENT POSITION ALLOCATION REPORT
As of July 3, 2021

| STEP 1 | STEP 2 | STEP 3 | STEP 4 | STEP 5 |
|--------|--------|--------|--------|--------|
| MIN | --- | MID | --- | MAX |
| --- | --- | FLAT | --- | --- |

92 **** DEPARTMENT TOTAL ****

4,529 ***** STANISLAUS COUNTY TOTAL *****

Special Districts Under the Board of Supervisors

Special Districts are a form of government created by a local community to meet a specific need. Most only provide a single service. Special Districts are distinguished by four common characteristics:

- ◆ Are a form of government;
- ◆ Governed by a board;
- ◆ Provide services and facilities; and
- ◆ Have defined boundaries.

Only those residents who benefit from services provided by a Special District pay for them. Certain types of Special Districts require that the City Council or County Supervisors serve as their governing boards. Nevertheless, Special Districts remain separate local governments.

Included in this budget document is the schedule for Fiscal Year 2021-2022 Proposed Budget for Special

Districts governed by the Board of Supervisors, whose funds are maintained in the County Treasury. They are identified by type—County Service Area, Lighting, Lighting and Landscape, and Storm Drain.

Special District funds can only be used for the purpose for which they were collected. Districts receive revenue from property taxes and/or special assessments. A District levying a tax rate and receiving ad valorem taxes prior to the passage of Proposition 13 now receives a portion of the 1% levy.

With the passage of Proposition 13, the amount of property taxes received by Districts was restricted. To fund expenses, a direct assessment was authorized by the Board of Supervisors. In addition, in November 1996, California voters approved Proposition 218, which requires that an increase or new assessment can only become effective through a ballot procedure approved by a simple majority.

County Service Areas

Overview

A County Service Area (CSA) may be established to provide any one or more of a variety of extended services within a particular area. At the time the CSA is established, the Board of Supervisors specifies the type or types of services proposed to be provided within the area. CSAs in Stanislaus County typically provide drainage control and landscaping. These Districts provide for:

- ◆ The control of storm water, including waters which arise outside the District and which flow or drain into or through the District;
- ◆ The protection from damage by storm of private and public property within the District; and
- ◆ The maintenance of landscaping associated with drainage basins and/or park facilities within the District.

The Public Works Department determines estimated expenditures based on projected maintenance for the District and determines estimated revenue based on projected direct assessments and property tax receipts.

2021-2022 Proposed Budget

There are a total of 20 County Service Areas (CSA). The total budget for all the CSAs in Fiscal Year 2021-2022 is \$1,080,897. This Proposed Budget is funded by \$717,758 in revenue and \$363,139 in fund balance. Fund balances in all of the CSA's are projected to be positive at July 1, 2021 and remain positive through June 30, 2022.

Lighting and/or Landscape Districts

Lighting and/or Landscape Districts

Each Lighting and/or Landscape District funds provide specific improvements and/or services that include the maintenance and operation of lighting and/or landscape improvements and associated structures located within public right-of-ways and dedicated easements.

The Public Works Department determines estimated expenditures based on prior year actual expenses and projected maintenance and determines estimated revenue based on projected direct assessments and property tax receipts.

2021 -2022 Proposed Budget

The largest number of Districts, 38, is the Lighting Districts (LD), Landscape Assessment District (LAD), and/or Landscape Lighting Districts (LLD). The total budget for all Landscape and/or Lighting Districts for Fiscal Year 2021-2022 is \$632,500. This Proposed Budget is funded by \$569,658 in revenue and \$62,842 in fund balance.

Lighting Districts continue to experience loss due to several hit and run collisions with streetlight poles,

vandalism and theft. These costs are borne by the lighting district in addition to regular maintenance and operations. This can result in significant fluctuation of needed assessments. In order to smooth out assessments, a contingency reserve has been implemented. Department maintenance staff have also implemented measures to reduce instances of vandalism and theft.

North McHenry Lighting District is anticipated to have a negative cash balance of \$3,134 on July 1, 2021. The assessment for this district is fixed and cannot be increased without property owners' approval. A ballot procedure was conducted in Fiscal Year 2010-2011, and an increase was not approved. Therefore, roughly 60% of the lights within the lighting district were turned off. These will remain off until the deficit is recovered or the Prop. 218 ballot procedure is conducted for the assessment increase. At that time, the funding and expenditures will be evaluated to determine how many of the lights can be re-energized.

Storm Drain Districts

Overview

The Board of Supervisors may create and govern a Storm Drain Maintenance District to do the following work: cleaning, repairing, renewal, replacement, widening or straightening of existing storm drain structures, watercourses or drainage channels, and the installation of adjoining structures when necessary for the adequate functioning of such drainage facilities. The District may also construct additional storm drain channels or structures and maintain the same whenever necessary to provide proper and adequate drainage of the surface water.

The Public Works Department determines estimated revenues based on projected direct assessments and property tax receipts and determines estimated District expenditures based on available financing. The District's Advisory Board initiates any necessary

maintenance. Payment requests are submitted to the Public Works Department for review and processing.

2021-2022 Proposed Budget

There are a total of seven Storm Drain Districts. The total budget for all Storm Drain Districts in Fiscal Year 2021-2022 is \$828,852. This Proposed Budget is funded by \$39,644 in revenue and \$789,208 in fund balance. It is anticipated the Storm Drainage and Maintenance districts will have a negative balance by the end of Fiscal Year 2021-2022. This potential deficit will be addressed and remediated during Fiscal Year 2021-2022. Due to the type of service provided and the potential for significant expenditures in a severe winter, all available resources are typically budgeted.

Stormwater Quality Control

The threat to stormwater quality comes from the urbanized areas within the County, which the CSA's encompass. The County is mandated by the State Water Resources Control Board, Water Quality Order No. 2013-0001-DWQ to regulate stormwater within these urbanized areas. The Special Districts receive additional services above the General Benefit for the following permit areas: Education and Outreach (E.7), Public Involvement and Participation Program (E.8), Illicit Discharge Detection and Elimination Program (E.9), Post-Construction Stormwater Management Program (E.12), Water Quality

Monitoring (E.13), Program Effectiveness Assessment and Improvement (E.14), Total Maximum Daily Loads Compliance Requirements (E.15) and the Annual Reporting Program (E.16).

The fee structure to implement the state requirements has not been determined. An estimated annual fee of \$5 per parcel for CSA's, LLD's, and LAD's is included in the budget. Any surplus or shortfall will be adjusted in future calculations.

Special Districts Summary

**Stanislaus County
Special Districts Summary
Budget Year 2021-2022**

| District Name | 2021-2022 Proposed Budget | | | |
|--|--|-------------------|-------------------|---|
| | Estimated Fund Balance July 1, 2021 | Revenue | Expenditures | Estimated Fund Balance June 30, 2022 |
| Lighting & Lighting Maintenance Districts | | | | |
| Airport Neighborhood Lighting | \$ 86,355 | \$ 28,067 | \$ 33,650 | \$ 80,772 |
| Almond Wood Estates Lighting | \$ 29,803 | \$ 10,816 | \$ 12,538 | \$ 28,081 |
| Beard Industrial Lighting | \$ 23,481 | \$ 6,244 | \$ 7,336 | \$ 22,389 |
| Country Club Lighting Zone A | \$ 25,243 | \$ 4,581 | \$ 5,154 | \$ 24,670 |
| Country Club Lighting Zone B | \$ 1,439 | \$ 1,274 | \$ 1,572 | \$ 1,141 |
| Crowslanding Lighting | \$ 23,538 | \$ 3,991 | \$ 4,604 | \$ 22,925 |
| Denair Lighting | \$ 128,727 | \$ 56,117 | \$ 52,872 | \$ 131,972 |
| Deo Gloria Estates Lighting | \$ 15,047 | \$ 5,104 | \$ 6,950 | \$ 13,201 |
| Empire Lighting | \$ 101,428 | \$ 30,310 | \$ 34,920 | \$ 96,818 |
| Fairview Tract Lighting | \$ 50,003 | \$ 9,826 | \$ 11,908 | \$ 47,921 |
| Fruit Yard Lighting | \$ 641 | \$ 313 | \$ 596 | \$ 358 |
| Gibbs Ranch Lighting | \$ 22,483 | \$ 3,978 | \$ 3,626 | \$ 22,835 |
| Gilbert Road Lighting | \$ 1,560 | \$ 470 | \$ 1,014 | \$ 1,016 |
| Golden State Lighting | \$ 6,354 | \$ 2,502 | \$ 3,556 | \$ 5,300 |
| Hillcrest Estates Lighting | \$ 72,744 | \$ 16,134 | \$ 17,262 | \$ 71,616 |
| Kenwood Park Lighting | \$ 8,918 | \$ 3,449 | \$ 3,860 | \$ 8,507 |
| Mancini Park Homes Lighting | \$ 21,950 | \$ 7,490 | \$ 9,162 | \$ 20,278 |
| Marshall Avenue Lighting | \$ 6,222 | \$ 1,997 | \$ 3,094 | \$ 5,125 |
| Monterey Park Lighting | \$ 13,641 | \$ 3,735 | \$ 3,718 | \$ 13,658 |
| North McHenry Lighting | \$ (3,134) | \$ 7,245 | \$ 3,879 | \$ 232 |
| North McHenry #2 Lighting | \$ 8,941 | \$ 3,058 | \$ 3,190 | \$ 8,809 |
| North Oaks Lighting | \$ 13,356 | \$ 4,493 | \$ 5,054 | \$ 12,795 |
| Olympic Tract Lighting | \$ 56,976 | \$ 15,854 | \$ 18,970 | \$ 53,860 |
| Peach Blossom Estates Lighting | \$ 5,553 | \$ 1,164 | \$ 1,690 | \$ 5,027 |
| Richland Tract Lighting | \$ 27,203 | \$ 7,186 | \$ 8,540 | \$ 25,849 |
| Salida Lighting | \$ 284,969 | \$ 127,703 | \$ 149,004 | \$ 263,668 |
| Schwartz-Baize Lighting | \$ 2,126 | \$ 380 | \$ 430 | \$ 2,076 |
| Sunset Oaks Lighting | \$ 43,264 | \$ 17,230 | \$ 20,598 | \$ 39,896 |
| Sylvan Village #2 Lighting | \$ 36,355 | \$ 6,104 | \$ 6,876 | \$ 35,583 |
| Tempo Park Lighting | \$ 34,632 | \$ 11,229 | \$ 11,904 | \$ 33,957 |
| Total Lighting & Lighting Mtc Districts | \$ 1,149,818 | \$ 398,044 | \$ 447,527 | \$ 1,100,335 |

Stanislaus County
Special Districts Summary
Budget Year 2021-2022

| District Name | 2021-2022 Proposed Budget | | | |
|---|--|-------------------|---------------------|---|
| | Estimated Fund Balance July 1, 2021 | Revenue | Expenditures | Estimated Fund Balance June 30, 2022 |
| Storm Drainage & Maintenance Districts | | | | |
| Storm Drain #1 | \$ 8,145 | \$ 560 | \$ 23,752 | \$ (15,047) |
| Storm Drain #2 | \$ 333 | \$ 23 | \$ 5,014 | \$ (4,658) |
| Storm Drain #3 | \$ 102 | \$ 7 | \$ 1,882 | \$ (1,773) |
| Storm Drain #6 | \$ 28,032 | \$ 2,236 | \$ 136,316 | \$ (106,048) |
| Storm Drain #8 | \$ 506,436 | \$ 36,342 | \$ 627,726 | \$ (84,948) |
| Storm Drain #9 | \$ 281 | \$ 17 | \$ 4,362 | \$ (4,064) |
| Storm Drain #10 | \$ 6,170 | \$ 459 | \$ 29,800 | \$ (23,171) |
| Total Storm Drainage & Mtc Districts | \$ 549,499 | \$ 39,644 | \$ 828,852 | \$ (239,709) |
| County Service Area Districts | | | | |
| County Service Area No. 1 | \$ 2,490 | \$ 1,800 | \$ 2,028 | \$ 2,262 |
| County Service Area No. 4 | \$ 71,827 | \$ 4,275 | \$ 12,208 | \$ 63,894 |
| County Service Area No. 5 | \$ 134,433 | \$ 6,388 | \$ 12,972 | \$ 127,849 |
| County Service Area No. 7 | \$ 53,822 | \$ 1,985 | \$ 5,558 | \$ 50,249 |
| County Service Area No. 8 | \$ 80 | \$ 720 | \$ 722 | \$ 78 |
| County Service Area No. 9 | \$ 18,156 | \$ 1,462 | \$ 8,302 | \$ 11,316 |
| County Service Area No. 10 | \$ 261,951 | \$ 416,211 | \$ 516,214 | \$ 161,948 |
| County Service Area No. 11 | \$ 2,477 | \$ - | \$ 1,622 | \$ 855 |
| County Service Area No. 12 | \$ 7,689 | \$ 1,000 | \$ 5,762 | \$ 2,927 |
| County Service Area No. 16 | \$ 102,553 | \$ 14,583 | \$ 24,702 | \$ 92,434 |
| County Service Area No. 18 | \$ 33,521 | \$ 10,332 | \$ 27,832 | \$ 16,021 |
| County Service Area No. 19 | \$ 131,131 | \$ 48,890 | \$ 88,215 | \$ 91,806 |
| County Service Area No. 20 | \$ 19,428 | \$ 12,369 | \$ 14,000 | \$ 17,797 |
| County Service Area No. 21 | \$ 58,395 | \$ 22,688 | \$ 47,376 | \$ 33,707 |
| County Service Area No. 22 | \$ 23,876 | \$ 6,949 | \$ 15,100 | \$ 15,725 |
| County Service Area No. 23 | \$ 45,228 | \$ 3,325 | \$ 10,594 | \$ 37,959 |
| County Service Area No. 24 | \$ 32,619 | \$ 7,268 | \$ 14,734 | \$ 25,153 |
| County Service Area No. 25 | \$ 8,116 | \$ 5,941 | \$ 11,258 | \$ 2,799 |
| County Service Area No. 26 | \$ 292,246 | \$ 140,162 | \$ 249,322 | \$ 183,086 |
| County Service Area No. 27 | \$ 19,776 | \$ 11,410 | \$ 12,376 | \$ 18,810 |
| Total County Service Area Districts | \$ 1,319,814 | \$ 717,758 | \$ 1,080,897 | \$ 956,675 |

**Stanislaus County
Special Districts Summary
Budget Year 2021-2022**

| District Name | 2021-2022 Proposed Budget | | | |
|---|--|---------------------|---------------------|---|
| | Estimated Fund Balance July 1, 2021 | Revenue | Expenditures | Estimated Fund Balance June 30, 2022 |
| Lighting & Landscape Districts | | | | |
| Bret Hart Landscape & Lighting | \$ 114,480 | \$ 54,454 | \$ 57,850 | \$ 111,084 |
| Bystrom Landscape & Lighting | \$ 54,178 | \$ 28,116 | \$ 31,512 | \$ 50,782 |
| Del Rio Heights Landscape | \$ 5,218 | \$ 4,512 | \$ 6,346 | \$ 3,384 |
| Howard/McCracken Landscape & Lighting | \$ 67,053 | \$ 22,352 | \$ 21,175 | \$ 68,230 |
| Laurel Landscape & Lighting | \$ 24,506 | \$ 12,790 | \$ 15,012 | \$ 22,284 |
| Paradise South Landscape & Lighting | \$ 48,283 | \$ 22,348 | \$ 23,192 | \$ 47,439 |
| Riverdale Landscape & Lighting | \$ 38,522 | \$ 12,329 | \$ 13,168 | \$ 37,683 |
| Riverview Landscape & Lighting | \$ 40,182 | \$ 14,713 | \$ 16,718 | \$ 38,177 |
| Total Lighting & Landscape Districts | \$ 392,422 | \$ 171,614 | \$ 184,973 | \$ 379,063 |
| Total Special Districts | \$ 3,411,553 | \$ 1,327,060 | \$ 2,542,249 | \$ 2,196,364 |

Acronyms and Abbreviations

| | |
|---|---|
| AAA – Area Agency on Aging | ERAF – Educational Revenue Augmentation Fund |
| AB – Assembly Bill | ERP – Enterprise Resource Plan |
| ACA – Affordable Care Act | FC – Foster Care |
| ACH – Automated Clearing House | FFP – Federal Financial Participation |
| AOT – Assisted Outpatient Treatment | FMS – Financial Management System |
| BHRS – Behavioral Health and Recovery Services | FQHC – Federally Qualified Health Center |
| BOC – Board of Corrections (aka Board of State and Community Corrections) | FRC – Family Resource Center |
| BOS – Board of Supervisors | FTE – Full-Time Equivalent |
| CAIRE – Child Abuse, Interviews, Referrals & Examinations | FY – Fiscal Year |
| CAL-MMET – California Multi-Jurisdictional Methamphetamine Enforcement Taskforce | GA – General Assistance |
| CalWORKs – California Work Opportunity and Responsibility to Kids | GAAP – Generally Accepted Accounting Principles |
| CAP – Cost Allocation Plan | GASB – Governmental Accounting Standards Board |
| CARE – Community Assessment, Response, & Engagement | GFOA – Government Finance Officers Association |
| CARES – Coronavirus Aid, Relief, & Economic Security Act | GIS – Geographic Information Systems |
| CASA – Court Appointed Special Advocate | G/L – General Ledger |
| CCP – (1) Community Corrections Partnership/Plan | GSA – General Services Agency |
| CEO – (1) Chief Executive Officer/ Office | HEDIS – Healthcare Effectiveness Data & Information Set |
| CEQA – California Environmental Quality Act | HICAP – Health Insurance Counseling & Advocacy Program |
| CHIP – California Healthcare for Indigents Program | HIDTA – High Intensity Drug Trafficking Area |
| CIP – Capital Improvement Plan | HSA – Health Services Agency |
| COLA – Cost of Living Adjustment | ICJIS – Integrated Criminal Justice Information System |
| COP – Certificate of Participation | IHCP – Indigent Health Care Program |
| CRF – Coronavirus Relief Fund | IHSS – In-Home Supportive Services |
| CRM – Customer Relationship Management | IMD – Institute of Mental Disease |
| CSA – (1) Community Services Agency; (2) County Service Area | IP – Individual Provider |
| CSAC – California State Association of Counties | IT – Information Technology |
| DA – District Attorney | JJCPA – Juvenile Justice Crime Prevention Act |
| DMC ODS – Drug Medi-Cal Organized Delivery System | JPA – (1) Joint Powers Authority; (2) Joint Powers Agreement |
| DOJ – Department of Justice | JV – Journal Voucher |
| EMS – Emergency Medical Services | LAFCO – Local Agency Formation Commission |
| | LAN – Local Area Network |
| | LBU – Legal Budget Unit |
| | MAC – Municipal Advisory Council |

| | |
|--|---|
| MHSA – Mental Health Services Act | SSP – State Supplementary Payments |
| M&O – Maintenance and Operations | StanCERA – Stanislaus County Employees’ Retirement Association |
| MOE – Maintenance of Effort | STANCOG – Stanislaus Council of Governments |
| MOU – Memorandum of Understanding | STC – Standards and Training for Correctional Officers |
| NIMS – National Incident Management System | STOAC – Services to Older Adults Advisory Council |
| NCC – Net County Cost | SUD – Substance Use Disorder |
| OES – Office of Emergency Services | TSP – Tenth Street Place |
| OHP – Out of Home Placement | TANF – Temporary Assistance for Needy Families |
| PA – Public Authority | TOT – Transient Occupancy Tax |
| PH – Public Health | TRRP – Tuolumne River Regional Park |
| PLF – Public Library Foundation | UCCE – University of California Cooperative Extension |
| POB – Pension Obligation Bonds | USDA – United States Department of Agriculture |
| POST – Peace Officer Standards and Training | VA – Veterans Affairs |
| PSR – (1) Project Study Report; (2) Public Safety Restoration | VLF – Vehicle License Fees |
| PT – Property Tax | VOCA – Victims of Crime Act |
| PTAF – Property Tax Administration Fee | WIC – Women, Infants, and Children |
| PTAP – Property Tax Administration Program | |
| PPACA – Patient Protection and Affordable Care Act | |
| Prop – Proposition | |
| PFF – Public Facilities Fee | |
| PVCS – Performance Visioning Carryover Savings | |
| RDA – Redevelopment Agency | |
| REACT – Re-Entry and Alternative to Custody Training Center | |
| RFP – Request for Proposal | |
| RFQ – Request for Qualifications | |
| ROI – Return on Investment | |
| SACPA – Substance Abuse and Crime Prevention Act of 2000 | |
| SB – Senate Bill | |
| SBT – Strategic Business Technology | |
| SDEA – Stanislaus Drug Enforcement Agency | |
| SEMS – Standardized Emergency Management System | |
| SRC – Stanislaus Recovery Center | |
| SSI – Supplemental Security Income | |

Glossary of Budget Terms

A-87 Charges—The term "A-87" is used interchangeably with "indirect charges". A-87 is a set of accounting standards, issued by the Federal Office of Management and Budget (OMB), used to guide counties as they calculate and assign indirect costs. A-87 has been superseded by the Supercircular, OMB's Final Guidance on Federal Grants, dated December 26, 2014. The State of California continues to require County submission of an annual A-87 Plan, to support the central service departments.

Area Agency on Aging (AAA) — A local aging program that provides information and services on a range of assistance for older adults and those who care for them. Area Agency on Aging is housed within the Board priority of A Healthy Community.

Assembly Bill 109 (AB 109) — Realigns custodial and community supervision responsibility for non-serious, non-violent, and non-sex offenders, as well as supervision of lower level adult parolees returning from State prison sentences to counties. On June 30, 2011, the Governor signed a series of legislative bills as part of the State budget that provided funding and made necessary technical changes to implement the public safety realignment program outlined in AB 109. The Community Corrections Partnership (CCP) committee recommends the allocation of the funding to the Board of Supervisors.

Accomplishment—Successful completion of a goal/objective. In connection with the budget, identifying department accomplishments serves to provide greater accountability through the reporting of performance measures and outcomes.

Account—A record of a type of monetary transaction maintained in the general ledger. The County uses the Oracle financial management system, which utilizes a specific coding structure to identify the location for each recorded entry (xxxx-xxxxxx-xxxx-xxxxxx-xxxxxx-xxxxxx-xxxxxx); the third segment of the Oracle coding structure (identified here in bold) captures a transaction's 5-digit account number.

Accrual Basis—A method of accounting that recognizes revenue when earned rather than when collected. Expenses are recognized when incurred rather than when paid. Internal service funds, enterprise funds, and the pension and investment trust funds use this method of accounting.

Activity—A specific line of work performed to accomplish a function for which a governmental unit is responsible.

Adopted Final Budget—The second of a two-part budget process, this budget is required to be submitted to the Board by September 18th, and reflects revisions, reductions, or additions to the Proposed Budget.

Ad Valorem—In proportion to value, a basis for levy of taxes on property. An ad valorem tax is a tax based on the assessed value of real estate or personal property and provides a source of revenue for State and municipal governments.

Agency Fund—Agency funds account for assets held by the County as an agent for individuals, private organizations, or other governments.

Allocate—To set apart for a particular purpose; assign or allot.

Allocation—The share or portion allocated.

Amortization—A process of cost allocation over time, usually used with intangible assets or debt. Example: if a loan of \$12,000 is amortized over one year with no interest, the monthly payments would be \$1,000 a month.

Annual Financial Report—The official annual report of the government. This report summarizes and discloses the financial activity of the County and its component units for the fiscal year. It is produced by the Auditor-Controller's Office.

Appropriation—The authorization granted by the Board of Supervisors to make expenditures.

Assessed Valuation—An official government value placed upon real property or personal property as a basis for levying taxes.

Assessment—An official valuation of property, used as a basis for levying a tax.

Asset – Items of ownership or resources held that are convertible into cash; the items detailed on a balance sheet, especially in relation to liabilities and capital.

Assigned Fund Balance—Comprised of amounts intended to be used by the government for specific purposes that are neither restricted nor committed. Intent can be expressed by the governing body or by an official or body to which the governing body delegates the authority. Assigned fund balance can be used to eliminate a projected budgetary deficit in the subsequent year's budget.

Audit—A systematic collection of the sufficient and competent evidential matter needed to attest to the fairness of management's assertions in the financial statements or to evaluate whether management has efficiently and effectively carried out its responsibilities.

Audit Trail—Original documents supporting financial transactions from inception to the accounting record in the system.

Automated Clearing House (ACH) – The primary system that agencies use for electronic funds transfer (EFT) such as direct deposit, payroll, and vendor payments.

Available and Measurable—Revenues are considered available when they will be collected either during the current period or soon enough after the end of the period to pay current year liabilities. Revenues are considered measurable when they are reasonably estimable.

Balanced Budget—The amount of budgeted expenditures is equal to or less than the amount of budgeted revenue plus other available resources.

Balance Sheet—A financial statement of all County accounts formatted in accordance with the "accounting equation" (assets = liability + equity) at a specific date.

Block-Budgeting of Positions - Merit Systems provides that entry to journey level positions may be block-budgeted. Examples include: Administrative Clerk I/II; Legal Clerk I/II/III; Manager I/II or I/II/III (depending on organizational structure); Systems Engineer I/II; Mental Health Clinician I/II; Family Services Specialist I/II; Road Maintenance Worker I/II/III. Block-budgeted positions are intended to make available career development opportunities for employees who demonstrate the ability to function at progressively higher levels in a class series, and to allow the Department flexibility in filling vacancies at any of several levels within a class series.

Board of Corrections aka Board of State and Community Corrections (BOC) – An independent statutory agency that provides leadership to the adult and juvenile criminal justice systems, expertise on Public Safety Realignment issues, a data and information clearinghouse, and technical assistance on a wide range of community corrections issues.

Board Priorities—The six priority areas established by the Board of Supervisors: Supporting strong and safe neighborhoods for individuals and families to thrive (Strong and Safe Neighborhoods); Supporting community health, including physical, mental, emotional and spiritual health (Community Health); Developing a healthy economy, building upon our strong agricultural foundation (Healthy Economy); Promoting first-rate learning opportunities for all residents in support of community and individual prosperity (First-Rate Learning); Delivering efficient public services and community infrastructure to benefit our residents and businesses (Efficient Public Services) and (Community Infrastructure). Each County department is clearly identified with and is housed within one of these priority areas.

Bond—A funding tool representing a written promise to pay a specific sum (face value or principal amount) in the future (maturity date), plus interest.

Braided Funds—Braided funding is the pooling and coordination of resources from various agencies to provide needed services, while maintaining the integrity of each agency's funding stream. However, the funds must be used for their original intent.

Brown Act—The Ralph M. Brown Act is a California law that ensures that the public can attend and participate in meetings of local government. The County adheres to the guidelines contained in the Brown Act keep the public informed of meetings and issues addressed by various boards and committees.

Budget—Proposed spending plan of expenditures and revenue over a given period of time.

Budgetary Control—The control or management of a government or enterprise in accordance with an approved budget to keep expenditures within the limitations of available appropriations and available revenue.

Budget Unit—Accounting or organizational units deemed necessary or desirable for control of the financial operation. A budget must be adopted by the Board of Supervisors for each of its budget units. A budget unit is represented in the Oracle financial management system by a unique combination of “fund” and “org.”

California Healthcare for Indigents Program (CHIP)—A program that provides medical care for the indigent population.

California Multi-Jurisdictional Methamphetamine Enforcement Taskforce (Cal-MMET)—A program funded by the State Office of Emergency Management Agency to combat multi-drug trafficking and manufacturing organizations in Stanislaus County and the Central Valley of California. This program is provided through the Sheriff’s Department.

California State Association of Counties (CSAC)—Provides advocacy, educational, and financial services to California’s 58 counties.

California Work Opportunity and Responsibility to Kids (CALWORKs)—A welfare program housed within the Community Services Agency that gives cash aid and services to eligible needy County families.

Capital Assets—Land, improvements to land, easements, buildings, vehicles, machinery, works of art, infrastructure, and all assets that are used in operations and have initial useful lives beyond any one reporting period (a year).

Capital Expenditures—Funds used to acquire or upgrade physical assets such as property, industrial buildings, or equipment.

Capital Improvement Program (CIP)—A comprehensive multi-year forecast of capital needs and requests.

Capital Lease—An agreement that conveys the right to use property, plant, or equipment, usually for a stated period of time.

Capital Project—Any project having assets of significant value and a useful life of five years or more. Capital projects include the purchase of land, designs, engineering, and construction of buildings and infrastructure such as streets, bridges, drainage, street lighting, water systems, etc.

Capital Projects Fund—One of five governmental fund types used to account for financial resources to be used for the acquisition or construction of major capital facilities.

Cash Basis—A method of accounting by which revenues and expenditures are recorded when they are received and paid.

Certificates of Participation (COP) – A type of financing where an investor purchases a share of the lease revenues of a program rather than the bond being secured by those revenues.

Chief Executive Office (CEO)—A department within the Board priority of Efficient Delivery of Public Services, it provides overall leadership and management of County government including the day-to-day management of County resources, long-range financial planning, personnel and employee relations, capital projects, and organizational planning.

Chief Executive Officer (CEO)—The County’s top-ranking administrator responsible for the effective management of County government.

Child Abuse, Interviews, Referrals, and Examinations (CAIRE)—A program that provides therapeutic services to child victims of abuse and trauma.

Committed Fund Balance—Includes amounts that can be used only for the specific purposes determined by a formal action of the government’s highest level of decision-making authority. Commitments may be changed or lifted only by the government taking the same formal action that imposed the constraint originally.

Community Assessment, Response, and Engagement (CARE)—A multi-disciplinary approach to address homelessness which includes plans to provide a temporary, low-barrier emergency shelter as well as a permanent access center to expand outreach and engagement services to those in need.

Community Corrections Partnership—A concept introduced in Senate Bill 678 on Criminal Recidivism, the CCP is comprised of local stakeholders collectively meeting and strategically making decisions.

Community Corrections Plan—Commonly known as Realignment, provides the County’s approach in utilizing realigning State public safety functions.

Comprehensive Annual Financial Report—A thorough and detailed presentation of the County’s financial condition. It reports on the County’s activities and balances for each fiscal year.

Contingency Fund (Also “Appropriations for Contingencies”)—Funds set-aside to address emergencies and other unanticipated expenses.

Cost Accounting—The method of accounting that provides for the assembling and recording of all the elements of cost incurred to accomplish a purpose, to carry on an activity or operation, or to complete a unit of work for a specific job.

Cost Allocation Plan (CAP)—This plan, established under Federal guidelines, identifies, distributes, and allows the County to be reimbursed for the costs of services by support groups (such as Purchasing, Personnel, CEO, County Counsel) to those departments performing functions supported by Federal/State funds.

Cost of living adjustment – An adjustment tied to a cost of living index, typically the consumer price index, that can be applied to employment contracts, pension benefits, and government entitlements.

County Match—The term “match” refers to the percentage of local discretionary County monies in the General Fund, which must be used to match a certain amount of State and/or Federal funds or a needed contribution.

Court Appointed Special Advocate (CASA)—An organization that provides advocacy services for all abused and neglected children in the dependency system through the use of trained volunteers.

Critical Need—A budgetary need that cannot be met within a department’s base budget amount as a result of State and/or Federal mandates, legal requirements, or program changes to implement the Board of Supervisors’ priorities or direction.

Customer Relationship Management – A term that refers to practices, strategies, and technologies that entities use to manage and analyze customer interactions and data throughout the customer lifecycle, with the goal of improving business relationships with customers and assisting in customer retention.

Debt Service Fund—One of the five governmental funds used to finance and account for the payment of interest and principal on bonds or other long-term borrowing.

Debt Services—The payment of principal and interest on borrowed funds such as bonds.

Deferral—Postponement of the recognition of an expense already paid or revenue already received.

Deferred Maintenance—Backlog of needed repairs to facilities, including replacement and repair of roofing, heat and cooling system, painting, floor coverings, and other structural items.

Deficit— (1) The excess of liabilities of a fund over its assets; (2) The excess of expenditures over revenues during an accounting period or, in the case of proprietary funds, the excess of expenses over revenues during an accounting period.

Department—A basic organizational unit of government that may be sub-divided into divisions or programs. The County has 26 distinct departments.

Department of Justice (DOJ) – The primary Federal criminal investigation and enforcement agency.

Depreciation—The portion of the cost of a capital asset charged as an expense during the period. Over time, the entire cost of the asset is ultimately charged as an expense.

Direct Charges—Expenses that are specifically associated with a service, program, or department and, thus, are clearly identifiable to a particular function – for example, the gasoline used by a department's vehicles.

Disbursements—Monetary Payment issued by the County to an individual, vender, or service provider.

Discretionary Revenue—Primarily used in the context of the General Fund, this term refers to those revenue sources for which there are no restrictions on their use. Revenue available to fund programs at the Board of Supervisors' discretion. The majority of Discretionary Revenue supports funding for public safety and criminal justice services for the Sheriff, Probation, District Attorney and Public Defender as well as government-related services such as the Chief Executive Office, Assessor, Auditor-Controller, Treasurer-Tax Collector and the General Services Agency. Health and Human Services departments use Discretionary Revenue as matching funds to support Maintenance of Effort (MOE) requirements for leveraging additional revenues for Federal and State supported programs.

Download—To transfer or copy data from one computer to another, or to a disk or peripheral device; generally from a central, often remote computer to another peripheral device such as a personal computer.

Earmarked—Revenues designated by statute or Constitution for a specified purpose.

Educational Revenue Augmentation Fund (ERAF)—A mechanism enacted in July of 1992 by the State Legislature to shift local tax revenues from cities, counties, and special districts to a State controlled Education Revenue Augmentation Fund. The State uses this fund to reduce its obligation to the schools. ERAF funds have been used by the State to help school and community college districts meet minimum funding requirements.

E-Government— Refers to the use by government agencies of information technologies (such as Wide Area Networks, the Internet, and mobile computing) that have the ability to transform relations with citizens, businesses, and other arms of the government. These technologies can serve a variety of different ends: better delivery of government services to citizens, improved interactions with business and industry, citizen empowerment through access to information, or more efficient government management

Emergency Medical Service (EMS)—Also known as ambulance or paramedic services, is a type of emergency service dedicated to providing out-of-hospital acute medical care, transport to definitive care, and other medical transport to patients with illnesses and injuries which prevent the patient from transporting themselves.

Emergency Medical Services Appropriation (SB 2132)—In 2000, due to diminishing Proposition 99 Tobacco Tax funds, the Legislature created, through Senate Bill 2132 (SB 2132) (Dunn/Peralta), the Emergency Medical Services Appropriation (EMSA). The EMSA was created to guarantee that a certain portion of Prop 99 dollars would continue to be used to fund emergency room physician services at the local level.

Employee Benefits—Amounts paid on behalf of employees; these amounts are not included in the gross salary. They are fringe benefit payments, and while not paid directly to employees, they are nevertheless a part of the cost of salaries and benefits. Examples are group health or life insurance payments, contributions to employee retirement, Social Security taxes, workers' compensation payments, and unemployment insurance payments.

Encumbrance—Commitments related to unperformed contracts for goods or services. They represent an estimation of expenditures that will result when contracts are completed.

Enterprise Fund—Proprietary fund type used to report an activity for which a fee is charged to external users for goods or services.

Entitlement—(1) A government program guaranteeing access to some benefit by members of a specific group and based on established rights or by legislation; (2) the amount of payment to which a state or local government is entitled as determined by the Federal or other government pursuant to an allocation formula contained in applicable statutes.

E-Recovery—A cost containment alternative that enables the recovering of medication costs from manufacturer-based patient assistance programs.

Equity—Residual interest in assets of an entity that remains after deducting liabilities.

Expenditures—Payment of cash or cash-equivalent for goods or services, or a charge against available funds in settlement of an obligation as evidenced by an invoice, receipt, voucher, or other such document.

Expenses—Money spent, or cost incurred in an organization’s efforts to generate revenue, representing the cost of doing business. Expenses may be in the form of actual cash payments, a computed expired portion of an asset, or an amount taken out of earnings. Expenses are summarized and charged in the income statement as deductions from the income before assessing income tax.

Family Resource Center (FRC)—Serves as a hub for families to access culturally competent services to build strong, caring communities by helping people find the assistance and support they need.

Federal Financial Participation (FFP)—Refers to a term used by the Federal government to denote when the Federal government will participate with the costs related to administering a program.

Federally Qualified Health Center (FQHC)—Includes all organizations receiving grants under Section 330 of the Public Health Service Act, certain tribal organizations, and FQHC Look-Alikes. FQHCs qualify for enhanced reimbursement from Medicare and Medicaid, as well as other benefits. FQHCs must serve an underserved area or population, offer a sliding fee scale, provide comprehensive services, have an ongoing quality assurance program, and have a governing board of directors.

Fiduciary Funds—Generally Accepted Accounting Principles (GAAP) indicates that fiduciary funds should be used “to report assets held in a trustee or agency capacity for others and therefore cannot be used to support the government’s own programs.” Fiduciary funds include, but are not limited to, pension trust funds as well as agency funds.

Financial Management System (FMS)—The methodology and software that an organization uses to oversee and govern its income, expenses, and assets with the objectives of maximizing profits and ensuring sustainability. The County uses Oracle software as its FMS, managed by the General Ledger Division within the Auditor-Controller Department.

Fiscal—Financial; of or relating to financial matters in general.

Fiscal Year—A twelve-month period between settlement of financial accounts; Stanislaus County’s Fiscal Year begins July 1 and ends June 30, as does the State of California. The Federal Fiscal Year begins on October 1 and ends on September 30.

Fixed Assets—Assets that are purchased for long-term use and are not likely to be converted quickly into cash, such as land, buildings, and equipment; see Capital Assets.

Foster Care (FC)—A mandated program of out of home care for child safety, a system in which a minor has been placed into a ward, group home, or private home of a State-certified caregiver referred to as a foster parent. Foster Care is arranged through the Community Services Agency.

Full Time Equivalent (FTE)—A unit that indicates the workload of an employed person in a way that makes workloads or class loads comparable across various contexts. An FTE of 1.0 is equivalent to a full-time worker, while an FTE of 0.5 signals half of a full work load.

Function—A group of related activities aimed at accomplishing a major service or regulatory program for which a governmental unit is responsible (e.g., public safety).

Fund—A fiscal and accounting entity with a self-balancing set of accounts segregated to carry out specific activities or attain certain objectives in accordance with special regulations, restrictions, or limitations. Governments use funds to segregate their financial resources and demonstrate legal compliance. The County uses the Oracle financial management system, which utilizes a specific coding structure to identify the location for each recorded entry (xxxx-xxxxxxx-xxxxx-xxxxxxx-xxxxxx-xxxxxx-xxxxx); the first segment of the Oracle coding structure (identified here in bold) captures a transaction’s 4-digit fund number.

Fund Balance—Difference between assets and liabilities reported in a governmental fund.

Funded Service Level Base—The level of Net County Cost, or General Fund Contribution, support provided to General Fund departments in order to maintain current Board of Supervisors' approved service levels.

General Assistance (GA)—A program that is mandated by Welfare and Institutions Code 1700 and provides cash aid payments to the indigent. The General Assistance program is housed within the Community Services Agency in the Healthy Community priority area.

Governmental Accounting Standards Board (GASB)—The authoritative accounting and financial reporting standard-setting body for government entities and the source of generally accepted accounting principles (GAAP) used by State and Local governments.

Governmental Accounting Standards Board 34 (GASB 34)—In June 1999, the Government Accounting Standards Board published Statement 34, Basic Financial Statements – and Management's Discussion and Analysis – for State and Local Governments, which requires state and local governments to begin reporting the value of their infrastructure assets and liabilities, including roads, bridges, water and sewer facilities, and dams in their annual financial reports on an accrual accounting basis. It also called for trust funds to be converted to governmental funds where the County has sole discretion over the use of the funds.

Governmental Accounting Standards Board 51 (GASB 51)—For financial statements with fiscal periods beginning after June 15, 2009, Governmental Accounting Standards Board has issued Statement 51, Accounting and Financial Reporting for Intangible Assets. Intangible assets including easements, water rights, timber rights, patents, trademarks, and computer software need to be classified as capital assets. Additionally, internally generated intangible assets, e.g., computer software, is subject to capitalization.

Governmental Accounting Standards Board 54 (GASB 54)—Governmental Accounting Standards Board has issued Statement 54, Fund Balance Reporting and Governmental Fund Type Definitions, to address issues related to how fund balance was reported. GASB 54 was implemented July 1, 2010 in Stanislaus County.

Governmental Accounting Standards Board 65 (GASB 65)—Governmental Accounting Standards Board has issued Statement 65, Items Previously Reported as Assets and Liabilities to recognize deferred outflows and deferred inflows. The new accounting equation is $\text{Assets} + \text{Deferred Outflows} = \text{Liabilities} + \text{Deferred Inflows} + \text{Net Position}$.

Governmental Accounting Standards Board 68 (GASB 68)—Governmental Accounting Standards Board has issued Statement 68, Accounting and Financial Reporting for Pensions. It established new accounting and financial reporting requirements for governments that provide their employees with pension benefits. The proportionate share of the net pension liability will appear on the accrual-based financial statements.

Government Finance Officers Association (GFOA)—A professional association of state, provincial, and local finance officers in the United States and Canada.

General Fund—One of five governmental fund types that typically serves as the chief operating fund of a government.

General Fund Contribution—Funding from the County General Fund used to balance and/or meet mandated match requirements.

General Ledger—A record containing the accounts needed to reflect the financial position and the results of operations of a government.

Generally Accepted Accounting Principles (GAAP)—Uniform minimum standards and guidelines for financial accounting and reporting. They govern the form and content of the financial statements of an entity. GAAP encompass the conventions, rules, and procedures necessary to define accepted accounting practice at a particular time. They include not only broad guidelines of general application, but also detailed practices and procedures. GAAP provide a standard by which to measure financial presentations. The primary authoritative body on the application of GAAP for State and local governments is GASB.

Goals—A stated objective or desired outcome for County departments.

Governmental Accounting—The composite activity of analyzing, recording, summarizing, reporting, and interpreting the financial transactions of governments.

Governmental Funds—Funds generally used to account for tax-supported activities. There are five different types of governmental funds: the general fund, special revenue funds, debt service funds, capital project funds, and proprietary funds.

Grant—A contribution by a government or other organization to support a particular function. Grants may be classified as either “block” (annual set amount designated for an organization) or “competitive” (variable amounts determined by the merits of the grant submittal compared to other competing submittals).

Healthcare Effectiveness Data and Information Set (HEDIS)—A tool created by the National Committee for Quality Assurance (NCQA) to collect data about the quality of care and services provided by health plans. HEDIS consists of a set of performance measurements that compare how well health plans perform in key areas: quality of care, access to care, and member satisfaction with the health plan and doctors. NCQA requires health plans to collect this information in the same manner so that results can be fairly compared to another. Health plans can arrange to have their HEDIS results verified by an independent auditor.

Health Insurance Counseling and Advocacy Program (HICAP)—A direct service provided by the Area Agency on Aging, housed within the Healthy Community priority area.

High Intensity Drug Trafficking Area (HIDTA)—The mission of the Central Valley California HIDTA is to reduce the manufacture, trafficking, and distribution of methamphetamine, precursor chemicals, and other dangerous drugs by attacking and dismantling the large-scale and often violent organizations responsible through the implementation of cooperative and innovative strategies. This program is provided by the Sheriff’s Department within the Safe Community priority area.

Historical Cost—An accounting technique that values an asset and balance sheet purposes at the price paid for the asset at the time of its acquisition.

Housing Set-Aside—Redevelopment funds required by law to be set-aside to assist low and moderate-income households with rehabilitation, construction, and acquisition of residential housing.

Imprest Cash—Imprest cash is defined for these purposes as cash on hand. There are two types of imprest cash at the County: petty cash funds and change funds.

Income Statement—A financial summary that shows an agency’s operating results over a specified period of time, usually one year. More specifically, the statement shows an agency’s revenues as well as their costs/expenses.

Indigent—Persons with a lack of property or means of comfortable subsistence.

Indigent Health Care Program (IHCP)—Provides basic health care to indigent residents of Stanislaus County that are not Medi-Cal eligible and do not have health insurance. The program is provided through the Health Services Agency within the Healthy Community priority area.

Indirect Charges—Expenses that cannot be specifically associated with a given service, program, or department and, thus, are not clearly identifiable to a particular function. For example, charges for the cost of heat in a building containing multiple departments would be an indirect charge.

Individual Provider (IP)—The provider of services to a recipient in the In-Home Supportive Services program.

Information Technology (IT)—The development, implementation, and maintenance of computer hardware and software systems to organize and communicate information electronically. The County’s IT department is Strategic Business Technology (SBT), housed within the Efficient Delivery of Public Services priority area.

Infrastructure—Long-lived capital assets that normally are stationary in nature and normally can be preserved for a significantly greater number of years than most capital assets (roads, bridges, water and sewer systems, dams, etc.).

In-Home Supportive Services (IHSS)—The IHSS program is a mandated entitlement program that provides services to frail and/or elderly individuals so that they may remain safely in their homes rather than alternative and costly long-term care facilities. This program is provided through the Community Services Agency in the Healthy Community priority area.

Integrated Criminal Justice Information System (ICJIS)—An application that is integrated across Stanislaus County’s justice departments for the purpose of promoting efficient government operations within the Safe Community priority area.

Interfund Activity—An activity, transaction, or service between two or more County funds.

Interfund Charge—A transaction involving services or supplies between two different funds. Charging different funds allows the revenues and expenditures to be seen on each department’s individual set of financial records.

Interfund Loans—Amounts provided between funds with a requirement for repayment.

Interfund Transfers—Flows of assets (such as cash or goods) between funds without equivalent flows of assets in return and without a requirement for repayment.

Intergovernmental Revenue—Funds received from Federal, State, and other local government sources in the form of grants, shared revenues, and payments in lieu of taxes.

Internal Service Fund—Proprietary fund type that may be used to report any activity that provides goods or services to other departments or governments on a cost-reimbursement basis.

Intrafund Activity—An activity, transaction, or service within one County fund.

Intrafund Charge—A transaction involving services or supplies within one fund. The reason intrafund accounts are used is so individual departments (same fund but different orgs) can record revenue/expenditures, but not double count revenue/expenditures at the fund level.

Invoice—A term describing an original document either issued for the sale of goods on credit (a sales invoice) or received for goods bought (a purchase invoice).

Issued Base—This amount represents the minimum General Fund allocation level for providing a consistent level of service and is determined by the previous year’s Adopted Final Budget less one-time funding and increases for Board of Supervisors approved changes in negotiated increases and other program changes.

Joint Powers Agreement or Joint Powers Authority (JPA)—In accordance with Government Code Sections 6500-6534, if authorized by their legislative or other governing bodies, two or more public agencies by agreement may jointly exercise any power common to the contracting parties. The agreement shall state the purpose of the agreement or the power to be exercised. They shall provide for the method by which the purpose will be accomplished or the manner in which the power will be exercised. There are multiple JPA within Stanislaus County, including Stanislaus Animal Services Agency, Stanislaus Regional 9-1-1, and 10th Street Place.

Journal Voucher (JV)—A standard form for recording transactions to the general ledger.

Juvenile Justice Crime Prevention Act (JJCPA)—Created by the Crime Prevention Act of 2000 to provide a stable funding source for local juvenile justice programs aimed at curbing crime and delinquency among at-risk youth. JJCPA funds are utilized in the Probation Department within the Safe Community priority area.

Local Agency Formation Commission (LAFCO)—A governmental body that provides regional growth management services in overseeing the formation and development of local governmental agencies, including special districts.

Local Area Network (LAN)—A group of computers and associated devices that share a common communications line or wireless link to a server.

Lease—A contract granting use or occupation of property during a specified period in exchange for a specified rent.

Legal Budget Unit (LBU)—An accounting unit, representing one or more departmental programs, where budgeted appropriations are established and reported.

Liquidity— (1) The degree to which an asset or security can be bought or sold in the market without affecting the asset's price; (2) The ability to convert an asset to cash quickly.

Lockyer-Isenberg Trial Court Funding Act—The Lockyer-Isenberg Trial Court Funding Act of 1997 (Assembly Bill or AB 233) was enacted in September 1997 and included the following: consolidation of all court funding at the State level, capped counties' financial responsibility at the Fiscal Year 1994-1995 level, and required the State to fund all future growth in court operation costs.

Long-Term Debt—Debt with a maturity of more than one year after issuance.

Maddy Emergency Medical Services (EMS) Fund—The Maddy Emergency Medical Services Fund was created by the Legislature in SB 12/612 (Chapter 1240, Statutes 1987) and set out in Government Code 7600 and Health and Safety Code Part I, Division 2.5, Section 1797.98. This state law mandates a \$7 surcharge for every \$10 of traffic fines collected for criminal offenses. A portion of the surcharge is deposited into the local EMS Fund and used for the reimbursement of emergency medical services provided to persons unable to pay for their care. This revenue is used to provide services at the Health Services Agency, housed within the Healthy Community priority area.

Maintenance of Effort (MOE)—A level of local agency contribution required as part of a grant, dedicated funding, or a mandate.

Maintenance and Operations (M&O)—Refers to a category of costs associated with general repair and normal business activities and functions.

Mandate—An official order or commission to do something; the authority to carry out a policy or course of action.

Mandated Program—A requirement by the State or Federal government that the County perform a task, perform a task in a particular way, or perform a task to meet a particular standard, often without compensation from the higher level of government.

Market Value—The price investors are willing to pay for a share of stock or an asset on the open market.

Maturity—The date upon which the principal or stated value of an investment becomes due and payable.

Memorandum of Understanding (MOU)—Agreement outlining the terms of employment entered into between the County and employees of various bargaining units.

Mental Health Services Act (MHSA) (Proposition 63)—Established a 1% income surtax on incomes over a million dollars with the revenues slated to create new County mental health programs and expand existing programs. The Act addresses a broad continuum of prevention, early intervention, and service needs and the necessary infrastructure, technology, and training elements that will effectively support this system. MHSA funding is utilized at Behavioral Health and Recovery Services, housed within the Healthy Community priority area.

Midyear Financial Report—A financial review which considers actual expenditures/expenses for the first six months of the fiscal year and projections for the remaining six months. This review is often used to make corrective actions to ensure that expenditures remain within budgeted appropriations.

Mission—The scope, purpose, and goal of a County department.

Mission Statement—A succinct description of the scope and purpose of a County department.

Modified Accrual Basis—Basis of accounting used in conjunction with the current financial resources measurement focus that modifies the accrual basis of accounting in two important ways: (1) revenues are not recognized until they are measurable and available, and (2) expenditures are recognized in the period in which governments in general normally liquidate the related liability rather than when that liability is first incurred (if earlier).

Municipal Advisory Council (MAC)—An elected body representing a specific area of the County that provides advice to the Board of Supervisors concerning services which are or may be provided by the County or other local governmental agencies, including but not limited to matters of public health, safety, welfare, public works, and planning.

National Incident Management System (NIMS)—NIMS is a system mandated by Homeland Security Presidential Directive 5 that provides: a consistent, nationwide approach for Federal, local, and tribal governments; and the private-sector and nongovernmental organizations to work effectively and efficiently together to prepare for, respond to, and recover from domestic incidents, regardless of cause, size or complexity. To provide for interoperability and compatibility among federal, local, and tribal capabilities, the NIMS includes a core set of concepts, principles, and terminology.

Need—A request by a department for resources to complete a department’s mission.

Net County Cost (NCC)—The difference between budgeted appropriations, departmental revenue, and the use of any departmental fund balance/retained earnings. Discretionary Revenue funds the difference.

Non-spendable Fund Balance—Includes amounts that are not in a spendable form or are legally or contractually required to be maintained intact (such as the long-term amount of notes receivable or prepaid amounts).

Object—An expenditure classification required by the State Controller’s Office that summarizes a group of accounts. The County’s budget must be adopted by the object of expenditure within each budget unit. This becomes the legal level for budgetary control – the level at which expenditures may not exceed budgeted appropriations.

Objectives—Goals intended to be attained within the budget period.

Operational Plan—The County’s two-year financial plan.

Operations—Processes, activities, or manner of functioning within a County department.

Operating Budget —The budget as of a specific point in time (e.g., the Operating Budget as of December 31, 2019) that includes prior year encumbrances, carryover appropriations, and Board approved adjustments subsequent to the Adopted Final Budget; also referred to as the Legal Budget.

Operating Transfers—A transfer of cash to another fund (other than trust funds) NOT involving goods or services – e.g., County Match.

Oracle FMS—Financial Management System software application purchased from Oracle to maintain the County’s general ledger.

Ordinance—A formal legislative enactment by the governing board (i.e., the Board of Supervisors) of a municipality. If it is not in conflict with any higher form of law, it has the full force and effect of law within the boundaries of the municipality to which it applies.

Org—A cost center deemed necessary or desirable for control of financial operations. The County uses the Oracle financial management system, which utilizes a specific coding structure to identify the location for each recorded entry (xxxx-xxxxxx-xxxx-xxxxxx-xxxxxx-xxxxxx-xxxxxx); the second segment of the Oracle coding structure (identified here in bold) captures a transaction’s 7-digit org number.

Organization—Refers to Stanislaus County and all County departments associated together for a common purpose, with a set of rules and guidelines which specify the relations of the individual departments to the whole group.

Other Charges—A payment to an agency, institution, or person outside the County Government or Cost Allocation Plan (CAP) charges.

Other Financing Sources—Increase in current financial resources that is reported separately from revenues to avoid distorting revenue trends. The use of *other financing sources* category is limited to items so classified by the Generally Accepted Accounting Principles (GAAP).

Other Financing Uses—Decrease in current financial resources that is reported separately from expenditures to avoid distorting expenditure trends. The use of *other financing uses* category is limited to items so classified by Generally Accepted Accounting Principles (GAAP).

Overhead—General fixed costs such as rent, lighting, and heating expenses that cannot be charged to a specific product or work operation.

Patient Assistance Program—Patient Assistance Programs are run by pharmaceutical companies and provide free medication to people who cannot afford to buy their medicine.

Peace Officer Standards and Training (POST)—Sets minimum selection and training standards for California law enforcement.

Pension Obligation Bonds (POB)—Taxable bonds issued by a state or local government to pay its obligation to the pension fund or system in which its employees are members.

Performance Measure—An annual indicator of achievement or measures of prediction for a program or work unit as defined in the organization of the budget. Measures may be expressed as a number count, fraction, or a percent of achievement related to the size of the problem or service being provided.

Planning Process—An act of formulating a program or a definite course of action.

Performance Visioning Carryover Savings (PVCS)—A Board-approved policy that provides departments some financial flexibility to support operations aligned with performance visioning within the two-year cycle by allowing the transfer of savings from year one to year two for General Fund departments. The carryover of savings is dependent upon the financial forecast stated in the annual Midyear Financial Report; a positive economic outlook would support a staff recommendation to initiate automatic savings into the next fiscal year, whereas indications of an economic decline would end the carryover for that two-year cycle.

Policy Issues—The addition, expansion, reduction, or modification of programs that have significant implications/impact to the County or public.

Position Description Questionnaire (PDQ)—A form used in evaluating job reclassification requests. The form must be signed by the Supervisor and Department Head.

Prior Year—Transactions that are posted in the current year for previous years' contracts or commitments for service. Encumbrances from the previous year are carried into the next year's appropriation.

Prior Year Appropriations—Budget carried forward with purchase orders (obligation encumbrances) from the prior fiscal year.

Problem—A state of difficulty that needs to be resolved.

Program—A planned, coordinated group of activities, procedures, etc., often for a specific purpose, or a facility offering such a series of activities. The County provides a multitude of programs through its many departments in order to meet the needs of the community and its members.

Program-based Budget Approach—The proposed spending plan that was developed by reviewing the specific services each department offers along with a categorization of how it meets the Board of Supervisors' stated priorities.

Project—Work that is undertaken with a specific result or objective expected.

Project Study Report (PSR)—A document that contains a report of preliminary engineering effort, a detailed alternatives analysis, and cost, schedule, and scope information, including estimated schedule and costs for environmental mitigation and permit compliance.

Property Tax—California State law prescribes that all real estate owners pay property tax to support local public services such as schools, law enforcement, fire protection, and general government administration. Property tax is calculated based on the following formula: (property value – exempt amount) × tax rate + direct assessments = property tax.

Proposition 10—In November 1998, Proposition 10 was passed by voters, which enacted the California Children’s and Family Act. Proposition 10 increased the cigarette tax by 50 cents per pack to fund a variety of community-based, early childhood initiatives for newborns to children five year of age. Funds are distributed to county commissions, which are overseen by a State commission. The Act requires participating counties to establish local county commissions that allocate California Children and Families Program (CCFP) funds to local service providers for community awareness, education, health care, social services, and research efforts.

Proposition 36—In November 2000, California voters passed Proposition 36, the Substance Abuse and Crime Prevention Act of 2000 (SACPA). This initiative allows most people convicted of first and second time nonviolent, simple drug possession to receive drug treatment instead of incarceration.

Proposition 63—On November 2, 2004, the voters of California passed Proposition 63, the Mental Health Services Act (MHSA). The proposition established a 1% income surtax on incomes over a million dollars and the revenues are to be used to create new county mental health programs and expand existing programs. The Act addresses a broad continuum of prevention, early intervention, and service needs and the necessary infrastructure, technology, and training elements that will effectively support this system.

Proposition 69—In November 2004, California voters passed Proposition 69, the DNA Fingerprint, Unsolved Crime and Innocence Protection Act, to expand and modify state law regarding the collection and use of criminal offender DNA samples and palm print impressions.

Proposition 99—The Tobacco Tax and Health Promotion Act of 1988 (Proposition 99) was approved by California voters in November 1988. This law authorizes a tax of 25 cents per pack of cigarettes, or similar amount on other tobacco product items. These tax revenues are collected by the State and disbursed to fund statewide tobacco control health education and research efforts through local lead agencies, competitive grantees, and media campaigns.

Proposition 172—Proposition 172, which added Section 35 to Article XIII of the California Constitution, provides for a one-half cent sales and use tax for local public safety services, but the allocation of that revenue is determined by statute. Proposition 172 revenues are collected by the State Board of Equalization and apportioned to each county based on proportionate shares of statewide taxable sales. Each county is required to deposit this revenue in a Public Safety Augmentation Fund to be allocated by the county auditor to the county and cities within the county.

Public Authority (PA) – A public entity separate from the County exercising public and essential governmental functions in order to carry out the provider components of In-Home Supportive Services. The Public Authority resides within the Healthy Community priority area.

Proprietary Funds—Funds that focus on the determination of operating income, changes in net assets (or cost recovery), financial position, and cash flows. There are two different types of proprietary funds: enterprise funds and internal services funds.

Public Health (PH)—A division within Health Services Agency that has the responsibility of assessing, measuring, reporting, and monitoring the health status of the community. Public Health is housed in the Healthy Community priority area.

Public Library Foundation (PLF)—A non-profit organization that supplements existing library funds through fundraising, grants, and/or donors. The Stanislaus Library Foundation supports the Stanislaus County Library, housed within the Strong Local Economy priority area.

Public Facilities Fees (PFF)—The Public Facilities Fee program imposes a fee on new development per Section 66000 et seq. of the California Government Code. Commonly known as a “growth impact fee,” revenues collected under this program support the pro-rata extension of existing County services to support the new growth created by the development. This fee provides for the expansion of facilities or services to meet growth needs, but does not replace, repair, or maintain the existing level-of-service provided by the County.

Public Records Act—The Public Records Act (California Government Code Sections 6250-6276.48) enacted in 1968 was designed to give the public access to information in possession of public agencies, unless there is a specific reason not to do so. Most of the reasons for withholding disclosure of a record are set forth in specific exemptions contained in the Act. However, some confidentiality provisions are incorporated by reference to other laws.

Public Safety Realignment Revenue (2011)—The State Legislature enacted Assembly Bill 118 in Fiscal Year 2011-2012 to give counties a source of funding for the shift in custodial and community supervision responsibilities for non-serious, non-violent, and non-sex offenders, as well as supervision of lower level adult parolees returning from State prison sentences to counties, and to make changes in the funding streams of certain mental health, social services, and substance use disorder programs.

Public Safety Restoration (PSR)—As part of the Fiscal Year 2014-2015 Mid-Year Financial Report, the Board of Supervisors approved recommendations to support Public Safety Restoration (PSR) to fund critical public safety services in four departments: the District Attorney, Public Defender, Probation, and Sheriff. These departments are housed within the Safe Community priority area.

Realignment Revenue (1991)—The State Legislature enacted Assembly Bill 1491 in Fiscal Year 1991-1992 to give counties a source of funding for their public health, mental health, and certain social services programs. The revenue to fund these programs comes from a one-half cent sales tax and a portion of the Vehicle License Fees. Welfare and Institutions Code Section 17600 created the Local Revenue Fund and each County receives Realignment funds from the State Local Revenue Fund.

Recognition—Determination of when a transaction is to be recorded.

Recommended Proposed Budget—The first of a two-part budget process, this budget is required to be submitted to the Board by June 30th of each year and reflects any revisions, reductions, or additions to the prior year’s budget.

Redevelopment Agency (RDA)—An independent agency governed by the Board of Supervisors acting as Agency Board members, designed to provide fiscal resources to implement and construct programs and projects that help eliminate blighting conditions in the County. RDA was abolished by ABX1 26 in Fiscal Year 2011-2012.

Return on investment (ROI)—The amount of return relative to the investment; expressed as a percentage of benefit/cost.

Reimbursement—Fees received as payment for the provision of specific services.

Resolution—An order by the Board of Supervisors requiring less legal formality than an ordinance of statute.

Restricted Fund Balance—Includes amounts that can be spent only for the specific purposes stipulated by constitution, external parties (such as creditors, grant providers or contributors), or through enabling legislation.

Retained Earnings—The accumulated earnings of an enterprise or internal service fund.

Revenue—Funds received from various sources and treated as income by the County which are used to finance expenditures.

Salaries and Employee Benefits—Accounts which establish expenditures for employee-related costs.

Schedule 9—This schedule is prepared to meet requirements for disclosing financing uses as covered in Section 29006 of the Budget Act. All financing uses, including both specific and contingent, are included in this schedule. A separate schedule is required for each budget unit having activity within the County’s operating funds.

Secured Taxes—Taxes levied on real properties in the County which must be “secured” by lien on the properties.

Self-Insurance—A term often used to describe the retention by an entity of a risk of loss arising out of the ownership of property or from some other cause, instead of transferring that risk to an independent third party through the purchase of an insurance policy. It is sometimes accompanied by the setting aside of assets to fund any related losses.

Senate Bill 90 (SB 90)— Reimbursement claims that allow the County to fund State-mandated programs while freeing up General Fund revenues.

Service Level—The quantifiable performance of staff or provision of space and equipment available to be helpful to others.

Services—Work that is done, supported by staff, and the provision of space and equipment provided to be helpful to the public.

Services and Supplies—Accounts which establish expenditures for operating expenses of County departments and programs other than salaries and benefits, other charges, and capital assets.

Solution—The act of solving, state of being solved, or the disentanglement of any intricate problem or difficult question.

Source Document—An original invoice, bill, or receipt to which journal entries, checks, or deposits refer.

Special District—An independent unit of local government organized to perform a single government function or a restricted number of related functions. Special Districts usually have the power to incur debt and levy taxes; however, certain types of special districts are entirely dependent upon enterprise earnings and cannot impose taxes. Examples of special districts are water districts, drainage districts, flood control districts, and fire protection districts.

Special Revenue Fund—One of five governmental fund types used to account for the proceeds of specific revenue sources that are legally restricted to expenditure for specified purposes.

Spending Plan – The projected plan for operations in the second year of the two-year budget cycle; in year two, becomes the base budget in the Proposed Budget process.

Standardized Emergency Management System (SEMS)—The system required by Government Code Section 8607(a) for managing response to multi-agency and multi-jurisdiction emergencies in California. SEMS consists of five organizational levels, which are activated as needed: field response, local government, operational area, regional, and State. SEMS incorporates the use of Incident Command Center (ICS), the Master Mutual Aid Agreement, existing mutual aid systems, the operational area concept, and multi-agency or inter-agency coordination. Local governments must use SEMS to be eligible for funding of their personnel related costs under State disaster programs.

Straight-line Depreciation—Depreciating something by the same (i.e., fixed) amount every year rather than as a percentage of its previous value. Example: a vehicle initially costs \$10,000. If it is depreciated at a rate of \$2,000 per year, it will depreciate to zero in exactly five years.

Subvention—Payments by an outside agency (usually from a higher governmental unit) for costs that originate in the County.

Successor Agencies—These agencies were established to make payments and perform other functions and obligations (including “Enforceable Obligations”) of former redevelopment agencies, as outlined in ABX1 26 which abolished redevelopment agencies during the 2011-2012 Fiscal Year.

Supercircular—Issued by the Federal Office of Management and Budget, 2 CFR Chapter I, Chapter II, Part 200 defines Uniform Administrative Requirements, Cost Principles and Audit Requirements for Federal Awards. The Supercircular will provide the basis for County cost allocation plans, and defines the standards for Federal claiming/reporting and the Single Audit.

Supplemental Property Assessments—Supplemental property assessments are created when the Assessor reassesses a property due to a change in ownership, an addition, such as a new home on a vacant lot, a new pool, or the addition of a room made to an existing property. A supplemental assessment may result in an increase or decrease from values already assessed on the regular annual tax roll.

Supplemental Property Taxes—Supplemental property taxes are the additional taxes charged or refunds due based on any supplemental assessments enrolled by the Assessor (see Supplemental Property Assessments).

Tangible Assets—Assets that have physical substance.

Tax Allocation Bonds—Bonds that were issued in conjunction with a redevelopment project. The taxes pledged to their repayment come from the increase of assessed value over and above a pre-established base. The redevelopment created this added value, now referred to as Redevelopment Property Tax funds (previously known as the tax increment).

Tax Levy—The amount of tax dollars billed to taxpayers based on the imposition of the property tax rate on the assessed valuation.

Tax Loss Reserve Funds—As required by California Tax and Revenue Code Section 4703.2, in each county that elects to adopt the procedure authorized by this chapter and elects to be governed by this Section rather than Section 4703, there shall be created a tax loss reserve fund. The tax loss reserve fund shall be used exclusively to cover losses that may occur in the amount of tax liens as a result of special sales of tax-defaulted property. In a county electing to be subject to this section, the tax loss reserve fund shall be maintained at not less than 25 percent of the total delinquent secured taxes and assessments for participating entities in the county as calculated at the end of the fiscal year. At the end of the fiscal year, amounts in the tax loss reserve fund that are in excess of 25 percent of the total delinquent secured taxes and assessments for participating entities in the county may be credited to the county general fund.

Tax Roll—A list of all taxable property within a jurisdiction.

Teeter Plan—The County and its political subdivisions operate under the provisions of Section 4701-4717 of the California Revenue and Taxation Code (otherwise known as the “Teeter Plan”). Under this method, the accounts of all political subdivisions that levy taxes on the County tax roll are credited with 100 percent of their respective secured tax levy, regardless of the actual payments and delinquencies.

Transient Occupancy Tax—A tax collected by a hotel/motel operator for a percentage of the room rent paid by each transient, which is then due the County.

Trial Court Funding Act—Lockyer-Isenberg Trial Court Funding Act of 1997.

Triple-Flip—A complicated financing plan developed by the State in their 2003-2004 budget.

Trust Funds—Funds to account for assets held by a government in a trustee capacity for individuals, private organizations, other governments, and/or other funds.

Unassigned Fund Balance—The residual classification for the General Fund, including all amounts not contained in the other classifications. Unassigned amounts are technically available for any purpose.

Unencumbered—The portion of an appropriation not yet expended or encumbered.

Unincorporated Area—Geographic portions of Stanislaus County which are not within incorporated cities.

Unreserved Fund Balance – Includes Fund Balance that is not reserved in accordance with state law, charter, or contractual obligation. Unreserved amounts include Assigned, Committed, and Unassigned Fund Balance available to balance the budget at the discretion of either the Board of Supervisors or Chief Executive Office.

Unsecured Property Tax—A tax on properties such as office furniture, equipment, and boats, which are not located on property owned by the assessee.

Upload—To transfer data or programs, usually from a peripheral computer to a central, often remote, computer.

User Department—A department that pays for services received from another County department, with payment made through an Intrafund or Interfund transfer.

Values—To build public trust and ensure equitable treatment for all, the Stanislaus County Code of Ethics provides six behavioral expectations: Trustworthiness, Respect, Responsibility, Fairness, Caring, and Citizenship. This code prescribes ideal courses of actions and behaviors accepted and practiced by the organization.

Vision—The ultimate objective/goal.

Weighted Labor Rate—An hourly cost for an employee that includes salary, payroll benefits, health insurance, vacation, and department overhead and indirect costs. Employee weighted labor rates may vary because of a difference in salary rates, the benefits selected from the cafeteria plan, the difference in overhead costs between departments, and the annual vacation accrual of employees.

Women, Infants and Children (WIC) – A Federal program aimed at safeguarding the health of low-income women, infants, and children up to age five who are at nutritional risk by providing nutritious foods to supplement diets, information on healthy eating, and referrals to health care.

Wraparound—Wraparound is an approach to implementing individualized, comprehensive services for youth with complicated multi-dimensional problems and is an alternative to residential placement whereby a wide array of services is provided to children and their caretakers in less restrictive community settings – parents’ home, foster homes, and group homes. Wraparound is a family-centered, strengths-based approach to developing an individualized service plan that allows a child to live in a normalized setting outside of residential care.

Williamson Act—The Williamson Act provides for lowered property taxes for lands maintained in agricultural and certain open space uses. The landowner enters into a contract with the County or city to restrict land uses to those compatible with agriculture, wildlife habitat, scenic corridors, recreational use, or open space. In return, the local authorities calculate the property tax assessment based on the actual use of the land instead of its potential value assuming full commercial development.

Yield—The rate of annual return on an investment expressed as a percentage.

Zero-Base Budget—The County’s approach to building budget projections requires a full analysis of each account and line-item “from the ground up”. This process is designed to ensure the minimum funding level required to maintain existing Board of Supervisors’ approved staff and service levels. This funding is identified as “base-funding”; departments may request additional funding to support expanded service levels, above the base funding; these requests are sometimes referred to as “unmet needs” pending Board of Supervisors’ approval.

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