

# STANISLAUS COUNTY COMMUNITY DEVELOPMENT BLOCK GRANT



## **Fiscal Year 2010-2011 Consolidated Annual Performance Evaluation Report (CAPER)**

Prepared by:  
Stanislaus County  
Planning and Community Development  
Department

1010 10<sup>th</sup> Street,  
Suite 3400  
Modesto, CA 95354



# SEPTEMBER 2011

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# Fourth Program Year 2010-2011 Consolidated Annual Performance Evaluation Report

## GENERAL

### Executive Summary

Stanislaus County, recognized as an eligible Urban County by the U.S. Department of Housing and Urban Development (HUD), annually receives Community Development Block Grant (CDBG) funds and Emergency Shelter Grant funds. In 2002, Stanislaus County formed the Stanislaus County Community Development Block Grant Consortium, which now includes Stanislaus County unincorporated communities and the Cities of Ceres, Newman, Oakdale, Patterson, and Waterford, collectively hereafter referred to as the "Urban County". As of Fiscal Year 2011-2012 the City of Hughson will join the Urban County membership.

As a program condition, HUD requires Stanislaus County to prepare and submit either a three or five-year Consolidated Plan and Annual Action Plans as applications for these funds. The County is also required to annually prepare the Consolidated Annual Performance and Evaluation Report (CAPER) to report the progress made in accomplishing the goals set forth in the Consolidated Plan and Annual Action Plan for the Community Development Block Grant (CDBG) and the Emergency Shelter Grant (ESG) Programs. This report is for the Fiscal Year beginning July 1, 2010, and ending June 30, 2011.

The Urban County members are also partners in the City of Turlock/Stanislaus County HOME Consortium (hereafter referred to as the "HOME Consortium"). As the lead agency, the City of Turlock administers the HOME program for the Urban County and reports comprehensive HOME activity for the partnering jurisdictions in the HOME Consortium CAPER. The HOME Consortium CAPER may be accessed by contacting the City of Turlock's Housing Program Services Division. Although the City of Turlock is responsible for reporting HOME activity to HUD, this document includes some of Urban County members' HOME housing activity accomplishments.

There were several important highlights for Fiscal Year 2010-2011. These include the Urban County's continued focus to effectively administer and implement the traditional CDBG, ESG, and HOME programs as well as the recent funded programs which include the Neighborhood Stabilization Program (NSP), Homeless Prevention and Rapid Re-housing (HPRP), and Community Development Block Grant – Recovery (CDBG-R) programs.

The Fiscal Year 2010-2011 grant allocation amounts for each respective entitlement program were:

CDBG	\$2,691,538	
ESG	\$ 109,464	
HOME	\$1,021,062	(Urban County HOME share. Does not include City of Turlock portion)
<b>TOTAL</b>	<b>\$3,822,064</b>	

CDBG, ESG, and HOME funds are designed to primarily serve the low-income community as defined by the Area Median Income (AMI) limits for Stanislaus County, determined by the U.S. Department of Housing and Urban Development (HUD). The AMI's are broken down into the following categories (2010-2011 AMI limits):

Median Income	Income Limit Category	1 Person	2 Person	3 Person	4 Person	5 Person	6 Person	7 Person	8 Person
\$59,500	Extremely Low (30%)	\$12,500	\$14,300	\$16,100	\$17,850	\$19,300	\$20,750	\$22,150	\$23,600
	Very Low (50%)	\$20,850	\$23,800	\$26,800	\$29,750	\$32,150	\$34,550	\$36,900	\$39,300
	Low (80%)	\$33,350	\$38,100	\$42,850	\$47,600	\$51,450	\$55,250	\$59,050	\$62,850

The above named funding sources assisted in helping effect change within our local community challenges including but not limited to the troubled housing market through acquisition, rehabilitation, down payment assistance, energy efficiency improvements, homeless prevention, and rapid re-housing opportunities, as well as essential public services for the low-income community.

These programs have also had an impact on the local workforce and economy as they have created job opportunities for those in the construction, solar, real estate, and social service industries.

Specific Fiscal Year 2010-2011 projects and their accomplishments are identified in the respective program sections of this document.

The format of this document is designed after a HUD document template that includes a series of questions in relation to specific funding programs (CDBG, ESG, HOME, etc). Responses to those questions are provided directly below each question.

## PERFORMANCE & EXPERIENCE

### Consolidated Plan Progress Summary

1. **Assessment of the one-year goals and objectives:**
  - a. **Describe the accomplishments in attaining the goals and objectives for the reporting period.**
  - b. **Provide a breakdown of the CPD formula grant funds spent on grant activities for each goal and objective.**

A summary of the accomplishments per jurisdiction for the Urban County is contained in the Community Development Summary section of this CAPER. This section includes a breakdown of grant funds spent on grant activities.

2. **Describe the manner in which the recipient would change its program as a result of its experiences.**

As a result of its experiences over the last seven fiscal years, staff has moved towards an infrastructure timeline that provides guidance to our Urban County partners. This timeline helps outline a process that will ensure timely use of funds

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and increase project efficiency. Without this in place infrastructure projects may not be prioritized to meet the timeliness deadline every fiscal year.

Fiscal constraints at the federal, state and local level continue to be a challenge, especially the current State of California financial crisis. To remedy its budget troubles, the State of California lawmakers recently approved legislation that either abolishes redevelopment agencies or severely reduces available funding. Redevelopment is a valuable tool that localities across California use in combination with CDBG and HOME funds to further their affordable housing and community development goals, as well as a useful tool to meet the HOME match obligation requirements for our housing related programs. With the potential elimination of redevelopment, Urban County partners would be further constrained in accomplishing the revitalization, economic development, and community development needs of low-income communities and neighborhoods.

Experiences with new HUD funded programs such as Neighborhood Stabilization Program (NSP), Homeless Prevention and Rapid Re-housing (HPRP) and Community Development Block Grant – Recovery (CDBG-R) have brought new and exciting opportunities for Stanislaus County communities and for staff alike. The Community Development team sets and follows firm timelines for program administration and implementation that allow for timely expenditure of funds and project completion.

**3. Affirmatively Furthering Fair Housing:**

**a. Provide a summary of impediments to fair housing choice.**

The prevalent impediments to fair housing choice are the high foreclosure rates, high unemployment rates, and distressed economic circumstances within our County. According to RealtyTrac, there were 5,712 foreclosure homes in Stanislaus County (one in every 140 homes) in June 2011. The unemployment rate for Stanislaus County in May 2011 was 16.7%, according to the California Employment Development Department.

Although not exclusively correlated, economic trends go hand in hand with housing and employment trends. Thus, the unemployment and foreclosure figures noted above speak to the bleak economic conditions in Stanislaus County which in turn have an effect on individual's access to quality affordable housing.

**b. Identify actions taken to overcome effects of impediments identified.**

The Urban County members have continued to provide and/or acquire funding to continue the provision of affordable housing programs and/or projects such as housing rehabilitation programs and Down Payment Assistance (DPA) programs.

Funding from Neighborhood Stabilization Program (NSP), Community Development Block Grant-Recovery (CDBG-R), and Homeless Prevention and Rapid Re-Housing (HPRP) have provided the Urban County new resources for the provision of additional affordable housing opportunities for low and moderate income families and individuals. Without these programs, many of those assisted would otherwise not have been able to receive such assistance given the local and national economic situation. These programs are positively impacting the lives of those served and are directly contributing toward healthier, wealthier, and more stable communities.



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In reference to the above mentioned correlation between housing and employment trends, the CDBG program began an Economic Development pilot program in partnership with the local workforce agency (The Alliance Worknet), the local Housing Authority, and local nonprofit providers. With this program we leveraged Alliance funds to provide internship opportunities that resulted in full-time employment within one fiscal year. With this success, our team hopes to expand the model incrementally into the rest of our Urban County partner areas throughout the next Consolidated Plan cycle. Specific Fiscal Year 2010-2011 accomplishments can be found in respective program sections of this document.

**4. Describe Other Actions in Strategic Plan or Action Plan taken to address obstacles to meeting underserved needs.**

Within the entire county, there are 35,261 persons 18 and over (11.4 percent of the population in the county) that are deemed limited English proficient by Housing and Urban Development (HUD) and upon request are provided oral interpretation services through our nonprofit providers and Urban County staff. This allows for the public as a whole to be involved in the citizen participation process on the basis of national origin and limited English proficiency as stated in 24 CFR 1.4(b).

The Urban County has a consistent Fair Housing program that is administered by Project Sentinel. The objectives of this program are to increase the level of public awareness concerning fair housing laws and to provide services to help residents resolve housing discrimination problems. This is accomplished through in-depth investigations, networking, outreach, education, conciliation/mediation and when necessary, litigation. In hopes that this will help further fair housing awareness and education, the County has an agreement with Project Sentinel to provide services for the unincorporated areas of the County and Cities of Ceres, Newman, Oakdale, Patterson and Waterford. During Fiscal Year 2010-2011, \$34,990 was expended to provide fair housing services to the above-mentioned areas.

The following activities were conducted by Project Sentinel in the area of Fair Housing (specific fair housing activity accomplishments are identified in the Summary of CDBG Program Accomplishments section of this document):

- Project Sentinel has helped to strengthen and establish new relationships with multiple local nonprofit agencies and to further expand the availability of fair housing services for hard-to-reach residents.
- Project Sentinel has met the goal of expanding their services throughout Stanislaus County. The agency conducted several owner/manager-training sessions on educating housing providers in their responsibilities and rights in establishing fair access to housing in Ceres, Newman, Oakdale, Patterson, and Waterford and the unincorporated areas of Stanislaus County. Fair housing literature, such as brochures and flyers on housing discrimination and fair housing rights, was also distributed throughout the County.
- Project Sentinel has provided Fair Housing information in Ceres, Newman, Oakdale, Patterson, and Waterford and the unincorporated areas in both English and Spanish at community forums, collaborative meetings and in partnership with other nonprofits and city and county departments.

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- In addition, the agency conducted an education/outreach campaign that included the use of mass media; radio, TV Public Service Announcements, newspaper ads, transit posters and billboards. An agency website is maintained at [www.housing.org](http://www.housing.org) that provides fair housing education.

In 2008, the Analysis of Impediments to Fair Housing (AI) was updated. This analysis reviewed a broad array of public and private practices and policies. These included land use, zoning, lending, complaint referrals, advertising, and housing affordability. Local fair housing case activity was evaluated for capacity and impact. Demographic information such as income, housing stock and the geographic concentration of ethnic groups was reviewed. The report identified affordability and the need to educate program and managerial staff at social service and government offices how to identify a fair housing complaint and how to make appropriate referrals to combat the primary impediments to fair housing. Through the services provided by Project Sentinel, the County has taken steps to educate not only the public, but also staff on fair housing laws, procedures and regulations. The findings and recommendations of the 2008 AI, took effect beginning Fiscal Year 2009-2010. An updated AI will be conducted this coming Fiscal Year 2011-2012.

During the Fiscal Year 2010-2011, staff from the City of Modesto, City of Turlock and Stanislaus County coordinated the contracting of fair housing services by going out for a joint request for proposal for Fiscal Year 2011-2012. Implementation of the awarded grant will be administered and monitored jointly by the three jurisdictions.

All programs contained in the Community Development Summary section of this CAPER were also used to address obstacles to meeting underserved needs (i.e. NSP, CDBG-R, HPRP, DPA Program, Housing Rehabilitation Program, etc).

## **Leveraging**

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### **5. Leveraging Resources**

- a. Identify progress in obtaining "other" public and private resources to address needs.**

The Urban County partners make continued efforts to further affordable housing by offering programs such as a first time homebuyer DPA and housing rehabilitation. These programs have proven to be effective tools for leveraging other public resources to address affordable housing needs within the Urban County partner's service areas. Leveraging includes the following sources:

#### **CALHOME FUNDS – Down Payment Assistance (DPA)**

In Fiscal Year 2010-2011 the County was awarded a CalHome grant, through the California Department of Housing and Community Development, in the amount of \$1,000,000. This funding was awarded and became available in March 2011 and was incorporated into the existing DPA Program. This was Stanislaus County's second CalHome Program DPA Grant as the County was awarded its first Grant in 2007 in the amount of \$600,000.

#### **CALHOME FUNDS – Housing Rehabilitation**

In Fiscal Year 2008-2009 the County was awarded a CalHome grant, through the State of California Department of Housing and Community Development, in the amount of \$750,000. This funding was awarded and became available in May 2009 and was incorporated into the existing Housing Rehabilitation Programs. As loan

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funds from both programs are distributed, the repayment of principal and interest will be made by the program participants.

### **REDEVELOPMENT AGENCY FUNDS**

Urban County jurisdictions leverage HUD funds with local redevelopment agency funds wherever possible. Redevelopment funds augment the use of federal funds for infrastructure and affordable housing activities.

### **PUBLIC FACILITY FEES**

Stanislaus County partners with the Urban County cities and/or affordable housing developers to develop affordable housing projects by deferring the collection of Public Facilities Fees. If affordability agreements are violated, payment is due immediately and enforced via the utilization of recorded deeds of trust and promissory notes.

### **CALIFORNIA WATER RESOURCES CONTROL BOARD**

During Fiscal Year 2010-2011 Stanislaus County staff had been working with the State of California Water Resources Board (WRB) to secure leverage funding for the Airport and Parklawn Neighborhoods' sewer infrastructure projects. In Fiscal Year 2011-2012, the County was notified that its two applications, for a combined total of \$744,559, were approved by the WRB. These funds will be used to fund the engineering and design of sanitary sewer infrastructure improvements for both of these much needed projects.

### **NEIGHBORHOOD STABILIZATION PROGRAM 3(NSP3)**

In Fiscal Year 2010-2011, the Urban County was allocated a total of \$4,175,947 under the Dodd-Frank Wall Street Reform and Consumer Protection Act of 2010, for the purchase of foreclosed or abandoned homes to rehabilitate, redevelop, and resell to first time home buyers with incomes up to 120% of the Area Median Income (AMI).

#### **b. How Federal resources from HUD leveraged other public and private resources.**

Collectively, these resources assist the Urban County in addressing its affordable housing needs and to provide services to the most vulnerable of our community.

Most Urban County members are able to complete public infrastructure projects by leveraging CDBG funds with local redevelopment and state eligible funds. Without the combination of multiple funding sources many projects could not be implemented.

Federal resources also leveraged other state and local resources in the provision of affordable housing programs such as DPA, housing rehabilitation, homeless prevention, and rapid re-housing. Without the availability of these funds, individuals may not have been able to purchase their first home, maintain a decent living environment, or keep a roof over their head(s).

#### **c. How matching requirements were satisfied.**

The Urban County's main objective is to make the most efficient and effective use of CDBG, HOME, and eligible redevelopment funds. Each program is subject to a

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selection process that evaluates proposals that can best maximize all available funding sources.

During Fiscal Year 2010-2011, the Urban County received public service applications, affordable housing proposals, housing rehabilitation bids, capital improvement project bids and requests for DPA. County, city staff, and public service review committee members review these projects to determine eligibility and the best “mix” of “other” funding sources. The Urban County also considers impacts of the projects and activities on the needs of the community.

Under the Emergency Shelter Grant (ESG) Program, fifty percent (50%) of the costs related to the project are reimbursed as the remainder of the costs are paid by non-ESG match funding sources (i.e.- local unrestricted donations). In this manner, the sub-recipient in turn commits their dollar-to-dollar match by paying the remainder of the expenses from non-Federal sources. County staff reviews quarterly ESG statistical tables, narratives, Request for Funds forms, and budget printouts which identify the total funds used/requested by each grantee during that reporting period. Staff verifies and cross-references the information on the quarterly budget activity reports. Monitoring visits are also scheduled quarterly by County staff for each grantee to ensure appropriate expenditure of funds. As part of the ESG monitoring process, invoices and accompanying receipts were reviewed for reimbursement eligibility.

## **Managing the Process**

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### **1. Describe actions taken during the last year to ensure compliance with program and comprehensive planning requirements.**

It is the County’s intent to monitor all sub-recipients of HUD Program funds on a regular basis. Staff conducts program and project monitoring on a quarterly basis to ensure statutory and regulatory requirements are being met and that information submitted to the County is accurate and complete.

Agreements were executed with all sub-recipients that clearly state the project scope of work, performance measurement standards, reporting requirements, draw-down requirements, and all applicable federal requirements. The monitoring process consisted of on-site field visits, desk audits, open communication and assistance to sub-recipients to create an acceptable data collection and reporting system.

Specifically, the objective of the County’s monitoring program is to:

- Ensure that sub-recipient implements its program and its individual activities, as described in the application and the sub-recipient Agreement.
- Ensure that sub-recipient conducts its activities in a timely manner, and in accordance with the schedule included in the Agreement.
- Ensure that sub-recipient charges costs to the project, which are eligible under applicable laws and CDBG regulations, and reasonable in light of the services or products delivered.
- Ensure that sub-recipient conducts activities with adequate control over program and financial performance, and reasonable in light of the services or products delivered.
- Ensure that sub-recipient has continuing capacity to carry out the approved project, as well as other grants for which it may apply.

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- Identify potential problem areas and assist the sub-recipient with applicable laws and regulations compliance.
  - Assist sub-recipients in resolving compliance problems through discussion, negotiation, and the provision of technical assistance and training.
  - Provide adequate follow-up measures to ensure that performance and compliance deficiencies are corrected and not repeated.
  - Comply with the federal monitoring requirements of 24 CFR 570.501(b) and 24 CFR 85.40.
  - Determine if any conflicts of interest exist in the operation of the CDBG program per 24 CFR 570.611.
  - Ensure that required records are maintained to demonstrate compliance with applicable regulations.
  - Verify that the outputs and outcomes are realized in a timely manner.
  - Track grantee's progress in fulfilling its goals and objectives set forth in The Plan measured with established guidelines to assure that the program remains on task. Additionally, with data collected by the grantee during monitoring visits is entered into the IDIS system; this program is capable of presenting the data to defend its progression towards accomplishment of its goals and objectives set forth in The Plan. On a semi-annual basis this information is compiled and compared with the goals and objectives in The Plan. If this information reflects the accomplishments set forth in The Plan, the programs will proceed as planned. If this information falls short of the goals set forth, appropriate adjustments will be made and notification sent to the respective sub-recipients to be made aware of their need to meet certain milestones and timeliness requirements to ensure receipt of expected funds for their respective programs. The coordinated monitoring process has been established to verify and confirm that grant funds have been used in an eligible and appropriate manner for each and every program funded with CDBG, HOME, and ESG funds.
  - Under the Emergency Shelter Grant (ESG) Program, County staff reviews quarterly ESG statistical tables, narratives, Request for Funds forms and budget printouts, which identify the total funds used/requested by each grantee during that reporting period. Staff verifies and cross-references the information on the quarterly budget activity reports. Monitoring visits are also scheduled quarterly by County staff for each grantee to ensure appropriate expenditure of funds. As part of the ESG monitoring process invoices and accompanying receipts were reviewed for reimbursement eligibility. Once eligibility was confirmed, fifty percent (50%) of the costs related to the project are reimbursed, as the remainder of the costs are paid by non-ESG match funding sources (i.e.- local unrestricted donations).

In this manner, the sub-recipient in turn commits their dollar-to-dollar match by paying the remainder of the expenses from non-Federal sources. In Fiscal Year 2010-2011, ESG recipients utilized approximately \$542,853 dollars in matching funds, or almost 5 times the amount of grant funds awarded, from other public and/or private sources to ensure successful programs.

## **Citizen Participation**

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- 1. Provide a summary of citizen comments.**
- 2. In addition, the performance report provided to citizens must identify the Federal funds made available for furthering the objectives of the Consolidated Plan. For each formula grant program, the grantee shall identify the total amount of funds available (including estimated**

program income), the total amount of funds committed during the reporting period, the total amount expended during the reporting period, and the geographic distribution and location of expenditures. Jurisdictions are encouraged to include maps in describing the geographic distribution and location of investment (including areas of minority concentration). The geographic distribution and expenditure requirement may also be satisfied by specifying the census tracts where expenditures were concentrated.

In order to elicit public participation in the preparation of the Draft CAPER, public notices were published defining the process and how persons, agencies and interested groups could participate. The County posted announcements regarding the CDBG program on the County's Planning and Community Development internet homepage, which facilitated the receipt of citizen input online. A series of public meetings were scheduled to be held in August and September 2011 to discuss the Draft CAPER. These include:

<u>JURISDICTION</u>	<u>DATE</u>	<u>#</u>	<u>LOCATION</u>	<u>ADDRESS</u>
<b>Stanislaus</b>	8/11/11	<u>10:00 am &amp; 6:00pm</u>	County Admin. Building Tenth Street Place	Basement Training Room 1010 10 <sup>th</sup> St., Modesto
<b>Ceres</b>	8/18/11	<u>4:00pm</u>	Ceres Community Ctr Chambers	2701 4 <sup>th</sup> St., Ceres
<b>Newman</b>	8/10/11	<u>5:00pm</u>	Newman Council Chambers	1200 Main St., Newman
<b>Oakdale</b>	8/25/11	<u>4:30pm</u>	Community Dev. Dep. Conference Room	120 S. Sierra Ave., Oakdale
<b>Patterson</b>	8/10/11	<u>6:00pm</u>	City Hall	1 Plaza, Patterson
<b>Waterford</b>	8/11/11	<u>5:30pm</u>	Beard Community Center	540 C St., Waterford

#### MUNICIPAL ADVISORY COUNCILS

<b>Hickman</b>	8/4/11	<u>7:00pm</u>	Hickman Charter School Office	13306 4 <sup>th</sup> Street, Hickman
<b>Empire</b>	8/8/11	<u>7:00pm</u>	Empire Community Center	18 S. Abbie, Empire
<b>South Modesto</b>	8/11/11	<u>6:00pm</u>	Stanislaus County Ag Center	3800 Cornucopia Way., Modesto
<b>Keyes</b>	8/18/11	<u>7:00pm</u>	Keyes Sub-station	5463 7 <sup>th</sup> St., Keyes
<b>Salida</b>	8/23/11	<u>7:00pm</u>	Salida Library Community Room	4835 Sisk Rd., Salida
<b>Denair</b>	9/6/11	<u>7:00pm</u>	Denair Leadership Center	3460 Lester Rd. Denair

The Urban County followed its citizen participation plan by releasing the Draft CAPER for a 28 day public comment period (exceeding the minimum requirement of 15 days) commencing on August 23, 2011 and ending on September 20, 2011. Also, the Draft CAPER was made available on August 23, 2011 for public review and input, via the internet, on the County's Planning and Community Development website. An English and Spanish public notice was published in The Modesto Bee on August 28, 2011 announcing the release of the Draft CAPER and opening of the public comment period.

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Copies of the Draft CAPER were also made available for review at the County Planning and Community Development Department, the Planning Departments of all the Urban County participants and the Stanislaus County Main Library. The Draft CAPER has also been taken to the city councils of all the respective Urban County participants for review and opening of their public review period. A final public hearing to consider approval of the CAPER will be held September 20, 2011 before the Stanislaus County Board of Supervisors.

As part of the approval process, the County's Board of Supervisors will consider any oral and written public comments. A summary of responses to public comments on the review of the Draft CAPER is located in the section entitled "Summary of Citizen Comments" below.

## **SUMMARY OF CITIZEN COMMENTS**

### **Stanislaus County**

The County held a morning and evening community meeting on August 11, 2011 regarding the Draft CAPER. No comments were received.

### **City of Newman**

A community meeting was held on August 10, 2011. No comments were received.

### **City of Patterson**

A community meeting was held on August 10, 2011. No comments were received.

### **City of Waterford**

A community meeting was held on August 11, 2011. No comments were received.

### **City of Ceres**

A community meeting was held on August 18, 2011. No comments were received.

### **City of Oakdale**

A community meeting was held on August 25, 2011. No comments were received.

### **Town of Hickman**

A community meeting was held on August 4, 2011. No comments were received.

### **Town of Empire**

A community meeting was held on August 8, 2011. No comments were received.

### **South Modesto**

A community meeting was held on August 11, 2011. Inquiries were received about the status of redevelopment and fair housing. County staff provided informed regarding the California Supreme Court's stay issued for AB 1X26 and AB 1x27, legislative bills relating to redevelopment, and offered to following up with the community on the Court's actions, if any, in November. Staff also provided information on behalf of Project Sentinel in regard to the services they provide in the area of fair housing enforcement. California Rural Legal Assistance (CRLA) was also present and provided fair housing related contact information as well.

### **Town of Keyes**

A community meeting was held on August 18, 2011. Comments were received from the Keyes Municipal Advisory Council (MAC) in regard to an apparent foreclosed

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house on Clarke Street. The unit was reported to be vacant and to have broken windows. Transients have been occupying the unit off and on. Upon the MAC's request, the County will look into the feasibility of acquiring the unit via the NSP program.

**Town of Denair**

A community meeting was scheduled for September 6, 2011. Staff was unable to attend and no comments have been received.

**Town of Salida**

A community meeting was held on August 23, 2011. General programmatic questions and comments were addressed. The Salida MAC notified staff it received complaints from a Salida resident about the NSP program and recommended that staff conduct more public relations outreach. Staff informed the Salida MAC that the resident has been contacted and provided accurate information regarding the program. If further concerns arise, staff will make every effort to continue providing outreach and educational opportunities regarding the NSP program.

**Stanislaus County- Final Public Hearing**

A public hearing was held on September 20, 2011. Public comment was received inquiring if CDBG funds will be used in neighborhoods such as Parklawn/Shackelford. Staff clarified the CAPER is the community's opportunity to report accomplishments; the opportunity to discuss potential activities will take place during the Annual Action Plan cycle. An NSP recipient expressed her gratitude for the program, and stated she may have not become a first time home buyer but for the NSP program.

**Other Comments (written/via internet)**

No comments received.

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## **Institutional Structure**

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### **1. Describe actions taken during the last year to overcome gaps in institutional structures and enhance coordination.**

One of the strategies of the Consolidated Plan is to take actions to overcome any gaps that may exist in the institutional structures and enhance coordination within Stanislaus County network of public service providers.

For instance, during the program's monitoring reviews, agency-to-agency referrals are reviewed to verify that participants receiving services do not experience any gaps as they strive to reach their goal of independence from the need of public services within the community. Thus, the development of the Stanislaus Homeless Management Information System (HMIS) also has the potential to actively refer consumers of homeless services in a way that greatly reduces, if not eliminates, the needs of those transitioning from the streets towards permanent housing. Formal approval for agency-to-agency referral information via the HMIS system has been approved through the HPRP – HMIS CoC sub-committee.

There is considerable work going on in Stanislaus County to bring together governmental agencies, nonprofit service providers, and consumers of services to identify where there are gaps and how they can be best filled. Stanislaus County is actively involved throughout the year with different service networks in the community. One of these is the Stanislaus Housing and Support Services Collaborative (SHSSC) (Continuum of Care), a very strong network of County-wide



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service providers, through which any identified institutional gaps may be addressed. Another network is the Stanislaus County Mental Health Services Act (MHSA) collaborative whose purpose is to expand and develop innovative, integrated services for children, adults and older adults. California's voters passed MHSA in November 2004.

One of the major issues seen in the community is not a lack of agencies but a lack of prioritizing by the agencies. Many agencies tend not to look at long-term funding due to either lack of staff or capacity. Building the capacity of local nonprofits has also become an important issue for the Urban County and other entitlement cities. The Urban County also has an excellent working relationship with both the cities of Turlock and Modesto, which are separate CDBG entitlement jurisdictions, to strategically prioritize projects and programs more efficiently and effectively for the region. The Urban County is able to: a) effectively strategize to fill in institutional gaps; and, b) continue to work and build cooperatively and collaboratively; c) provide technical assistance to the nonprofit community; d) provided seed funds via the public service cycle to expand their capacity to provide a greater variety of housing related services for the population they directly serve.

## **Monitoring**

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### **1. Describe how and the frequency with which you monitored your activities.**

A coordinated monitoring process has been established to verify and confirm that grant funds have been used in an eligible and appropriate manner for each of the following programs:

#### **URBAN COUNTY INFRASTRUCTURE PROJECTS**

County staff reviews quarterly project progress reports, request for funds reports and budget printouts, which identify the total funds used by all jurisdictions during a given month. Staff verifies and cross-references the information on the monthly budget activity reports. Monitoring visits are also scheduled quarterly by County staff for each jurisdiction to track expenditure of funds as well as to ensure compliance with applicable federal requirements such as Section 3 regulations, labor standards enforcement (i.e.- certified payroll and worker interviews), and any other applicable federal requirements.

#### **URBAN COUNTY PUBLIC SERVICE GRANT PROGRAM**

County staff reviews quarterly CDBG statistical data, narratives, requests for funds forms and budget printouts which identify the total funds used/requested by each grantee during that reporting period. Staff verifies and cross-references the information on the quarterly budget activity reports and data tables. Monitoring visits are also scheduled quarterly by program staff for each grantee to ensure appropriate expenditure of funds. Nonprofits that reach a certain performance threshold become eligible for bi-annual monitoring reviews in place of the quarterly visits.

#### **URBAN COUNTY EMERGENCY SHELTER GRANT PROGRAM**

Under the Emergency Shelter Grant (ESG) Program, County staff reviews quarterly ESG statistical tables, narratives, Request for Funds forms and budget printouts, which identify the total funds used/requested by each grantee during that reporting period. Staff verifies and cross-references the information on the quarterly budget

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activity reports. Monitoring visits are also scheduled quarterly by County staff for each grantee to ensure appropriate expenditure of funds. As part of the ESG monitoring process invoices and accompanying receipts were reviewed for reimbursement eligibility. Once eligibility was confirmed, fifty percent (50%) of the costs related to the project are reimbursed, as the remainder of the costs are paid by non-ESG match funding sources (i.e.- local unrestricted donations). In this manner, the sub-recipient in turn ensures that dollar to dollar matching requirements are satisfied by paying the remainder of the expenses from non-Federal sources.

### **HOME INVESTMENT PARTNERSHIPS PROGRAM (HOME)**

County staff meets with the HOME Consortium every other month to track activity and expenditure progress. The HOME Consortium collaboratively works to ensure timeliness deadlines are met. Improvements to the HOME Program have been implemented over the past two fiscal years as the Consortium continuously works together to administer the program more effectively and as the City of Turlock has requested technical assistance from HUD to improve their policies and procedures to undertake the various housing activities.

The Housing Authority of the County of Stanislaus administers the Housing Rehabilitation Program on behalf of the County, which is funded by HOME, CalHome, and/or redevelopment agency funds. The Housing Authority provides quarterly reports to program staff during monitoring. Progress on current loans and funding availability are provided, as well as any other issues that may arise from projects.

There are monitoring procedures tailored to the above-mentioned programs. Staff is continually working on improving program oversight by attending training on compliance topics, keeping up to date with amendments to regulations and/or Office of Management and Budget (OMB) circulars, and developing written procedures and forms.

#### **2. Describe the results of your monitoring including any improvements.**

The monitoring process in place has proven to be effective. Conducting monitoring visits quarterly allows staff to be informed of the programs and projects' activity and status. It also allows for sub-recipients to be on track with timeliness requirements and deadlines. In the event of a shortfall in any of the projects/programs, staff provides technical assistance as needed. The process also allows for an open line of communication among Urban County staff throughout the year.

### **Self Evaluation**

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#### **3. Self Evaluation**

##### **a. Describe the effect programs have in solving neighborhood and community problems.**

All CDBG, HOME, and ESG funded programs contribute to the improvement of neighborhoods & communities and address community problems. CDBG, HOME, and ESG funded programs and projects address the objective of benefiting low and moderate income persons. Without the assistance, many individuals would be deprived of valuable services that address some of their basic needs. As a result, these services provide them with a more suitable living environment. Providing a suitable living environment via public services, infrastructure improvements in low income neighborhoods, and housing programs have the potential to provide

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improved educational and economic opportunities that in the long term, may lead to improving the lives of individuals and the community as a whole.

As the lead agency, Stanislaus County staff supports Urban County members on their path towards the goals identified by the community during the Consolidated Plan process. Those goals included infrastructure improvements, public services, and affordable housing programs considered the most important for the community as a whole. With that framework in mind, the Urban County and the public service review panel (made up of representatives throughout the Urban County) assures that the Consolidated Plan priorities become a reality for the community.

**b. Describe how you provided decent housing and a suitable living environment and expanded economic opportunity principally for low and moderate-income persons.**

The Urban County provides decent affordable housing through partnerships with local nonprofits such as Habitat for Humanity and government agencies such as the Housing Authority of Stanislaus County. Examples of these projects include a combination of sweat-equity programs through Habitat for Humanity to provide first time home buyers their first home. The Housing Authority partners with the Urban County to provide a rent-to-own homeownership program along with various rehabilitation programs to improve existing income eligible homeowners a suitable living environment free from health and safety concerns within their home.

The door to economic opportunities is opened to eligible participants through the Urban County's Workforce Development and Technology Training Program. Without programs such as this, low and moderate-income persons would not be prepared for jobs as they become available to the community to earn a livable wage for their family.

**c. Indicate any activities falling behind schedule.**

In general, all activities on an annual timeline are on schedule. Activities that span more than one fiscal year may fall behind schedule for reasons out of Urban County staff's control such as staffing reductions, general fund limitations, or third party delays (i.e. utility companies' delays). Infrastructure projects can experience periodic delays due to weather conditions beyond the control of Urban County staff. If this occurs it will be reflected in the respective project's summary section of this CAPER.

All Recovery Act programs (NSP, CDBG-R, and HPRP) are currently on schedule to meet proposed timelines and objectives.

**d. Describe how activities and strategies made an impact on identified needs.**

The Urban County allocates approximately 10% of its annual allocation for public service grants; this funding was made available to nonprofit organizations to provide services to low income individuals. In Fiscal Year 2010-2011, a total of twenty-eight (28) public service programs (including ESG programs) were awarded \$373,145. Over 61,000 individuals received a form of service through the funded organizations. Services ranged from meals and shelter for low income children to emergency food assistance programs. The services provided through the funded programs positively

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impact the lives of the individuals served. Without the assistance to nonprofit service providers, low income individuals may not otherwise have access to the services.

Activities of this nature, combined with fair housing, workforce development, and various infrastructure projects that serve extremely low to low-income individuals within the community, have a potential to improve the living conditions of the underprivileged.

**e. Identify indicators that would best describe the results.**

Stanislaus County annually develops a brochure that provides direct testimonials supporting the results outlined in the CAPER. In the CAPER the numbers of individuals served sets a baseline for indicators showing the consortia is successful in improving the environment in which CDBG funds serve.

**f. Identify barriers that had a negative impact on fulfilling the strategies and overall vision.**

Generally, the only negative impact the community faces annually in its goal to fulfill their strategy and overall vision is the shortage of funding to consistently improve and progress worthwhile programs within the community. With continued State cutbacks to essential services, and substantial cuts to CDBG funds, it is getting more challenging on an annual basis to bridge the “need” gap.

The potential elimination of redevelopment in California will surely pose a challenge to all Urban County participants’ ability to carry out important projects and community development programs.

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## **Five Year Consolidated Plan Objectives Assessed**

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The Stanislaus County Consolidated Plan was adopted by the Board of Supervisors, on March 20, 2007. As part of the Consolidated Plan there were several goals and housing objectives outlined for Fiscal Years 2007-2011 by the Urban County. The following are the objectives and assessments of accomplishments listed by participating members of the Urban County:

### **STANISLAUS COUNTY OBJECTIVES**

<b>AFFORDABLE HOUSING:</b> To increase and maintain the supply of affordable housing.
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#### **Analysis and Actions**

Stanislaus County funds a Down Payment Assistance (DPA) Program for first time homebuyers. The program provides up to \$50,000 to qualifying low-income households to purchase a home in County unincorporated communities. In partnership with the Housing Authority, the County also funds a Housing Rehabilitation Program for owner occupied income eligible households. Further partnerships with Cities within the County via programs such as Public Facility Fee deferrals allow the increase of affordable housing.

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One of the County's most valuable partners in affordable housing development is the Housing Authority of the County of Stanislaus (H.A.), the largest property manager in Stanislaus County. In Fiscal Year 2010-2011, the H.A. continued to partner with the County and the Cities of Ceres, Oakdale and Patterson in the operation of these jurisdictions' housing rehabilitation programs. The objective in having the Housing Authority administer these programs for Urban County partners is to have a "one-stop shop" as a means to deliver services efficiently and effectively.

Neighborhood Stabilization Program (NSP) funds have further allowed members of the Urban County to increase the supply of affordable housing. In Fiscal Year 2010-2011 the Urban County in partnership with our sub-recipient the H.A., has successfully acquired 20 foreclosed properties within identified target areas. All of these homes have undergone or will undergo rehabilitation of some sort. Urban County-wide, a total of 20 NSP homes were re-sold in Fiscal Year 2010-2011 to low and moderate income households.

Community Development Block Grant – Recovery (CDBG-R) funds further enable the Urban County to maintain affordable housing as these funds are utilized for solar system and weatherization improvements on NSP housing units. These improvements are provided to NSP homebuyers as a 20 year amortized loan, and will help these households reduce/offset their related energy costs and foster energy independence.

Stanislaus County continues to partner with Habitat for Humanity whenever possible for the provision of affordable housing within unincorporated areas of the County. During Fiscal Year 2010-2011 Habitat for Humanity continued to work on the demolition/reconstruction of homes within the Airport Neighborhood of Modesto, through which the County partnered to acquire the properties in Fiscal Years 2007-2008 and 2008-2009.

<b>INFRASTRUCTURE:</b> To retrofit communities and neighborhoods with public infrastructure.
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**Analysis and Actions**

*Robertson Road Infrastructure Project:* One of the County's major infrastructure projects, Robertson Road, completed its development (design) phase during the 2003-2004 Fiscal Year. Although it had originally been scheduled to start in 2003, the project had delays. In Fiscal Year 2008-2009 the lateral connection program was underway and under contract with our local Housing Authority for its final year of lateral connections and concluded in June 2009. Approximately 184 sewer connections were completed and are now receiving sewer service.

*Shackelford Sewer Connection Program:* The County completed the construction of sewer, storm drain, curb, gutter, and sidewalk infrastructure to serve approximately 400 low and moderate-income households in the Shackelford Neighborhood as well as completing the lateral connection program assisting a total of 273 eligible households.

*Empire Infrastructure Program:* The construction phase of the Empire Infrastructure Project, Phase IA, began in Fiscal Year 2009-2010 and was completed in Fiscal Year 2010-2011. The project consisted of the installation of a storm-water management system in the area bounded by: E St. to the west, Hwy. 132 (Yosemite Blvd.) to the South, I St. and G St. to the East, and Center Ave. to the North. The underground

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work, including the installation of the storm-water collection lines and a horizontal drain system were completed in Fiscal Year 2009-2010. Construction of the topside improvements including grinding and re-grading of roads, installation of catch basins, pouring of the concrete curb and gutter, forming of ADA accessible ramps and installation of signage and striping was completed in the first half of Fiscal Year 2010-2011.

The Empire Infrastructure Project Phase 1A has directly benefited 69 properties (approximately 242 individuals) and indirectly benefited the entire community of Empire by improving road conditions and eliminated flooding concerns within the target neighborhood. The project has eliminated many of the problems caused by inadequate drainage of storm water including traffic problems and health concerns caused by standing water.

**SENIOR PROGRAMS:** To provide activities, essential social services, including informational and referral services to low-income seniors.

***Analysis and Actions***

The Urban County has been able to achieve progress through the CDBG Public Service Grant program. Several grants were awarded since 2002 to service providers such as the Healthy Aging Association and Catholic Charities, which offer services countywide. These services include, but are not limited to, senior meals, fall prevention, and transportation services. In Fiscal Year 2010-2011, 3 out of 20 CDBG public service providers offered programs that targeted the senior community throughout the Urban County. A total of 5,144 seniors were served by all of the Public Service and Emergency Shelter programs funded by the Consortium during Fiscal Year 2010-2011.

**YOUTH PROGRAMS:** To provide essential social services, such as a day care and recreational opportunities to low-income persons and families.

***Analysis and Actions***

The Urban County has been able to achieve progress through the CDBG Public Service Grant program. Several grants were awarded since 2002, to youth programs such as: the Children's Crisis Center for temporary shelter and supportive services and Healthy Start. These services include, but are not limited to providing health screenings, case management for the family, domestic violence prevention, and homeless prevention. In Fiscal Year 2010-2011, 7 out of 20 CDBG public service providers offered programs that targeted youth throughout the Urban County. Of seven ESG recipients, two offered programs that targeted infants, toddlers and youth.

**ECONOMIC DEVELOPMENT/WORKFORCE DEVELOPMENT:** To encourage economic development activities to create and retain jobs.

***Analysis and Actions***

Workforce Development Program - In 2002 through 2006, Stanislaus County provided technical and monetary support to the Workforce Development Program. Redevelopment funds were used for land acquisition by Habitat for Humanity, which is the agency that provides onsite, pre-construction experience for program participants. This program is a collaborative effort between Stanislaus County and various agencies that include, but are not limited to the Alliance Worknet, and Modesto Junior College. Program participants in the pre-construction training course

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are low income and receive vocational training in the construction trades associated with residential construction. They also are provided courses in academic and personal improvement needed to progress in the construction field, including Construction Math, English as a Second Language, and GED preparation.

In 2010, and continuing into Fiscal Year 2011-2012, several Urban County members used CDBG funds to expand into the technology field, offering a program to low-income residents to receive training from Computer Tutor to gain a command of programs such as Excel and Microsoft Word. These skills enable participants to receive the qualifications to enter the workforce within the community.

*Economic Development Pilot Program* – During the 2010-2011 Fiscal Year, Stanislaus County began a pilot program to provide economic development opportunities for eligible individuals that have participated in the Alliance Worknet program. The program was designed as a second step to the Urban County's Workforce Development Program by seeking to provide job opportunities to qualified individuals, through a partnership with the Stanislaus County Alliance Worknet, the T3 Program, and a local nonprofit or government agency. This program provided up to \$20,000 for a local nonprofit to place an eligible participant in an internship position to assist the participant in developing the necessary knowledge and skills to start a career of their own. This internship allows for resume and skillset development, with the focus of obtaining the prerequisite skills to leverage a livable wage job within the related field of training. Upon the conclusion of the internship, the goal is to place the participant into permanent employment with the local nonprofit.

The Urban County has also contributed to the maintenance of a strong local economy through the Neighborhood Stabilization Program. Through this program, 20 homes, (all of which were foreclosed and vacant), were acquired and have been rehabilitated or are in the process of being rehabilitated in Fiscal Year 2010-2011. Since the start of the program, 81 previously vacant and foreclosed homes have been acquired by the Urban County. In addition to the standard rehabilitation work completed on these units, a minimum of 20 of the homes will have Solar Photovoltaic systems installed along with retrofitting work for energy efficiency through the utilization of Recovery Act funding (currently 19 homes have solar units). This innovative program provided an opportunity for dislocated workers referred from the Alliance Worknet to obtain hands on training in the "green" occupations of solar panel installation and home weatherization. This program benefits the local economy by reducing blight, assisting first time home buyers in the purchase of their first home, and by providing economic benefit to local workers, material suppliers, and small businesses. Nine (9) workers gained full-time employment upon completion of this program.

<p><b>SPECIAL NEEDS/SUPPORTIVE SERVICES:</b> To provide support services and facilities for the homeless and increase the supply of transitional housing.</p>
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**Analysis and Actions**

During Fiscal Year 2010-2011, the Urban County utilized both CDBG Public Services funds and ESG funds to offer Urban County residents overnight emergency winter shelter for the months of December-March at We Care and the Salvation Army. The shelters provided a safe and clean environment, provided meals, and referrals for social services. The Salvation Army also received ESG funding for their transitional shelter, which provided a total of 40 beds as a "next step" in the continuum of care

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for homeless adults who have stabilized in the emergency shelter or another facility and are committed to moving towards self-sufficiency and permanent housing. The transitional living program offered quality housing and supportive services for up to 24 months. The program provides homeless individuals with a place where they can learn skills, gain income, and receive assistance that will enable them to transition from homelessness to obtaining and remaining in permanent housing with case management and skills training. Fiscal Year 2010-2011 ESG renovation funding allowed the Salvation Army's transitional shelter to complete construction of multiple health screening rooms, which offer general health check-ups and dental and vision screenings for transitional shelter participants. The Children's Crisis Center was also funded with CDBG Public Services and ESG funds and provided overnight shelter to at-risk and homeless youth. HPRP funds were utilized to assist homeless individuals and families already receiving services through We Care and the Children's Crisis Center to find and maintain permanent housing.

Homeless Strategic Plan/Homeless Management Information System (HMIS) Project: The project will enter its sixth (6) year of operation. Data input for the Stanislaus County Continuum of Care (CoC) began during the 2005-2006 Fiscal Year for all Urban County ESG Grantees, and Housing Authority Homeless Related Programs (SPC). In 2008, the City of Modesto ESG participants began participating in Homeless Management Information System (HMIS) data entry and continue to do so, making it a more comprehensive homeless data collection system. During the 2010-2011 Fiscal Year, extensive efforts were made by the HPRP Sub-committee and Stanislaus Housing and Support Services Collaborative to upgrade the system to allow for increased capacity to meet HPRP & upcoming ESG reporting and monitoring requirements. Part of this update requires HPRP grant providers coordinate limited client level HMIS data elements to prevent duplication of services. Dedicated Housing Authority staff, continually work to improve the HMIS software for both homeless service providers and grant administrators. Client Track, the CoC's HMIS provider, offered HMIS trainings in both a group and one-on-one settings. Both grant administrators and nonprofits, which enter into HMIS, were allowed the opportunity to identify issues with the current system with Client Track staff. The Housing Authority's HMIS technician was able to resolve the majority of these issues, greatly improving the performance level of the HMIS system throughout the 2010-2011 Fiscal Year. The Urban County will continue to explore ways to expand the usefulness of the HMIS system to service those currently using it.

*10 Year Plan to End Homeless - Stanislaus Housing & Supportive Services Collaborative:* The Collaborative has approved the final draft of the 10 Year Plan to End Long-Term Homelessness and it was also presented to the Turlock Collaborative during Fiscal Year 2005-2006 for review and approval. The review committee made final changes and has taken the document to the Stanislaus County Board of Supervisors, the City Council of Modesto, and all Urban County City Councils within the Urban County (Ceres, Newman, Oakdale, Patterson, and Waterford), where it received unanimous approval. The 10 Year Plan to end homelessness would reach completion by Fiscal Year 2014-2015. With the inclusion of NSP and HPRP funds, many of the target numbers outlined by the plan have already been met or exceeded. A possible indication of program progress, may be seen from a review of reduced homeless count numbers, as indicated during the most recent point-in-time count conducted by the CoC and its partners during the morning of the last Thursday in January 2011, which reported a 20% reduction in homeless individuals since the last count in 2009.

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## CITY OF CERES OBJECTIVES

**INFRASTRUCTURE:** To retrofit communities and neighborhoods with public infrastructure.

### ***Analysis and Actions***

During this fiscal year the City of Ceres undertook the Downtown Infrastructure Project. This project consist of the installation of curb, gutter, storm drain and sidewalks including ADA accessible ramps where these improvements do not exist in specific areas of the downtown residential area (specific street sections outlined in the Summary of CDBG Program Accomplishments City of Ceres Section of this document).

**AFFORDABLE HOUSING:** To increase and maintain the supply of affordable housing.

### ***Analysis and Actions***

DPA Program: The program provides first time homebuyers approximately 20% of the purchase price of a home. In Fiscal Year 2010-2011, the City of Ceres provided DPA to two (2) first time home buyers.

## CITY OF NEWMAN OBJECTIVES

**INFRASTRUCTURE:** To retrofit communities and neighborhoods with public infrastructure.

### ***Analysis and Actions***

In Fiscal Year 2010-2011, the City completed Phase I and Phase II of the PQRST, Fresno, and Merced Infrastructure project which consisted of installation of curb, gutter, and sidewalk in the residential area of Fresno Street bounded by R Street to the east and T Street to the west.

Phase I of the PQRST consisted of the following areas:

- Fresno Street, from T to West Ave
- Merced Street, from T to West Ave
- West Avenue, from Fresno to Merced Streets

Phase II of the PQRST Project consisted of the following areas:

- S Street, from Yolo to Inyo Streets
- T Street, from Yolo to Inyo Streets

## CITY OF OAKDALE OBJECTIVES

**INFRASTRUCTURE:** To retrofit communities and neighborhoods with public infrastructure.

### ***Analysis and Actions***

The City of Oakdale completed the engineering and design for the 7<sup>th</sup> through 10<sup>th</sup> Street Avenues Infrastructure Project. Construction will begin and be completed in

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the first quarter of Fiscal Year 2011-2012. This Project consists of water main line replacement, water service line replacement, and curb, gutter, sidewalk, and storm drain improvements as needed.

The City of Oakdale also conducted engineering and design on a second infrastructure project – Davitt Avenue Infrastructure Project. This project will be conducted in several phases. Phase I will be carried out and completed in Fiscal Year 2011-2012. This project consists of water main replacement, sewer main replacement, and curb, gutter, sidewalk, and storm drain improvements as needed.

**AFFORDABLE HOUSING:** To increase and maintain the supply of affordable housing.

**Analysis and Actions**

DPA Program: The program provides a maximum of \$50,000 to first time homebuyers. In Fiscal Year 2010-2011, the City of Oakdale provided DPA to four (4) first time home buyers.

During Fiscal Year 2010-2011 the City of Oakdale assisted two (2) low income owner occupied households with health and safety repairs.

**CITY OF PATTERSON OBJECTIVES**

**INFRASTRUCTURE:** To retrofit communities and neighborhoods with public infrastructure.

**Analysis and Actions**

In Fiscal Year 2010-2011 the City of Patterson began construction of the Downtown Infrastructure project, particularly in the 3<sup>rd</sup> Street phase of the project. This project will be completed in the first quarter of Fiscal Year 2011-2012.

**AFFORDABLE HOUSING:** To increase and maintain the supply of affordable housing.

**Analysis and Actions**

DPA Program: The City of Patterson provides DPA Program with HOME, CDBG, and local RDA funds. The program provides a maximum of \$30,000 to first time homebuyers. The City provided four (4) DPA loans in Fiscal Year 2010-2011.

The City of Patterson also administers a housing rehabilitation program. In Fiscal Year 2010-2011, the City was able to assist four low income households with rehabilitation loans to assist with health and safety related repairs.

**CITY OF WATERFORD OBJECTIVES**

**INFRASTRUCTURE:** To retrofit communities and neighborhoods with public infrastructure.

**Analysis and Actions**

The City of Waterford conducted Phase II of the Brethren Park Rehabilitation Project. The project consisted of storm drain improvements, grading and recontouring the

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land, installation of curb, gutter, and sidewalks, landscaping, and installation of benches and garbage receptacle provisions.

Future improvements are contingent (at least in part), upon HUD providing the community the information necessary to conduct a targeted survey effort in an approved format to address other income eligible households with their infrastructure improvement needs.

## **Lead-based Paint**

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### **1. Describe actions taken during the last year to evaluate and reduce lead-based paint hazards.**

The Health Services Agency of Stanislaus County is the lead agency for Stanislaus County in the identification, documentation and prevention of lead poisoning. The Childhood Lead Poisoning Prevention Program of Stanislaus County, administered through the Health Services Agency, becomes involved with childhood lead-based poisoning when notification of an elevated screening blood level is received either from the laboratory or physician. If the blood level is 10ug/dL (micrograms per deciliter), notification is made to the family. Once a child meets the case definition, an environmental investigation is performed by a Registered Environmental Health Specialist to determine, if possible, the source of lead exposure. The Stanislaus County Health Services Agency in partnership with the Department of Environmental Resources conducts the investigation of residences where children with elevated levels of lead reside.

Within the Urban County jurisdiction, there were four cases of childhood lead-based poisoning investigated by Stanislaus County in Fiscal Year 2010-2011. The cause of the lead exposure was connected to the housing unit in 3 of these cases. In these cases, the Housing Rehabilitation Program information was given to the household. The cause of the poisoning in the remaining case was not determined.

During the Fiscal Year 2010-2011, the Urban County partnered with the Childhood Lead Poisoning Prevention Program to distribute information in the unincorporated areas and the participating jurisdictions. If the source of lead exposure is related to the residential physical environment (e.g. peeling paint that indicates the presence of lead) then the Housing Rehabilitation Program may participate in source eradication.

The lead-based paint regulation that became effective April 22, 2010 added a requirement that requires contractors bidding on rehabilitation of homes built prior to 1978 provide documentation of EPA Lead Renovation and Repair and Painting certification. During the implementation of local housing rehabilitation programs, appropriate steps are taken when the presence of lead-based paint is detected. Steps include full encapsulation, complete abatement (removal), painting or spot-repair (as per HUD-sponsored abatement course protocol). These actions are part of the overall strategy of the Consolidated Plan and will continue in funded housing activities.

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## HOUSING

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### Housing Actions

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**1. Describe Actions taken during the last year to foster and maintain affordable housing.**

All participating Urban County jurisdictions have continued to provide and/or acquire funding to continue the provision of affordable housing programs and/or projects such as housing rehabilitation programs, Down Payment Assistance (DPA) programs, and public facility fee deferrals.

Funding from Neighborhood Stabilization Program (NSP), Community Development Block Grant-Recovery (CDBG-R), and Homeless Prevention and Rapid Re-Housing (HPRP) have provided the Urban County new resources for the provision of additional affordable housing opportunities for low and moderate income families and individuals. These programs make it possible to assist families and individuals most affected by the national and local economic crisis.

### Progress of Specific Housing Objectives

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**1. Evaluate progress in meeting specific objective of providing affordable housing, including the number of extremely low-income, low-income, and moderate-income renter and owner households comparing actual accomplishments with proposed goals during the reporting period.**

During the reporting period, the Urban County's various affordable housing programs were able to assist families in acquiring their first home or to enable a family/individual to maintain their affordable home, through the assistance of rehabilitation grants or low interest deferred loans, or loans with payments. Refer to Table 1 (Attachment A) attached to this CAPER for an overview of the Urban County's Accomplishments and Five Year Goals.

**2. Evaluate progress in providing affordable housing that meets the Section 215 definition of affordable housing for rental and owner households comparing actual accomplishments with proposed goals during the reporting period.**

All families assisted under the various Urban County first time homebuyer DPA programs meet the Section 215 definitions of affordable housing. All related program goals were met. Refer to Table 1 (Attachment A) attached to this CAPER for an overview of the Urban County's Accomplishments and Five Year Goals.

### Available Resources/Use of Funds

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The following are the actions taken during Fiscal Year 2010-2011 in the area of affordable housing:

#### **NEIGHBORHOOD STABILIZATION PROGRAM (NSP)**

In an effort to maximize the overabundance of vacant single-family properties in the Urban County as a potential resource for affordable housing for moderate, low and very-low income households, the Urban County has been participating in the

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Neighborhood Stabilization Program (NSP). NSP connects first time homebuyers to DPA and affordable single family homes within the Urban County cities and unincorporated areas of the county. The Urban County was awarded a total of \$9,744,482 million, under the Housing and Economic Recovery Act (HERA) of 2008, for the purchase of foreclosed or abandoned homes to rehabilitate, redevelop, and resell to first time home buyers with incomes up to 120% of the Area Median Income (AMI). At the end of Fiscal Year 2010-2011, the Urban County had drawn \$9,376,159.43 of NSP funds, or approximately 96% of the grant. In addition, the Urban County has drawn \$2,725,690.55 of PI for a combined amount of \$12,101,849.88.

During Fiscal Year 2010-2011, the Urban County acquired 20 homes through the NSP program. Urban County-wide, 20 first time homebuyers were provided DPA to purchase NSP homes in Fiscal Year 2010-2011. The rehabilitation of NSP homes has had an economic benefit to local workers, material suppliers, and small business owners. As of June 30, 2011 a total of 81 NSP homes have been acquired by Urban County members and 40 of those homes have been sold to first time homebuyers.

The Urban County has expended more of its grant than the national average for NSP grantees, and plans to meet the objectives of households and persons benefiting from the program. At the conclusion of this fiscal year, without the consideration of program income (PI), the Urban County had yet to meet all of their objectives because the program's initial concentration had been on acquiring properties in order to expend the funds prior to the September 2010 deadline established by HUD. The objectives yet to be met included acquiring units in all of the target areas and serving the number of households that had been projected.

At the end of Fiscal Year 2010-2011, the Urban County had drawn \$9,376,159.43 of NSP funds, or approximately 96% of the grant. In addition, the Urban County has drawn \$2,725,690.55 of PI, to date, for a combined amount of \$12,101,849.88. Inclusive of this combined amount, the Urban County has met all NSP requirements regarding expenditure of funds. The Urban County Neighborhood Stabilization Program will now utilize additional PI to continue its stabilization efforts.

The rehabilitation of NSP homes has had an economic benefit to local workers, material suppliers, and small business owners. The NSP program created or expanded the jobs of approximately 60 local workers of different construction trades. These trades included, but were not limited to: general contractors, HVAC technicians, flooring installers, glazing installers, plumbers, painters, and landscapers. NSP rehabilitation processes included weatherizing homes and installing energy efficient appliances to decrease the energy use of NSP units.

### **COMMUNITY DEVELOPMENT BLOCK GRANT – RECOVERY (CDBG-R)**

The Urban County was awarded \$669,134 in Community Development Block Grant-Recovery Program funding under the American Recovery and Reinvestment Act (ARRA) of 2009. Following the intent of the Recovery Act, the Urban County designed a program utilizing CDBG-R funds to modernize and improve energy efficiency and expand educational opportunities within the housing industry. These services are being provided in the form of rehabilitation or retrofitting of NSP acquired units with solar systems and other related energy efficiency improvements. These improvements will help those impacted by the economic downturn by reducing their energy costs and foster energy independence for first time home buyers.

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The Urban County CDBG-R Program's initial goal was to retrofit a minimum of twenty (20) Neighborhood Stabilization Program (NSP) housing units with solar systems and other related energy efficiency improvements. To date a total of nineteen (19) NSP housing units have been retrofitted with weatherization and solar improvements. Program activity will continue and be completed during Fiscal Year 2011-2012.

### **HOMELESS PREVENTION & RAPID RE-HOUSING PROGRAM (HPRP)**

The Urban County was awarded \$1,023,163 under the American Recovery and Reinvestment Act of 2009 (Recovery Act). The funding is being utilized to prevent individuals and families from becoming homeless and to help those who are experiencing homelessness to be quickly re-housed and stabilized. Since the program began in September of 2009, 280 individuals, made up of 76 households, were provided with Homeless Prevention assistance and 205 individuals, made up of 78 households, were provided with Rapid Re-housing assistance. Assistance included case management, housing search and placement, and rental and utility financial assistance. The HPRP program will continue to be implemented during the 2011-2012 Fiscal Year.

In addition to the numbers assisted, out of 254 homeless prevention clients who have exited the program, 245 are still stably housed. Out of 138 homeless assistance clients who have exited the program, 128 are still stably housed.

One such success story, regarding a homeless assistance client who exited from the program, is Eddie Lopez. Eddie was a participant in HPRP since early December 2009 and had previously been staying at the We Care Emergency Cold Weather Shelter. The HPRP program has given Eddie the opportunity to re-establish permanent housing and move forward with his life. In his words, "Getting your life together is hard when you are living in a shelter." The HPRP program allowed Eddie the opportunity to become proactive in seeking permanent housing and employment. Since his enrollment in the program, Eddie returned to work in early March, has reconnected with his family and is looking forward to walking his daughter down the aisle when she gets married later this year.

### **DOWN PAYMENT ASSISTANCE (DPA) PROGRAM**

Stanislaus County provides a DPA Program for first time home-buyers which provides assistance of up to \$50,000. The County utilizes HOME, CalHome, and Redevelopment Agency Housing Set-Aside funds to finance assistance to eligible buyers in the form of low interest silent second loans. During the 2010-2011 Fiscal Year, seven (7) DPA loans were funded to qualifying households. The program is designed for low-income households to purchase a home in County unincorporated communities.

The City of Oakdale funds a DPA Program for income eligible households. The City provides up to \$50,000 in assistance to first time homebuyers for homes in the City of Oakdale. This program was able to assist four (4) families during Fiscal Year 2010-2011.

The City of Newman funds a DPA Program for income eligible households. The City provides up to \$40,000 in assistance to first time homebuyers for homes in the City of Newman. The City of Newman's DPA program is a new program created in Fiscal Year 2010-2011. No households were assisted this fiscal year, but the City has begun to receive applications from interested families in Newman.

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The City of Patterson also provides up to \$30,000 in loan assistance to residents that qualify to purchase a home within the city limits. The program assisted four (4) eligible families.

The City of Ceres also administers a DPA Program for income eligible households. The City provides up to \$80,000 in assistance to first time homebuyers for homes in the City of Ceres. This program was able to assist two (2) families during Fiscal Year 2010-2011.

### **HOUSING REHABILITATION PROGRAM**

Stanislaus County funds a Housing Rehabilitation Program in partnership with the Housing Authority of the County of Stanislaus. This program is available to homeowners who need assistance with the costs of repairing emergency health and safety issues into their homes. The amount of assistance varies depending on the health and safety repairs needed. In cases where the cost to rehabilitate the home exceeds 75% of the value of the home, a rebuild of the home is recommended.

This program only assists owner-occupied and is available to residents of County unincorporated communities. This fiscal year, a total of sixteen (16) households, Urban County-wide were approved for assistance to conduct health and safety home repairs through this program.

A new component to the program was integrated in Fiscal Year 2010-2011. The Housing Rehabilitation Program will now be able to assist owner-occupied households with energy efficient improvements such as weatherization retrofitting and solar system upgrades. This work will be conducted in combination with the health and safety repairs needing to be addressed. The intent is to allow low income homeowners who are willing and wish to install these improvements realize energy independence while offsetting rising energy costs.

The City of Oakdale also offered a Housing Rehabilitation Program to income eligible residents. A loan of \$45,000-60,000 was made available for qualifying seniors. Low-income households were offered a loan at 0%, and low and moderate income households can qualify for a deferred payment loan at 3% that is due and payable after 20 years.

### **MULTI-FAMILY HOUSING DEVELOPMENT**

Since 2005 there have been two high density affordable housing projects for seniors, either approved or in the process of construction. One is located within the City of Oakdale and one is located within the City of Patterson. In addition to these two developments, the Urban County also acquired a six unit apartment complex in the City of Waterford. The complex will be rehabilitated through the Neighborhood Stabilization Program and the units will be rented to low income households. The management of this complex will be conducted by the Housing Authority of Stanislaus County.

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## **Efforts to Address “Worst-case” Housing Needs**

### **3. Describe efforts to address “worst-case” housing needs and housing needs of persons with disabilities.**

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In efforts to address “worst-case” housing needs and housing needs of persons with disabilities, the Urban County partners with organizations such as the Housing Authority and Disability Resource Agency for Independent Living (DRAIL). Project Sentinel and DRAIL work closely with one another through client referral to ensure individuals with disabilities are not suffering from discrimination related to housing. In addition, Catholic Charities Senior Assisted Transportation program and the ARC’s Senior Meals program provide food delivery services and transportation services to home bound seniors and persons with disabilities who would otherwise be unable to access services. Throughout the 2010-2011 Fiscal Year 6,386 individuals with disabilities received food assistance, shelter, housing or case management services through agencies that received CDBG Public Services or ESG funds from the County.

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## **Public Housing Strategy**

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### **1. Describe actions taken during the last year to improve public housing and resident initiatives.**

The Urban County actively partners with the Stanislaus Housing and Support Services Collaborative (CoC) in all activities related to improving public housing and resident initiatives. During past fiscal years, Urban County cities have partnered with the Housing Authority to rehabilitate public housing units.

The Housing Authority of the County of Stanislaus (H.A.) is the largest landlord of multi-family and single household public housing units for the lower income population of Stanislaus County. The H.A. is committed to provide decent affordable housing to its residents and in doing so; the H.A. keeps public housing units in favorable conditions so that its residents have a safe and healthy living environment. During Fiscal Year 2009-2010, the H.A. had a total of thirteen (13) public housing modernization projects. Modernization activity included from replacement of windows with new energy efficient units, re-roofing, interior improvements, installation of new energy star rated appliances, and replacement of outdated HVAC systems with high efficiency Energy Star rated systems.

Public housing improvements were conducted at different sites throughout Stanislaus County which include: Riverbank, Patterson, Westley, Hughson, Turlock, Ceres, and Modesto. The H.A. was able to fund these improvements on a total of 662 housing units, via American Recovery and Reinvestment Act and HUD Capital Fund Program funds.

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## **Barriers to Affordable Housing**

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### **1. Describe actions taken during the last year to eliminate barriers to affordable housing.**

The changed economic circumstances confronting the Urban County, especially those affecting homeownership and rental housing markets, must be viewed as potential threats to fair housing choice. Clearly, vacancy rates in single-family dwellings have been rising rapidly throughout the County as more and more homes have gone into foreclosure or been abandoned, while the number of properties teetering on the verge of delinquency and default remains high.

In response to the foreclosure crisis in the Northern San Joaquin Valley, there have been local efforts to address the crisis. In partnership with local, state, federal, and

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private entities the County and some Urban County cities have been involved in the efforts to assist homeowners that are in foreclosure and/or at risk of foreclosure. County staff regularly attends Northern California Housing Counseling Network meetings to learn about the resources available to people facing foreclosure. This allows staff to provide information and referrals to individuals seeking assistance of this sort.

**1. Assessment of Relationship of HOME Funds to Goals and Objectives**  
**a. Evaluate progress made toward meeting goals for providing affordable housing using HOME funds, including the number and types of households served.**

Urban County participating jurisdictions are partners in the City of Turlock/Stanislaus County HOME Consortium. As the lead agency, the City of Turlock administers the HOME program and reports the partnering jurisdictions' activities in the HOME Consortium's CAPER.

## ADDRESSING HOMELESSNESS

**1. Identify actions taken to prevent homelessness.**

During Fiscal Year 2010-2011 there have been several actions taken to prevent homelessness. The Urban County partnered with Community Housing & Shelter Services, Catholic Charities, We Care and the Children's Crisis Center in efforts to prevent homelessness with the use of Homeless Prevention and Rapid Re-Housing Program (HPRP) grant funds. While enrolled in the program, case managers work with each household to set goals and work on a housing action plan in order to identify and connect with any needed services such as TANF, Food Stamps, Veteran's Benefits, future employment opportunities, etc. During the 2009-2010 and 2010-2011 Fiscal Years, 280 individuals, made up of 76 households, were assisted with Homeless Prevention. The HPRP program will continue to be implemented during the 2011-2012 Fiscal Year.

Community Housing and Shelter Services also received ESG funds to provide homeless prevention assistance via short-term rental assistance. The household must demonstrate under what circumstances the case is an emergency and that such emergency will be eliminated and self-sustainability will be accomplished and they will be able to make their rent the following month. During the 2010-2011 Fiscal Year the agency provided rental assistance to 49 unduplicated individuals with ESG funding and 155 individuals, made up of 43 households, with HPRP funding throughout the 2009-2010 and 2010-2011 Fiscal Years.

During the 2010-2011 Fiscal Year, Catholic Charities provided utility assistance payments to 37 individuals at-risk of homelessness, allowing them to stabilize their housing situations and remain in permanent housing.

The Children's Crisis Center's Marsha's and Cricket's House facilities utilized ESG funds to operate a daycare and shelter facility for infants, toddlers and children at-risk of homelessness. In conjunction with HPRP funds, the facility provided parents case management services, allowing them to find and maintain jobs, housing and other necessary services. The Cricket's House shelter facility served 134 children and adults and Marsha's house served 65 infants and toddlers who were either homeless or were at-risk of homelessness with ESG funds throughout the 2010-2011 Fiscal

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Year. The agency was also able to assist 112 individuals, made up of 27 households, with homelessness prevention.

Through HPRP, We Care began providing adult households, without children, with homeless prevention assistance. During the 2010-2011 Fiscal Year, We Care provided 13 individuals, made up of 6 households, with financial assistance to prevent homelessness.

During Fiscal Year 2010-2011, the Urban County partnered with seven (7) homeless service providers through the Emergency Shelter Grant Program. The following is a summary of the service providers, funding received, and services provided:

- Catholic Charities, who received \$6,250 in homeless prevention funds, provided 37 individuals at-risk of losing their housing with utility assistance.
- The Children's Crisis Center who received \$14,200 in renovation funds to increase safety in their Cricket's House facility provided shelter services to 134 abused, neglected, at-risk and homeless children. They also received \$21,600 to assist with the staffing and operations costs of their Marsha's House facility which provided respite services, family case management and health education to 65 at-risk and homeless toddlers and infants.
- Community Housing and Shelter Services (CHSS) received \$26,589 for homeless prevention activities in the form of short-term rental assistance to 49 individuals at risk of becoming homeless.
- The Salvation Army received \$4,446 to operate their Emergency Shelter Facility and \$19,936 to renovate their Transitional Shelter to allow for medical screenings and to assist in staffing the program. The program served 761 homeless individuals throughout the 2010-2011 Fiscal Year.
- The We Care Program received \$10,969 in ESG funds to provide security at their Emergency cold Weather Shelter which served 135 single adult males suffering from homelessness.

## **2. Identify actions to help homeless persons make the transition to permanent housing and independent living.**

The Urban County partnered with We Care, Community Housing & Shelter Services, the Children's Crisis Center and the Salvation Army in efforts to help homeless persons and families make a transition to permanent housing and independent living. With the use of Homeless Prevention and Rapid Re-Housing Program (HPRP) grant funds, both the chronically homeless populations and temporarily homeless households were provided the opportunity to be placed into permanent housing. While enrolled in the program, case managers work with each household to set goals and work on a housing action plan in order to identify and connect with any needed services such as Temporary Assistance for Needy Families (TANF), Food Stamps, Veteran's Benefits, future employment opportunities, etc. During Fiscal Years 2009-2010 and 2010-2011 the HPRP program was able to permanently house 205 homeless individuals, made up of 78 households. The HPRP program will continue to be implemented during the 2011-2012 Fiscal Year.

Agencies funded under the HPRP program were also awarded Emergency Shelter Grant (ESG) funds through a competitive grant application process. ESG funds were utilized to provide emergency and transitional shelter to homeless individuals and households. Clients that show progress and motivation toward self-sufficiency

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receive extended case management in conjunction with HPRP funds to assist in the placement of job and permanent housing placement.

We Care of Turlock, provides emergency shelter to chronically homeless adult males during the worst winter months. Case Managers work with these individuals on a plan for self-sufficiency. During Fiscal Year 2010-2011 a total of 135 individuals were sheltered at the We Care facility. Many entering the emergency shelter were permanently housed through the HPRP program.

The Children's Crisis Center's Marsha House facility utilized ESG funds to operate a daycare and shelter facility for homeless infants and toddlers, and for infants and toddlers at-risk of homelessness. Through the facility and with HPRP funds, parents receive case management services, allowing them to find and maintain jobs, housing and other necessary services. Marsha's House shelter facility served 65 infants and toddlers throughout the 2010-2011 Fiscal Year. Additionally, ESG Renovation funds were utilized to increase overnight capacity for homeless and at-risk children at Cricket's House, which serves low-income families residing in Ceres, Keyes and Empire with emergency daycare and overnight shelter services. Service capacity at Cricket's House was expanded with the addition of a second floor fire escape, allowing children to occupy the second floor, increasing capacity at the Center by two (2) more children for daytime services, and four (4) more children for overnight shelter. A total of 135 children and their families received services at Cricket's House throughout the 2010-2011 Fiscal Year.

With the use of HPRP Financial Assistance funding, the Community Housing and Shelter Services (CHSS) was able to successfully place 155 homeless individuals, made up of 43 households, into permanent housing throughout the 2009-2010 and 2010-2011 Fiscal Years.

Through their Berberian Transitional Living Facility, the Salvation Army assisted 98 homeless individuals, throughout the 2010-2011 Fiscal Year; begin the process of transitioning from homelessness to permanent housing. With a total of 40 beds available for up to 24 months per client, their transitional program aims to assist clients in meeting the three goals as set by HUD: 1) obtain and remain in permanent housing; 2) increase their skills and/or income; and 3) achieve greater self-determination. These program components are designed to provide the "next step" in the continuum of care for homeless adults who have stabilized in the emergency shelter or another facility and are committed to moving towards self-sufficiency and permanent housing. In addition to housing accommodations and three meals a day, The Salvation Army provided extensive case management, needs assessment, including follow-up services led by a dedicated case manager; job readiness instruction; life skills training, including personal budgeting, landlord/tenant relations and household management; assistance with legal issues; HIV/AIDS testing and counseling; medical screening; assistance accessing government benefits; assistance accessing permanent housing; substance abuse recover supports and transportation assistance. The program plans to accomplish introducing homeless individuals to a place where they can learn skills, gain income, receive assistance that will enable them to transition from homelessness to obtaining and remaining in permanent housing with case management and skills training.

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### 3. Identify new Federal resources obtained from Homeless SuperNOFA.

The following chart indicates the resources acquired through the Stanislaus Housing and Support Services Collaborative (also referred to as the Continuum of Care) through from the Homeless SuperNOFA to assist those individuals/families directly suffering from homelessness along with those in jeopardy of becoming homeless.

<b>Turlock/Modesto/Stanslaus</b>		
<b><u>Program</u></b>	<b><u>Source</u></b>	<b><u>Amount Received</u></b>
Families in Transition	SHPR	\$68,341.00
HALO 4 2010	SHPR	\$156,929.00
HALO Housing 2010	SHPR	\$118,333.00
Miller Pointe Project SPC PRA Renewal 2010	S+CR	\$138,240.00
Pathways – Supportive Services Only	SHPR	\$42,879.00
Shelter plus Care 1-4 Project Renewal 2010	S+CR	\$563,340.00
Stanislaus Homeless Collaborative	SHP	\$95,313.00
Turning Point Affordable Housing Project	SHP	\$97,292.00
		<b>Total: \$1,280,667.00</b>

SHP: Supporting Housing Program

SHPR: Supporting Housing Program Renewal

S+CR: Shelter Plus Care Renewal

### 4. Identify actions to address emergency shelter and transitional housing needs of homeless individuals and families (including significant subpopulations such as those living on the streets).

The Urban County partnered with the We Care Program, the Children's Crisis Center's Cricket's and Marsha's Houses and Salvation Army's Emergency and Transitional Living Facilities to address emergency and transitional housing needs of homeless individuals and families.

Agencies funded under the HPRP program were also awarded Emergency Shelter Grant (ESG) funds through a competitive grant application process. ESG funds were utilized to provide emergency and transitional shelter to homeless individuals and households. Clients that show progress and motivation toward self-sufficiency receive extended case management in conjunction with HPRP funds to assist in the placement of job and permanent housing placement.

We Care of Turlock, provides emergency shelter to chronically homeless adult males during the worst winter months. Case Managers work with these individuals on a plan for self-sufficiency. During Fiscal Year 2010-2011 a total of 135 individuals were sheltered at the We Care facility. Many entering the emergency shelter were permanently housed through the HPRP program.

The Children's Crisis Center's Marsha House facility utilized ESG funds to operate a daycare and shelter facility for homeless infants and toddlers. Through the facility

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and with HPRP funds, parents receive case management services, allowing them to find and maintain jobs, housing and other necessary services. Marsha's House shelter facility served 65 infants and toddlers throughout the 2010-2011 Fiscal Year. Additionally, ESG Renovation funds were utilized to increase overnight capacity for homeless and at-risk children at Cricket's House, which serves low-income families residing in Ceres, Keyes and Empire with emergency daycare and overnight shelter services. Service capacity at Cricket's House was expanded with the addition of a second floor fire escape, allowing children to occupy the second floor, increasing capacity at the Center by 2 more children for daytime services, and 4 more children for overnight shelter. A total of 134 children and their families received services at Cricket's House throughout the 2010-2011 Fiscal Year.

The Salvation Army utilized ESG funds to operate their 100 bed Emergency Shelter facility which offers over-night shelter through the winter months. This program served 761 homeless individuals throughout the 2010-2011 Fiscal Year. Through their Berberian Transitional Living Facility, the Salvation Army assisted 98 homeless individuals, throughout the 2010-2011 Fiscal Year, begin the process of transitioning from homelessness to permanent housing. With a total of 40 beds available for up to 24 months per client, their transitional program aims to assist clients in meeting the three goals as set by HUD: 1) obtain and remain in permanent housing; 2) increase their skills and/or income; and 3) achieve greater self-determination. These program components are designed to provide the "next step" in the continuum of care for homeless adults who have stabilized in the emergency shelter or another facility and are committed to moving towards self-sufficiency and permanent housing. In addition to housing accommodations and three meals a day, The Salvation Army provided extensive case management, needs assessment, including follow-up services led by a dedicated case manager; job readiness instruction; life skills training, including personal budgeting, landlord/tenant relations and household management; assistance with legal issues; HIV/AIDS testing and counseling; medical screening; assistance accessing government benefits; assistance accessing permanent housing; substance abuse recover supports and transportation assistance. The program plans to provide a space where homeless individuals can learn skills, gain income, receive assistance that will enable them to transition from homelessness to obtaining and remaining in permanent housing with case management and skills training.

## **5. Assessment of Relationship of ESG Funds to Goals and Objectives**

### **a. Evaluate progress made in using ESG funds to address homeless and homeless prevention needs, goals, and specific objectives established in the Consolidated Plan.**

Needs, goals, and specific objectives established in the Consolidated Plan include: Education and Outreach, Partnerships, Prevention and Supportive Services, and Vocational and Employment Training. The following is a summary of activity in each area:

#### **EDUCATION AND OUTREACH**

In order to better serve the homeless population outreach is required by service providers. Most agencies that deal with the homeless population are nonprofits and community groups. The Urban County awarded grants to nonprofit homeless service providers that among other services, provided education and outreach to the general public, homeless population, and public agencies. Services to be provided by awarded agencies are announced in the Annual Action Plan which is shared with

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multiple stakeholders at Municipal Advisory Committees, local homeless action committees as well as at city public review meetings for comment and input. In addition, the County publishes a public services pamphlet every year highlighting the services available through our ESG funded programs.

## **PARTNERSHIPS**

The Urban County is involved with collaboration service providers, community groups, and partnerships throughout the County. By creating and retaining partnerships, the Urban County has been better able to provide services to communities and agencies.

The County and other local jurisdictions coordinate with local service providers in the area to improve homeless services by communicating upcoming events and available services at a number of local collaborative meetings; including the Stanislaus County Housing and Supportive Services Collaborative (SHSSC), the Ceres Collaborative and the Turlock Collaborative. By allowing a regular open forum for networking, providers and administrators of ESG funds are able to identify homeless service gaps and to discuss solutions to homeless service issues in the area.

County staff continually collaborates with the City of Modesto and the City of Turlock staff on the ESG & CDBG Public Services application process, as well as on common data collection and reporting forms. The HPRP Sub-committee also provides a forum to communicate issues and identify shared solutions regarding the implementation of the County, City of Modesto and City of Turlock's HPRP programs.

On a regional level, Urban County staff attends quarterly Northern California/Central Valley Homeless Roundtable meetings where issues of the implementation, state and federal regulations and strategic planning for homeless programs are shared and discussed.

## **PREVENTION AND SUPPORTIVE SERVICES**

The Urban County awarded ESG and HPRP grants to several service providers such as Community Housing and Shelter Services (CHSS), We Care, Salvation Army, Catholic Charities and Children's Crisis Center, all of which provide prevention and supportive services. The agencies provided services such as permanent housing search, employment training and placement, and mental health referrals. Utilized in conjunction with HPRP grant funds, these agencies have made great improvements in their outreach, intake & resource & referral processes to help persons at risk of becoming homeless and who were homeless to find and maintain permanent housing.

Homeless prevention activities are provided by various nonprofits within the community. These nonprofits accept referrals from publicly funded institutions that would otherwise have to release very-low income individuals onto the streets, with nowhere to reside upon release. These nonprofits such as Community Housing and Shelter Services regularly attend P.A.C.T. meetings to assist those leaving incarceration in their quest to find stable housing.

## **VOCATIONAL & EMPLOYMENT TRAINING**

The Urban County's CDBG-R funds designed a program utilizing CDBG-R to modernize and improve energy efficiency and expand educational opportunities within the housing industry. These services are being provided in the form of

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rehabilitation or retrofitting of Neighborhood Stabilization Program (NSP) acquired units with solar systems and other related energy efficiency improvements. These improvements will help those impacted by the recession by reducing their energy costs and foster energy independence for first time home buyers.

The Urban County's CDBG-R program has a goal of retrofitting a minimum of twenty (20) Neighborhood Stabilization Program (NSP) housing units with solar systems and other related energy efficiency improvements. To date a total of 19 NSP housing units have been retrofitted with weatherization and solar system improvements. Program activity will continue and be completed during Fiscal Year 2010-2011.

In collaboration with the Alliance WorkNet, Modesto Junior College and 1<sup>st</sup> Light Energy Solar, Urban County CDBG-R funds helped to prepare, through direct classroom and hands on training, a total of twenty (20) displaced workers for a future in the solar and weatherization industry.

**b. Detail how ESG projects are related to implementation of comprehensive homeless planning strategy, including the number and types of individuals and persons in households served with ESG funds.**

The Urban County participating jurisdictions are members of the Continuum of Care (CoC) (also known as the Housing and Support Services Collaborative of Stanislaus County). At the local level, this collaborative provides the most comprehensive analysis of the homeless population and service availability in Stanislaus County. This collaborative is comprised of the Housing Authority of Stanislaus County, Community Housing and Shelter Services, Behavioral Health and Recovery Services, Center for Human Services, We Care, Children's Crisis Center, Stanislaus County Redevelopment Agency, the City of Turlock, the City of Modesto, faith-based organizations, and over a dozen service providers.

One of purposes of the CoC Collaborative is to fund projects that assist homeless persons in self-sufficiency and permanent housing. Funds may be allocated through a competitive process and used for the Supportive Housing Program (SHP) and Shelter Plus Care.

The CoC System consists of three components. They are:

- 1) Emergency shelter/assessment effort which provides immediate shelter and can identify an individual's needs; or,
- 2) Offering transitional housing and necessary social services. Such services include substance abuse treatment, short-term mental health services, independent living skills, job training; or,
- 3) Providing permanent supportive housing arrangements. ESG funded projects are related to the Continuum of Care System as they provided emergency shelter while working on identifying needs of the homeless (We Care Program), offered transitional housing and necessary social services (Redwood Family Center), and provided permanent supportive housing arrangements (Community Housing & Shelter Services – Homeless Prevention Program).

**EMERGENCY SHELTER GRANT PROGRAM (ESG)**

The Emergency Shelter Grant (ESG) Program is intended to supplement state, local and private efforts to improve the quality and number of emergency shelters and

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transitional facilities for homeless people. The purpose of ESG funds is to help operate these facilities, to provide essential support services to residents, and to help prevent at-risk families or individuals from becoming homeless. The following are the five categories of eligible activities and their relative percentage caps of total ESG funds:

- Rehabilitation/Renovation/Conversion (no cap)
- Essential Services (30%)
- Operational Costs (10%)
- Homeless Prevention Activities (30%)
- Administrative Costs (5%)

During the 2010-2011 Fiscal Year, The Urban County's ESG funds included \$103,991 for Operational, Essential, Prevention and Rehabilitation costs and \$5,473.00 for administrative funds.

Funds were set aside to allow nonprofits and service providers to apply through a competitive process for ESG grants. Funds must be utilized to assist eligible Urban County residents within the framework of HUD approved ESG activities. Grant applications were made available in a CDBG/ESG Technical Workshop, which was held on January 12, 2010. Applications received were reviewed and scored by a committee consisting of four (4) representatives from the Urban County (from four of five participating cities), a representative from the County's CEO office, and a representative from the County's Behavioral Health and Recovery Services office and County's Planning and Community Development. The top scoring applications were then presented to the County Board of Supervisors for final approval.

A total of seven programs, including five homeless shelter facilities, and two homeless prevention and assistance providers, received funds during the fiscal year to provide ESG services throughout the County. Fiscal Year 2010-2011 ESG recipients utilized approximately \$1.2 million in matching funds from other public and/or private sources to ensure successful programs. Out of the total 1,279 individuals served by the seven (7) programs funded with ESG funding during the 2010-2011 Fiscal Year the following were served within each Urban County area:

Ceres	229
Newman	1
Oakdale	22
Patterson	18
Waterford	13
Salida	14
Empire	10
Keyes	17
Denair	4
South Modesto	402
Other unincorporated areas	549
<b>Total</b>	<b>1,279</b>

## 6. Matching Resources

- a. Provide specific sources and amounts of new funding used to meet match as required by 42 USC 11375(a)(1), including cash resources, grants, and staff salaries, as well as in-kind contributions such as the value of a building or lease, donated materials, or volunteer time.



Under the Emergency Shelter Grant (ESG) Program, match funding is required to be provided for all ESG grant amounts paid out. The following is a breakdown of the match funding by type provided for ESG activities funded during the 2010-2011 Fiscal Year:

Federal Funds	\$199,368
State/Local Funds	\$61,883
Private Funds	\$45,759
Other Funds	\$235,843
<b>Total Match Funds</b>	<b>\$542,853</b>

**7. State Method of Distribution**

- a. States must describe their method of distribution and how it rated and selected its local government agencies and private nonprofit organizations acting as subrecipients.

Not Applicable.

**ESG PROGRAM PERFORMANCE**

**8. Activity and Beneficiary Data**

- A. Completion of attached Emergency Shelter Grant Program Performance Chart or other reports showing ESGP expenditures by type of activity. Also describe any problems in collecting, reporting, and evaluating the reliability of this information.

Organization Name	Program/Project	Essential Services	Operational Costs	Homeless Prevention	Renovation/ Rehabilitation	Total
Catholic Charities	Utility Assistance			\$6,250		\$6,250
Children's Crisis Center	Marsha's House	\$20,400	\$1,200			\$21,600
Children's Crisis Center	Cricket's House Renovation				\$14,200	\$14,200
Community Housing and Shelter Services	Homeless Prevention			\$26,589		\$26,589
Salavation Army	Emergency Shelter		\$4,446			\$4,446
Salvation Army	Berberian Transitional Living Facility	\$12,439	\$908 (Security)		\$6,589	\$19,936
We Care Program	Emergency Winter Shelter Security		\$5,300 \$5,669 (Security)			\$10,969
Stanislaus County	Administration					\$5,473
<b>Total</b>		<b>\$32,839 (30%)</b>	<b>\$10,946 (10%) \$6,577 (Security)</b>	<b>\$32,839 (30%)</b>	<b>\$20,789</b>	<b>\$109,463</b>

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The following is a summary of the accomplishments of ESG program grantees:

**Stanislaus County**

**ESG Administration**

**Project # ESG-10-01**

***\$5,473.00 Funds Budgeted***

***\$5,473.00 Funds Expended***

ESG funds were used to pay for administration costs for staff involved with the program. This includes, but is not limited to time that is devoted to the coordination and administration of the ESG program and Homeless Management Information System (HMIS).

**Catholic Charities**

**Utility Assistance Program**

**Project # ESG-10-02**

***\$6,250.00 Funds Budgeted***

***\$6,250.00 Funds Expended***

During the 2010-2011 Fiscal Year, Catholic Charities provided utility assistance payments to 37 individuals at-risk of homelessness, allowing them to stabilize their housing situations and remain in permanent housing.

**Children's Crisis Center**

**Marsha's House**

**Project # ESG-10-03**

***\$21,600.00 Funds Budgeted***

***\$21,600.00 Funds Expended***

The Children's Crisis Center's Marsha House facility utilized ESG funds to operate a daycare and shelter facility for homeless infants and toddlers. Through the facility and with HPRP funds, parents receive case management services, allowing them to find and maintain jobs, housing and other necessary services. Marsha's House shelter facility served 65 infants and toddlers throughout the 2010-2011 Fiscal Year.

**Children's Crisis Center**

**Cricket's House Renovation Project**

**Project # ESG-10-04**

***\$14,200.00 Funds Budgeted***

***\$14,200.00 Funds Expended***

ESG Renovation funds were utilized to increase overnight capacity for homeless and at-risk children at Cricket's House, which serves low-income families residing in Ceres, Keyes and Empire with emergency daycare and overnight shelter services. Service capacity at Cricket's House was expanded with the addition of a second floor fire escape, allowing children to occupy the second floor, increasing capacity at the Center by 2 more children for daytime services, and 4 more children for overnight shelter. A total of 135 children and their families received services at Cricket's House throughout the 2010-2011 Fiscal Year.

**Community Housing & Shelter Services (CHSS)**

**Homeless Prevention**

**Project # ESG-10-05**

***\$26,589.20 Funds Budgeted***

***\$19,522.81 Funds Expended***

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During the 2010-2011 Fiscal Year CHSS's Homeless Prevention program provided financial assistance to 49 low income individuals and families throughout Stanislaus County. Financial assistance comes in the form of a month's rent, rental deposits, utility arrears or utility deposits. The remaining funding will be utilized by CHSS to provide rental assistance throughout the first two quarters of Fiscal Year 2011-2012, which will meet the ESG program 24 month expenditure deadline.

**Salvation Army**

**Berberian Transitional Living Facility**

**Project # ESG-10-06**

***\$19,936.20 Funds Budgeted***

***\$19,936.20 Funds Expended***

The Berberian Transitional Living Facility assisted 98 homeless individuals throughout the 2010-2011 Fiscal Year, beginning the process of transitioning individuals from homelessness to permanent housing. In addition to housing accommodations, which includes 40 available beds for up to 24 months, to program provided clients three meals a day, extensive case management, needs assessment, including follow-up services led by a dedicated case manager; job readiness instruction; life skills training, including personal budgeting, landlord/tenant relations and household management; assistance with legal issues; HIV/AIDS testing and counseling; medical screening; assistance accessing government benefits; assistance accessing permanent housing; substance abuse recover supports and transportation assistance.

**Salvation Army**

**Emergency Shelter**

**Project # ESG-10-07**

***\$17,000.00 Funds Budgeted***

***\$17,000.00 Funds Expended***

The Salvation Army Modesto Citadel Corps operates a 100-bed emergency shelter facility which provided 761 unduplicated homeless individuals, over 18, with the refuge of warmth and safety throughout the coldest months of winter. As of June 2009, the Emergency Shelter expanded to a year round program, offering emergency beds for at-risk homeless individuals who are unable to find shelter elsewhere, during the months the Winter Shelter is not in operation.

**We Care Program**

**Emergency Cold Weather Shelter**

**Project # ESG-10-08**

***\$10,969.00 Funds Budgeted***

***\$10,969.00 Funds Expended***

We Care of Turlock, provides emergency shelter to chronically homeless adult males during the worst winter months. Case Managers work with these individuals on a plan for self-sufficiency. During Fiscal Year 2010-2011 a total of 135 individuals were sheltered at the We Care facility. Many entering the emergency shelter were permanently housed through the HPRP program.

- b. As part of the government developing and implementing a homeless discharge coordination policy, ESG homeless prevention funds may be used to assist very-low income individuals and families at risk of becoming homeless after being released from publicly funded institutions such as health care facilities, foster care or other youth facilities, or corrections institutions or programs.**

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**Explain how your government is instituting a homeless discharge coordination policy, and how ESG homeless prevention funds are being used in this effort.**

On July 10, 2001 the Stanislaus County Board of Supervisors unanimously designated, per resolution number 2001-530, the Stanislaus Housing and Support Services Collaborative (SHSSC) as the planning and coordinating body for homeless programs and services in Stanislaus County; directed staff to seek Modesto City Council Support for similar designation to facilitate the collaboration of efforts on behalf of the homeless (City of Modesto adopted June 26, 2001 by Resolution No. 2001-313); directed staff to explore the feasibility of a collaborative effort to fund a grant writing capability to be shared by the City/County and Housing Authority; requested SHSSC submit bylaws for Board review; and, designated the SHSSC to develop and implement the Continuum of Care Plan as required by HUD – Behavioral Health and Recovery Services (BHRS) and Community Services Agency.

The Continuum of Care Plan includes the following discharge policy (excerpt from the SHSSC Continuum of Care Plan):

The Stanislaus County Continuum of Care works with the appropriate local and State government agencies to ensure that discharge policies for persons leaving publicly funded institutions or systems of care are being developed and implemented to prevent the discharge of persons from immediately resulting in homelessness. The following illustrates policies currently in place within the County and future plans to improve the discharge planning process.

Through contracted services provided by Telecare SHOP, (the county's primary agency which conducts extensive outreach to chronically homeless mentally ill individuals), Behavioral Health and Recovery Services provides treatment and discharge planning to adults with serious mental illness and/or chemical addiction. SHOP has extensive policies in place to ensure that patients and mentally ill inmates are not discharged into inappropriate settings such as shelters, the streets, hotels or motels. Discharge planning is multi-disciplinary and begins at the time of admission to the facility. SHOP has the primary responsibility of discharge planning for each patient. The discharge planning team involves the patient, family, guardians, and community agencies to develop a plan for a living situation, medication, vocational, social and educational needs; community based follow-up; support services; and meaningful life activities. The discharge planning process also includes looking at a supportive or protective environment if the patient is expected to be incapable of independent living. SHOP case managers work directly with BHRS to arrange appropriate follow-up services, including housing, for the patients who are discharged. Information regarding the patient's diagnosis and medications and other pertinent information is forwarded to the various agencies that will be providing the follow-up services for the patient. To ensure that discharges do not result in homelessness, the SCHSSC works closely with SHOP to ensure current policies are effective.

Appropriate discharge settings include nursing homes, basic care facilities, adult foster care, and independent living. SHOP assists

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individuals in completing applications for this and other mainstream resources such as Social Security prior to the patient's discharge. In addition, the Housing Authority will be collaborating with BHRS to provide Section 8 Vouchers for persons who are homeless and being discharged from institutions, hospitals, or jail facilities.

In Stanislaus County, Social Service Agencies are responsible for ensuring that children and youth in foster care settings are returned to their families or to settings other than homeless circumstances. During Fiscal Year 2003-2004 a planning group comprised of mental health representatives and the members of the SCHSSC who provide transitional and permanent supportive housing to youth out of foster care or other children's systems of care developed a comprehensive policy designed to decrease discharges to McKinney Vento beds, emergency shelters, psychiatric hospitalization and homelessness. In October 2003, the Stanislaus County Youth Focus Group developed a report, which is now utilized statewide to address the needs of youth exiting children's systems of care. With direction from the focus group, the needs assessment was conducted by consumer representatives within the mental health system who interviewed and evaluated their young adult peers and developed an assessment of gaps in services.

The Stanislaus County Community Services Agency in collaboration with supportive service and housing providers have developed programs to prevent youth from entering McKinney-Vento emergency shelter systems. Presently, there are four government and community-based projects designed to provide transitional to permanent supportive housing. Supportive services through Child Welfare includes an after care social worker who connects the youth with services such as access to mainstream resources, education, financial, vocational, and mental health/substance abuse services. Three district transitional and permanent supportive housing service programs are offered for young adults, and young families through age 24, and one program is specifically designed for youth 17 to 19 years of age.

The CA Department of Corrections (CDC) recently developed the Police and Corrections Team Program (PACT), which is required within each parole district statewide. This program, also referred to as Community Policing, is a nationally recognized partnership between law enforcement and local service providers to ensure that parolees are provided with a connection to adequate supportive and housing services to improve their success in reintegrating into the community. In June 2004, members of the SCHSSC met with the coordinators of this program to discuss their role in the CoC Plan. Members of the PACT team expressed an interest in working with the collaborative in developing a comprehensive discharge plan for parolees residing in Stanislaus County. On July 8, 2004, the PACT team held its first meeting, which consisted of local law enforcement, parolees, and local service providing agencies.

The SCHSSC envisions the discharge planning process beginning at the time of admission to a facility. However this is not occurring

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consistently. Currently, discharge arrangements are made only for the inmates with serious mental illness or who have HIV/AIDS who choose to receive services from the local Human Service Centers. The Department of Corrections does make arrangements with the local Probation and Parole (P&P) when necessary. P&P does monitor the living situations of the parolees on an on-going basis. Because of the nature of some of the persons' crimes (felonies, sexual offenders, drug related charges), persons exiting the penitentiary are faced with limited discharge options, which may include shelters.

The SCHSSC is working with the coordinators of PACT and is in the process of establishing a Discharge Planning Subcommittee. This subcommittee will attend county and possibly statewide discharge policy planning meetings, make connections with local and state government agencies regarding their discharge planning policies and processes, report their findings to the SCHSSC, and monitor the discharge processes to ensure that discharges do not result in homelessness.

This committee will comprise of members who represent the mentally ill, substance abusers, youth out of foster care, disabled and parolee populations and who can identify the specific needs within each subpopulation in order to create better discharge plans for these populations. This committee will be "liaison" to work with the SCHSSC, Department of Corrections (DOC), local law enforcement, service providers, housing providers and other institutions or facilities. With its diverse membership representing special populations, this committee will be well positioned to serve as an "overseer" for discharge planning. If necessary, this committee can, as a countywide advocacy group, raise concerns regarding discharge planning to the appropriate agencies. The liaison will also report to the SCHSSC any issues of concern to determine whether there are ongoing issues surrounding inappropriate discharges.

Other actions, which will be undertaken, include contacting the DOC to discuss the importance of initiating discharge planning at the time of admissions and the need to hold regular meetings of aftercare coordinators regarding the discharge of inmates with serious mental illnesses and chemical dependency needs into the community. Based on the results of this research, the SCHSSC will consider the needs in developing permanent supportive housing for inmates released from facility settings.

The Urban County participants, in response to the federal requirement that all Annual Action Plans have a policy that relates to potential homelessness of individuals being released from local, state, or federal funded institutions (e.g. jail, prison, and foster-care program), provides support whenever possible for those persons by actively engaging and collaborating with organizations that provide services to these populations

There are a number of local service providers that are part of the Police and Corrections Team Program (P.A.C.T.) and meet twice a month to share their support services with recent parolees. Agencies participating include:



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United Samaritan Foundation - meals  
Employment Development Dept. - employment opportunities  
Dept. of Motor Vehicles - identification  
Advancing Vibrant Communities - matches needs with providers  
King-Kennedy Memorial Center - educational skills  
People's Christian Fellowship Church - supportive living  
Modesto Learning Center - education  
AEGIS Medical Systems - addiction treatment  
New Hope Recovery - addiction treatment  
Friends Outside - job development  
Salvation Army - meals, rehabilitation  
Reformers Unanimous - faith-based  
Modesto Gospel Mission - meals, shelter  
AGAPE House - shelter, discipleship  
Solidarity Fellowship - shelter, sober living communities, employment opportunities  
Community Rehabilitation and Educational Services - shelter, recovery program for men  
Celebrate Recovery - recovery program  
Dept. of Child Support Services - Angel Tree Network  
Proposition 36 - drug treatment programs

To the extent that shelter services are needed, Stanislaus County will interface with the appropriate service agency to access shelter. Should there be a need that cannot be met utilizing any of the above shelter providers, Stanislaus County will utilize other agencies that are not part of PACT, but nevertheless provide shelter for the homeless and Target Income Group.

These agencies include: We Care, Community Housing and Shelter Services, and Interfaith Ministries.

The CDBG program will interface with the Stanislaus County Community Services Agency to respond with shelter needs of those persons 'aging-out' of the Foster Care system. County Staff will also work with agencies (e.g. Behavioral Health and Recovery Services (BHRS) to develop housing projects that respond to needs beyond a stand-alone shelter (i.e. a facility that would include among other things medical services).

## COMMUNITY DEVELOPMENT

- 1. Assessment of Relationship of CDBG Funds to Goals and Objectives**
  - a. Assess use of CDBG funds in relation to the priorities, needs, goals, and specific objectives in the Consolidated Plan, particularly the highest priority activities.**

The priorities for "Non-Housing Community Development Needs" identified in the Consolidated Plan are public infrastructure and public services. In many neighborhoods and communities of the planning area, public infrastructure is minimal or non-existent, causing this to be a high priority need. Infrastructure such as sewer, water, curb, gutter, sidewalk, and storm drainage are typical development standards in newer neighborhoods, but are non-existent in older neighborhoods. The cities of Ceres, Newman, Oakdale, Patterson, Waterford, as well as Stanislaus County utilized CDBG funds for infrastructure improvement related projects. As a result of

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these improvements, residents of the surrounding project area enjoy an improved quality of life.

Through the Public Services Program, the Urban County sets aside approximately 10% of its annual CDBG allocation for programs that provide services to low to moderate-income families or individuals. In Fiscal Year 2010-2011, a total of twenty (20) public service programs were awarded \$269,154. Over 57,000 individuals received a form of service through the funded agencies. Funded services ranged from meal and shelter for low-income children to emergency food assistance programs. The services provided through the funded programs positively impact the lives of the individuals served.

**b. Evaluate progress made toward meeting goals for providing affordable housing using CDBG funds, including the number and types of households served.**

Activity during the fourth year of the Consolidated Plan cycle has met or exceeded the goals set by the community and staff within the Urban County Entitlement area. The funds used to provide affordable housing, however, were non-CDBG funds. The funding sources used to further the Urban County's affordable housing goals included but were not limited to NSP, HOME, CalHome, and redevelopment. In Fiscal Year 2010-2011 the Urban County members provided a total of 33 low income households with assistance through its affordable housing programs such as housing rehabilitation and down payment assistance.

**c. Indicate the extent to which CDBG funds were used for activities that benefited extremely low-income, low-income, and moderate-income persons.**

All Entitlement funds utilized in projects and programs served those of extremely low, low, or moderate-income. In particular, CDBG Public Service Program funds served over 60,000 persons within these income groups received assistance through the Urban County Public Services Program.

**2. Changes in Program Objectives**

**a. Identify the nature of and the reasons for any changes in program objectives and how the jurisdiction would change its program as a result of its experiences.**

One area in which there is a slow shift in program objectives is workforce development towards economic development opportunities. The Urban County's goal has been to expand technology training opportunities throughout the County unincorporated areas and within the boundaries of the five partner Cities.

The primary reason for this change in methodology is a result of seeing a need for the population to receive the skills necessary for them to receive a livable wage to provide for their needs. Workforce technology development training was expanded this Fiscal Year 2010-2011 into the City of Waterford and will be expanded Fiscal Year 2011-2012 into the city of Ceres. The Economic Development Pilot Project is also an attempt to address this changing program objective workforce development and economic development opportunities.

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### 3. Assessment of Efforts in Carrying Out Planned Actions

#### a. Indicate how grantee pursued all resources indicated in the Consolidated Plan.

Urban County staff actively pursues state and federal funding sources for all programs that are offered as well as offering incentives for public service programs to provide local leverage to help sustain their program as demand for services grow. During the past three Fiscal Years Stanislaus County staff was successful in securing \$2,350,000 in CalHome funds to use in combination with HOME and local Redevelopment funds. Urban County staff was also successful in securing \$1,000,000 in Prop 84 Planning Incentive Grant funds to complete a Stanislaus County Regional Sustainability Toolkit, in collaboration with the County and all nine (9) incorporated cities. The grant funds will allow all jurisdictions within the County to collaboratively develop planning documents that layout greenhouse gas reduction strategies.

#### b. Indicate how grantee provided certifications of consistency in a fair and impartial manner.

All certification requests submitted to staff for consideration and acknowledgement that their program is consistent with the Consolidated Plan were reviewed and compared with the Consolidated Plan document and reviewed again by a second staff person for consensus. To date all requests for certifications have met consistency standards and have been approved by the Urban County.

Urban County staff meet and exceed all public noticing requirements and also attend many community meetings (that include but are not limited to the following: Housing & Support Services Collaborative, various Municipal Advisory Committee meetings, community meetings throughout Urban County jurisdictions, City Council meetings, Board of Supervisor meetings, Services to Older Adults Advisory Council meetings, Mental Health Services Act (MHSA) Stakeholder Committee meetings, and other various community meetings throughout the Consortia to assure that Consortia staff does not hinder implementation of the Consolidated Plan and stays in touch with the needs of the target population. Also, noticing is provided in Spanish and Spanish interpretation services are provided upon request.

### **Summary of CDBG Program Accomplishments**

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A summary of the accomplishments per jurisdiction for the Urban County is contained in this section of the CAPER. All projects included in the 2010-2011 Annual Action Plan were scheduled for implementation during that fiscal year. However, there were some projects (e.g. extensive infrastructure) that require funding from multiple years in order to complete. Preliminary work was begun in the year that the projects were initially funded.

#### **STANISLAUS COUNTY**

**Planning and Project Administration**

**Project # SC-10-01**

***\$376,815.00 Funds Budgeted***

***\$267,645.60 Funds Expended***

CDBG funds were used to pay for administration costs for staff involved with the program. Time that is devoted to the implementation or project planning by the jurisdictions and public agencies on behalf of the CDBG program are eligible for reimbursement. Remaining funds will be used for the County's infrastructure projects.

**Fair Housing Program**

**Project # SC-10-02**

**\$34,990 Funds Budgeted**

**\$34,990 Funds Expended**

Stanislaus County contracted with Project Sentinel to provide fair housing services that enabled and empowered members of the community to have open and informed housing opportunities and to overcome housing discrimination. This is accomplished by in-depth conciliation/mediation, and when necessary, litigation. The main objective of the agency is to raise the level of awareness of fair housing rights and responsibilities among home seekers, owners, managers, and the general public.

During the fiscal year, Project Sentinel provided information and referral services to 489 individuals. The agency's fair housing consultation and investigation services assisted 45 unduplicated Stanislaus County residents during the 2010-2011 funding year. Services provided for these cases included testing, canvassing, statistical analysis, witness interviews and counseling. Of the 25 cases that were opened, twenty-two (22) were handicap/disability related; one (1) was race related; and two (2) were related to family status. Thirty-eight (38) tenant and landlord cases were opened during the 2010-2011 Fiscal Year. Twenty-seven (27) tenant-landlord cases were successfully counseled and educated in fair housing and/or reached conciliatory agreements. The Fair Housing hotline received a total of 198 landlord/tenant and fair housing calls during the year. In addition, twenty-five (25) Fair Housing presentations were conducted to client groups or other agencies. Tester training and recruitment was conducted throughout the year as needed. Also, throughout the year, the agency attended and participated in numerous community activities, meetings, and presentations where educational materials, fair housing literature, agency flyers, or business cards were distributed to the attendees or left at sites for public display. Out of the total 383 individuals served by Project Sentinel during the 2010-2011 Fiscal Year the following were served within each Consortium area:

Ceres	80
Newman	27
Oakdale	88
Patterson	55
Waterford	10
Salida	39
Empire	23
Keyes	15
Denair	2
Hickman	4
Other unincorporated areas	40
<b>Total</b>	<b>383</b>

**Empire Infrastructure Project – Phase 1A      Project # SC-09-03**

**\$699,760.00 Funds Budgeted**

**\$224,218.57 Funds Expended**

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The construction phase of the Empire Infrastructure Project, Phase 1A, began in Fiscal Year 2009-2010 and was completed in Fiscal Year 2010-2011. The project consisted of the installation of a storm-water management system in the area bounded by: E St. to the west, Hwy. 132 (Yosemite Blvd.) to the South, I St. and G St. to the East, and Center Ave. to the North. The underground work, including the installation of the storm-water collection lines and a horizontal drain system were completed in Fiscal Year 2009-2010. Fiscal Year 2010-2011 construction work consisted of topside improvements including grinding and re-grading of roads, installation of catch basins and pouring of the concrete curb and gutter and forming of ADA accessible ramps, repaving of roads, and the installation of signage and striping.

The Empire Infrastructure Project Phase 1A has directly benefited 69 properties and indirectly benefitted the entire community of Empire which consists of 3,800 people. The project has eliminated many problems caused by inadequate drainage of storm water including traffic problems and health concerns caused by standing water.



*Photos reflect the installation of storm drainage and ADA curb cut improvements in Empire.*

**Stanislaus County T3 Program**  
**\$20,000.00 Funds Budgeted**  
**\$20,000.00 Funds Expended**

**Project # SC-10-03**

This program provided job and career development opportunities to the underserved in the community. The Targeted Technology Training Program (T3) conducted training sessions 2-3 times weekly throughout the low-income areas of the community. A total of 880 individuals were served in the Urban County jurisdictions participating in this program.

The T3 classes range from learning basic computer terminology and troubleshooting to Internet basics and word processing for beginners. Intermediate-level classes in spreadsheets, databases, and web design have been added to assist those preparing for more challenging work assignments. The program is offered in both English and Spanish language. A strong relationship with Computer Tutor, a private computer



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software training provider, ensures that qualified instructors and professionally developed curriculum are at the core of each class.

T3 has found a way to reach out to those who are falling further behind in technology awareness by providing them with a way to become more competitive in the work force. T3 instills, on those who attend workforce classes, a boost of confidence and accomplishment, which serves as an important catalyst for further self-improvement and a more competitive employability.

## **CITY OF CERES**

### **Project Administration**

**Project # CE-10-01**

***\$21,532.00 Funds Budgeted***

***\$ 876.76 Funds Expended***

This expenditure includes costs associated with general management, oversight, and coordination of the CDBG program. City staff track the time spent for project administration and submits to County CDBG staff for verification and processing. Due to City budgetary cuts and restraints, a majority of staff related activity was undertaken by partnering County staff. Unspent administration funds will be rolled into one of the City's infrastructure projects.

### **Downtown Infrastructure Project**

**Project # CE-10-02**

***\$275,003.00 Funds Budgeted***

***\$ 35,131.61 Funds Expended***

The City of Ceres undertook the Downtown Infrastructure Project in Fiscal Year 2010-2011. Project activity included predevelopment work including engineering, design and right of way acquisitions. Project construction was delayed several weeks due to utility relocation issues. Construction is expected to be completed by the end of September 2011.



*Photos reflect downtown residential streets lacking curb, gutter, storm drain, sidewalks, and ADA ramps in Ceres.*



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**CITY OF NEWMAN**

**Project Administration**

**Project # NE-10-01**

**\$21,532.00 Funds Budgeted**

**\$21,532.00 Funds Expended**

This expenditure includes costs associated with general management, oversight, and coordination of the CDBG program. City staff track the time spent for project administration and submits to County CDBG staff for verification and processing. Remaining funds will be rolled over into Newman's Fiscal Year 2010-2011 infrastructure project(s).

**PQRST, Fresno, Merced, West Ave Project**      **Project # NE-09-02**

**\$97,347.00 Funds Budgeted**

**\$96,993.31 Funds Expended**

The City of Newman completed the construction of Phase II of this project. Phase II consisted of the installation curb, gutter, and sidewalks on:

- S Street, from Yolo Street to Inyo Street
- T Street, from Yolo Street to Inyo Street

A total of \$212,150.94 was expended in Fiscal Year 2010-2011, of which \$96,993.31 are Fiscal Year 2010-2011 funds. The remaining Fiscal Year 2010-2011 funds will be utilized in the coming fiscal year.



*Photos reflect the installation curb, gutter, and sidewalk improvements in Newman.*

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**PQRST... Street Reconstruction**

**Project # NE-09-02**

**\$97,347.00 Funds Budgeted**

**\$83,708.56 Funds Expended**

In concurrence with the construction of the PQRST, Fresno, Merced, and West Avenue Infrastructure Phase II project, street reconstruction was carried out in the project area of:

- S Street, from Yolo Street to Inyo Street
- T Street, from Yolo Street to Inyo Street

Improvement consisted of the installation of curb, gutter, sidewalks and ADA accessible ramps. A total of \$136,466.49 was expended in Fiscal Year 2010-2011, of which \$83,708.56 are Fiscal Year 2010-2011 funds. The remaining Fiscal Year 2010-2011 funds will be utilized in the coming fiscal year.

**T3 Workforce Technology Development**

**Project # NE-10-02**

**\$10,000.00 Funds Budgeted**

**\$ 9,240.00 Funds Expended**

This program provided job and career development opportunities to the underserved in the community. The Targeted Technology Training Program (T3) conducted training sessions 2-3 times weekly to low and moderate income residents of the City of Newman. A total of 880 individuals were served in Urban County jurisdictions participating in this program.

**CITY OF OAKDALE**

**Project Administration**

**Project # OA-10-01**

**\$21,532.00 Funds Budgeted**

**\$21,532.00 Funds Expended**

This expenditure includes costs associated with general management, oversight, and coordination of the CDBG program. City staff track the time spent for project administration and submits to County CDBG staff for verification and processing.

**7<sup>th</sup>, 8<sup>th</sup>, 9<sup>th</sup>, 10<sup>th</sup> Ave Infrastructure Project** **Project # OA-10-02**

**\$211,916.00 Funds Budgeted**

**\$ 26,983.41 Funds Expended**

The City of Oakdale began predevelopment work on the 7<sup>th</sup>, 8<sup>th</sup>, 9<sup>th</sup>, & 10<sup>th</sup> Avenues Infrastructure Project. The City completed the engineering and design in Fiscal Year 2010-2011. Construction has begun and is expected to be completed by the end of September 2011. The project scope of work consists of water main replacement, sewer main replacement and installation of curb, gutter, sidewalk, and storm drain improvements as needed.

A total of \$31,983.41 was expended in Fiscal Year 2010-2011, of which \$26,983.41 are Fiscal Year 2010-2011 funds. The remaining Fiscal Year 2010-2011 funds will be utilized in the coming fiscal year.



*Photos reflect 9<sup>th</sup> and 10<sup>th</sup> Streets where water and sewer main replacements will take place as well as installation of curb, gutter, sidewalk, and storm drain.*

**Davitt Avenue Infrastructure Project – Phase I**      **Project # OA-10-03**  
***\$20,000.00 Funds Budgeted***  
***\$12,641.56 Funds Expended***

The City of Oakdale also conducted predevelopment work on a second infrastructure project: Davitt Avenue Infrastructure Project. The City completed engineering and design in Fiscal Year 2010-2011. Construction on Phase I of this project is expected to begin and completed in the second quarter of Fiscal Year 2011-2012. Improvements consist of water main replacement, sewer main replacement, and installation of curb, gutter, sidewalk, and storm drain as needed.

**T3 Workforce Technology Development**

***\$ 5,000.00 Funds Budgeted***                      **Project # OA-10-04**  
***\$ 5,000.00 Funds Expended***

This program provided job and career development opportunities to the underserved in the community. The Targeted Technology Training Program (T3) conducted training sessions 2-3 times weekly to low and moderate income residents of the City of Oakdale. A total of 880 individuals were served in the Urban County jurisdictions participating in this program.

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## **CITY OF PATTERSON**

### **Project Administration**

**\$21,532.00 Funds Budgeted**

**Project # PA-10-01**

**\$19,331.91 Funds Expended**

This expenditure includes costs associated with general management, oversight, and coordination of the CDBG program. City staff track the time spent for project administration and submits to County CDBG staff for verification and processing. Unspent administration funds will be rolled into one of the City's infrastructure projects.

### **T3 Workforce Technology Development**

**\$ 10,000.00 Funds Budgeted**

**Project # PA-10-02**

**\$ 9,520.00 Funds Expended**

This program provided job and career development opportunities to the underserved in the community. The Targeted Technology Training Program (T3) conducted training sessions 2-3 times weekly to low and moderate income residents of the City of Patterson. A total of 880 individuals were served in the Consortium Cities participating in this program. Remaining funds will be rolled into the City's infrastructure project.

### **Downtown Infrastructure Project**

**Project # PA-08-02**

**\$239,395.00 Funds Budgeted**

**\$ 00.00 Funds Expended**

Construction of the Downtown Infrastructure Project began in Fiscal Year 2010-2011. Improvements consist of replacing water main lines, installation of curb, gutter, storm drain, and street overlay, once the improvements are completed. Construction was originally scheduled to be completed by the end of the fiscal year, however several unforeseen circumstances delayed the project. During installation of the water line, it was determined that several of PG&E's services needed to be lowered in order to complete the project. Additionally, it was determined that additional roadway work needed to be completed due to deteriorating conditions. The project is expected to be completed by the end of the first quarter of Fiscal Year 2011-2012.

A total of \$217,457.95 was expended in Fiscal Year 2010-2011, which were all previous fiscal years' funds. Remaining funds will be used in next year's infrastructure project.





*Photos reflect 3<sup>rd</sup> Street where water main replacements were performed as well as installation of curb, gutter, storm drain, sidewalk and ADA accessible ramps.*

**CITY OF WATERFORD**

**Project Administration**

**Project # WA-10-01**

***\$21,532.00 Funds Budgeted***  
***\$ 6,785.17 Funds Expended***

This expenditure includes costs associated with general management, oversight, and coordination of the CDBG program. City staff track the time spent for project administration and submits to County CDBG staff for verification and processing. Remaining funds will be rolled over into one of Waterford's infrastructure projects.

**Skyline Neighborhood**  
**Infrastructure Project**

**Project # WA-10-02**

***\$187,151.00 Funds Budgeted***  
***\$ 0.00 Funds Expended***

This project was to consist of the installation of sewer mains and curb, gutter, and sidewalks in Skyline Neighborhood of Waterford.

According to 2000 HUD census tract data, the City of Waterford did not have census tracts that contained enough low/moderate individuals to qualify this project as a Low/Moderate Area (LMA) basis. Therefore, the City and County attempted to undertake this project as the Urgent Need CDBG National Objective due to potential health and safety threats posed by failing septic systems in the area. City and County staff spent a considerable amount of time conducting research and compiling the data that would assist in meeting the Urgent Need designation criteria. However, once the information was submitted to the HUD regional office, it was determine that this project would not meet the Urgent Need National Objective criteria, therefore this project did not go into fruition.

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During the fiscal year, \$75,000 were transferred from this project into the Brethren Park Rehabilitation Project to allow completion.

**Brethren Park Rehabilitation Project**

**Project # WA-08-03**

***No Fiscal Year 2010-2011 Funds Budgeted to this Project.***

This project was approved by the HUD field representative via the results of a door to door survey of a previously conducted project (Northwestern Avenue Infrastructure Project). Phase I of Brethren Park Rehabilitation Project construction was completed in Fiscal Year 2009-2010. Phase I of this project consisted of infrastructure improvements such as sidewalks, curb, gutter, storm drainage, ADA related improvements, landscaping, and installation of an irrigation system including an irrigation well.

Phase II of this project was undertaken in Fiscal Year 2010-2011. Phase II consisted of the demolition and clearance of an old abandoned house (leveraged with local redevelopment funds), and the installation of storm drain improvements, grading, curb, gutter, sidewalks, landscaping, and playground equipment.

During one of the final project monitoring site visits to the Park, staff was able to speak to neighborhood children who were very excited about their new neighborhood park. At the time, Phase II of the project had been completed but it was fenced to allow landscaping work to settle. When staff arrived, the children approached staff wanting to know when the fencing would be coming down as they wanted to enter into the playground portion of the park to play.

A total of \$211,756.17 of previous fiscal years' funds were utilized to pay for project costs. No Fiscal Year 2010-2011 funds were allocated to this project.



*Photos reflect park improvements and neighborhood children accessing Brethren Park.*



## **PUBLIC SERVICE GRANTEES**

The Urban County agreed to set-aside \$269,154, or approximately 10% of its CDBG Entitlement funds, for the Public Service Grant Program. Under the program, The Urban County public service grants are awarded to nonprofit organizations that provide new or expanded services to eligible Urban County area residents. The activities funded must be targeted for one of the following CDBG national objectives: directly benefit low income individuals; elimination of blighting conditions; or, response to economic distress and dislocation. During Fiscal Year 2010-2011, The Urban County provided funding to fifteen (15) nonprofit service providers. Nonprofits and service providers applied for the grants through a competitive process, with a maximum grant amount award of \$20,000. Grant applications were made available in a CDBG/ESG Technical Workshop, which was held on January 12, 2010. Applications received were reviewed and scored by a committee consisting of four (4) representatives from the Consortium (from four of five participating cities), a representative from the county's CEO office, and a representative from the county's Behavioral Health and Recovery Services office and Planning and Community Development. Out of the total 59,581 individuals served by the 20 agencies funded with CDBG Public Services during the 2010-2011 Fiscal Year, the following were served within each Urban County area:

Ceres	14,218
Newman	170
Oakdale	13,296
Patterson	16,451
Waterford	4,516
Salida	468
Empire	3,328
South Modesto	815
Keyes	1,667
Denair	723
Valley Home	1
Knights Ferry	4
La Grange	7
Hickman	18
Other unincorporated areas	3,899
<b>Total</b>	<b>59,581</b>

Fiscal Year 2010-2011 public service program accomplishments are provided below:

**American Red Cross, Stanislaus  
Emergency Services Program**

**Project # PSG-10-01**

***\$17,000.00 Funds Budgeted***

***\$13,808.10 Funds Expended***

The ARC's Emergency Response Shelter Services provided clients support after a household fire or other justifiable unexpected event that made a home uninhabitable (tree, vehicle, etc.) CDBG funding ensured that 134 very low, low and moderately low-income residents within the Stanislaus Consortium targeted communities had access to safe emergency motel shelter, food and clothing. Individualized case assessment determined level of service needed and included community resource contacts, referrals, recovery/relocation plans, emotional support systems and follow-up. Because the program serves clients who have suffered losses occurring from

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natural disasters, the frequency and scale of which are unpredictable, the program was not able to spend down the total grant award. Remaining funds will be rolled over in Fiscal Year 2010-2011 infrastructure projects.

**Catholic Charities, Stanislaus**  
**Senior Transportation Program**

**Project # PSG-10-02**

**\$6,000.00 Funds Budgeted**

**\$6,000.00 Funds Expended**

This program provided elderly residents who had no personal transportation and live in remote areas of the county or who have special physical or cognitive conditions which impact their ability to effectively use public transportation services with transportation assistance. Access to these services can be a deciding factor in determining if and for how long these residents can live independently in their home. The Catholic Charities Senior Assisted Transportation (CC-SAT) program addressed this need during Fiscal Year 2010-2011 by providing 117 elderly residents with scheduled rides to and from medical appointments and for grocery shopping.

**Center for Human Services (CHS)**  
**Westside Family Resource Center**

**Project # PSG-10-03**

**\$10,000.00 Funds Budgeted**

**\$10,000.00 Funds Expended**

The Patterson and Newman Family Resource Centers provided brief case management and crisis intervention, utility assistance and resource and referral to 240 low and moderate-income individuals and families residing in the Westside communities of Patterson, Newman, Crows Landing, Westley and Grayson. CHS worked with many community partners on the Westside to maximize the number and depth of resources provided to the homeless or low-income residents seeking services and support.

**Center for Human Services (CHS)**  
**Helping Others Sleep Tonight (HOST) Program**

**Project # PSG 10-04**

**\$6,000.00 Funds Budgeted**

**\$6,000.00 Funds Expended**

HOST provided shelter services to 36 unduplicated homeless men in Patterson at their winter weather shelter that offers six (6) beds, providing them with accommodations, meals and supervision from 7 p.m. – 7 a.m. daily throughout the winter months. HOST and their partners also provided case management and resource and referral services to shelter clients in partnership with the Westside FRC.

**Center for Human Services (CHS)**  
**Ceres Partnership for Healthy Children**

**Project # PSG-10-05**

**\$15,000.00 Funds Budgeted**

**\$15,000.00 Funds Expended**

The Ceres Partnership for Healthy Children provided case management and utility assistance services to 210 individuals and families referred from Ceres Unified School District, Ceres Public Safety, Community Services Agency, local businesses, and/or self-referred. Each family that received utility assistance also received three

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sessions of a Budget and Financial Planning Training to help families learn to live within their means. Families were also assisted in accessing other programs such as housing assistance, food stamps, Temporary Assistance for Needy Families, Women Infants and Children (WIC) Program and other community programs.

**Children's Crisis Center of Stanislaus County**

**Marsha's House**

**Project # PSG-10-06**

***\$20,000.00 Funds Budgeted***

***\$20,000.00 Funds Expended***

Marsha's House provided shelter opportunities and specialized care to 71 homeless and at risk infants and toddlers living in Ceres, Patterson, Waterford, Salida, and the unincorporated areas of Modesto. While children were securely sheltered within Marsha's House, Case Management staff assisted their families with the supportive services of crisis counseling, resource identification, referral services, and education. This integration of services allowed high risk parents opportunities to address the family circumstances leading to homelessness while protecting their children from unstable living conditions.

**Children's Crisis Center of Stanislaus County**

**Verda's House**

**Project # PSG-10-07**

***\$17,332.00 Funds Budgeted***

***\$17,332.00 Funds Expended***

During the 2010-2011 Fiscal Year, the Verda's House Shelter provided nutritious meals (snacks, breakfasts, lunches and dinners) and shelter to 43 unduplicated homeless, abused, neglected and at risk children. In addition to daytime and overnight child care, this project provided supportive services to parents of children who are facing a multitude of stressors in their lives, providing them with intensive case management services, resource identification, crisis counseling, community outreach, nutrition education, and mentoring services to assist them in the attainment of stable housing, the achievement of self-sufficiency, and the prevention of future homelessness. This project served the residents of Newman, Crows Landing, Denair, Patterson & the unincorporated areas of Turlock.

**Children's Crisis Center of Stanislaus County**

**Guardian House**

**Project # PSG-10-08**

***\$17,772.00 Funds Budgeted***

***\$17,772.00 Funds Expended***

During the 2010-2011 Fiscal Year, the Guardian House Shelter provided nutritious meals (snacks, breakfasts, lunches and dinners) and shelter to 108 unduplicated homeless, abused, neglected and at risk children residing in Oakdale, Waterford, Valley Home, and Hickman. This project offered at-risk children immediate shelter, providing them with reassurance, therapeutic play opportunities, nutritionally balanced meals, and developmental activities that promoted cognitive, physical, emotional, and social development. Supportive services were also provided to parents of these children, including intensive case management services, resource identification, crisis counseling, community outreach, nutrition education, and

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mentoring services to assist them in the attainment of stable housing, the achievement of self-sufficiency, and the prevention of future homelessness.

**Children's Crisis Center of Stanislaus County**

**Cricket's House**

**Project # PSG-10-09**

***\$15,000.00 Funds Budgeted***

***\$15,000.00 Funds Expended***

During the 2010-2011 Fiscal Year, the Cricket's House Shelter provided nutritious meals (snacks, breakfasts, lunches and dinners) to 142 unduplicated homeless, abused, neglected and at risk children residing in Ceres and the unincorporated areas of Modesto. In addition to daytime and overnight child care, this project provided supportive services to parents of children who are facing a multitude of stressors in their lives, providing them with intensive case management services, resource identification, crisis counseling, community outreach, nutrition education, and mentoring services to assist them in the attainment of stable housing, the achievement of self-sufficiency, and the prevention of future homelessness.

**Community Housing and Shelter Services (CHSS)**

**Motel Voucher Program**

**Project # PSG-10-10**

***\$17,000.00 Funds Budgeted***

***\$17,000.00 Funds Expended***

CHSS' Motel Voucher Program provided 25 eligible Urban County residents motel vouchers combined with 1 year of case management, money management and housing counseling allowing them to move closer to the goal of permanent housing.

**Habitat for Humanity**

**Housing Counseling Program**

**Project # PSG-10-11**

***\$10,000.00 Funds Budgeted***

***\$10,000.00 Funds Expended***

Habitat for Humanity's Housing Counseling Program provided 611 low-income families in Stanislaus County in-depth information on how to prepare for the purchase of their first home. Homebuyer Education Workshops assisted families in determining their buyer readiness by giving them a deeper understanding of credit and personalized budgeting, in addition to teaching them how credit will affect their ability to secure loans for home purchase. Also covered in these workshops were the different types of loans, how to find a lender, closing costs, and the components of a mortgage payment.

**Healthy Aging Association**

**Young at Heart Program**

**Project # PSG-10-12**

***\$15,000.00 Funds Budgeted***

***\$15,000.00 Funds Expended***

The mission of the Healthy Aging Association is "to help older Americans live longer, healthier, more independent lives by promoting increased physical activity and sound health and nutrition practices". Young at Heart classes help older adults manage diseases such as diabetes, osteoporosis, arthritis, depression, heart disease, and

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help to minimize the effects of strokes. The agency provided Strength Training classes to 295 income eligible persons residing within the cities of Oakdale, Patterson, Westley/Grayson, Newman, Ceres and Waterford during the 2010-2011 Fiscal Year.

**Healthy Start**  
**Orville Wright**

**Project # PSG-10-13**

***\$14,000.00 Funds Budgeted***  
***\$13,691.52 Funds Expended***

During the 2010-2011 Fiscal Year, the Healthy Start program was able to assist 254 unduplicated individuals with case management services. These services included counseling, support in filling out paperwork to receive medical and social service assistance as well as assistance with purchasing uniforms. The program also provided a mobile health check bus on site on a monthly basis, increasing the neighborhood's access to medical care. Approximately 30 hours of staff time were paid by another grant source and as a result the program was unable to spend down \$308.48 of their grant award.

**National Alliance for the Mentally III (NAMI)**  
**Beth & Joanna Friends in Recovery**

**Project # PSG-10-14**

***\$6,795.00 Funds Budgeted***  
***\$6,795.00 Funds Expended***

The Beth & Joanna Friends in Recovery program goal is to increase self-sufficiency and quality of life of individuals with severe mental illness such as schizophrenia, bipolar disorder, clinical depression, or post-traumatic stress disorder. People with these biological brain diseases frequently do not seek treatment or cease treatment, which leads to isolation, recovery relapse, repeat hospitalization, homelessness, or even suicide. NAMI's Friends in Recovery program attempts to increase the wellness and reduce the isolation of the individual living with mental illness through the support and friendship of a trained mentor called a Pal. The Pal who is farther along in recovery from mental illness, through personal visits and phone calls to their Peer client, is in a unique position to help where institutional or outpatient resources have been inadequate. Throughout Fiscal Year 2010-2011 16 persons suffering from mental illness were enrolled in the Pal Program.

**Salvation Army**  
**Emergency Shelter**

**Project # PSG-10-15**

***\$17,000.00 Funds Budgeted***  
***\$17,000.00 Funds Expended***

The Salvation Army Modesto Citadel Corps operates a 100-bed emergency shelter facility which provided 761 unduplicated homeless individuals, over 18, with the refuge of warmth and safety throughout the coldest months of winter. As of June 2009, the Emergency Shelter expanded to a year round program, offering emergency beds for at-risk homeless individuals who are unable to find shelter elsewhere, during the months the Winter Shelter is not in operation.

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**Second Harvest Food Bank**  
**Food Assistance Program**

**Project # PSG-10-16**

**\$5,255.00 Funds Budgeted**  
**\$5,255.00 Funds Expended**

To break the cycle of hunger, Second Harvest Food Bank is committed to providing a cost effective and centralized system for collecting and distributing food that reduces waste and alleviates hunger throughout the valley. CDBG funds were used to expand the distribution efforts of the agency's Food Assistance Program. Through this program, this agency is able to collect, store, and distribute a large quantity and diversity of food product, and in turn make these groceries available to local nonprofit charities. By centralizing the collection, storage, and distribution of product this agency is able to serve more families and individuals in need of food assistance in Stanislaus County. During Fiscal Year 2010-2011, Stanislaus County CDBG funds were able to serve approximately 46,477 unduplicated low and low-income individuals with a total of 313,790 pounds of emergency food assistance.

**The Arc of Stanislaus**  
**Senior Meals Programs**

**Project # PSG-10-17**

**\$15,000.00 Funds Budgeted**  
**\$15,000.00 Funds Expended**

This program provided seniors 60 years and older a nutritious meal 5 days a week. Meals are provided at congregate sites throughout the county, and delivered to the homes of seniors who are homebound. Seniors were also provided with pet food (if appropriate), nutrition education materials, linkages/referrals for additional services needed, and contact with caring staff. During Fiscal Year 2010-2011 a total of 697 unduplicated seniors were provided meals. Seniors reported that the meals helped them maintain a more nutritious diet and stretch their food money. Those attending the congregate sites were also provided the ability to make friendship connections and to develop support systems.

**United Samaritans Foundation**  
**Daily Bread Mobile Lunch Program**

**Project # PSG-10-18**

**\$17,000.00 Funds Budgeted**  
**\$17,000.00 Funds Expended**

The United Samaritans' Daily Bread Mobile Lunch Program is a unique program which offers a mobile lunch service five days a week to low income and homeless families and individuals. During the 2010-2011 Fiscal Year, 475 individuals received a lunch from the mobile lunch truck within the communities of Ceres and Keyes, significantly decreasing the number of people who were unable to receive nutritious meals every day.



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**We Care Program****Emergency Cold Weather Shelter****Project # PSG-10-19****\$14,000.00 Funds Budgeted****\$14,000.00 Funds Expended**

During the 2010-2011 Fiscal Year, the We Care Cold Weather Emergency Shelter provided shelter to 135 homeless single males between the hours of 6pm to 9am, seven days a week through the winter months of December to March. Daily meals were served to program participants by local churches in the area and participants were required to do their own housekeeping during their stay in the shelter. Program participants also received information and referral services and case management in the areas of counseling, housing and employment.

**Westside Food Pantry****Emergency Food Assistance Program****Project # PSG-10-20****\$14,000.00 Funds Budgeted****\$14,000.00 Funds Expended**

The Westside Food Pantry is a community-based organization that works to provide emergency food assistance and referrals to social service agencies for individuals and families. CDBG funds were used to provide emergency food assistance to low and moderate-income families in the City of Patterson and the unincorporated communities on the west side of Stanislaus County. The agency provided assistance to families, single mothers, and senior citizens stretching budgets to make ends meet. Additionally, all families with children under the age of thirteen (13) requesting assistance received an age-appropriate reading book. During the 2010-2011 Fiscal Year the agency served 8,720 individuals within the eligible CDBG communities.

**4. For Funds Not Used for National Objectives**

- a. Indicate how use of CDBG funds did not meet national objectives.**
- b. Indicate how did not comply with overall benefit certification.**

All CDBG funds utilized by the Urban County met the national objectives primarily servicing individuals/households of low or moderate incomes.

**5. Anti-displacement and Relocation – for activities that involve acquisition, rehabilitation or demolition of occupied real property**

- a. Describe steps actually taken to minimize the amount of displacement resulting from the CDBG-assisted activities.**

The Urban County includes regulatory language in all of its program documents addressing the anti-displacement and relocation laws. Per program guidelines, Urban County partners will not provide assistance through any of its programs if the assistance will cause the displacement of a family or individual.

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**6. Low/Mod Job Activities – for economic development activities undertaken where jobs were made available but not taken by low- or moderate-income persons**

Not applicable.

**7. Low/Mod Limited Clientele Activities – for activities not falling within one of the categories of presumed limited clientele low and moderate income benefit**

All CDBG activities fell within limited clientele or low and moderate area benefit.

**8. Program income received**

- a. Detail the amount of program income reported that was returned to each individual revolving fund, e.g., housing rehabilitation, economic development, or other type of revolving fund.**

Stanislaus County anticipated receiving up to \$60,000 in CDBG program income in Fiscal Year 2010-2011. The actual amount of CDBG program income received was \$52,094.77. All program income funds were expended in housing rehabilitation activities.

The Urban County membership also received a total of \$1,828,676.24 of NSP program income. All funds were expended in NSP housing activity including housing acquisition, rehabilitation, and administration.

In Fiscal Year 2010-2011, the Urban County also received \$42,665.85 of CDBG-R program income. These funds will be expended in Fiscal Year 2011-2012 to assist low-income households with solar and weatherization activities.

**HOUSING REHABILITATION**

**9. Housing Rehabilitation – for each type of rehabilitation program for which projects/units were reported as completed during the program year**

- a. Identify the type of program and number of projects/units completed for each program.**

Sixteen (16) households were assisted by Urban County members via their respective Housing Rehabilitation Program (not all Urban County members operate a housing rehabilitation program). These households received assistance addressing health and safety related home repairs.

- b. Provide the total CDBG funds involved in the program.**

Urban County members primarily utilize HOME, CalHome or Redevelopment Agency funds for its housing rehabilitation programs.

In Fiscal Year 2010-2011 Stanislaus County provided \$814,791.05 in rehabilitation loans, including \$52,094.77 CDBG program income.

The City of Oakdale utilized \$35,019.99 of CDBG funds for housing rehabilitation activity loans.

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## **Antipoverty Strategy**

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### **1. Describe actions taken during the last year to reduce the number of persons living below the poverty level.**

To reduce the number of persons living under poverty level, Stanislaus County has continued its partnership with the Stanislaus Housing and Support Services collaborative in support of activities such as “point in time counts” as well as assists with application of Super NOFA funding opportunities to offset the outstanding need for homeless shelter and services within the community. As well as, provide a portion of CDBG and ESG funding to various nonprofits that have a proven track record of assisting the homeless on their path towards toward work and full time housing.

## **Coordination Efforts**

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### **1. Include any CAPER information that was not covered by narratives in any other section.**

The Urban County recognizes it cannot work alone in achieving the goals outlined in the Consolidated Plan. Therefore the Urban County is a member of and participates with various collaboratives throughout the County. The Urban County participates in the following in order to better serve and coordinate the needs of the community:

#### **HUD TELECASTS**

Stanislaus County began offering the availability of HUD telecasts at the City-County Administration building. The County believed it would be more convenient and affordable for agencies to view the broadcast locally. The local telecasts also encourage the agencies to discuss any issues and questions that arise from the broadcast.

#### **TURLOCK COMMUNITY COLLABORATIVE**

Stanislaus County is a member of the Turlock Community Collaborative. This collaborative was begun initially to deal with homeless issues facing Turlock. A group of concerned community members, faith-based groups, and government agencies formed the collaborative to effectively deal with current and future issues concerning the homeless and the community.

#### **HOUSING AND SUPPORTIVE SERVICES**

The Urban County jurisdictions are members of the Housing and Supportive Services Collaborative, which is the governing body of the Continuum of Care plan for the area. The Collaborative consists of service providers, the Sheriff’s Department, affordable housing developers, government agencies, and community advocates. This collaborative has developed a homeless and consumer survey that is distributed by member agencies on an annual basis. The information is then collected and shared among the agencies for efficient service delivery, as well as for purposes of resource identification and development. During Fiscal Year 2010-2011 County staff has played a key role in the functionality of the countywide Homeless Management Information System (HMIS) that was implemented in October 2004. The Planning Department, Behavioral Health and Recovery Services Agency (BHRS), and the Housing Authority have worked throughout the fiscal year to ensure the operation of a Homeless Management Information System (HMIS) for the Collaborative in order to meet HUD’s mandate that all ESG program participants are part of, and actively enter the pertinent universal data elements into the Homeless Management

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Information System (HMIS). County staff serves on several subcommittees of the Collaborative such as the Homeless Management Information System (HMIS), Special Populations, Grant Review, Funding and Clearinghouse, HPRP Sub-committee and the Executive Committee.

### **HOUSING AUTHORITY**

The Housing Authority and Stanislaus County have a strong relationship and continue to work towards furthering decent, safe, and affordable housing throughout the County. The County funds several programs such as the Housing Rehabilitation Program and Emergency Sewer Lateral Connection program that the Housing Authority administers. The Housing Authority also serves on several housing and community development related committees for the County.

# **Appendix - A –**

- A. Table 1 - Accomplishments and Five Year Goals**
- B. Urban County Summary of Specific Annual Objectives for FY 2010-2011**
- C. Summary of Specific Annual Objectives for FY 2010-2011 CDBG Public Service Program Grantees**
- D. Summary of Specific Annual Objectives for FY 2010-2011 ESG Grantees**
- E. Financial Summary Fiscal Year 2010-2011**

**TABLE 1: ACCOMPLISHMENTS AND FIVE YEAR GOALS**

<b>Program</b>	<b>2007</b>	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>	<b>Cumulative Total</b>	<b>Five Year Goal</b>
<b>Rental Housing</b>							
Senior Affordable Rental Housing (units)	24	0	3	0		27	<b>25</b>
Rehabilitation of existing units	0	26	41	0		67	196
<b>Owner Housing</b>							
Homebuyer Assistance	17	29	32	17		95	<b>50</b>
Home rehabilitation assistance to low-and-moderate-income households	55	43	22	16		136	<b>110</b>
<b>Infrastructure</b>							
Infrastructure improvements (i.e. storm drainage, sewer, water, curb, sidewalks) (households served)	5,851	8,781	6,294			20,926	<b>3,640</b>
<b>Public Services (individuals served)</b>							
Address the needs of low- and moderate-income households/individuals through public service programs by providing grants to non-profit organizations that will deliver services. (individuals served)	7,670	13,252	15,631	12,715		49,268	<b>49,590</b>
<b>Economic Development</b>							
Workforce Development Activities through Targeted technology Training (T3).	484	950	1,131	880		3,445	<b>3000</b>
<b>Neighborhood Revitalization/Other</b>							
Deliver a Revitalization Plan	0	0	0	0		0	<b>1</b>
<b>Homeless</b>							
Implementation of 10-year Plan to end Homelessness and collaboration with Stanislaus Housing and Support Services Collaborative	438	431	602	1,181		2,652	<b>500</b>
Rehabilitation of permanent homeless shelter (individuals served)	1080	150	0	98		1,328	<b>500</b>
<b>Special Needs</b>							
Children's Crisis Center: transitional housing for victims of domestic violence	220	192	484	364		1,260	<b>500</b>
Redwood Family Center: transitional housing to victims of domestic violence	300	150	117	0		567	<b>300</b>
Youth aging out of foster care (18-21 years) (Consolidated Plan 2002-2007 Goal)	45	0	0	0		45	<b>30</b>
<b>Other Objectives</b>							
Provide food services to low income/homeless population	30,748	45,018	41,069	46,477		163,312	<b>30,000</b>



## Urban County Summary of Specific Annual Objectives for Fiscal Year 2010-2011

Specific Obj. #	Outcome/Objective	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
	Specific Objectives						
<b>SL-1 Availability/Accessibility of Suitable Living Environment</b>							
<b>SL-1.1 Stanislaus County Empire Infrastructure Project - Phase 1A</b>	Address the need for infrastructure improvements in the town of Empire. <b>Project Status Complete</b>	<b>CDBG \$699,759</b>	Number of residents benefitting from infrastructure improvements.	2007			
				2008			
				2009			
				2010	<b>800</b>	800	100%
				2011			
				<b>GOAL</b>			
<b>DH-2 Affordability of Decent Housing</b>							
<b>DH-2.1 Stanislaus County First Time Home Buyer Down Payment Assistance</b>	Address the need for affordable decent housing by offering down payment assistance to low income first time homebuyer households. <b>Project Status: Ongoing</b>		Number of low-income households receiving down payment assistance	2007			
				2008			
				2009			
				2010	<b>17</b>	7	41%
				2011			
				<b>GOAL</b>			
<b>EO Sustainability/Create Economic Opportunities</b>							
<b>EO.1 Stanislaus County Workforce Development Program (T#)</b>	Address the need for workforce technology development training programs that will enhance participants' computer skills, and in turn allow them to re-enter the workforce. <b>Project Status: Complete</b>	<b>CDBG \$20,000</b>	Number of program participants	2007			
				2008			
				2009			
				2010	<b>400</b>	676	169%
				2011			
				<b>GOAL</b>			
<b>EO Sustainability/Create Economic Opportunities</b>							
<b>Stanislaus County Economic Development Program</b>	Address the need for economic development opportunities for low and moderate income individuals. <b>Project Status: Complete</b>	<b>CDBG \$20,000</b>	Number of program participants	2007			
				2008			
				2009			
				2010	<b>1</b>	1	100%
				2011			
				<b>GOAL</b>			
<b>SL-1 Availability/Accessibility of Suitable Living Environment</b>							
<b>Stanislaus County Fair Housing Program</b>	Address the need to affirmatively further fair housing through fair housing enforcement, fair housing awareness, and housing counseling. <b>Project Status: Complete</b>	<b>CDBG \$34,990</b>	Number of individuals receiving fair housing awareness, counseling, and enforcement.	2007			
				2008			
				2009			
				2010	253	489	193%
				2011			
				<b>GOAL</b>			

**Urban County Summary of Specific Annual Objectives for Fiscal Year 2010-2011**

Specific Obj. #	Outcome/Objective	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
	Specific Objectives						
<b>SL-1 Availability/Accessibility of Suitable Living Environment</b>							
<b>SL-1.1 City of Ceres Downtown Infrastructure Project</b>	Address the need for infrastructure improvements in the low income downtown residential area. Improvements will consist of installation of curb, gutter, sidewalk, matching pavement, and ADA accessible ramps. <b>Project Status: In Progress</b>	<b>CDBG \$275,003</b>	Number of residents benefitting from infrastructure improvements.	2007			
				2008			
				2009			
				2010			
				2011	1,000		
				<b>GOAL</b>			

Specific Obj. #	Outcome/Objective	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
	Specific Objectives						
<b>SL-1 Availability/Accessibility of Suitable Living Environment</b>							
<b>City of Newman PQRST, Fresno, Merced, West Avenue Infrastructure Project</b>	Address the need for infrastructure improvements in the low income residential area of P,Q,R,S,T, Fresno, Merced, and West Avenues. Improvements consist of installation of curb, gutter, and sidewalks. <b>Project Status: In Progress</b>	<b>CDBG \$194,694</b>	Number of residents benefitting from infrastructure improvements.	2007			
				2008			
				2009			
				2010			
				2011	994		
				<b>GOAL</b>			
<b>City of Newman T3 Workforce Technology Development</b>	Address the need for workforce technology development training programs that will enhance participants' computer skills, and in turn allow them to re-enter the workforce. <b>Project Status: Complete</b>	<b>CDBG \$10,000</b>	Number of program participants.	2007			
				2008			
				2009			
				2010	<b>300</b>		
				2011			
				<b>GOAL</b>			

**Urban County Summary of Specific Annual Objectives for Fiscal Year 2010-2011**

Specific Obj. #	Outcome/Objective	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
	Specific Objectives						
<b>SL-1 Availability/Accessibility of Suitable Living Environment</b>							
<b>City of Oakdale 7th, 8th, 9th, &amp; 10th Ave Infrastructure Project</b>	Address the need for infrastructure improvements in the 7-10th Avenues residential area. <b>Project Status: In Progress</b>	<b>CDB \$211,916</b>	Number of residents benefitting from infrastructure improvements.	2007			
				2008			
				2009			
				2010			
				2011	250		
				<b>GOAL</b>			
<b>City of Oakdale Davitt Avenue Infrastructure Project</b>	Address the need for infrastructure improvements along Davitt Avenue <b>Project Status: In Progress</b>	<b>CDBG \$20,000</b>	Number of residents benefitting from infrastructure improvements.	2007			
				2008			
				2009			
				2010			
				2011	170		
				<b>GOAL</b>			
<b>EO Sustainability/Create Economic Opportunities</b>							
<b>City of Oakdale T3 Workforce Technology Development</b>	Address the need for workforce technology development training programs that will enhance participants' computer skills, and in turn allow them to re-enter the workforce. <b>Project Status: Complete</b>	<b>CDBG \$5,000</b>	Number of program participants.	2007			
				2008			
				2009			
				2010	150		
				2011			
				<b>GOAL</b>			

**Urban County Summary of Specific Annual Objectives for Fiscal Year 2010-2011**

Specific Obj. #	Outcome/Objective	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
	Specific Objectives						
<b>SL-1 Availability/Accessibility of Suitable Living Environment</b>							
<b>City of Patterson Downtown Infrastructure Project</b>	Address the need for infrastructure improvements through the installation of curb, gutter, and storm drain. <b>Project Status: In Progress</b>	<b>CDBG \$239,395</b>	Number of residents benefitting from public infrastructure improvements.	2007			
				2008			
				2009			
				2010			
				2011	350		
				<b>GOAL</b>			
<b>City of Patterson T3 Workforce Technology Development</b>	Address the need for workforce technology development training programs that will enhance participants' computer skills, and in turn allow them to re-enter the workforce. <b>Project Status: Complete</b>	<b>CDBG \$10,000</b>	Number of program participants.	2007			
				2008			
				2009			
				2010	300		
				2011			
				<b>GOAL</b>			

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Specific Obj. #	Outcome/Objective	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
	Specific Objectives						
<b>SL-1 Availability/Accessibility of Suitable Living Environment</b>							
<b>City of Waterford Brethren Park Rehabilitation Project Phase II</b>	Address the need for rehabilitation of Brethren Park. <b>Project Status: Complete</b>		Number of residents benefitting from infrastructure improvements.	2007			
				2008			
				2009			
				2010	760	760	100%
				2011			
				<b>GOAL</b>			
<b>City of Waterford T3 Workforce Technology Development</b>	Address the need for workforce technology development training programs that will enhance participants' computer skills, and in turn allow them to re-enter the workforce. <b>Project Status: Complete</b>	<b>CDBG \$10,000</b>	Number of program participants.	2007			
				2008			
				2009			
				2010	150		
				2011			
				<b>GOAL</b>			

## Summary of Specific Annual Objectives for 2010-2011 CDBG Public Service Program Grantees

Specific Obj. #	Outcome/Objective	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
	Specific Objectives						
<b>SL-1 Availability/Accessibility of Suitable Living Environment</b>							
<b>SL-1.1 American Red Cross Shelter Services</b>	Provide access to safe emergency motel shelter, food and clothing to households after a household fire or other justifiable unexpected event that makes a home uninhabitable.	<b>CDBG \$17,000</b>	Number of unduplicated individuals and households that receive emergency services.	2007			
				2008			
				2009			
				2010	<b>116</b>	<b>148</b>	<b>128%</b>
				2011			
				<b>GOAL</b>			
<b>SL-1.1 Catholic Charities Senior Transportation</b>	Provide transportation to and from medical appointments or the grocery store for elderly residents who have no personal transportation and live in remote areas of the county or who have special physical or cognitive conditions which impact their ability to effectively use public transportation services.	<b>CDBG \$6,000</b>	Number of unduplicated individuals and households that receive emergency services.	2007	40	82	205%
				2008	50	119	238%
				2009			
				2010	<b>36</b>	<b>117</b>	<b>325%</b>
				2011			
				<b>GOAL</b>			
<b>SL-1.1 Community Housing &amp; Shelter Services Homeless Prevention</b>	Address the specific needs of the homeless as well as households that are at risk of losing their permanent housing through the provision of rental assistance & motel/hotel vouchers.	<b>CDBG \$17,000</b>	Number of unduplicated individuals in and households served with emergency rental assistance to avoid eviction or avoid foreclosure, and case management services.	2007			
				2008			
				2009			
				2010	<b>100</b>	<b>25</b>	<b>25%</b>
				2011			
				<b>GOAL</b>			
<b>SL-1.1 Center for Human Services Ceres Partnership for Healthy Children</b>	Provide case management, utility assistance and strength based assessment to help with goal planning for families residing within the city of Ceres.	<b>CDBG \$15,000</b>	Number of unduplicated homeless and/or low-income individuals receiving case management and utility assistance.	2007			
				2008	45	61	136%
				2009			
				2010	<b>50</b>	<b>210</b>	<b>420%</b>
				2011			
				<b>GOAL</b>			

## Summary of Specific Annual Objectives for 2010-2011 CDBG Public Service Program Grantees

Specific Obj. #	Outcome/Objective	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
	Specific Objectives						
<b>SL-1 Availability/Accessibility of Suitable Living Environment</b>							
<b>SL-1.1</b> <b>Center for Human Services</b> HOST Shelter Support	Provide shelter accommodations, meals and supervision from 7 p.m. – 7 a.m. daily to homeless men in Patterson out of the Patterson Teen Center facility, which houses (6) homeless men per night.	<b>CDBG</b> <b>\$6,000</b>	Number of unduplicated individuals that receive sheltered at the Teen Center.	2007			
				2008			
				2009			
				2010	<b>21</b>	<b>36</b>	<b>171%</b>
				2011			
				<b>GOAL</b>			
<b>SL-1.1</b> <b>Center for Human Services</b> Westside Family Resource Center	In conjunction with the Family Resource Center, provide case management, support services, and education and skill building services to low-income families residing in the Westside communities of Patterson, Westley, and Grayson.	<b>CDBG</b> <b>\$10,000</b>	Number of unduplicated individuals and households that receive case management and support services.	2007	155	114	74%
				2008			
				2009	99	223	225%
				2010	<b>165</b>	<b>240</b>	<b>145%</b>
				2011			
				<b>GOAL</b>			
<b>SL-1.1</b> <b>Children's Crisis Center</b> The At-Risk Homeless Child Project at Crickets House	Address the need for essential supportive services for low and moderate-income children at risk of abuse, neglect, homelessness and exploitation by providing childcare, shelter, and meals, in Ceres and unincorporated Modesto. A nutrition education component will be provided to these children.	<b>CDBG</b> <b>\$15,000</b>	Number of unduplicated children provided with childcare, shelter, and meals through the nutrition and education program.	2007			
				2008			
				2009	110	114	104%
				2010	<b>132</b>	<b>142</b>	<b>108%</b>
				2011			
				<b>GOAL</b>			
<b>SL-1.1</b> <b>Children's Crisis Center</b> The At-Risk Homeless Child Project at Guardian House	Address the need for essential supportive services for low and moderate-income children at risk of abuse, neglect, homelessness and exploitation by providing childcare, shelter, and meals, in the Oakdale area. A nutrition education component will be provided to these children.	<b>CDBG</b> <b>\$17,772</b>	Number of unduplicated children provided with childcare, shelter, and meals through the nutrition and education program.	2007			
				2008			
				2009	211	200	95%
				2010	<b>170</b>	<b>108</b>	<b>64%</b>
				2011			
				<b>GOAL</b>			



## Summary of Specific Annual Objectives for 2010-2011 CDBG Public Service Program Grantees

Specific Obj. #	Outcome/Objective	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
	Specific Objectives						
<b>SL-1 Availability/Accessibility of Suitable Living Environment</b>							
<b>SL-1.1 Children's Crisis Center</b> Infant Shelter at Marsha's House	Provide shelter for homeless and at-risk infants and toddlers as well as case management, crisis counseling, resource identification, referral services, and education for parents living in Ceres, Patterson, Waterford, Salida, and the unincorporated areas of Modesto.	<b>CDBG \$20,000</b>	Number of unduplicated infants & toddlers provided with childcare & shelter.	2007			
				2008			
				2009			
				2010	<b>64</b>	<b>71</b>	<b>111%</b>
				2011			
				<b>GOAL</b>			
<b>SL-1.1 Children's Crisis Center</b> The At-Risk Homeless Child Project at Verda's House	Address the need for essential supportive services for low and moderate-income children at risk of abuse, neglect, homelessness and exploitation by providing childcare, shelter, and meals, for residents from Newman, Patterson, Crows Landing, Denair and unincorporated areas of Turlock.	<b>CDBG \$17,332</b>	Number of unduplicated children provided with childcare, shelter, and meals through the nutrition and education program.	2007			
				2008			
				2009			
				2010	<b>163</b>	<b>43</b>	<b>26%</b>
				2011			
				<b>GOAL</b>			
<b>SL-1.1 Habitat for Humanity</b> Housing Counseling	Homebuyer Education Workshops intended to assist families in determining their buyer readiness, give them a deeper understanding of credit and personalized budgeting, information on different types of loans, how to find a lender, closing costs, and the components of a mortgage payment.	<b>CDBG \$10,000</b>	Number of unduplicated low and very low income individuals and households that complete housing counseling classes.	2007			
				2008			
				2009			
				2010	<b>150</b>	<b>611</b>	<b>407%</b>
				2011			
				<b>GOAL</b>			
<b>SL-1.1 Healthy Aging</b> Young at Heart Program	Address the need for services of the senior population by providing low and moderate-income elderly residents strength training exercise classes and fall prevention and health outreach.	<b>CDBG \$15,000</b>	Number of unduplicated seniors provided with strength training and with fall prevention and health education outreach.	2007	213	198	108%
				2008	265	220	120%
				2009	242	295	122%
				2010	<b>206</b>	<b>295</b>	<b>143%</b>
				2011			
				<b>GOAL</b>			

## Summary of Specific Annual Objectives for 2010-2011 CDBG Public Service Program Grantees

Specific Obj. #	Outcome/Objective	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
	Specific Objectives						
<b>SL-1 Availability/Accessibility of Suitable Living Environment</b>							
<b>SL-1.1 Healthy Start Orville Wright</b>	Provide case management, information and referral, and promote the well-being of students and families in the Airport Neighborhood of Modesto.	<b>CDBG \$14,000</b>	Number of individuals receiving case management and information & referral.	2007			
				2008			
				2009	39	375	962%
				2010	<b>64</b>	254	397%
				2011			
				<b>GOAL</b>			
<b>SL-1.1 National Alliance on Mental Illness (NAMI) Beth &amp; Joanna Friends in Recovery Program</b>	Outreach program which aims to increase the wellness and reduce the isolation of individuals with mental disabilities through the support and friendship of a trained mentor called a Pal.	<b>CDBG \$6,795</b>	Number of unduplicated individuals that receive a PAL through the program.	2007			
				2008			
				2009			
				2010	<b>14</b>	<b>16</b>	<b>114%</b>
				2011			
				<b>GOAL</b>			
<b>SL-1.1 Salvation Army Emergency Shelter</b>	Provides adult homeless persons who are over the age of 18 and without dependents a warm, dry, and safe place to sleep each night.	<b>CDBG \$17,000</b>	Number of unduplicated individuals staying at the emergency shelter.	2007			
				2008			
				2009			
				2010	<b>213</b>		
				2011			
				<b>GOAL</b>			
<b>SL-1.1 Second Harvest Food Assistance Program</b>	Address the demand for emergency food needs in Stanislaus County by providing different non-profit agencies throughout the county with food assistance, which in turn distribute the food to low-income families/individuals.	<b>CDBG \$5,255</b>	Number of unduplicated individuals receiving food assistance.	2007	25,000	30,748	123%
				2008	25,250	45,018	178%
				2009	25,503	41,069	161%
				2010	<b>7,000</b>	<b>46,477</b>	<b>664%</b>
				2011			
				<b>GOAL</b>			

## Summary of Specific Annual Objectives for 2010-2011 CDBG Public Service Program Grantees

Specific Obj. #	Outcome/Objective	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
	Specific Objectives						
<b>SL-1 Availability/Accessibility of Suitable Living Environment</b>							
<b>SL-1.1</b> <b>The Arc of Stanislaus County Senior Meals Programs</b>	Address the need of the senior population by providing low-income seniors home-delivered and congregate meals.	<b>CDBG \$15,000</b>	Number of unduplicated seniors provided with meals.	2007	350	339	97%
				2008	592	635	107%
				2009	651	719	110%
				2010	<b>450</b>	<b>697</b>	<b>155%</b>
				2011			
				<b>GOAL</b>			
<b>SL-1.1</b> <b>United Samaritans Foundation (USF) Daily Bread Mobile Lunch Program</b>	Address the need of very low and low-income and homeless persons by providing daily meals through the Daily Bread Mobile Lunch Program in the communities of Ceres and Keyes.	<b>CDBG \$17,000</b>	Number of unduplicated individuals receiving meals..	2007			
				2008	200	1989	159%
				2009	220	1910	868%
				2010	<b>242</b>	<b>475</b>	<b>196%</b>
				2011			
				<b>GOAL</b>			
<b>SL-1.1</b> <b>We Care of Turlock Emergency Cold Weather Shelter</b>	Address the needs of the homeless population by providing emergency shelter during the worst part of the winter and assist them in finding jobs, enter residential programs, obtain permanent housing, and receive assistance that will allow them to overcome certain barriers facing the homeless population.	<b>CDBG \$14,000</b>	Number of unduplicated homeless individuals who were provided shelter and supportive services.	2007	300	237	79%
				2008	150	133	89%
				2009	125	141	113%
				2010	<b>96</b>	<b>135</b>	<b>141%</b>
				2011			
				<b>GOAL</b>			
<b>SL-1.1</b> <b>Westside Food Pantry Emergency Food Program</b>	Address the need for emergency food assistance by providing food for families temporarily out of work, single mothers, and senior citizens in the Westside area. The pantry will provide English children's books to all children under the age of 13 to stimulate an interest in learning and enhance proficiency in English.	<b>CDBG \$14,000</b>	Number of unduplicated individuals receiving emergency food assistance.	2007	3140	5079	162%
				2008	5000	7967	159%
				2009	5500	9471	172%
				2010	<b>4235</b>	<b>8720</b>	<b>206%</b>
				2011			
				<b>GOAL</b>			

**Summary of Specific Annual Objectives for  
2010-2011 ESG Grantees**

Specific Obj. #	Outcome/Objective	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
	Specific Objectives						
<b>SL-1</b>	<b>Availability/Accessibility of Suitable Living Environment</b>						
<b>SL-1.1</b> <b>Catholic Charities</b> Utility Assistance	This project will coordinate with an already established network of agency partners to advise families at risk of becoming homeless, of available utility assistance. Eligible residents will be connected with assistance through Catholic Charities SNAP (Supplemental Nutrition Assistance Program).	<b>ESG</b> <b>\$6,250 - Homeless Prevention</b>	Number of unduplicated individuals and households that receive utility assistance.	2007			
				2008			
				2009			
				2010	<b>40</b>	<b>37</b>	<b>93%</b>
				2011			
				<b>GOAL</b>			
<b>SL-1.1</b> <b>Children's Crisis Center</b> Infant Shelter at Marsha's House	Provide shelter for homeless and at-risk infants and toddlers as well as case management, crisis counseling, resource identification, referral services, and education for parents living in Ceres, Patterson, Waterford, Salida, and the unincorporated areas of Modesto.	<b>ESG</b> <b>\$1,200 - Operational</b> <b>\$20,400 - Essential</b>	Number of unduplicated infants & toddlers provided with childcare & shelter.	2007			
				2008			
				2009			
				2010	<b>64</b>	<b>65</b>	<b>102%</b>
				2011			
				<b>GOAL</b>			
<b>SL-1.1</b> <b>Children's Crisis Center</b> The At-Risk Homeless Child Project at Crickets House	This project will increase service capacity at Cricket's House with the addition of a second floor fire escape which will allow the Children's Crisis Center to serve 2 more children for daytime services, and 4 more children for overnight shelter for residents living in Ceres, Keyes, and Empire.	<b>ESG</b> <b>\$14,200 - Rehab &amp; Renovation</b>	Number of unduplicated children provided with childcare, shelter, and meals through the nutrition and education program.	2007			
				2008			
				2009			
				2010	<b>132</b>	<b>134</b>	<b>102%</b>
				2011			
				<b>GOAL</b>			
<b>SL-1.1</b> <b>Community Housing &amp; Shelter Services</b> Homeless Prevention	Address the specific needs of the homeless as well as households that are at risk of losing their permanent housing through the provision of rental assistance & motel/hotel vouchers.	<b>ESG</b> <b>\$26,589 - Homeless Prevention</b>	Number of unduplicated individuals in and households served with emergency rental assistance to avoid eviction or avoid foreclosure, and case management services.	2007	35	80	229%
				2008	105	273	260%
				2009	158	120	76%
				2010	<b>112</b>	<b>49</b>	<b>44%</b>
				2011			
				<b>GOAL</b>			

**Summary of Specific Annual Objectives for  
2010-2011 ESG Grantees**

Specific Obj. #	Outcome/Objective	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
	Specific Objectives						
<b>SL-1</b>	<b>Availability/Accessibility of Suitable Living Environment</b>						
<b>SL-1.1</b> <b>Inter-Faith Ministries</b> Redwood Family Center	This fiscal year ESG funds will help the facility to increase their capacity by purchasing additional beds and mattresses.	<b>ESG</b> <b>\$6,589 - Rehab &amp; Renovation</b>	Number of unduplicated women and children at or below 80% of the area median income receiving shelter.	2007	140	300	214%
				2008	155	150	97%
				2009	130	0	0%
				2010	<b>98</b>	<b>0</b>	<b>0%</b>
				2011			
				<b>GOAL</b>			
<b>SL-1.1</b> <b>Salvation Army</b> Emergency Shelter	Provides adult homeless persons who are over the age of 18 and without dependents a warm, dry, and safe place to sleep each night.	<b>ESG</b> <b>\$4,446 - Operational</b>	Number of unduplicated individuals staying at the emergency shelter.	2007			
				2008			
				2009			
				2010	<b>213</b>	<b>761</b>	<b>357%</b>
				2011			
				<b>GOAL</b>			
<b>SL-1.1</b> <b>Salvation Army</b> Berberian Transitional Living Program	Program is designed to help single homeless women and men obtain and remain in permanent housing; increase their skills and/or income; and achieve greater self-determination. This facility offers 40 beds for homeless adults who are committed to moving towards self-sufficiency and permanent housing.	<b>ESG</b> <b>\$12,439 - Essential</b> <b>\$908 - Security</b>	Number of unduplicated individuals staying at the transitional living facility.	2007			
				2008			
				2009			
				2010	<b>32</b>	<b>98</b>	<b>306%</b>
				2011			
				<b>GOAL</b>			
<b>SL-1.1</b> <b>We Care of Turlock</b> Emergency Cold Weather Shelter	Address the needs of the homeless population by providing emergency shelter during the worst part of the winter and assist them in finding jobs, enter residential programs, obtain permanent housing, and receive assistance that will allow them to overcome certain barriers facing the homeless population.	<b>ESG</b> <b>\$5,300 - Operational</b> <b>\$5,669 - Security</b>	Number of unduplicated homeless individuals who were provided shelter and supportive services.	2007			
				2008			
				2009	120	141	118%
				2010	<b>128</b>	<b>135</b>	<b>105%</b>
				2011			
				<b>GOAL</b>			